CITY OF LEWISVILLE

PRELIMINARY BUDGET

FY 2020/2021

"This budget will raise more total property taxes than last year's budget by $2,079,294, or 3.9854% and of that amount $1,916,678 is tax revenue to be raised from new property added to the tax roll this year."

MEMORANDUM

To: Mayor Rudy Durham
R Neil Ferguson, Mayor Pro Tem
Kristin Green, Deputy Mayor Pro Tem
Bob Troyer, Councilmember
TJ Gilmore, Councilmember
Brandon Jones, Councilmember

From: Donna Barron, City Manager

Subject: Proposed FY 2020-2021 Budget

Date: July 16, 2020

Development of the FY 2020-2021 budget has been more challenging than the development of any previous budget I have been involved with in my 30-plus years of municipal government experience. The most challenging aspect of development has been revenue projections. We are attempting to develop revenue projections based on the impacts of a pandemic and the questions are many: will a vaccine be developed in the near future and, if one is developed, how will a vaccine be distributed to 326.68 million people quickly and equitably; if the disease continues to spread at the rate we have seen in the last month will we again be returned to "stay at home" orders; and finally, will the federal government continue to intervene in the economy with unemployment compensation benefits that allow some people to make more than they were making prior to the pandemic, with allowances for delayed mortgage payments and with grants and loans to businesses.

In addition, we have concerns about what we have received to date from the Denton County Appraisal District related to our preliminary taxable roll. In prior years we have seen the total estimated value drop around 12.0% from the first preliminary roll we receive in April to the certified roll we receive on July 25. By this time, we normally would have received 14 weekly estimates—instead we have received a total of 6 weekly reports with only a 2.12% drop. While we believe our taxable roll could be up compared to last year, we have concerns about the impacts the pandemic will have on commercial business values, real and personal property, both this year and in FY 20-21.

Because of the concerns listed above, staff has taken a very conservative approach to revenue projections and thus to development of the planned department expenditures. We started development of the budget with a request for a 10% reduction in all department budgets except for those in the Utility Fund, where revenue projections can be based on our historical trends,

and the Hotel Motel Fund, where impacts of the pandemic are more dramatic. In order to encourage staff to look for efficiencies in operations, we asked Department Directors involved with the Utility Fund to look at a 3% reduction. We looked for a 25% reduction in Hotel Motel operational costs. As Council is aware, in order to reduce expenditures to this level in most funds requires a reduction in personnel. This is especially true in the General Fund where salary and benefit costs make up 75% of the total budget.

The issue staff struggled with the most during the past several months is the need for conservative revenue estimates while at the same time knowing that these estimates would result in a reduction in force that we might find over the long run was not necessary to the level taken. This concern was one of the main reasons we developed a retirement incentive package. The retirement package was offered to civilian employees who had earned full retirement benefits based on their service time with our city (at least 10 years with Lewisville) and provided a waiver of premium for two years of health coverage through the City's self-insured plan. Employees already on Medicare were offered payment of 2 years of premiums for the Medicare Supplement Plan. Employees were given through July 15 to decide to opt for retirement effective September 30, 2020. As of July 10, 18 employees have taken the retirement incentive program with a savings of $585,405 across all funds. The positions being vacated due to the retirement incentive were either cut, converted to part-time, or filled with a transfer from another position that was then cut or filled from the outside if the position could not be reduced (savings from employee leaving at top of range to hiring new employee at minimum of range were gained).

Citywide, we have reduced our staffing level by 28 full-time positions but only three employees will be a reduction-in-force effective September 30, 2020. All three reductions are based on efficiency improvement. It has been challenging for the department directors to deliver this bad news, but Human Resources is already working with these employees in resume development and job search. The proposed staffing for the FY 2020-21 budget (813) is lower than the staffing in the FY 2018-19 budget (817).

Our normal process is to develop a detailed budget memorandum that includes analysis of each fund and discusses what we are achieving in relation to Council goals and priorities. Because the proposed FY 2020-2021 budget largely focuses on reductions and changes in organizational structure, we are providing this cover memorandum and a more detailed PowerPoint in lieu of the detailed memorandum. The Preliminary Budget Document is available to you on-line or by a printed copy if you so request. The Preliminary Budget Document contains a comparison of anticipated revenues with prior years and a comparison of expenditures to the prior fiscal year and current fiscal year.

Once we receive the certified roll on July 25, we will prepare our tax rate analysis and will submit a second memorandum to you. The PowerPoint we are submitting to you at this time includes an unfunded list made up of add backs and a second list of add backs and expanded projects that might be considered at mid-year if the economy recovers faster than we are projecting. If the certified roll comes in lower, staff will include a list of potential cuts that will focus on "one-time"

items. We will begin a process of providing a detailed financial report at the end of each quarter so that Council has information about ongoing impacts as we move forward in FY 2020-21.

As city manager, one of my biggest disappointments is not being able to tell you all the ways that we are moving forward on our Lewisville 2025 Big Moves. Our restructuring is focused on delivering the best services possible in the most efficient manner with the least negative impacts to our customers. Along with essential services, we have maintained positions and services that contribute to the appearance of our city including maintaining our parks and medians/ROW. We continue to prioritize investment in our existing infrastructure through our capital planning process with a focus on first including projects that are a safety consideration and then focusing on projects that will stop further deterioration of the infrastructure. Most importantly, we have handled this difficult situation in the way we believe matches our culture, The Lewisville Way. It truly is because of many years of conservative management that we have been able to cut over $8 M from the General Fund budget without a significant reduction-in-force.

The budget workshop is planned for August 1 and will likely be held by Zoom. Please let me know if you need any additional information.

City of Lewisville, Texas
Information Required by Section 26.18, Texas Tax Code
Date: August 26, 2020

1. The name of each member of the governing body of the taxing unit.

   Rudy Durham
   R Neal Ferguson
   TJ Gilmore
   Brandon Jones
   Bob Troyer
   Kristin Green

2. The mailing address, e-mail address, and telephone number of the taxing unit.

   151 W. Church Street
   Lewisville, TX 75057

   972-219-3400

   asklewisville@cityoflewisville.com

3. The official contact information for each member of the governing body of the taxing unit, if that information is different from the information described in Subdivision (2).

   151 W. Church Street
   Lewisville, TX 75057

   972-219-3400

Rudy Durham	rdurham@cityoflewisville.com
R Neal Ferguson	nferguson@cityoflewisville.com
TJ Gilmore	tgilmore@cityoflewisville.com
Brandon Jones	bjones@cityoflewisville.com
Bob Troyer	btroyer@cityoflewisville.com
Kristin Green	kgreen@cityoflewisville.com

4. The taxing unit's budget for the preceding two years.

FY2020	https://www.cityoflewisville.com/home/showdocument?id=19104
FY2019	https://www.cityoflewisville.com/home/showdocument?id=17464

5. The taxing unit's proposed or adopted budget for the current year.

FY2021	https://www.cityoflewisville.com/home/showdocument?id=21199

6. The change in the amount of the taxing unit's budget from the preceding year to the current year, by dollar amount and percentage.

   There was a **reduction** in the City current budget from the preceding year of $6,362,082 or 3.33%.

City of Lewisville, Texas
Information Required by Section 26.18, Texas Tax Code
Date: August 26, 2020

7. The amount of property tax revenue budgeted for maintenance and operations for the preceding two years and the current year.

FY2020	$37,122,957
FY2019	$33,134,760
FY2021	$38,197,111

8. The amount of property tax revenue budgeted for debt service for the preceding two years and the current year.

FY2020	$14,183,601
FY2019	$12,951,117
FY2021	$14,092,454

9. The tax rate for maintenance and operations adopted for the preceding two years.

FY2020	$0.320981
FY2019	$0.313766

10. The tax rate for debt service adopted for the preceding two years.

FY2020	$0.122320
FY2019	$0.122320

11. The interest and sinking fund rate adopted for the preceding two years.

    Applicable only to school districts.

12. The tax rate for maintenance and operations proposed by the taxing unit for the current year.

    FY2021 $0.320981

13. The tax rate for debt service proposed by the taxing unit for the current year.

    FY2021 $0.122320

14. The interest and sinking fund rate proposed for the current year.

    Applicable only to school districts.

15. The most recent financial audit of the taxing unit.

    FY2019 https://www.cityoflewisville.com/home/showdocument?id=19544

CITY OF LEWISVILLE

PRELIMINARY BUDGET

FY 2020/2021

Budget Workshop

Agenda

- Major Changes to Operations – All Funds
- Discussion of Individual Funds - the City has 30 budgeted funds city-wide. The largest funds and those with significant variances will be discussed today:
- General
- Hotel Motel
- Asset Forfeiture
- Community Activities
- Community Development Block Grant
- Crime Control
- Fire Control
- Utility Fund
- Drainage
- TIRZ 1
- TIRZ 2
- 4B
- What's Next
- Mid Year List

- 28 Overall position decreases (3 were reductions in force and were efficiency based) - employees now total 813
- Retirement Incentive Option saves $585,405 in ongoing costs across all funds
- Service Reductions:
  - Conversion of Fred Herring Recreation Center to Rental Facility
  - Reduced hours at Thrive Aquatic Facility
  - Reduced hours at Library
  - Closure of Old Town Aquatic Center (will study possibility of shifting to Splash Park)
  - Elimination of Red, White and Lewisville fireworks, Rocktober, Fall Fashion Festival, WFP Events
  - Elimination of Neighborhood Programs - PEP, NEZ, Love Your Block, etc.

Major Changes to Operations – All Funds

Presentation by fund

Each Fund will include discussion on the following:

Revenue	Essential items added - absorbed by cuts in other areas	Reductions in services	Impacts to organizational structure	Use of reserves	Fund balance

Economic Climate

"It's important to recognize that the nationwide upturn in spending is fueled not only by direct government payments, but also supplemental unemployment benefits and the <u>temporary abandonment of monthly loan obligations</u>. Massive government support has clearly kept individuals and many businesses afloat and contributed to a surprisingly brisk early revival of the economy, but unless the support continues, it's hard to imagine the recovery will move forward in an unbroken line."

Hilltop (Financial Advisor)

General Fund

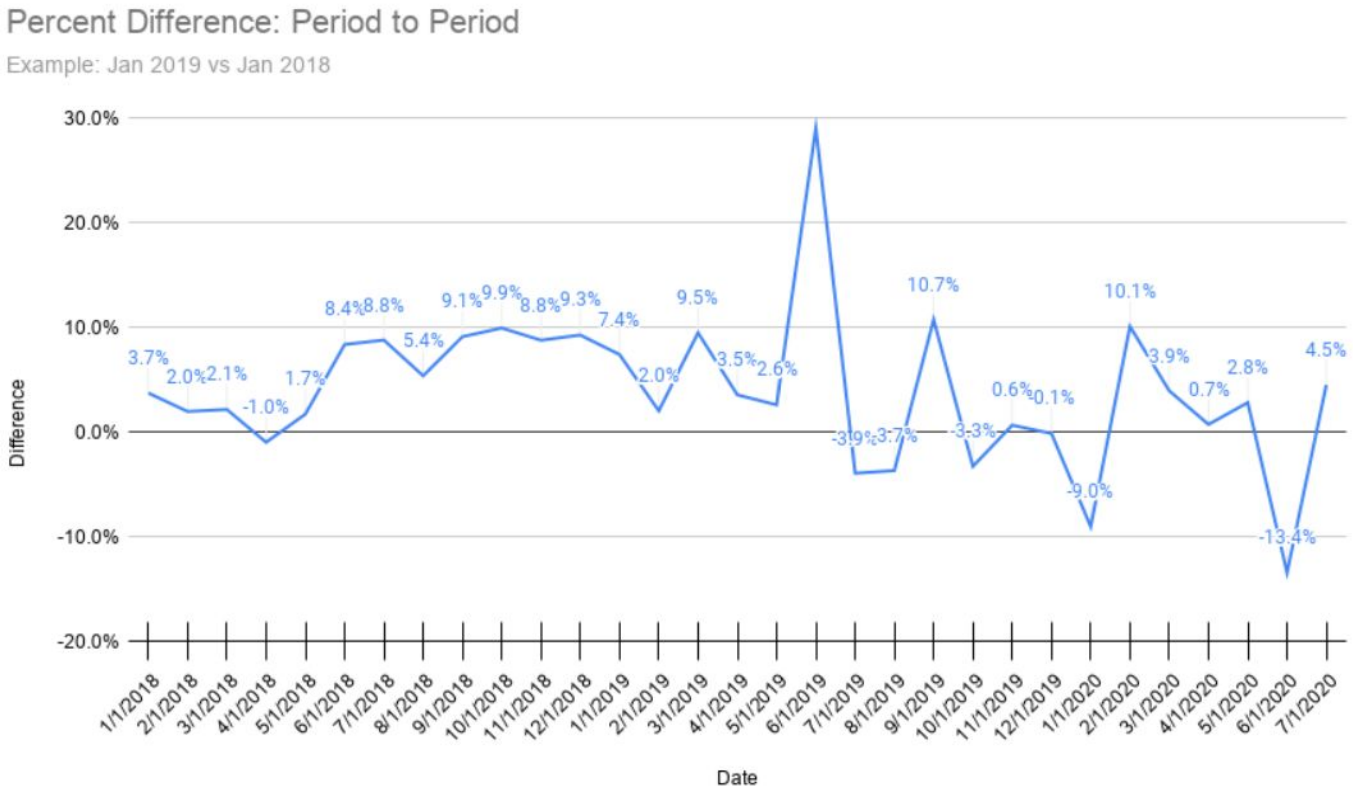
General Fund Revenue

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**37,593,829**	**40,127,211**	**36,541,450**	**32,586,395**	**36,701,866**	**36,701,866**	**27,746,637**
REVENUES							
⊞ Taxes	64,494,201	68,718,687	71,685,695	74,254,344	67,052,156	65,268,538	71,723,695
⊞ Licenses & Permits	2,343,275	2,758,354	2,627,670	2,487,339	2,491,239	2,164,900	2,106,040
⊞ Intergovernmental Revenues	340,584	367,069	416,181	548,095	548,095	423,842	550,117
⊞ Charges for Services	9,530,284	10,002,102	10,797,313	10,252,773	10,089,922	7,358,844	8,924,054
⊞ Culture and Recreation Revenues	1,274,759	2,358,073	1,832,742	2,793,140	1,498,068	1,459,395	1,550,828
⊞ Investment Earnings and Contributions	348,409	204,536	993,578	533,509	311,264	249,581	292,489
⊞ Fines, Forfeitures and other Court Fees	2,759,925	2,868,863	2,800,178	3,142,344	1,796,593	1,876,460	2,530,894
⊞ Other Financing Sources	1,562,398	442,106	437,792	508,522	511,949	267,474	492,301
⊞ Transfers In	4,417,491	4,199,309	4,717,632	6,085,576	6,104,493	5,547,195	4,837,700
Total Revenues	**87,071,328**	**91,919,099**	**96,308,781**	**100,605,642**	**90,403,779**	**84,616,227**	**93,008,118**

FY 2019-20 YTD is through August 18th

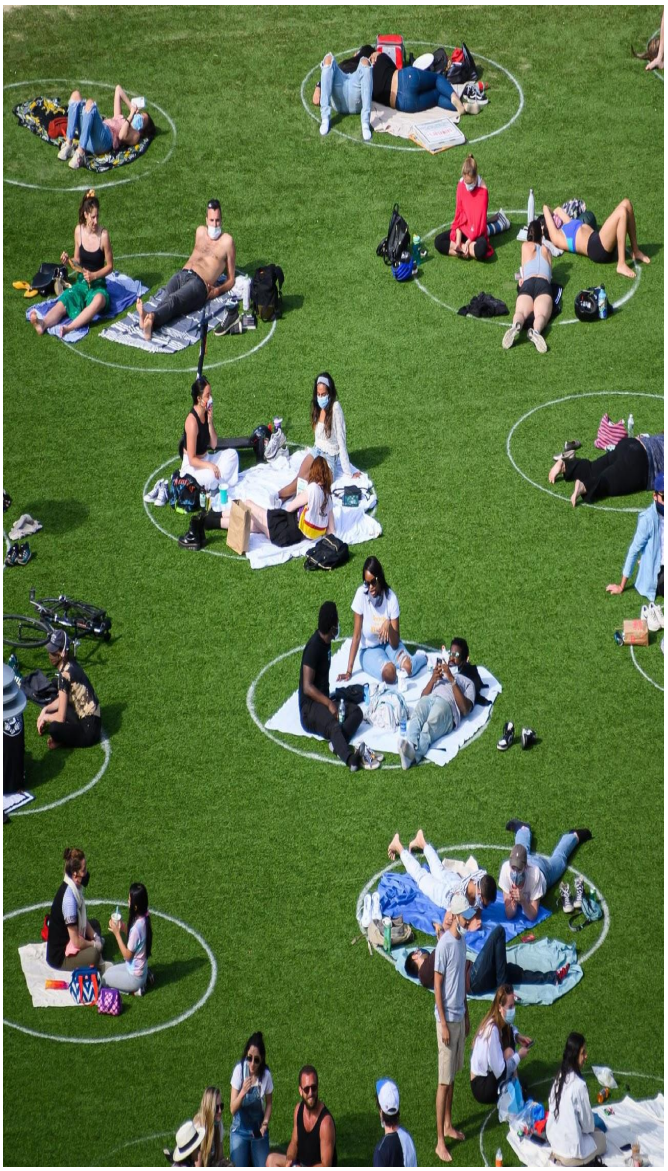
Taxes

- Property tax is proposed at $38.197M
- Mixed beverage tax proposed at $200,000 equal to the mid-year estimate; $247,601 less than the original 19-20 budget
- Franchise taxes increase $246,577 from $5.749M to $5.996M
- Sales tax estimated at $27.459M, which is a 13% decrease from last year's actual (based on the decreased June allocation from June last fiscal year (5.5%), the uncertainty in financial future, and the loss of one major corporation next fiscal year)
  - $3.26M less than the original FY 19-20 budget of $30.720M
  - $3.25M more than the mid-year estimate of $24.210M
    - Normally use the mid-year estimate for the proposed year budget; however, mid-year estimate is now thought to be too low



Revenue

- Licenses and Permits
  - Down $381K from original 19-20 budget
    - Building permits down $362K based on known projects
- Culture and Recreation down $1.2M
  - Thrive membership fees reduced $592,011 and Thrive class participation fees reduced $71,415 based on the current economic climate
  - Park Development fees are estimated at $388,750 based on known projects – decrease of $459,222 from original 19-20 budget



Revenue

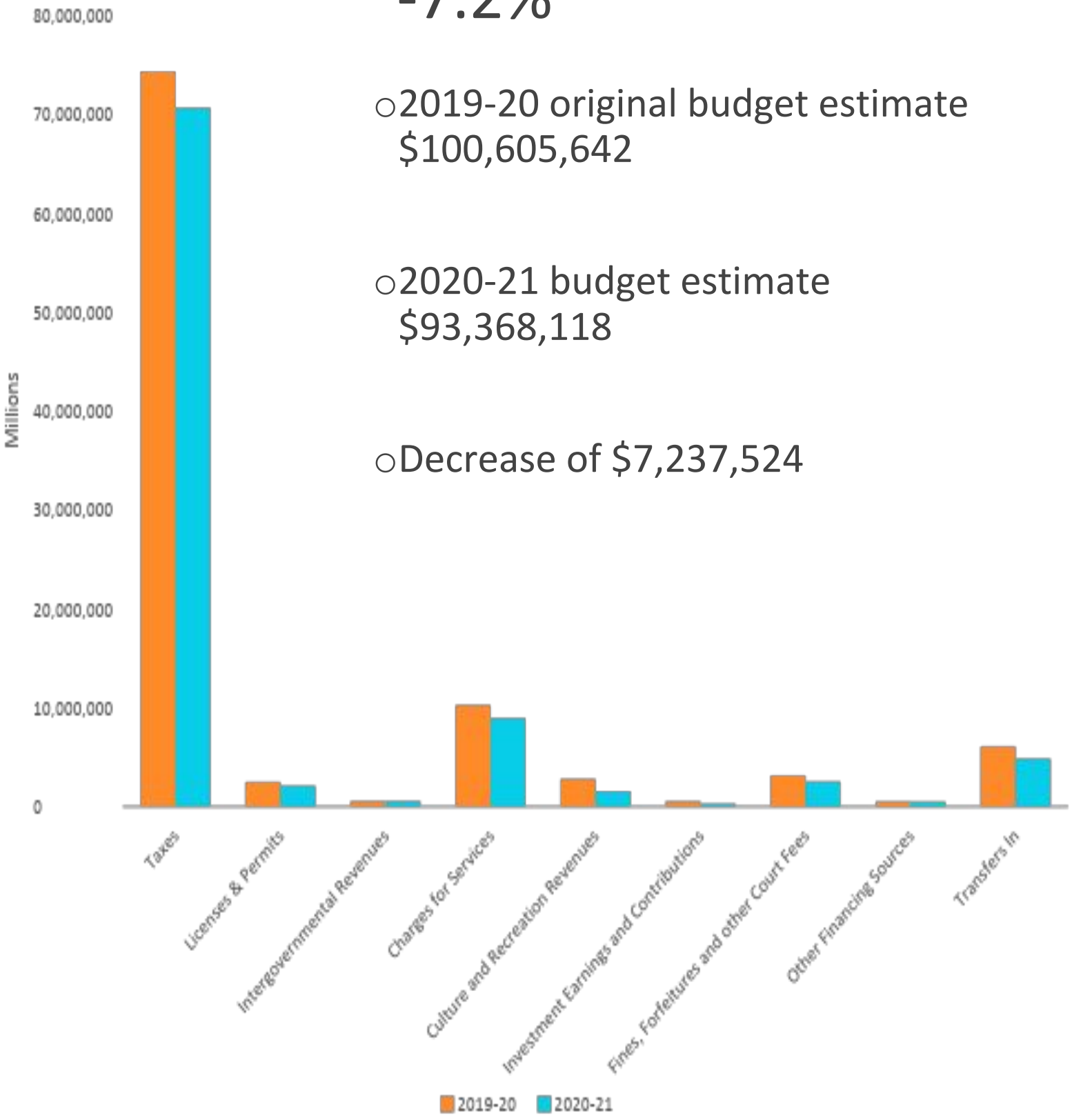
- Charges for Services down $1,328,719
  - WM Landfill Host fees decreased $633,732 based on closure timing – less material being accepted
  - Farmers Branch Landfill Host fees increased based on trend/last year's actual ($132K)
  - Construction Inspection fees reduced based on known projects ($129K)
  - Removal of credit card convenience fees ($70K)
  - Traffic Signal Repair fees reduced ($42K) due to The Colony now taking over maintenance of their signals on state highways
  - Removal of Refuse Cart Repair fees as they are no longer in the current solid waste collection contract ($31K)
  - Commercial Refuse collection increased $83,210 based on trend in collections for prior 3 years

Revenue

- Interest earnings are reduced $205,020 from original 19-20 budget based on current rates
- Court Fines reduced $385,625 from original 19-20 budget
- Warrant collection reduced $274,930 from original 19-20 budget
- Motor Carrier Fines increased $71,285 based on current year trend
- Transfers In decreased $1.25M due to the following:
  - $1.4M based on a one-time reimbursement from the TIRZ 2 fund to the GF occurring in FY 2019-20
  - G&A transfer from UF increased $85,647 based on annual 3% increase
  - PILOT increased $64,229 based on utility revenue estimates for 20-21

Overall General Fund Revenue Decrease -7.2%

- 2019-20 original budget estimate $100,605,642
- 2020-21 budget estimate $93,368,118
- Decrease of $7,237,524



- Denton Central Appraisal District increase - **$49,433** - The increase from the prior year was 13.8% (only 4% anticipated). Staff is estimating a 6% increase for next year
- EMS supplies increase in the Fire Department - **$18,628**
- Child Advocacy Center - Funding is based on the previous year's data. In 2019, CACDC provided forensic interviews to 124 clients. CACDC estimates that these interviews take an average of two hours to conduct. The hourly cost of the sessions is based on the cost of private counseling services which is around $150. The FY 20/21 will be $37,200 (124 interviews at $150 per hour for 2 hours). This equates to a $**10,050** increase
- Legistar - Electronic comments function added to Granicus at the beginning of the COVID-19 crisis to ensure that residents were able to submit comments and/or notify the City if they wished to speak during a meeting. The cost of this addition is **$2,500**; a new software solution is also requested to automate communication with board members, track upcoming vacancies, citizen applications, member terms, demographic data, automatically generate documents, (ex. oath of office), etc. **$9,000** (allows reduction in position)

Essential Additions to the Budget

- West Law subscription increase for City Attorney's office **$1,004**
- Technology Plan increases –
  - On-going maintenance cost related to the End-of-Life Switch Replacements funded out of reserves **$4,581**
  - Increase in cost of Motorola Maintenance agreement **$5,456**
  - Increase in Laserfiche forms licenses for City employees - ongoing cost **$8,820**
  - Increase in Cisco SmartNet on-going maintenance **$56,693**
- Cost differential between Business Information Analyst position that was funded in the General Fund and the cost of a System Administrator position that was moved into the General Fund from the Crime Control Fund **$24,972**
- Part-time funding for retiring Purchasing Manager (one-time, temporary cost) **$50,821**

Essential Additions to the Budget

Thrive Additional Costs

- $463,212 added to the General Fund budget for Thrive for a full year
  - Last year was budgeted at a partial year due to not having the facility open for the entire fiscal year
  - Added costs include:
    - Full year of utilities, supplies/commodities and services
    - Full year for Full-time positions of Aquatic Specialist, Lifeguards (4), Cashier (1)
    - Funding for Part-time positions: cashiers, front desk aides, adventure land attendants, fitness attendants, lifeguards (majority)
  - Costs planned but not included for FY 19-20 include:
    - Freezing Cashier FT position and a portion of the PT gym attendants - will not hire full complement of part-time positions at the start of the year
- Hours of operation
  - 46 hours a week, as planned. However, pool hours will not mirror total hours of operation – pool hours have been shortened to start and end 30 minutes after and before the facility as well as adding a 2 1/2-hour break in the middle of the day.

Thrive
$463,212

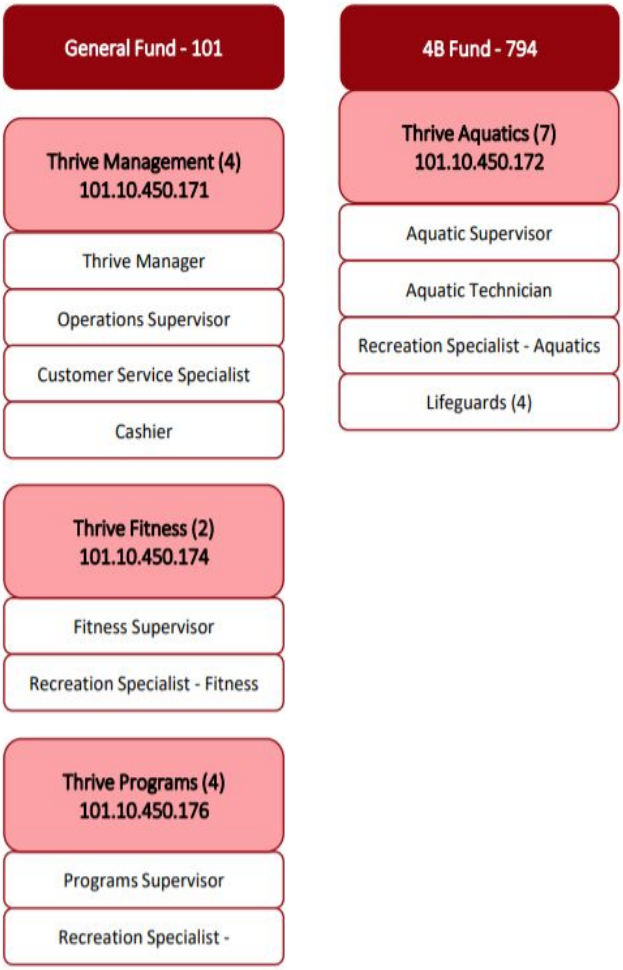
Day	Open	Close	Pool Session 1	Pool Session 2
Monday - Thursday	5:00 am	10:00 pm	5:30am – 1:00pm	3:30 pm – 9:30 pm
Friday	5:00 am	8:00 pm	5:30am – 1:00pm	3:30 pm – 7:30 pm
Saturday	8:00 am	7:00 pm	8:30 am – 6:30 pm	n/a
Sunday	9:00 am	7:00 pm	9:30 am - 6:30 pm	n/a

Parks and Recreation - Thrive

Reporting Relationships Organizational Chart (Proposed FY 2020-2021)

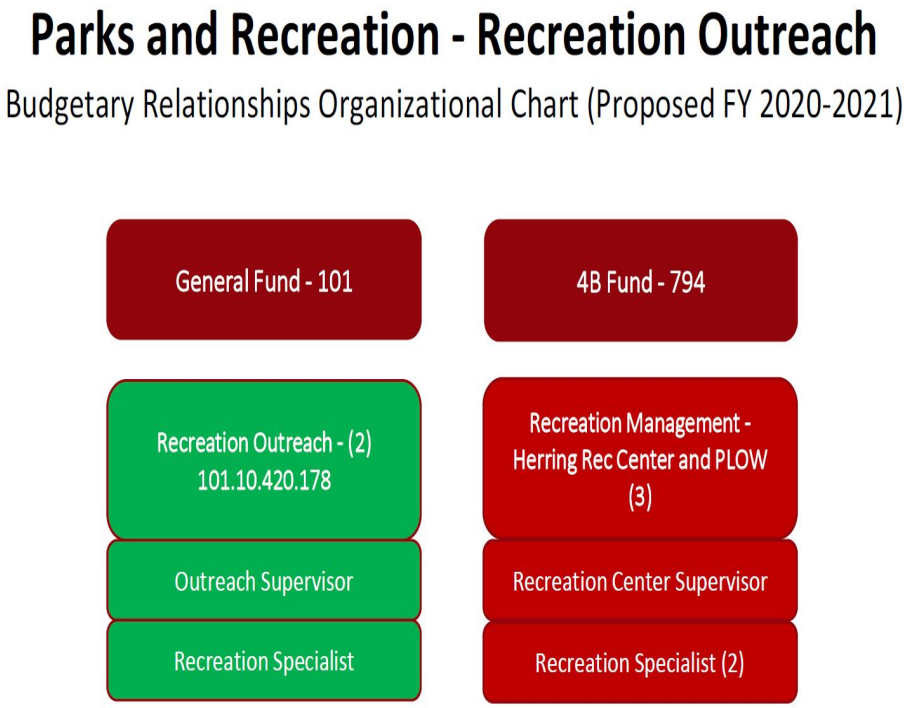
Parks and Recreation - Thrive

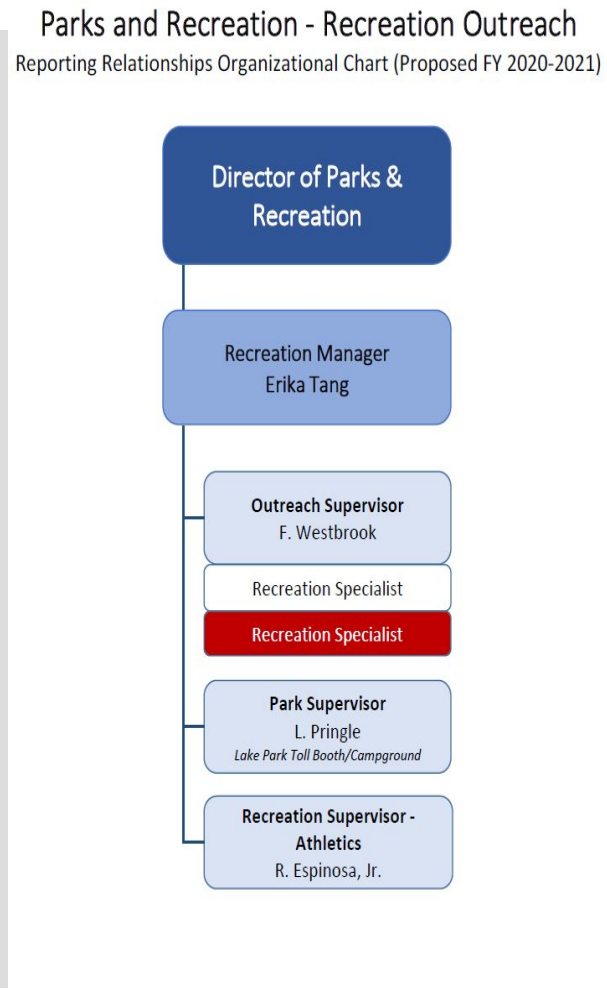
Budgetary Relationships Organizational Chart (Proposed FY 2020-2021)



- Two positions, a Recreation Supervisor and a Recreation Specialist were assigned to Fred Herring Recreation Center and paid for out of the 4B Fund. For FY 20-21, the Recreation Supervisor will oversee Fred Herring Recreation Center as a Rental Facility only. Rentals will include basketball, volleyball, pickleball and other sports. Racquetball rental will be allowed during designated hours. The positions are moved to the General Fund as the majority of what they will be responsible for no longer qualifies for 4B funding.
- Positions will also be responsible for:
  - Play Lewisville On Wheels Deployments
    - Based on pandemic impacts, need is greater than ever
    - Summer: 4 days per week in areas without park access; evening park activation; pop-up parks
    - School Time: after-school deployments to LISD School Yard Park sites; weekend activation at parks and pop-up park events
  - Marketing/Social Media administration
    - Reductions of central support for development of marketing materials drives increased internal workload
    - Recreation Supervisor responsible for department website; lead social media efforts; coordinate development of LEAF brochure; coordinate/lead all other marketing efforts within Department including Thrive and LLELA materials ; manage PLOW and Outreach programs/events
    - Recreation Specialist coordinates PLOW and Outreach programs/events, coordinates and supports department-wide social media efforts, coordinates marketing design efforts for entire department operations (flyer creation, review and posting)

Recreation Outreach $164,420





Org Charts for Recreation Outreach

Arts Center Programming Specialist $82,912

- Loss of Arts Center rental/sponsorship dollars and reduced capacity for ticketed events due to social distancing impacts the Community Activities Fund

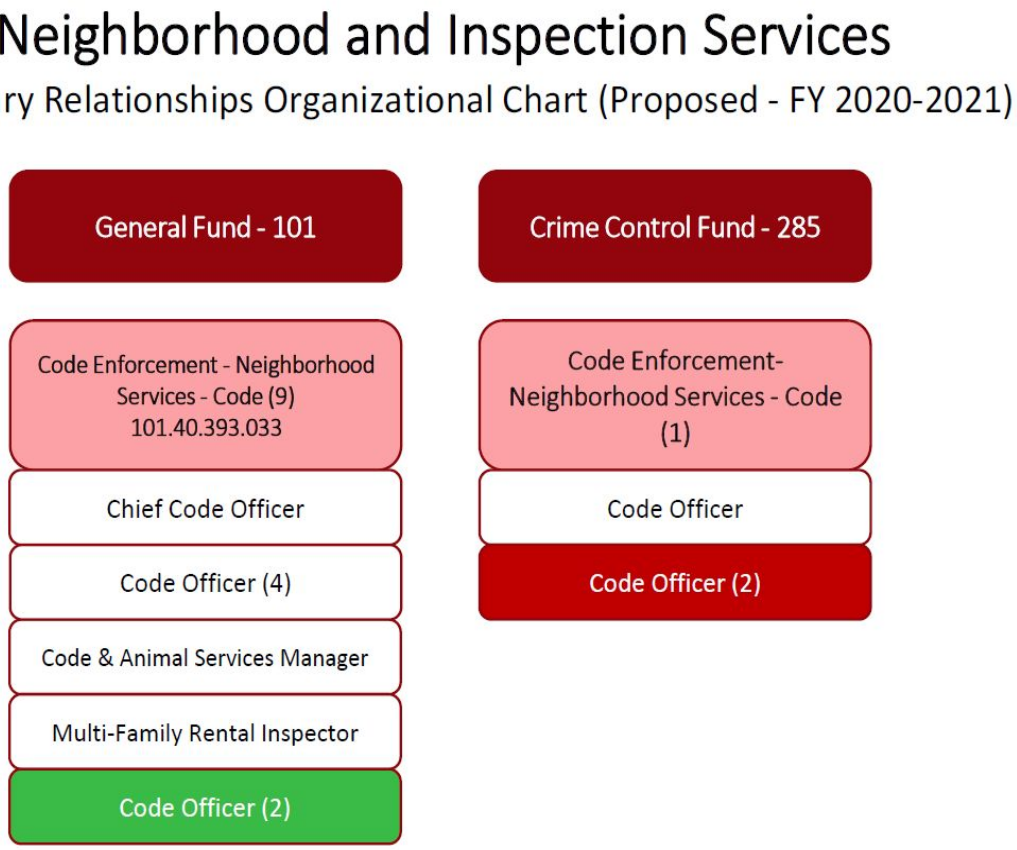
- Requires Arts Center Programming Specialist position be moved from the Community Activities Fund to the General Fund

- General Fund reductions that offset the position shift came primarily in the printing and postage accounts. This included:
  - lowering printing and postage costs for the citywide Horizon, committing to a maximum of four pages for each quarterly newsletter instead of a maximum of eight pages;
  - removing printing costs for Castle Hills Horizon because the HOA started printing and distributing it for us this fiscal year
  - removing printing and postage costs for two direct-mail citywide postcards
  - removing printing costs for four signal control box wraps
  - removing printing costs set aside for unplanned printing projects (e.g. this is where we paid for Lewisville 2035 Touchpoint printed materials this fiscal year)

Code Enforcement Officers $161,920

- Moved two of the three Code Enforcement Officers funded in the Crime Control Fund to the General Fund, $161,920
- Required reductions in the General Fund to offset the increase including:
  - Reducing funding for third party inspections related to building inspections and multi-family pool inspections. These will be performed by staff instead
  - Credit card fees (credit cards are now only used for fees less than $1000, all others require electronic checks)
  - Decreased software costs related to MyGOV Online
  - Reductions in infrastructure maintenance funding for Animal Shelter ($13,000)

Org Chart for Code Enforcement Officers



General Fund Budget Challenge

- $**7,237,524 in revenue reduction minus the $1.4M one-time payback from TIRZ2 = $5,837,524**
- **$1,114,422 in added expense**
- **$6,951,946 needed to reduce in the existing budget**

- **Goals**
  - **To incorporate reductions that will have the least impacts to our customers**
  - **Prioritize positions and services that contribute to the appearance of our city**
    - Examples - maintaining our parks and medians/ROW; no reductions to code enforcement officers, etc.
  - **Continue to prioritize investment in existing infrastructure**
    - Focus on first including projects that are a safety consideration
    - Focusing on projects that will stop further deterioration of the infrastructure

General Fund Reductions

- **Reductions in expenditures:**
  - **Personnel related $2,113,726**
    - Retirement Incentive Option $446,997
    - Other FT Personnel Savings $1,512,655
    - Personnel Savings Not Related to Full-Time Employees - $154,074
  - **Thrive Aquatics moved to 4B Fund $793,395**
  - **Incremental Line Item Reductions $844,592**
  - **Reductions to Infrastructure Funding in Operating Budget $3,186,233**
  - **Mowing of utility system property moved to UF $14K**

- **Total $6,951,946**

Retirement Incentive Option

- A retirement package was offered to civilian employees who had earned full retirement benefits based on their service time with our city (at least 10 years with Lewisville)
- Employees are provided a waiver of premium for two years of health coverage through the City's self-insured plan
- Employees already on Medicare were offered payment of 2 years of premiums for the Medicare Supplement Plan
- Employees were given through July 15 to decide to opt for retirement effective September 30, 2020

Retirement Incentive Option - $446,997

POSITION ELIMINATIONS - $218,274

Admin Assistant (Public Services) - $71,401

CAD Operator - $80,285

Library Assistant - $66,588

POSITIONS CONVERTED TO PART-TIME- $122,943

Admin Assistant (ITS) - $56,366

Paralegal - $66,577

TENURED EMPLOYEE TO ENTRY LEVEL - $105,780

Crew Leader (PARD) - $18,063

2 Maintenance Workers (PARD) - $20,025

2 Police Records Clerks - $18,089

Purchasing Manager - $12,199

Sr. Traffic Tech - $21,399

Library Technician - $16,005

Other Full-Time Position Modifications $1,512,655

Flexible Work	**26,926**
Planning Manager	26,926
Reduction	**129,006**
Assistant City Manager	129,006
RIF	**130,203**
Public Information Specialist	25,657
System Engineer	104,546
Vacant - Position Eliminated	**1,058,975**
Building Inspector	76,074
Construction Inspector	88,016
Fire Marshall/Dev Mgr	176,514
Parking Enforcement Officer	54,451
Police Captain	126,779
Police Records Clerk	57,234
Sr. Network Engineer	138,461
Sr. Traffic Tech	71,708
*Assistant City Secretary	70,445
Deputy Court Clerk (Added FY 19-20)	56,448
Preserve and Green Belt Mgr (LLELA)	89,533
Cashier (Thrive)	53,312
Resigned	**167,545**
Animal Control Field Supervisor	78,367
Public Information Cord. - PD	89,178
Grand Total	**1,512,655**

*employee transferred to Municipal Court department to work as a Deputy Court Clerk

- One Intern position in ITS (leaves funding for approximately 9 Interns) $19,656
- PT Accounting Technician in the Finance Department $19,093
- Arts Management Intern $6,720
- Move ½ funding for Accounts Payable Supervisor to the Utility Fund $37,114
- Reduction of temporary labor used by Public Services on projects where additional manpower is needed in the form of general labor, $28,719
- Eliminate temporary worker in Court (used primarily for scanning needs) $10,315
- CDBG changes to be discussed further in presentation resulted in a savings to the General Fund of $32,457

Other Personnel Savings (Not Related to Full-Time Employees) $154,074

Full-Time Position Eliminations by Department– General Fund – 22*

City Manager - 1

City Secretary - 1

City Attorney – 1 (moved to PT)

Community Relations - 1 (RIF, partially funded in HOT)

Engineering - 2

Fire – 1

Information Technology – 3 (1 is RIF)

Library Services - 1

Municipal Court - 1

Neighborhood Services - 2

Parks and Recreation - 2

Police - 4

Public Services – 2

*Net positions equal 24.5 decreases due to moving 2 Code Enforcement Officers, Arts Center Programming Specialist and 2 Recreation Outreach employees into General Fund; and moving Manager of Neighborhood Services and Sustainability to CDBG fund (but paid for through transfer from GF), and Indoor Aquatics employees (6.5) out to 4B Fund

City Manager

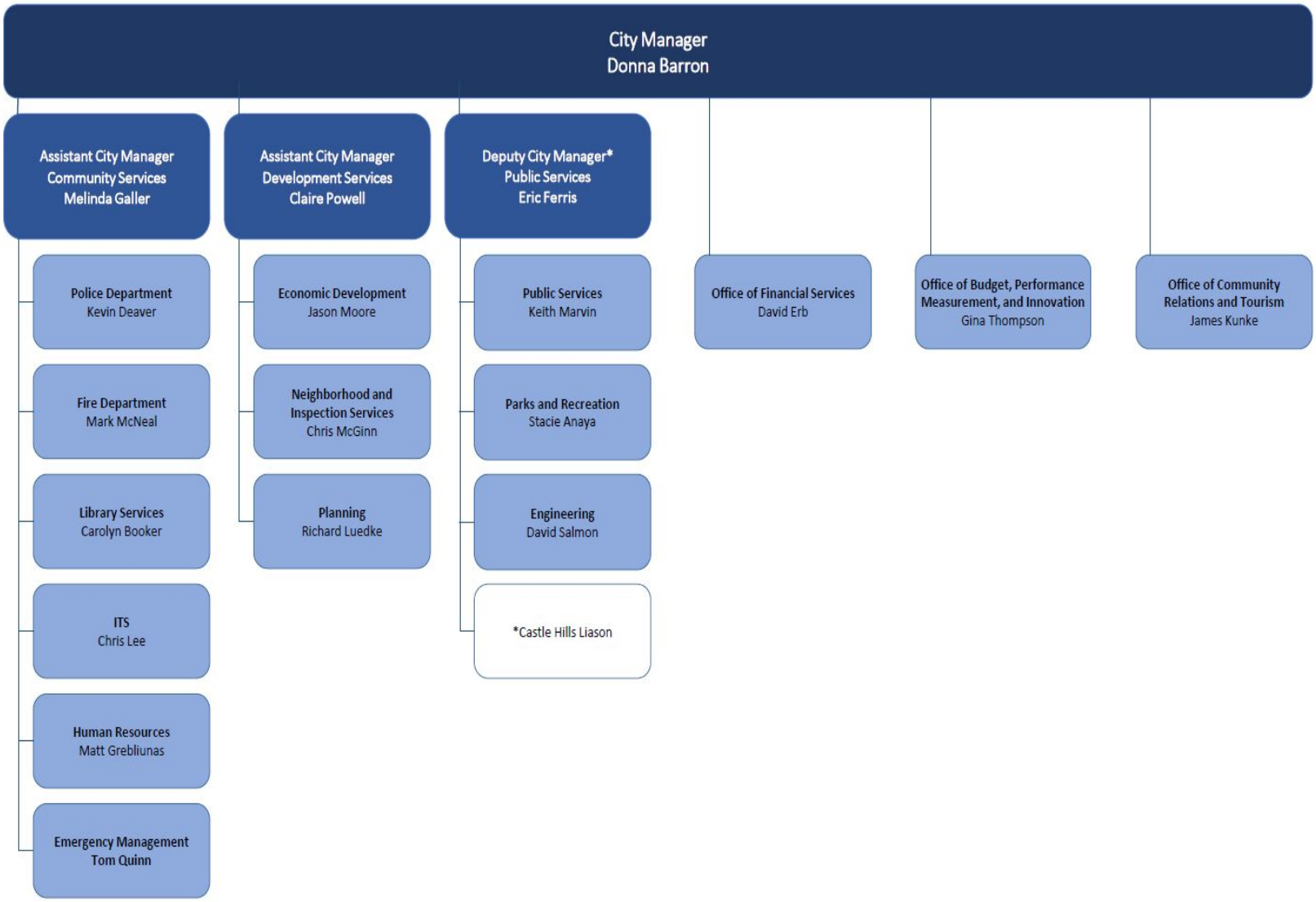
Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)

Development Services department is eliminated for FY20-21. The three employees in that department have been transferred, as follows:

- ACM to City Manager's Office
- Fire Marshall to Fire Department
- Sustainability Mgr. to Neighborhood Services

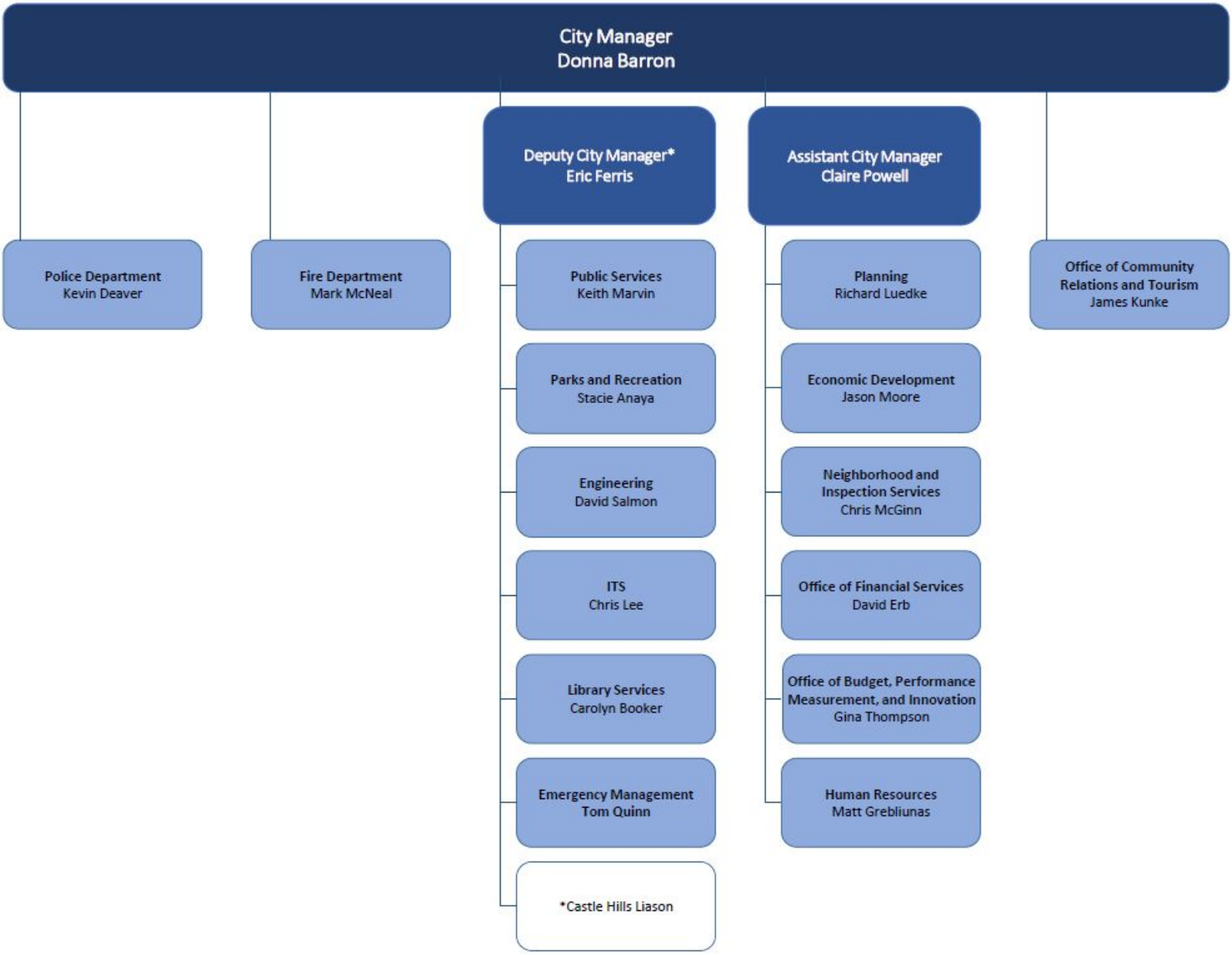
City Manager Org Chart - Reporting

October 1, 2020 to January 31, 2021



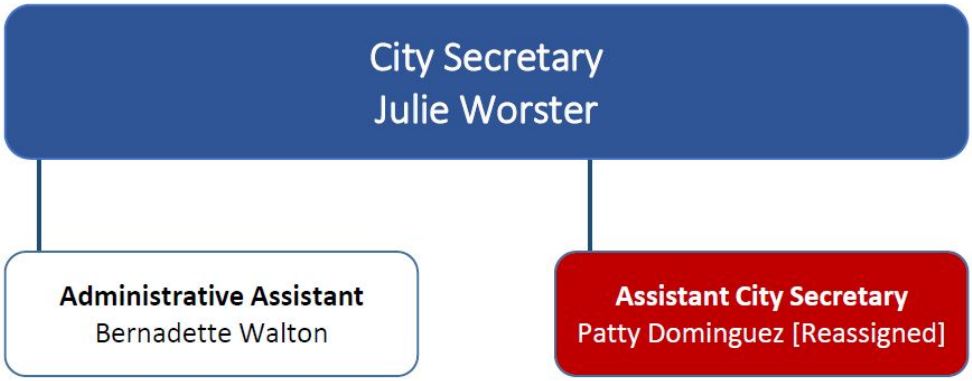
City Manager Org Chart Reporting

Beginning February 1, 2021



City Secretary

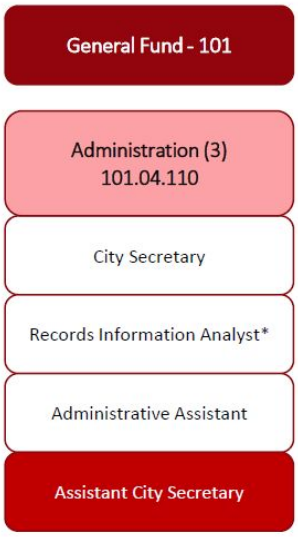
Reporting Relationships Organizational Chart (Proposed - FY 2020-2021)



*3 FTEs are accounted for on this org chart. There is a Records Information Analyst that is funded out of the City Secretary's Office, however, the position reports to ITS as of FY 18-19

City Secretary

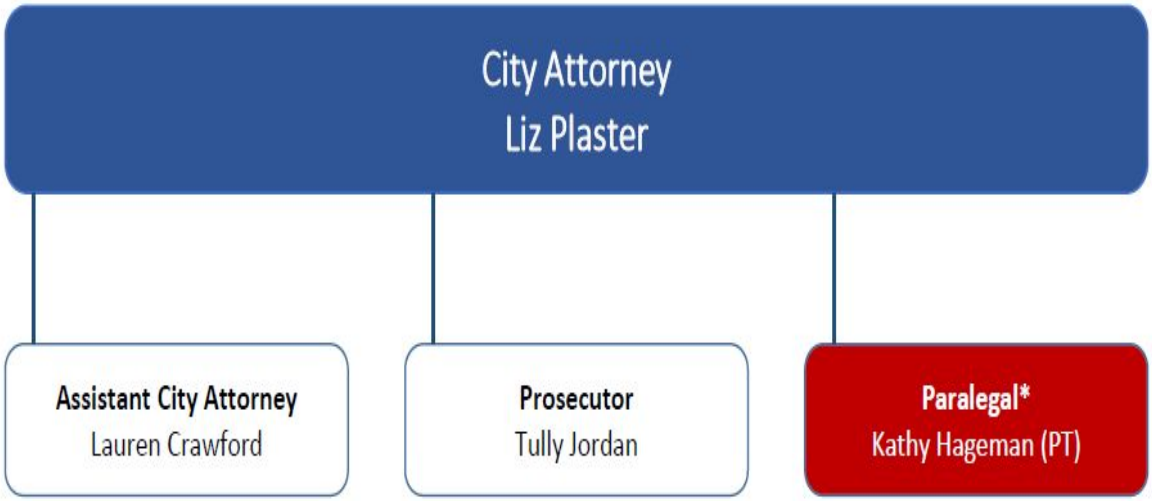
Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)



*Funded out of City Secretary's Office - Reports to ITS

City Attorney

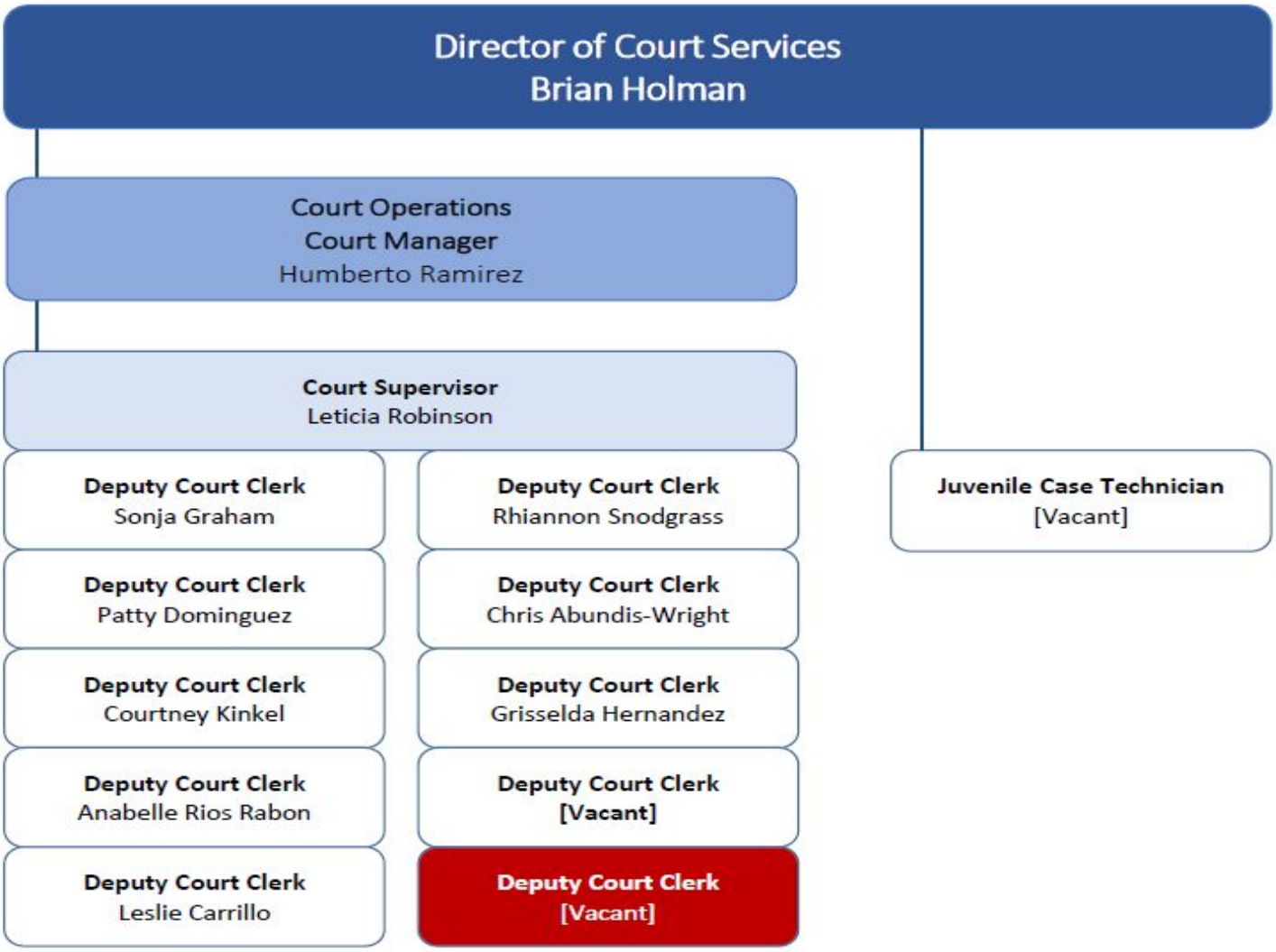
Reporting Relationships Organizational Chart (Proposed - FY 2020-2021)



*Paralegal will continue to work part-time

Municipal Court

Reporting Relationships Organizational Chart (Proposed - FY 2020-2021)



Community Relations Tourism - Budgetary

General Fund - 101

Community Relations (4.68)
101.14.150

- Director (.68)
- Video Specialist
- Public Information Coordinator
- Public Information Specialist (.3)
- Electronic Comm Specialist
- Community Outreach Specialist

Art Activity Center (5.5)
101.14.152

- Arts Center Manager
- Administrative Assistant
- Arts Center Specialist (2)
- Arts Center Supervisor (.5)
- Arts Center Programming Specialist

Comm Activities Fund - 255

Art Activity Center (0)
255.14.152

- Arts Center Programming Specialist

Hotel/Motel Tax Fund - 230

Art Activity Center (.5)
230.14.152

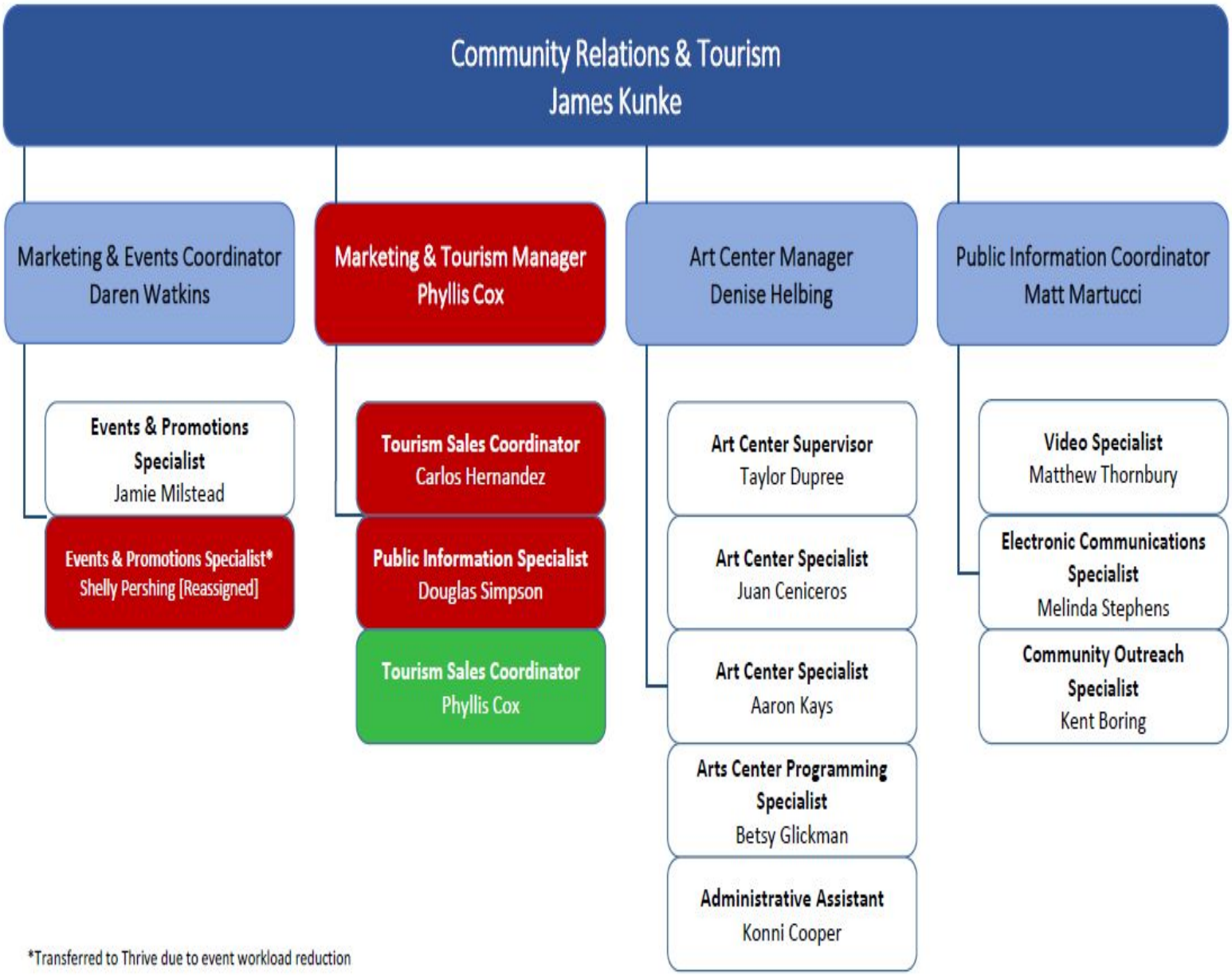
- Arts Center Supervisor (.5)

Tourism (3.32)
230.14.153

- Director (.32)
- Marketing & Tourism Manager*
- Tourism Sales Coordinator
- Marketing & Events Coordinator
- Events & Promotions Specialist
- Public Information Specialist (.70)
- Events & Promotions Specialist
- Tourism Sales Coordinator

*Downward classification to Tourism Sales Coordinator

Community Relations Tourism - Reporting



Finance Department

Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)

General Fund - 101

Administration (3)
101.12.110

- Finance Director
- Accounting Manager
- Finance Tech

Purchasing (2)
101.12.122

- Purchasing Manager
- Purchasing Agent (.5)
- Buyer (.5)

Accounting (3.5)
101.12.120

- Senior Accountant
- Accountant
- AP Supervisor (.5)
- AP Clerk
- AP Supervisor (.5)

Treasury & Collections (1)
101.12.121

- Billing Clerk

Internal Audit (1)
101.12.124

- Internal Auditor

Utility Fund - 402

Administration (1)
402.12.110

- Financial Services Mgr.

Purchasing (1)
402.12.122

- Purchasing Agent (.5)
- Buyer (.5)

Accounting (3.5)
402.12.120

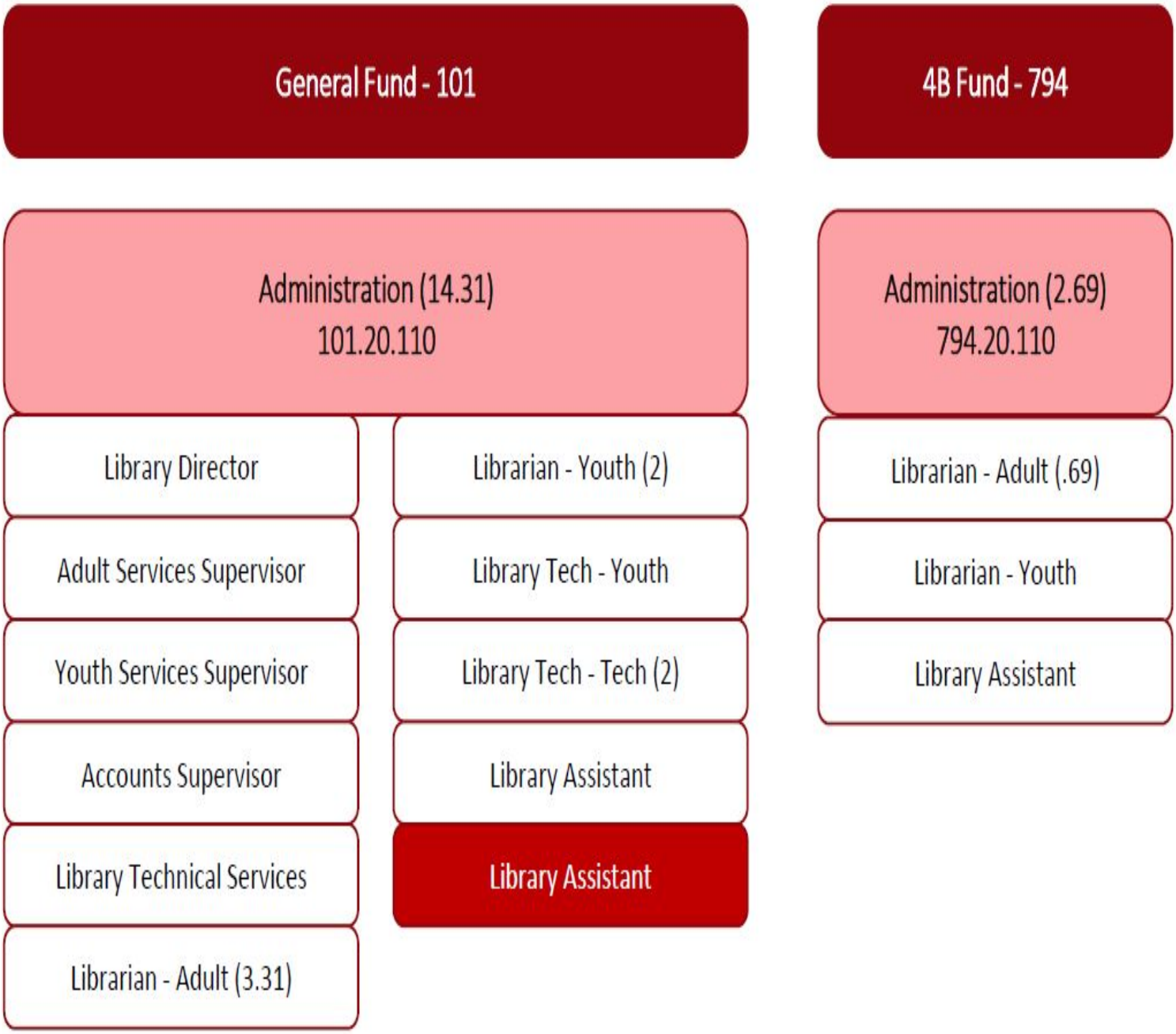
- Accountant
- Accounting Tech
- AP Clerk
- AP Supervisor (.5)

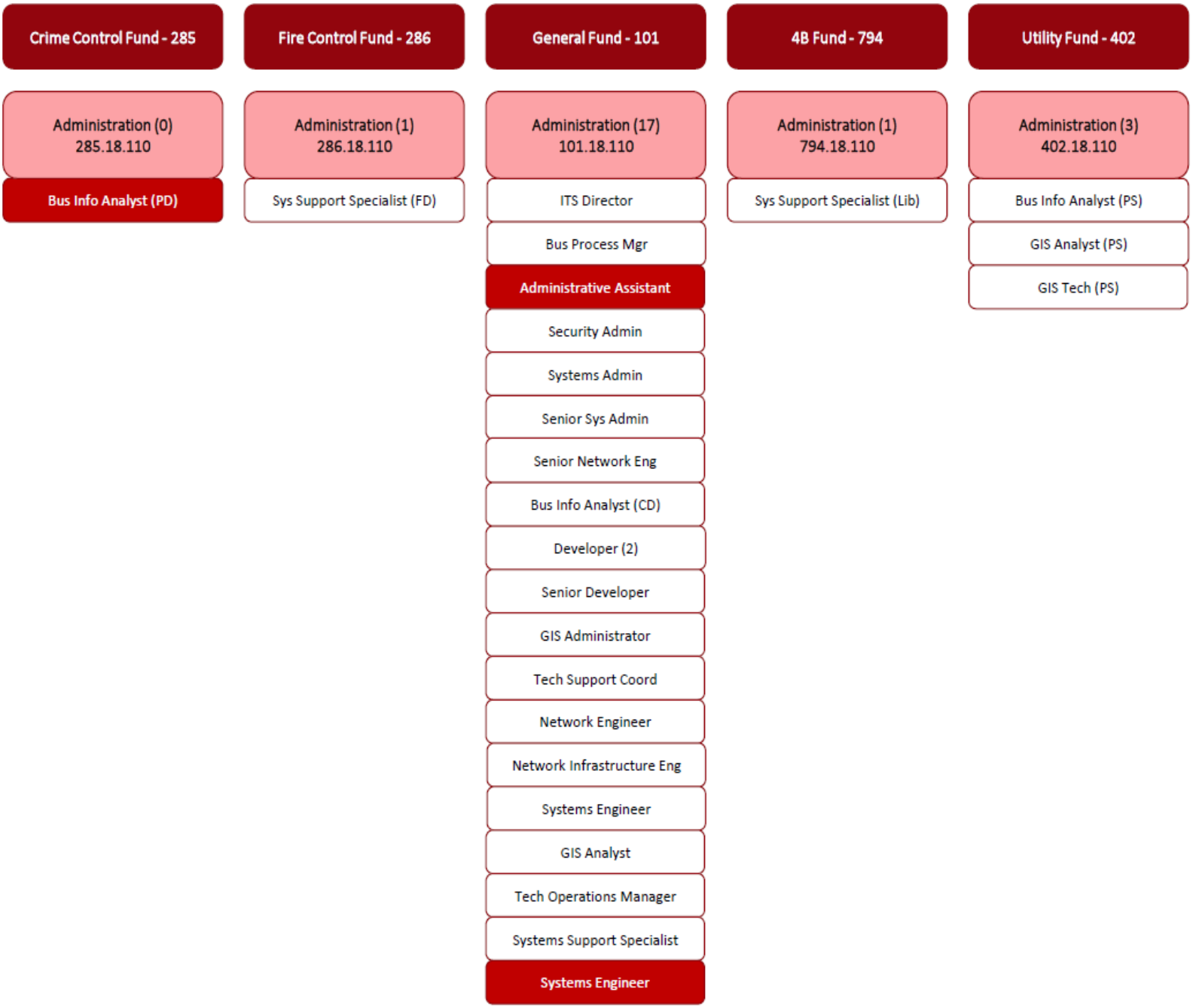
Utility Billing & Cashiering (5)
402.12.123

- Customer Service Super.
- Billing Clerk (2)
- Cashier (2)

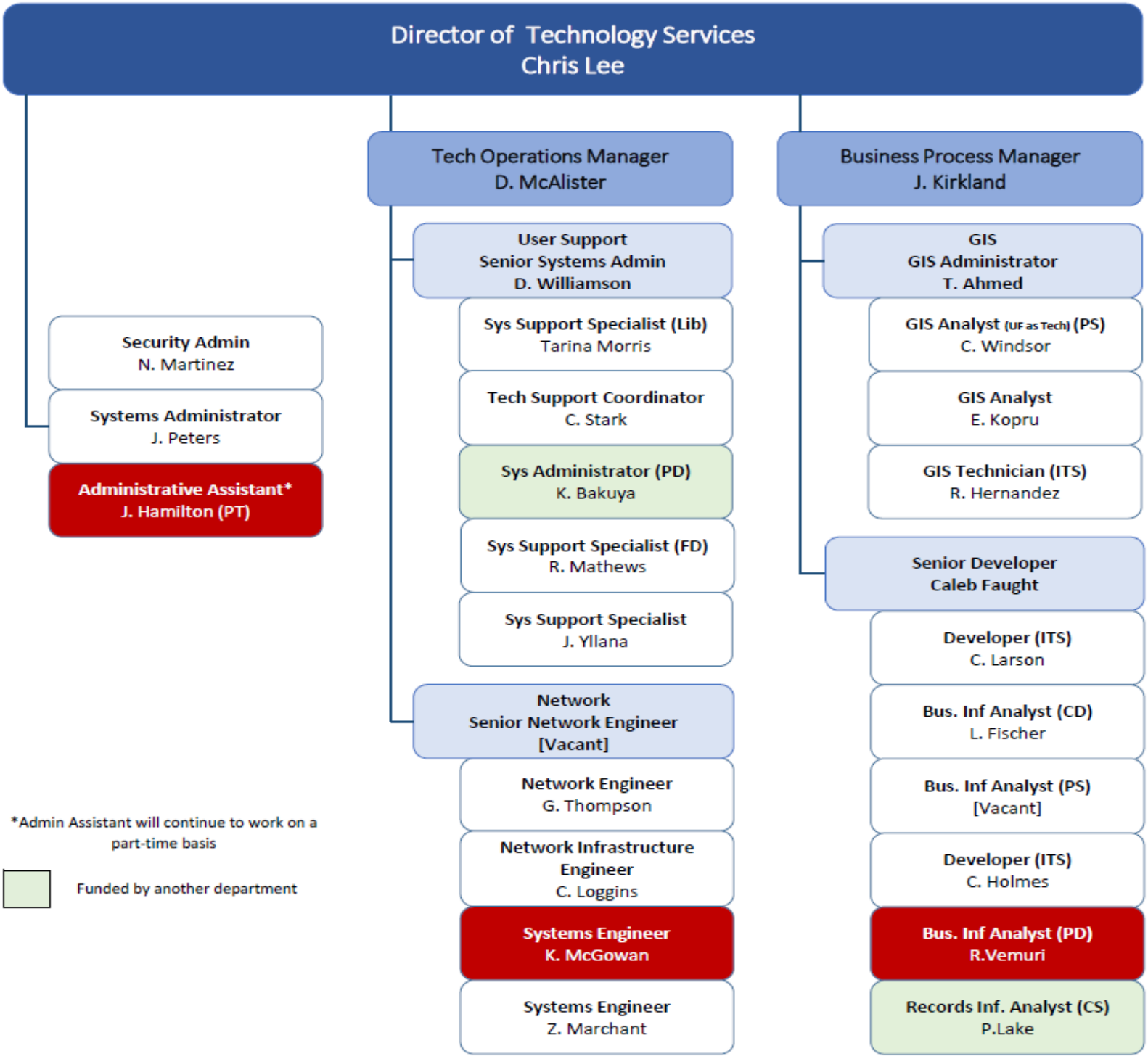
Library Services

Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)



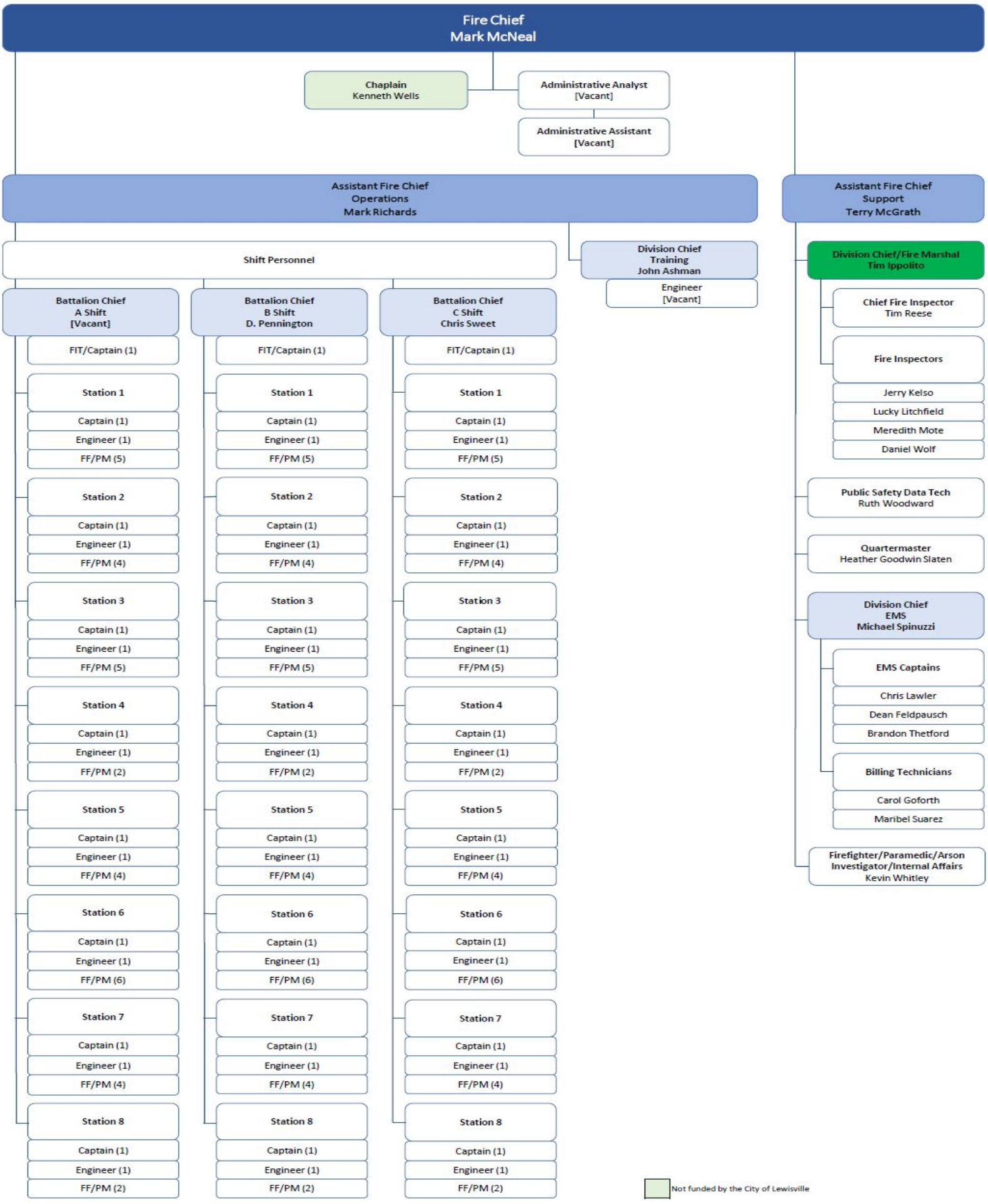


Information Technology - Budgetary



Information Technology - Reporting

FIRE DEPARTMENT - REPORTING



Police Department

Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)

General Fund - 101

Administration (11) 101.07.110
- Police Chief
- Assistant Chief (2)
- Public Safety Data Tech
- Sr. Administrative Assistant
- Administrative Assistant (2)
- Public Safety Systems Admin
- Police Officer (2)
- **Public Information Coordinator**
- Civilian Services Manager
- **Captain**

Training & Internal Affairs (2) 101.07.250
- Police Officer
- Sergeant

Patrol (84) 101.07.251
- Captain (4)
- Sergeant (12)
- Police Officer (68)
- **Parking Enforcement Officer**

Traffic (11) 101.07.252
- Sergeant
- Police Officer (10)

Criminal Investigations (40) 101.07.253
- Captain
- Sergeant (3)
- Detective (33)
- Administrative Assistant
- Crime Scene Tech (2)

Support Operations (4) 101.07.254
- Captain
- Police Case Clerk (3)

Warrant (4) 101.07.255
- Police Officer (3)
- Sergeant

Records (6) 101.07.256
- Records Supervisor
- Open Records Technician
- Records Clerk (4)
- **Records Clerk**

Property and Evidence (4) 101.07.261
- Prop/Evidence Supervisor
- Prop/Evidence Tech (3)

Public Safety Dispatch (25) 101.07.257
- Public Safety Dispatch Supervisor (5)
- Dispatcher II (5)
- Dispatcher (14)
- Public Safety Dispatch Coordinator

Facilities & Vehicle Maintenance (2) 101.07.258
- Equipment Porter (2)

Detention (15) 101.07.259
- Detention Supervisor (4)
- Detention II (5)
- Detention Officer (5)
- Detention Coordinator

Community Resources (14) 101.07.260
- Officer (13 - 4.5 FTEs paid by LISD)
- Sergeant

Canine (2) 101.07.262
- Canine Officer (2)

Crime Control Fund - 285

Patrol (11) 285.07.251
- Police Officer (11)

Property and Evidence (2) 285.07.261
- Prop/Evidence Tech (2)

Public Safety Dispatch (6) 285.07.257
- Dispatcher (6)

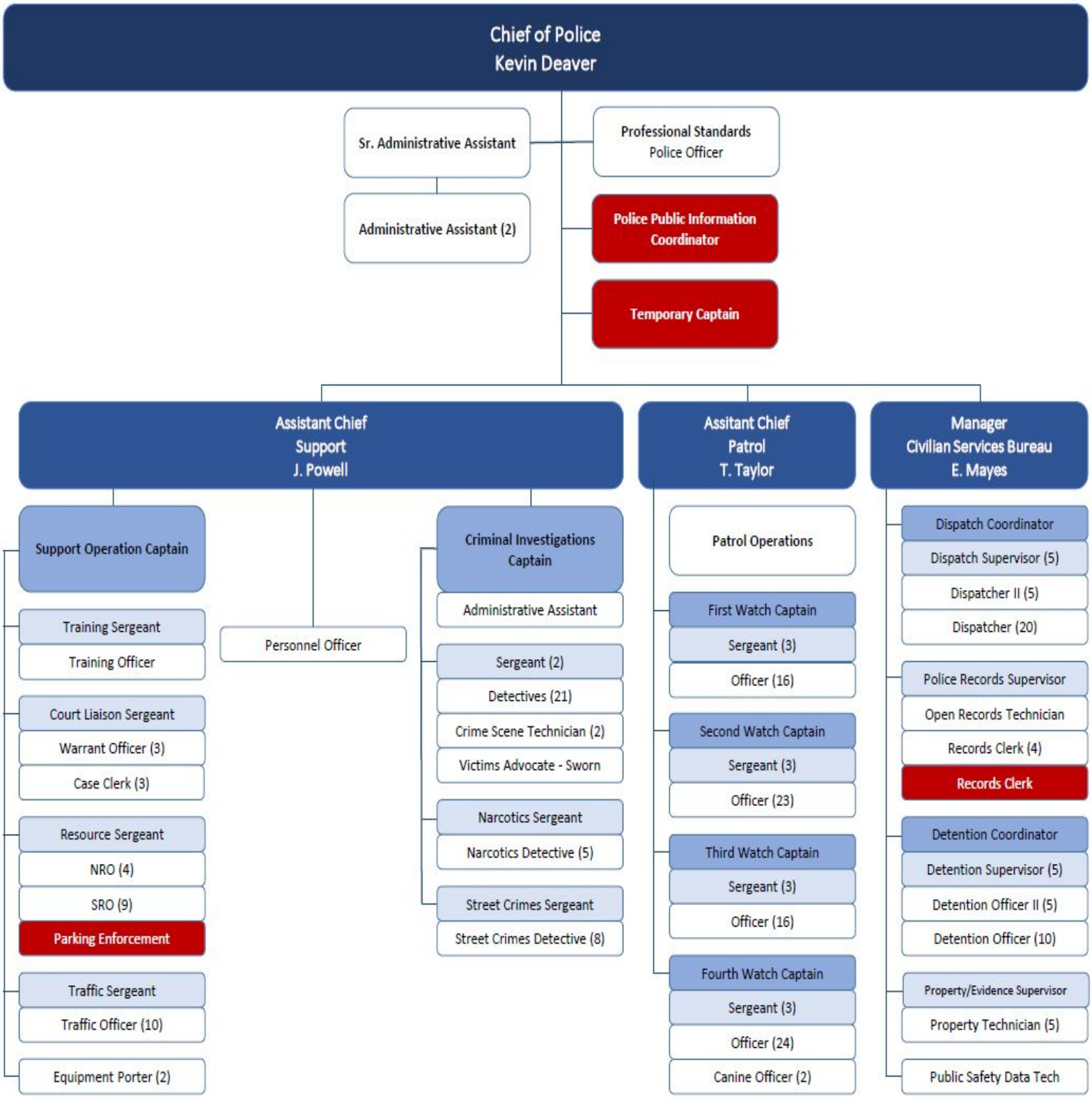
Detention (6) 285.07.259
- Detention Supervisor
- Detention Officer (5)

Criminal Investigations (3) 285.07.253
- Sergeant
- Detective (2)

POLICE DEPARTMENT

Reporting Relationship Organizational Chart

Proposed FY 2020-2021



Parks and Recreation

Budgetary Relationships Organizational Chart (Proposed FY 2020-2021)

General Fund - 101

Administration (3) 101.10.110
- Director
- Senior Administrative Assistant
- Administrative Assistant

Recreation Management - Athletic Programs (1)
- Recreation Supervisor

Recreation Administration (1)
- Recreation Manager

Thrive Management (4) 101.10.450.171
- Thrive Manager
- Operations Supervisor
- Customer Service Specialist
- Cashier
- Cashier

Recreation Outreach - (2) 101.10.420.178
- Outreach Supervisor
- Recreation Specialist

Thrive Aquatics (6.5) 101.10.450.172
- Aquatic Supervisor (.5)
- Aquatic Technician
- Recreation Specialist - Aquatics
- Lifeguards (4)

Thrive Fitness (2) 101.10.450.174
- Fitness Supervisor
- Recreation Specialist - Fitness

Thrive Programs (4) 101.10.450.176
- Programs Supervisor
- Recreation Specialist -

Parks - Parks ROW Management (5)
- Foreman (3)
- Operations Supervisor
- Administrative Assistant

Parks - Lake Park Operations (3) 101.10.470.161
- Crew Leader
- Maintenance Worker (2)

Parks - Park Maintenance (21.5)
- Park Technician (3)
- Crew Leader (6)
- Irrigation Tech Supervisor
- Maintenance Worker (9.5)
- Park Technician - Forestry (2)

Parks - Athletic Fields Maintenance (5)
- Crew Leader
- Maintenance Worker (4)

Parks - Lake Park Campground (1)
- Park Supervisor

LLELA Park Operations (1) 101.10.480
- Interpretive Park Ranger
- Preserve and Greenbelt

LLELA Programs (1) 101.10.480
- Recreation Supervisor

4B Fund - 794

Parks - Administration (1) 794.10.110
- Park Operations & Development

Recreation Management - Herring Rec Center and PLOW (3)
- Recreation Center Supervisor
- Recreation Specialist (2)

Recreation Management - Aquatics (.5)
- Maintenance Worker (.5)

Parks - Park Maintenance (6) 794.10.470.162
- Crew Leader
- Maintenance Worker (5)

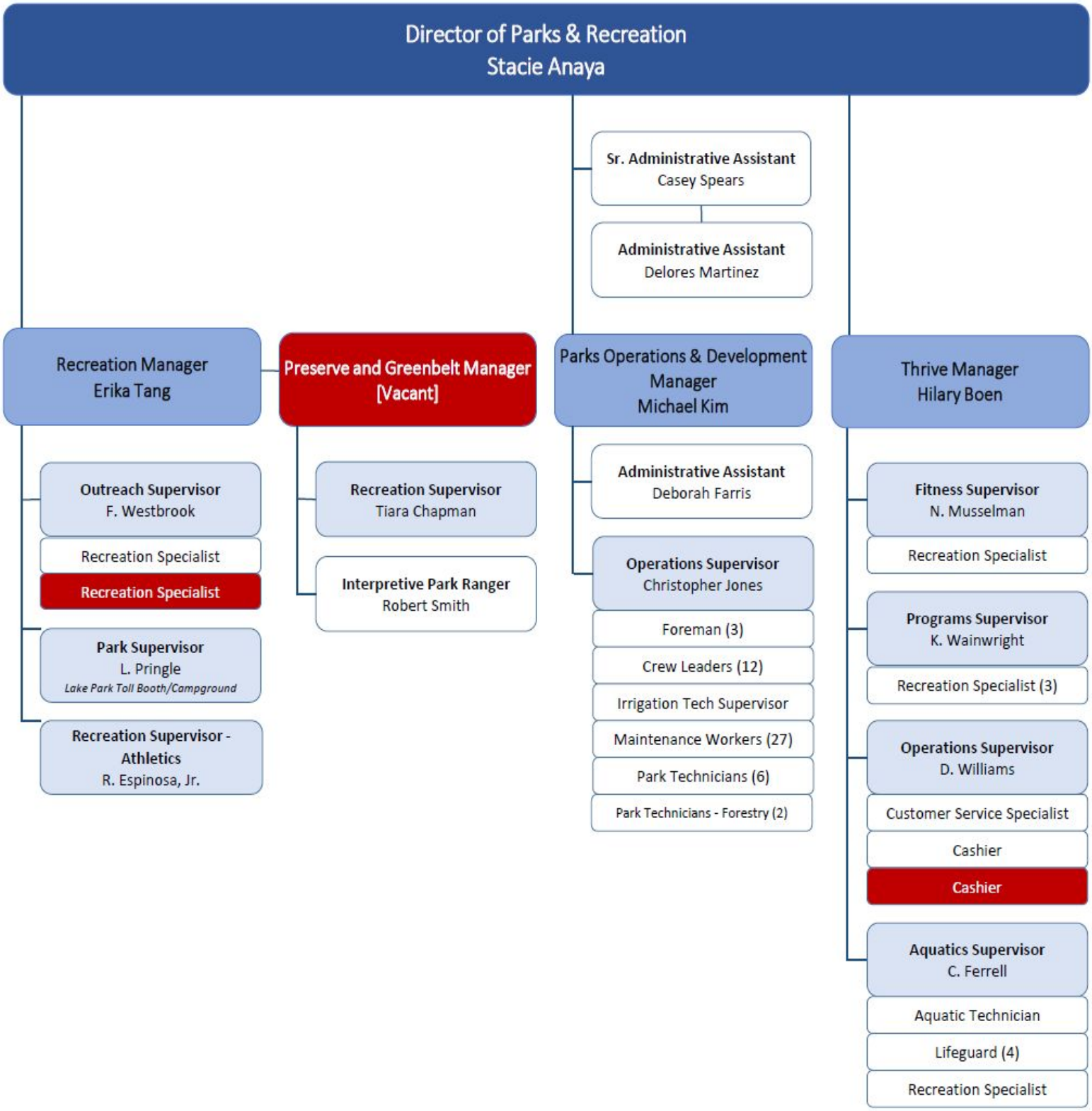
Parks - Old Town Parks (4) 794.10.470.173
- Crew Leader
- Maintenance Worker (2)
- Park Technician

Parks - Railroad Park Operations (8)
- Crew Leader (2)
- Maintenance Worker (4)
- Park Technician (2)

Thrive Aquatics (7) 794.10.450.172
- Aquatic Supervisor*
- Aquatic Technician
- Recreation Specialist - Aquatics
- Lifeguards (4)

Parks and Recreation

Reporting Relationships Organizational Chart (Proposed FY 2020-2021)



Public Services Department

Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)

Utility Fund - 402

Administration (3) 402.09.110
- Director
- Utilities Manager
- Sr. Administrative Assistant

Line Maintenance - Line Maint. Operations (1) 402.09.325.100
- **Utility Line Maintenance Manager**
- Administrative Assistant

Line Maintenance - Repair (9) 402.09.325.101
- Operations Supervisor
- Crew Leader (2)
- Equipment Operator (2)
- Maintenance Worker (4)

Line Maintenance - Valve & Hydrant (7) 402.09.325.102
- Foreman
- Crew Leader
- Utility Operations Worker (4)
- Maintenance Worker

Utilities Maintenance (7) 402.09.340
- Operations Supervisor
- Maintenance Foreman
- Operator (4)
- Instrumentation & Controls

Line Maintenance - Meter Services (5) 402.09.325.103
- Meter Services Supervisor
- Meter Operations Worker (2)
- Sr. Meter Operations Worker (2)

Line Maintenance - Collection System (7) 402.09.325.104
- Foreman
- Crew Leader (3)
- Maintenance Worker (3)

Water Production - Water Operations (15) 402.09.330.110
- Superintendent
- Foreman
- Chief Plant Operator (3)
- Operator II (3)
- Operator (7)

Wastewater Disposal - WW Operations (15) 402.09.345.130
- Wastewater Superintendent
- Foreman
- Chief Plant Operator (3)
- Operator II (3)
- Operator (7)

Environmental Control - ECS (2) 402.09.350.133
- ECS Manager
- Administrative Assistant

Environmental Control - Pretreatment (2) 402.09.350.134
- ECS Inspector (2)

Environmental Control - Lab Services (4) 402.09.350.135
- ECS Supervisor
- Lab Tech II
- Lab Tech I (2)

Stormwater (3) 402.09.320
- **Stormwater Specialist**
- **Stormwater Inspector (2)**

General Fund - 101

Streets - Street Operations (1) 101.09.300.070
- Public Works Manager
- **Administrative Assistant**

Streets - Asphalt (6) 101.09.300.071
- Foreman
- Crew Leader
- Equipment Operator (2)
- Maintenance Worker (2)

Streets - Concrete (7) 101.09.300.072
- Crew Leader
- Heavy Equipment Operator
- Equipment Operator
- Maintenance Workers (4)

Streets - Contract Maintenance (3) 101.09.300.074
- Foreman
- Construction Inspector (2)

Traffic Flow - Signs (4) 101.09.315.092
- Traffic Supervisor
- Crew Leader
- Traffic Operations Worker (2)

Streets - Drainage - ROW (6) 101.09.300.073
- Operations Supervisor
- Drainage/ROW Foreman
- Drainage Crew Leader
- Drainage Heavy Equipment
- Drainage Maint. Worker (2)

Facilities Maintenance (13.5) 101.09.310
- Internal Services Manager (.5)
- Facilities Supervisor
- Foreman
- Crew Leader (2)
- Building Repair Tech (2)
- Maintenance Worker (3)
- Facilities Worker (2)
- HVAC Tech
- Administrative Assistant

Traffic Flow - Signals (4) 101.09.315.090
- Traffic Signal Technician (2)
- Sr. Traffic Technician (2)
- **Sr. Traffic Technician**

Solid Waste - HHWP (1) 101.09.322
- Materials Mgmt Specialist

Maintenance & Replacement Fund - 503

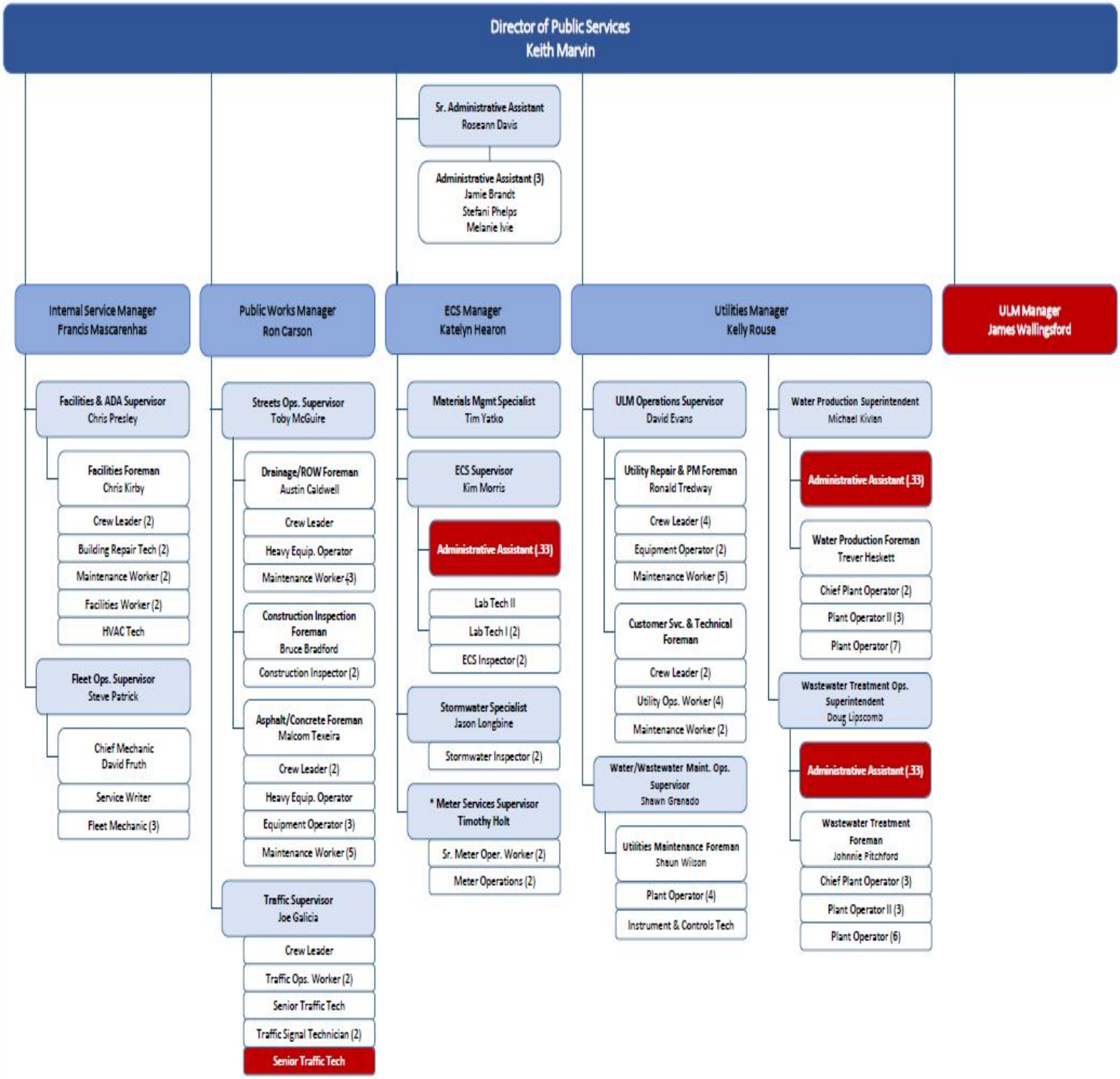
Vehicle Maintenance (7.5) 503.09.360
- Internal Services Manager (.5)
- Operations Supervisor
- Chief Mechanic
- Service Writer
- Mechanic (4)

Stormwater Utility Fund - 430

Stormwater (3) 430.09.320
- Stormwater Specialist
- Stormwater Inspector (2)

Public Services

Reporting Relationships Organizational Chart (Proposed - FY 2020-2021)



Engineering

Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)

General Fund - 101

Operations (8)
101.30.200

- City Engineer
- Assistant City Engineer
- Traffic Engineer
- Civil Engineer (2)
- Traffic Operations Specialist
- Capital Projects Technician
- CAD Operator
- **CAD Operator**

Public Construction Inspections (5)
101.30.370

- **Chief Inspector**
- Construction Inspector (4)
- Franchise Utility Inspector

Utility Fund - 402

Operations (1)
402.30.200

- Civil Engineer

Neighborhood and Inspection Services

Budgetary Relationships Organizational Chart (Proposed - FY 2020-2021)

General Fund - 101

Administration (2)
101.40.110
- Sr. Administrative Assistant
- Administrative Analyst

Health Inspections - Health Permits & Inspections (5)
101.40.375.051
- Chief Sanitarian
- Sanitarians (4)

Building & Code Operations (1)
101.40.380.030
- Director

Building Plan Review (7)
101.40.380.031
- Assistant Building Official
- Senior Permit Technician
- Building Official
- Res. Plans Examiner
- Permit Tech (3)

Building Inspections (4)
101.40.380.032
- Chief Building Inspector
- Inspector
- Senior Inspectors (2)
- Inspector

Neighborhood Improvement (0)
101.40.385
- Neighborhood Services Coordinator

Code Enforcement - Neighborhood Services - Code (9)
101.40.393.033
- Chief Code Officer
- Code Officer (4)
- Code & Animal Services Manager
- Multi-Family Rental Inspector
- Code Officer (2)

Animal Services - Animal Services (7)
101.40.395.052
- Animal Control Supervisor
- AC Field Supervisor
- Animal Control Officers (6)

Animal Services - Animal Shelter (4)
101.40.395.053
- Sr. Animal Care Specialist
- Animal Care Specialist
- Shelter Clerk (2)

Crime Control Fund - 285

Code Enforcement-Neighborhood Services - Code (1)
- Code Officer
- Code Officer (2)

Reallocation of Thrive Aquatics Activity from General Fund to 4B Fund $793,395

Entire Indoor Aquatics Activity in Thrive

- To assist with General Fund revenue declines and to offset the addition of the Recreation Outreach program to the General Fund, $793,395 is being moved out to the 4B fund related to indoor aquatics
  - All aquatics (Old Town Aquatic Facility (currently reduced), Sun Valley Aquatic Facility, and now Thrive Indoor Aquatic Facility) will be in the 4B Fund

Reduction in Library Hours $139,679

- Reduce hours from 60 per week to 50 per week. This is a 17% reduction in hours
- Results in a new schedule for the Library of Monday-Wednesday 10-8, Thursday 10-6, Friday and Saturday 11-5, and closed on Sunday
- Projected savings due to this reduction include the full-time Library Assistant already discussed, part-time salaries and benefits, janitorial services, electricity, and water and sewer costs, $139,679 to the General Fund ($41,783 to the 4B Fund)

Miscellaneous Line Item Reductions

Removed one-time funding in 19-20 budget $1,165,850 (equipment and vehicles associated with 10 new police officers $375K, City Hall Space Allocation Study $45K, Lewisville 2025 Imp. $100K etc.)

Training and Travel expenses (not essential for job duty) $147,717

Other Minor Equipment $247,608

Credit Card Fees $58,712 (credit cards no longer accepted for building fees over $1,000, requires an electronic check)

City Marketing $51,355

Printing $63,278

Eliminate funding for Youth and Family Counseling's First Offender Program $31,500

Reduce street sweeping occurrences $52,137

Suspend Stormwater Drain Inspection Program for one year $238,500 (or fund through Drainage Fund)

Reduction to street striping by approximately half. The remaining funds will be used for small striping needs like railroad crossings and pedestrian crossings $125,000

Recycling cost $30,000 (budgeted amount, not actual cost of recycling amount). Recycling is being addressed through contract negotiations with Republic. Follow up workshop planned on recycling.

Annual cost for Password generator software moved to Risk Fund $8,900

Park operations special event support due to not having as many special events $38,383

Reduction of funding for outside legal counsel $5,369

Miscellaneous Line Item Reductions

Facility maintenance misc. line item reductions $56,152 - Facilities staff will focus on regular PM work on buildings and equipment

Library is reducing the number of programs offered and minimize the supplies that are used for in house programs. For example, the Library will no longer offer quarterly multicultural performers or host a traveling exhibit. $8,411

A 10% cut to the overall budget for Library Materials collection – including audiobooks, videos, music, books and other types of print materials. $25,708

Funding needed to execute a portion of the LLELA Interpretive Plan regarding interpretive and wayfinding signage within the preserve will be paid out of the CIP project rather than the General Fund budget $65,095

Reduction in Lake Park and Tower Bay Toll Booth expenses due to automation and reduced hours $30,079

Savings realized as a result of the bid for Thrive custodial services coming in lower than budgeted $13,650

Savings due to no longer having memorial park rec center and senior center buildings for custodial services $32,544

Public education in Fire department (two clown programs) $21,400

Fireworks for Red, White and Lewisville $36,500

Reduce economic development consulting services. The remaining funds ($30,000) will be used for business retention purposes $100,000

Reduce consulting services for Old Town Design Review Advising Architect $3,500

Due to a recent upgrade on three self-checkout stations at the Library, the maintenance cost is lower in FY 20/21 $1,575

Reductions in Contributions to Infrastructure

- Funding included in the 2020-21 proposed budget for Street/Sidewalks/Drainage program is $3,000,000 (down from $5,566,786 in current year budget)
- Funding included in the 2020-21 proposed budget for facilities infrastructure is $539,721 (down from $1,159,168 in current year budget)
- $125,000 is included for moving holdover vehicles to replacement payment vehicles - same as in the current year budget

20-21 Planned Street/Drainage Projects - $3,000,000

<u>High Priority Infrastructure Projects Recommended:</u>

1. Safety - what work needs to be done due to safety issues.

- $100,000 - Unexpected streets failures
- $971,318 - Sidewalk ADA issues
- $100,000 - Traffic Signal and IH 35 Street Light repairs such as knock downs and or unexpected failures
- $25,000 - Screening wall repairs related to accidents

2. Prevent additional damage - What work, if done now would prevent additional damage from occurring.

- $1,000,000 - Seal cracks, lift low areas in streets, and full depth repairs as needed
- $500,000 - Repairs to main thoroughfares
- $188,000 Full depth repairs to Lester, Milican, Harn, and Degan
- $115,682 - Street maintenance and work order backlog

Annex Roof restoration	$305,898
Annex LED Retrofits	$ 16,523
VIC LED Retrofits	$ 7,800
Kealy Building B/C Pedestrian Gate Security Access Control	$ 15,000
Gun Range Security Access Control	$ 19,500
Water Treatment Plant Admin Roof Restoration	$175,000
Total	$539,721

20-21 Planned Facilities Projects

Holdover Replacements FY 20-21

Rank	Year	Dept	Mileage	M+R Life	New Purchase Cost	Replace with	Lease Payment	Green Fleet
1	2013	Police	146,547	$14,166	$38,500	Chevy Tahoe	$4,200	PD Requirement
2	2008	Public Services	139,261	$9,388	$32,000	Chevy Silverado	$3,200	Downsized
4	2005	Public Services	90,645	$12,812	$28,500	Chevy Colorado	$3,200	Downsized

Difference between $125,000 and $109,600 will be added to Maintenance and Replacement Fund to utilize with next year's allocation

Holdover Vehicles To Convert

- Technology Plan
  - PC replacements $219,401
  - End of Life Switch replacements $128,669
  - Replace camera storage servers $112,440
  - Replace PD and FD Tough books, docking stations, and cameras $354,000 ($1.5M project, the rest funded through the Maintenance and Replacement Fund accumulated replacement payments)
  - Microsoft Enterprise Agreement one-time cost $44,168
  - Increase in Laserfiche forms licenses for all full-time employees $45,570

- Arts Center signage modifications required due to loss of sponsorship $48,391
- Re-appropriate $260,000 for annex renovation design (removed during current budget year). Will need to appropriate construction funding in FY 21-22 budget
- Economic Development Agreements $3,576,628

Budgeted Fund Balance Expenditures $4,789,267

FY 20-21						
AGREEMENT	BUDGETED CONSTRUCTION & OTHER SALES TAX	BUDGETED PROPERTY TAX	BUDGETED INVENTORY TAX	BUDGETED IMPACT FEES	BUDGETED BP FEES	OT CASH GRANT
Lewisville West Shopping Center (Fox & 35)		$17,744.00				
Medical Center of Lewisville (Old Town)		$0.00				
WinCo (Old Orchard East)		$34,060.00				
Old Orchard E (just shopping center)		$23,864.00				
DFW Lewisville (Majestic #5)		$0.00				
HOYA Optical Labs of America, Inc.		$51,949.00				
Norman Window Fashions		$44,259.00	$10,902.00			
Bed Bath & Beyond	$1,200,000.00	$309,311.00	$163,532.00			
Mary Kay	$58,000.00		$150,000.00			
Tower Bay				$189,000.00		
Ferguson		$69,417.00				
Main Valley		$58,333.00				
The Hillman Group		$26,114.00				
Majestic 3 (Kellogg's)		$61,997.00				
DJO		$26,114.00				
TW Realty (Zion Market)		$200,000.00				
TurboChef	$30,000.00	$2,180.00			$8,000.00	
4M Capital (Arteriors)	$30,000.00	$5,451.00	$38,157.00			
Ericsson	$200,000.00	$300,000.00			$225,000.00	
SSC Signs	$37,400.00					
Frontier Equity					$9,108.00	
Caliber		$40,970.00				
Prologis				$93,163.00	$44,766.00	
OLD TOWN						
Uptown Village (Belleville Village)				$47,112.00		
South Village				$265,005.00		
Feed Mill (J2 Steakhouse)	$30,000.00					
125 W. Walters				$112,390.00		
Legacy Pointe				$147,225.00		
Mallard Supply/REW	$50,000.00					
REDevXI, LP (Old Town Station)				$378,756.00		
Trinsic (Aura)				$175,000.00		$250,000.00
XMPK LLC (Harris Townhomes)				$23,556.00		
RO Properties (170 W Main)				$40,000.00		
Denton County Holdings (Prototype IT)	$20,000.00					$40,000.00
Integrity						$700,000.00
AMAC				$175,000.00		$655,000.00
Total	$1,655,400.00	$1,271,763.00	$362,591.00	$1,646,207.00	$286,874.00	$1,645,000.00

* Will change with Comptroller's revisions to sales tax collections effective October 2021

General Fund – Fund Balance

- After the proposed $4.8M in expenditures from reserves, the ending fund balance is projected to be $22.957M
- 20% operating reserve level is $18.674M
- Therefore, the projected fund balance level is above operating reserve requirements
- Potential needs for fund balance:
  - Two major street capital projects are currently underfunded: Corporate ($20M – currently working with the North Central Council of Governments and Denton County to assist with deficit, up to $16M which still leaves a need for at least $4M) and I35 aesthetics ($5.4M)
    - I35 Aesthetics (Main, Corporate and Business 121) done in conjunction with TxDOT I35 Bridge project
    - Projects will begin late 2021-22
    - Current remaining funding in CIP $2.7M; need is $8.1; projected shortfall $5.4M

Other Funding Sources Not Included in FY 20-21 Proposed Budget

CARES ACT FUNDING

$5,791,445 – DENTON

$66,220 - DALLAS

SAFER GRANT

$1,900,223 – TO BE RECEIVED OVER TWO FISCAL YEARS

General Fund – Unfunded Programs

DIVERSITY OUTREACH AND TRAINING PROGRAM (NEW)

RECOMMENDATION: $37,900

TRAFFIC SIGNAL CONNECTIVITY PROJECT

RECOMMENDATION: $1,096,681

NEIGHBORHOOD INVESTMENT (ADD-BACK)

RECOMMENDATION: $215,000

- Recruitment –
  - Job boards/advertising/mailers $10,000
  - Recruiting Events/Job Fairs $2,000
  - Travel Expenses (avg $425 per event) $1,700

- Training –
  - Train the Trainer (Society for Diversity) $700
  - Curriculum development/purchase of toolkit $1,000
  - Outside speaker fees $7,500
  - Training Program Evaluation and Update $15,000

Unfunded Program – Diversity Inclusion Program $37,900

Traffic Signal Connectivity Project $1,096,681

- The City has 122 traffic signals that manage the flow of traffic along all major crossing arterials. The purpose of the communication master plan for traffic is to build a robust network and traffic management center to allow City staff the ability to perform all operations and control functions from a central location. This includes enhancing signal timing plans, monitoring traffic flow, and responding to reported incidents
- City contracted Kimley Horn in FY 2018 to conduct an analysis of the current system and design two plans. The first was a refresh of the current traffic network, and the second was the creation of a traffic management center. The chart on the following page shows the funding allocated to the project and what is still needed
  - $812,220 is to complete the final two phases of this project. This includes procuring and installing the wireless network and constructing the traffic management center
  - $146,000 in on-going funding is for maintaining hardware maintenance and support contracts
  - Senior Network Engineer position will need to be re-appropriated. This position will be vital to the implementation and monitoring of this network, $138,461

FY				Funded		Narrative
FY 2018				$250,000		One-time costs related to phase 1 of the traffic-light control system
FY 2019				$468,000		Phase 2 of the traffic-light network replacement. This phase funds the wireless back-haul equipment needed to allow the traffic-light controllers to communicate with the master system.
FY 2020				$577,000		Phase 3 of the traffic-light network replacement. Hardware for intersections
FY 2020				($577,000)		Appropriated funding removed due to budget constraints
				$718,000		Total funds allocated for traffic-light network project to date
Proposed		**On-Going Funding**		**One-Time Funding**		**Narrative**
FY 2021		$146,000		$812,220		Phase 3 and final phase 4 of the traffic network
FY 2021		$138,461				Senior Network Engineer position

Traffic Signal Connectivity Implementation $1,096,681

- **Loveable Old Town $30,000 - investments to make Old Town more loveable - ideas include certain art installations, hopscotch on sidewalks, artistic crosswalks, etc.**

- **Property Enhancement Program $120,000 - Approaching its sixth year, PEP is a popular and effective tool for neighborhood revitalization and code enforcement. Over the past five years, Neighborhood Services has approved 196 grant applications and has awarded over $390,000 in matching grants. Of the $390,000 in PEP grants awarded, 43% of funds have been awarded to low-to-moderate income households, and 43% of funds have been awarded to seniors. Since the program's suspension due to COVID-19 in April, 30 residents have inquired about the program**

- Neighborhood Empowerment Zone #2 $100,000 - Originally pitched at the 2019 Council Retreat, the creation of a second Neighborhood Empowerment Zone would incentivize neighborhood revitalization in a targeted area through two improvement grant programs, the Single-Family Rehabilitation "PEP Plus" program and the Minor Code Abatement program

- F**or the Love of Lewisville $10,000 - a local day to serve the Lewisville community. Volunteer groups perform minor cosmetic home repairs/improvements and yard work for selected homes**

- **Neighborhood Enhancement Program $50,000 - provides reimbursable grants up to $25,000 that aim to improve and beautify neighborhoods, provide positive long-term impacts, and nurture a shared sense of neighborhood identity through such projects as the addition of an entryway sign, sign toppers, landscaping, and other neighborhood-wide projects**

- Neighborhood Bold Initiative $100,000 – program funds demolition grants and major renovation projects in targeted neighborhoods

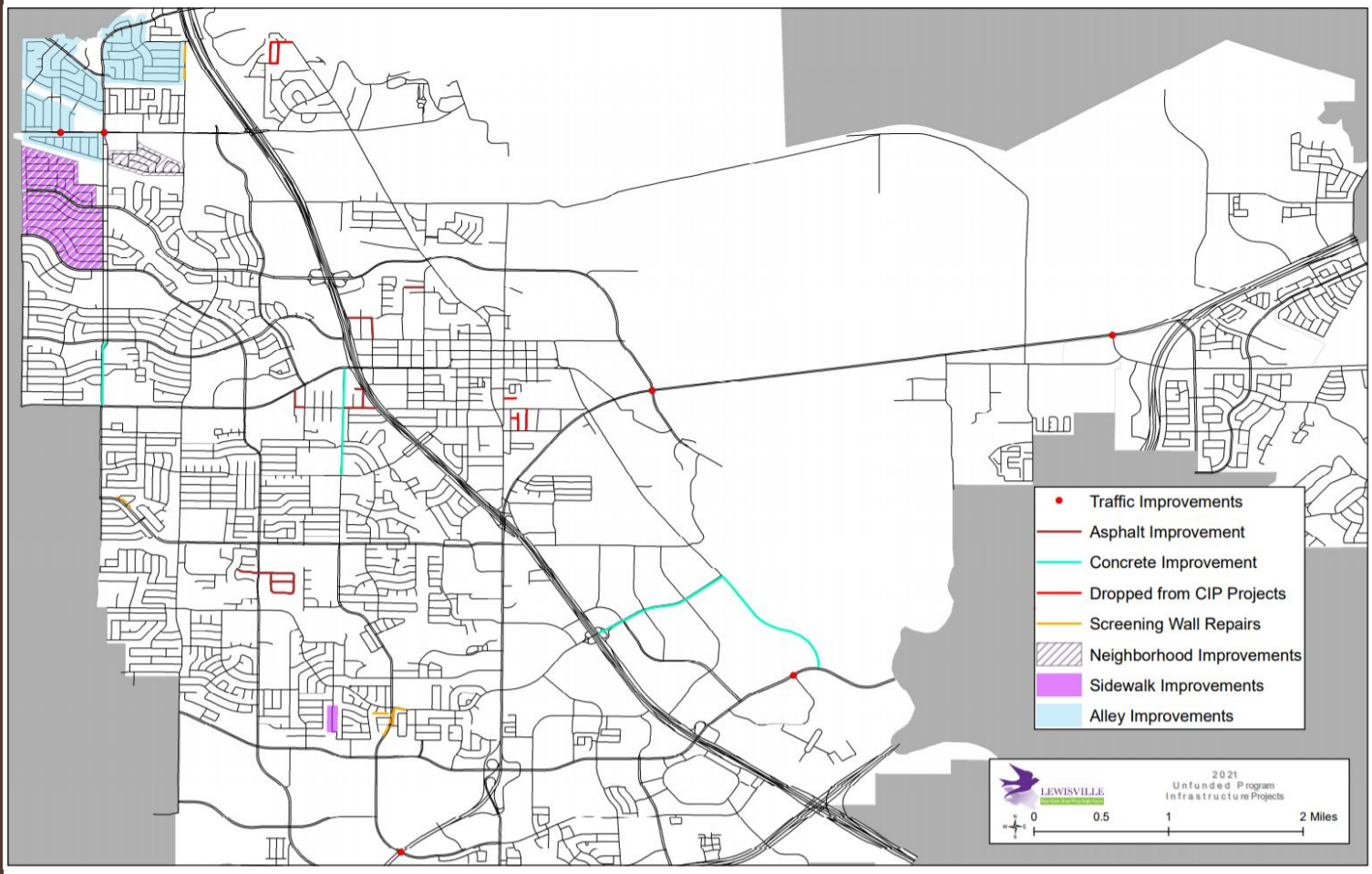
- **Love Your Block $5,000 - LYB provides an opportunity for neighborhoods to apply for a reimbursable mini-grant up to $500 in value. The grant aims to improve and enhance neighborhoods as well as create a shared sense of community in a neighborhood**

Neighborhood Programming $415,000 – Recommended Funding $215,000 - Programs indicated in bold

Infrastructure Investment - Street/Drainage Program - $2,566,786

- $434,318 Concrete pavement maintenance repairs to Garden Ridge - College Pkwy to Main; Edmonds - Fox to Main, Corporate - I35 to Railroad, Railroad - Corporate to Hebron Pkwy, Panel raising
- $493,624 Sidewalk ADA repairs to Garden Oaks Estates, Lewisville Valley 6, Glenmore, Cross Haven, Waterford, Camelot Estates
- $142,000 Asphalt street repairs Lester - Mullins to Cowan, Manco - Purnell to Main, Timber Creek and League, Degan - College to Millican, Millican - Service Road to Degan, Cedar Lane - I35 to end, Cherry Lane - Purnell to Cedar, W. Purnell - Edmonds to I35, W Purnell - Manco to Surf
- $400,000 Neighborhood concrete pavement projects -Lewisville Valley 6, Garden Oak Estates, Garden Ridge Addition
- $168,480 Traffic related maintenance repairs related to signal knock downs, old signal cabinet replacements, old video detection replacement, and signal and pedestrian head replacements
- $275,000 Screening wall repairs
- $330,000 - Alley repairs to The Highlands, Highpoint, and Meadowlake
- $323,364 – Street repairs related to streets dropped off CIP projects

Infrastructure Investment - Recommend balancing budget by investing in infrastructure


Traffic Improvements
Asphalt Improvement
Concrete Improvement
Dropped from CIP Projects
Screening Wall Repairs
Neighborhood Improvements
Sidewalk Improvements
Alley Improvements
LEWISVILLE
2021
Unfunded Program
Infrastructure Projects
0
0.5
1
2 Miles

- Facilities Infrastructure Program - $619,447
  - Fire Station LED Retrofits $ 26,800
  - Police Special Operations building roof $ 30,000
  - Facility emergency funding needs $ 50,000
  - Recital Hall wood floor refinishing $ 45,000
  - PD Records Office painting and flooring $ 29,215
  - Library painting $ 90,432
  - Library carpeting $288,000
  - MCL Lobby concrete refinishing and repair joints $ 60,000

- Storm Pipe Inspection Program – Reinstate inspections $238,500 (or fund through the Drainage Fund) – This is an on-going cost. Inspection of 20% of the drainage system is complete. It is a 10-year process to get through the entire City. Once complete, it will be time to start over gain

- Reinstate Street funding for striping streets - $125,000

Infrastructure Projects

Hotel Motel Fund

Hotel Motel Tax Revenue

HOT tax reduced $640,677 to $1.9M (25%)

- Based on reduced occupancy levels

HOT Reduced Expenditures (Personnel)

- Public Information Specialist - $57,954 (1/3 was funded in General Fund)
- Tourism Coordinator - $76,805 (Retirement Incentive Option)
- Events and Promotions Specialist - $78,750 – position eliminated due to reduced special events planned for 2020-21. Employee has moved to the Thrive team as a Recreation Specialist; position will need to be returned when special events are fully funded

2020-21 HOT Special Events

SPECIAL EVENTS REDUCED

Rocktober concert series $24,600

Fall Food and Fashion Fest $35,600

Wayne Ferguson Plaza Events $20,000

SPECIAL EVENTS REMAINING*

Western Days $392,789 (HOT portion; $651,789 overall)

Old Town Holiday Stroll (reviewing options) $56,281

St. Paddy's Text Style $32,778

ColorPalooza $71,300

KTA Jam Session $19,000

Fiesta Charra $44,650

Sounds of Lewisville concert series $55,310

Best Little Brewfest in Texas (sponsorship) $24,800

Undetermined rodeo event** $38,450

**While Spring 2021 events are budgeted, reductions are likely due to COVID impacts **In FY 19-20, Staff will hire consultant and move forward with rodeo arena modifications*

- Funding for the arts is capped at 15% of the HOT revenue received annually. Because the revenue is estimated at a loss of 25%, the amount given to the Arts groups is decreased in the proposed budget
- $52,036 reduction (70% of last year's allocation per the Arts Council)
- Now $121,416, was $173,452 in current year budget
- Arts groups will likely be unable to provide programming at same levels as in past years due to COVID impacts

HOT – Reduction to Arts Grants

- Printing, $22,845
- City Marketing, $20,281
- Travel and Professional Development, $19,300
- Banner Installation Services, $8,000

HOT Incremental Reductions

2020-21 HOT Fund Balance Expenditures

- $250,000 Façade Grant Program
  - Current CIP has $27,177 from HOT funds available; program put on hold March 2020; HOT and Old Town TIF funding ($100,000) of Façade program would allow for $350,000 additional funding
- After the proposed expenditures from reserves, the fund balance is projected to be $4,079,533

Police Asset Forfeiture Funds

One-time cost for ammunition $25,000

One-time cost for taser supplies $31,049

Community Activities Fund

- Removed Christmas Show $24,900
- Removed Arts Center Programming Specialist position (as mentioned in the General Fund discussion) $80,832
- Removed $50,000 of headliner funding for Western Days (leaves a total of $220K (within HOT and CAF))

- Activities still included are:
  - Texas Tunes
  - Black Box Events
  - Comedy Series

Community Development Block Grant

Reduction of Grants Coordinator position - $80,095 incumbent opted to accept the retirement incentive option– will work part time and be charged directly to projects

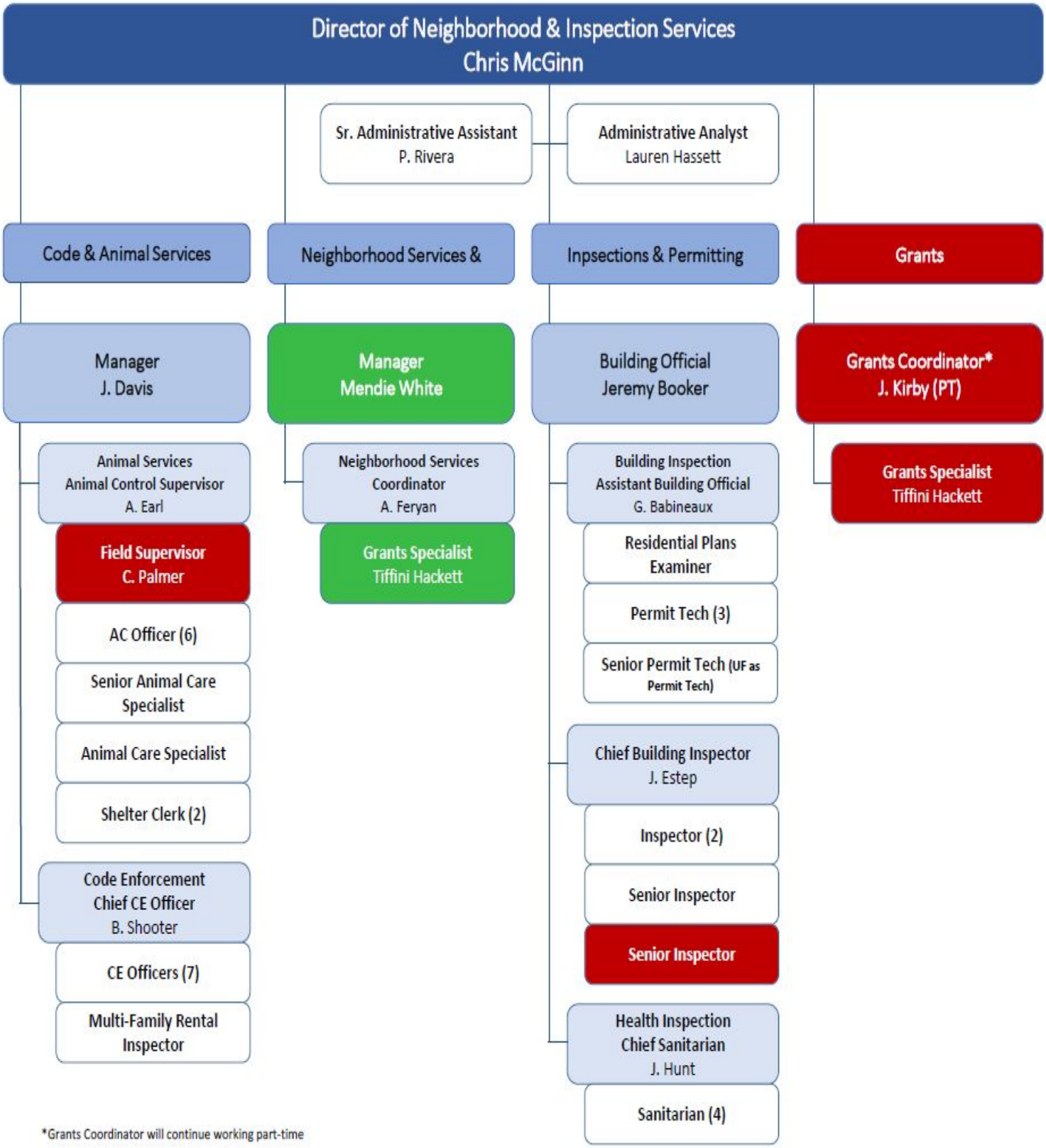
Elimination of Grants Coordinator position in CDBG created room for 65% of the Neighborhood Services Coordinator position to be moved into CDBG to oversee grant administration/and the Grant Specialist position (savings of $61K to the General Fund)

A portion of the Administrative Analyst moved out of CDBG and into General Fund for compliance purposes (cost to General Fund of $28K)

Sustainability manager will oversee Neighborhood services programming and CDBG

Neighborhood and Inspection Services

Reporting Relationships Organizational Chart (Proposed - FY 2020-2021)



*Grants Coordinator will continue working part-time

- Additional $452,305 in CDBG funds allocated from the CARES Act
- As with regular CDBG funds, up to 20% can be used to cover administrative costs but the usual 15% cap on public services is lifted
- Coordination is expected with other state or local pandemic responses in order to avoid duplication of services. To that end, Council directed staff to target needs not being directly addressed by the County's CARES relief funding administered by the United Way which are primarily available for rent, utility and food assistance
- The amendment being prepared for HUD will describe the use of funds as public services necessary to prevent, prepare for, and respond to coronavirus impacts primarily for low-to-moderate income residents of Lewisville, which may include internet connectivity, domestic violence, child abuse, mental health and childcare
- While specific dollar amounts do not need to be attached to each of these needs at this time, preliminary target amounts for Council's approval are as follows:

Internet Connectivity	$150,000
Domestic Violence and Child Abuse	$150,000
Mental Health or Child Care	$62,305
Administration	$90,000

CDBG CV Funding

Crime Control and Prevention

- Sales tax decreased $509,554
- To balance the budget
  - Eliminated Business Information Analyst assigned to Information Technology $121,752
  - Moved two of the three Code Enforcement Officers to the General Fund (required reductions in the General Fund to offset the increase including reducing funding for third party inspections, credit card fees (credit cards are now only used for fees less than $1000, all others require electronic checks, decreased software costs related to MyGOV Online, and reductions in infrastructure maintenance funding for Animal Shelter) $161,920
  - Removed all one-time funding from Police department that was added during the current year's budget process $161,296
- Funded the Police Banquet in operating budget instead of one-time funding $7,285

Fire Control and Prevention

- Sales tax decreased $460,083
- No reductions were necessary due to not budgeting all revenue annually
- There is a $679,276 current revenue to expenditure balance anticipated for 2020-21

Utility Fund

Utility Fund

- Revenue increased $2.761M
  - Increases
    - Based on normalized year collections in water sales ($1.888M) and sewer service ($1.024M)
    - Wholesale water sales increased $374,179
  - Decreases
    - Water and Sewer Capital Recovery Fees decreased $522,113 based on known development activity
    - Interest Earnings decreased $115,212 based on projected interest rates

Utility Fund

Reductions:

- Reduction of Utility Line Maintenance (ULM) Manager Position, $119,031
  - Line maintenance operations will be moved under the Utilities Manager, and Meter Services under the ECS Manager. This is an efficiency measure
- Reduction in the cost of software programming for future process improvements related to revenue collection programs, $102,570 – will be re-appropriated when and if needed
- Savings due to Retirement Incentive Option $50,747
- Electricity savings based on trend $100,178
- Dues and memberships $12,985
- Telephone savings based on trend $10,933
- Removal of one-time purchases approved for the 2019-20 fiscal year $1,237,934
- Utility Fund expenditures related to stormwater moved to the Drainage Fund $305,854

- Utility System replacements and improvements
  - Odor media replacement needed at the Wastewater Treatment for the Bio-trickling Filter. After six years it is starting to deteriorate and not able to support the same amount of Biomass thereby decreasing effectiveness, $56,338
  - Four SCBA Packs and four SCBA Air Cylinders. SCBAs are utilized when changing the ton containers. The four SCBA Packs were purchased in 2009. The four fully-wrapped fiberglass air cylinders have reached their regulatory mandated life span of 15 years and will be destroyed, $26,432
  - Replacement of discharge check valves and isolation valves and funding to raise the vault at the Lake Park Lift station due to extensive corrosion caused from continual immersion over time, $33,802
  - Eastside Pump Station improvements - the pre-stress wire holding the tank walls together has become rusted and exposed around the bottom of the tank, threatening major water loss from the tank, $89,955
  - Elevated and ground storage tanks are critical components of the water distribution network throughout the city. Over time, sediment begins to deposit at the bottom of these tanks. Periodically, sediment must be removed by a company that specializes in water tank cleaning, $18,200
  - Amendment to the Comprehensive Water System Master Plan to deploy customized CIP prioritization tools for both the water and wastewater systems to facilitate higher quality financial planning for future projects, $38,886
- ½ of Accounts Payable Supervisor moved from GF $37,114
- Mowing Costs for utility property moved from GF $14,051
- Increased funding for Equipment Replacement Fund for Plant equipment $250,000. This will bring the total to $350,000. Optimal annual funding is $500,000

Items Added to Operating Budget - $564,778

Utility Fund

Existing Equipment Maintenance Funding will be utilized for:

Wastewater

Lake Point Lift Station	Funding is needed to replace two 15 horsepower submersible pumps and all wet well components.	$25,762
Scotties Point Lift Station	Funding is needed to replace two 10 horsepower submersible pumps and all wet well components.	$18,492
Sludge Feed Pump Motors	Funding is needed to replace the two 100 horsepower motors. These motors are at the end of their life cycle and the efficiency of the unit has diminished greatly. Each motor costs $20,041 x 2 = $40,082.00.	$40,082
Replacement of the Rotor and Stator for Moyno pump #1	Funding is requested to provide a replacement rotor and stator and several ancillary parts for the sludge feed pump #1. The function of the pump is to feed sludge to the belt filter presses. The pumps operate five days per week.	$69,799
Prairie Creek West Pump Station Valves	Funding is needed to replace the three Prairie Creek pump discharge check valves and three isolation valves. The valves have been in service since 1988 and have been identified in the Asset Management Plan as an essential replacement item, due to the importance of operation. The valves are at the end of their life cycle; the isolation valves are seized open and parts can not be purchased for the check valves.	$82,369
Plant 2 Return Pump Isolation Valves	Funding is needed to replace the Plant 2 Train #1 and #2 Return Activated Sludge pump isolation valves. There are ten valves that need to be replaced, due to the age (30 years) and importance of the valves.	$22,010

Utility Fund

Existing Equipment Maintenance Funding will be utilized for:

Water

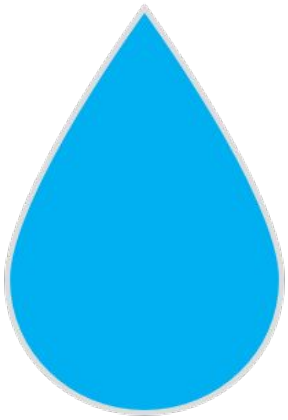
Watson-Marlow Chemical Pumps	Funding is needed to replace 5 chemical pumps that are at the end of their useful life cycle at distribution sites. Over the last year, one of the pumps in service was replaced, and one completely rebuilt. There are 4 pumps due to be replaced in 2021 according to the asset management spreadsheet, while the WTP currently only has one backup pump available. This funding will allow us to replace those four pumps, while also adding an additional backup pump to our stock in case of emergencies.	$36,950
Hartwell Chlorinators	Funding is needed to replace the three chlorinators at the WTP, due to the equipment being discontinued and parts for this equipment becoming scarce as time passes. Funding will replace one 1000PPD unit @ $7,214 and two 2000PPD units @ $7,740($15,480) for a total of $22,694.	$22,694
HACH CL-17 Analyzers	Funding is needed to replace the last five CL17 chlorine analyzers that are due according to the WTP 5-year maintenance plan. Instruments are needing to be replaced at the following 5 sites: HSPS, NSPS, #3 EST, #4 EST, and the CT analyzer in the control room.	$12,001
Filter Actuators	Funding is needed to replace actuators on two of the treatment plant's filters. Twelve actuators are being requested, beginning a period of replacing all 48 of the actuators on all eight of the plant's filters.	$95,232
Reclaim System Valves	Funding is needed to replace the Reclaim to Sewer and Plant to Sewer valves according to the five-year maintenance plan and asset management spreadsheet for the WTP. These valves were installed in 2009 and are near the end of their useful life cycle. Each valve will need a mounting kit to be custom fabricated to fit the current actuators to the new valves.	$4,124
	TOTAL	**$429,515**

Increase to amount purchased from DWU

- Staff evaluates increasing the 9MGD purchase from Dallas Water Utilities annually. Any increase must be done in 100,000 increments
- Staff recommends increasing 0.5 MGD in June 2021 during the upcoming fiscal year due to current growth as well as projected growth in the very near future. Once an increase is taken, it is permanent. We cannot return to lower amounts. In addition, the month the bump is taken, it is retroactive back to June. Therefore it is most beneficial to plan to take the bump in June rather than wait until the bump is essential for operations (such as during a hot August summer day) and then have to pay for the additional water back to June without the benefit of having utilized the water
- Assuming we deliver the same amount of water as we otherwise would have, following is the cost of the increase:
  - The volumetric rate for treated is less than half the cost of raw water. The demand charge for 0.5 MGD will be $12,142.58 per month, for a total of $48,570.32 for June - September
  - The savings for treated over raw for 0.5MGD per day will be ((0.8915 - 0.3959) * 500 * 30 *4) = $29,736, not including any of the chemical or electrical savings of not treating the water
  - Therefore the cost increase for the last 4 months of the year will be no more than: $48,570.33 - $29,736, or $18,834
  - If we sell more water, we will take additional raw water to be treated, thereby increasing our cost. However, there would be a corresponding increase in revenue as well
- $18,834 is needed to cover the bump to 9.5 MGD from Dallas in June. The cost the following year will be higher since we will have the added monthly cost for the full 12 months

Items Added to Operating Budget - $18,834

Dallas Water Utilities Increase

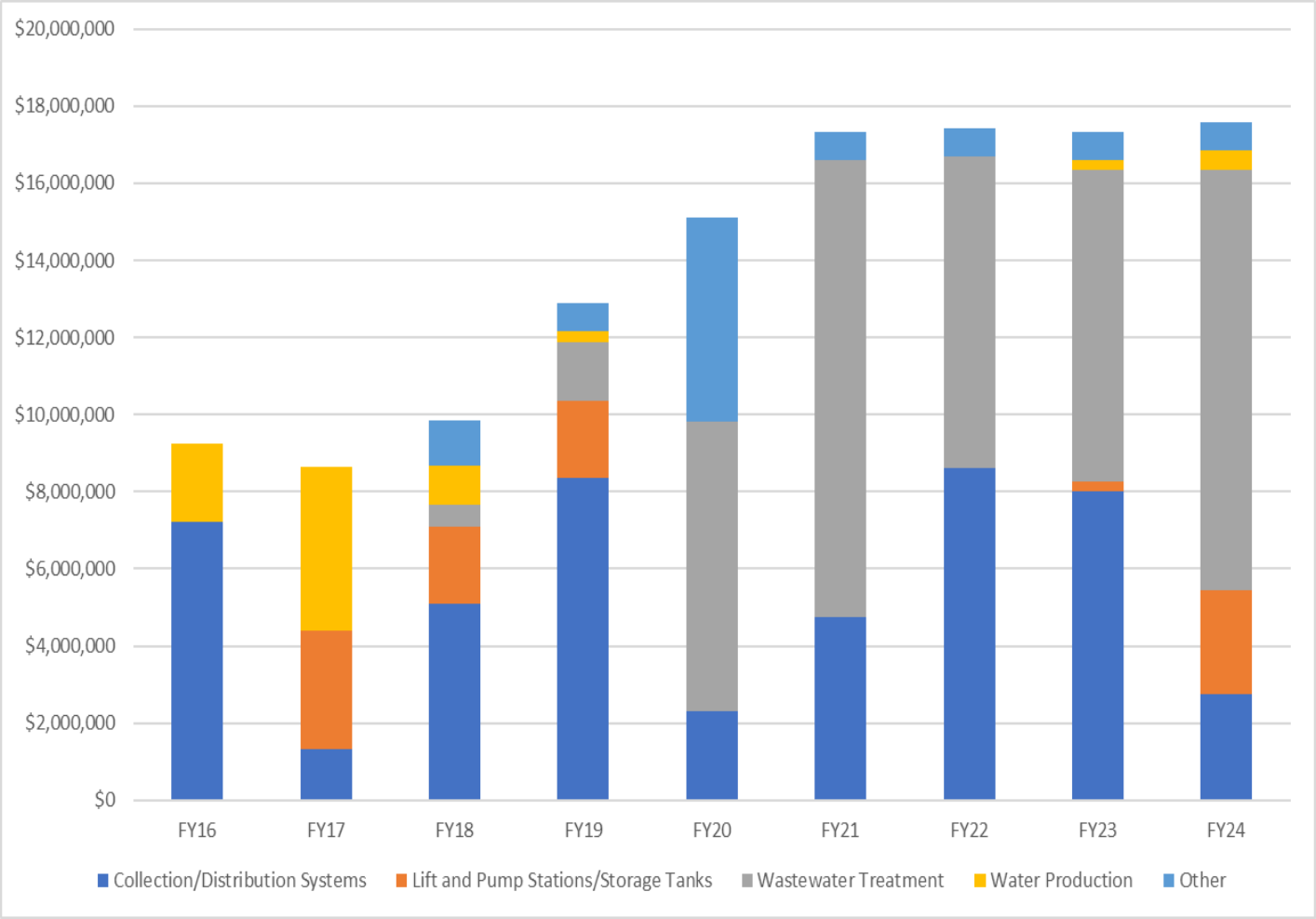


- DWU has proposed a rate increase of 2.4% on Raw Water
- Treated Water is proposed at a 5.1% volume rate increase along with a 4.6% increase on the demand charge
- These increases along with projected increases in consumption add up to an additional $119,927 for Raw Water and $180,287 for Treated Water
- The total increase for both will be $300,214

CIP Program

- The City has a AAA bond rating on all debt, recently affirmed for Utility debt
- Fitch, recently (2019) adopted new ratings criteria which will likely result in upgrades for utilities with “relatively low leverage, and downgrades resulting from the recognition of higher leverage and/or elevated operating risk”
- From FY 2020 to FY 2024, estimated capital needs for the City’s Utility Fund CIP total over $86 million
  - Doesn’t reflect impact of to-be-completed Water Master Plan
  - NewGen (the City’s utility rate consultant) advises that the City should, where possible, carefully balance its use of cash and debt
  - As rates are examined, they should also be adjusted to reflect the desired capital funding plan

Utility Capital Program – 2016-2024



- Capital requirements for the utility system through FY2024
- Actual capital program for period of FY2016-FY2019
- Projected capital needs for FY2020-FY2024
- Includes projected capital needs identified in the wastewater master plan
- Does NOT include projected capital needs resulting from the water master plan

- It is important to strike a good balance between cash funding and debt funding levels
- Cash funding for CIP included in proposed budget - $2,109,747
- In order to get to $4M funded out of cash, an additional $1,890,253 is needed

CIP program - $13.320M in Debt; $4M Cash

- Funding for emergency/unforeseen repairs to water and sewer lines - $250,000 - Small enough amount to justify not issuing debt

- Wastewater Plant Electrical Improvements- $3,750,000 - Project addresses needed electrical improvements that were identified as critical during the master planning process. Improvements needed in Filter area, chlorine building, sludge pump station, solids handling building, and in power distribution
  - This project is one of the smallest projects of the WWTP Master Plan, but has an accelerated need to address transformer, switchgear, motor control center, and starter replacements. Cash funding is a strategy to ensure the City meets the “must be in construction” requirement before/as flows reach 90% of discharge capacity

Proposed Cash Funded Projects $4,000,000

- Meter Replacement Program- $720,000 - Project scope is a full system meter change out program. Estimated to take 6 to 7 years to change out every meter. This is the fourth year of funding

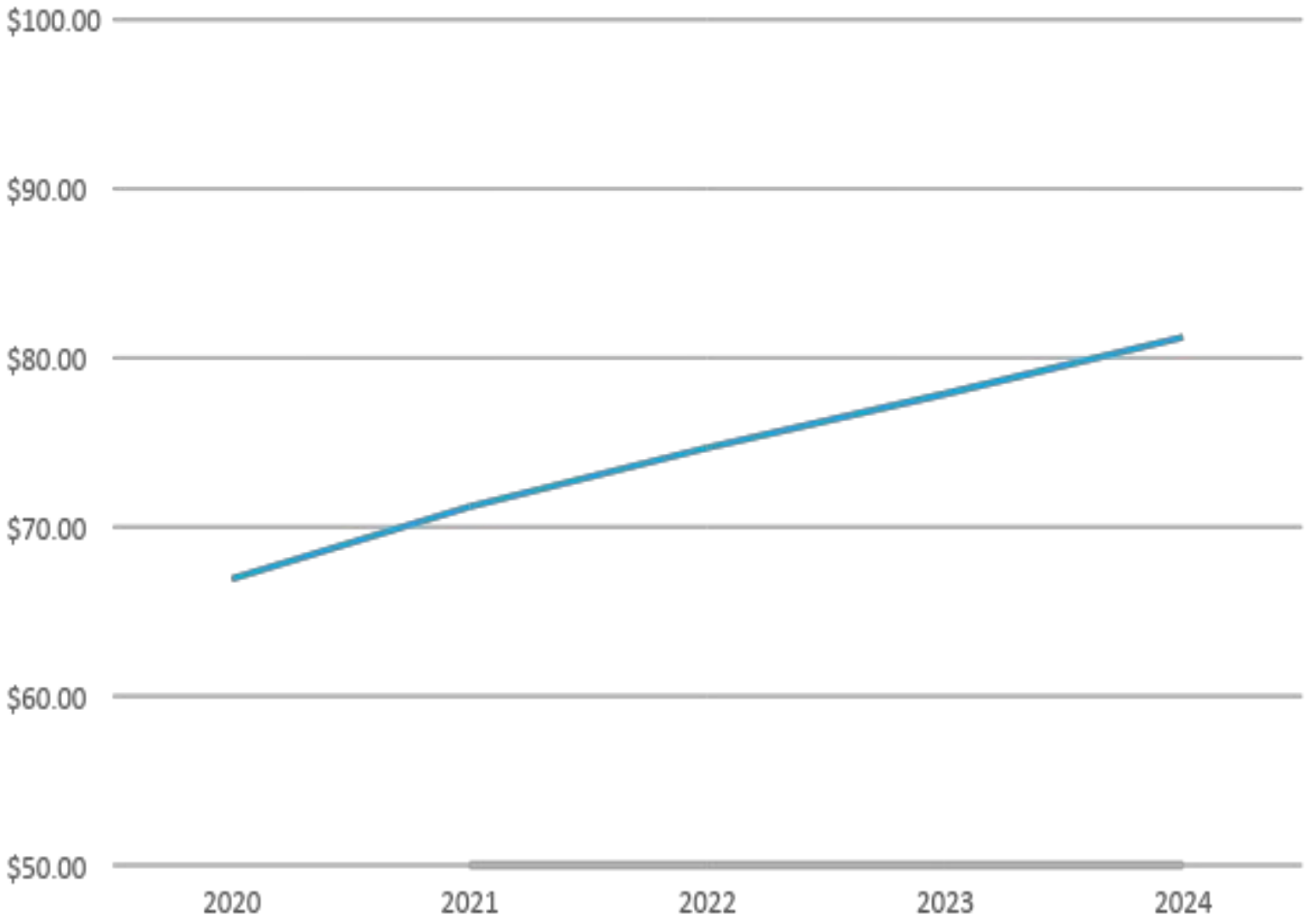
- Rehab/Replace 36/42” SH121 to Timber Creek- $3,500,000 – Re-line the entire pipe with structural cured-in-place pipe (CIPP). Actual condition of the pipe will not be known until inspection is complete, however, it appears the pipeline is near the end of its useful life

- Ace Lane Water Line (Creekside MHP)- $1,000,000 - The Project includes construction of a 12-inch water line beginning at the intersection of South Valley Parkway and SH 121, looping to Ace Lane, and running north back to South Valley Parkway. Stubbed connections to Creekside will be made available

- WWTP Capacity Improvements- $8,100,000 - Project consists of expansion of Plant 2 aeration basins and extending the blower pad for additional blowers

Proposed Debt Funded Projects $13,320,000

Residential Customer Monthly Bill Impact of Projected Rate Increases Needed to Cover Capital Plan

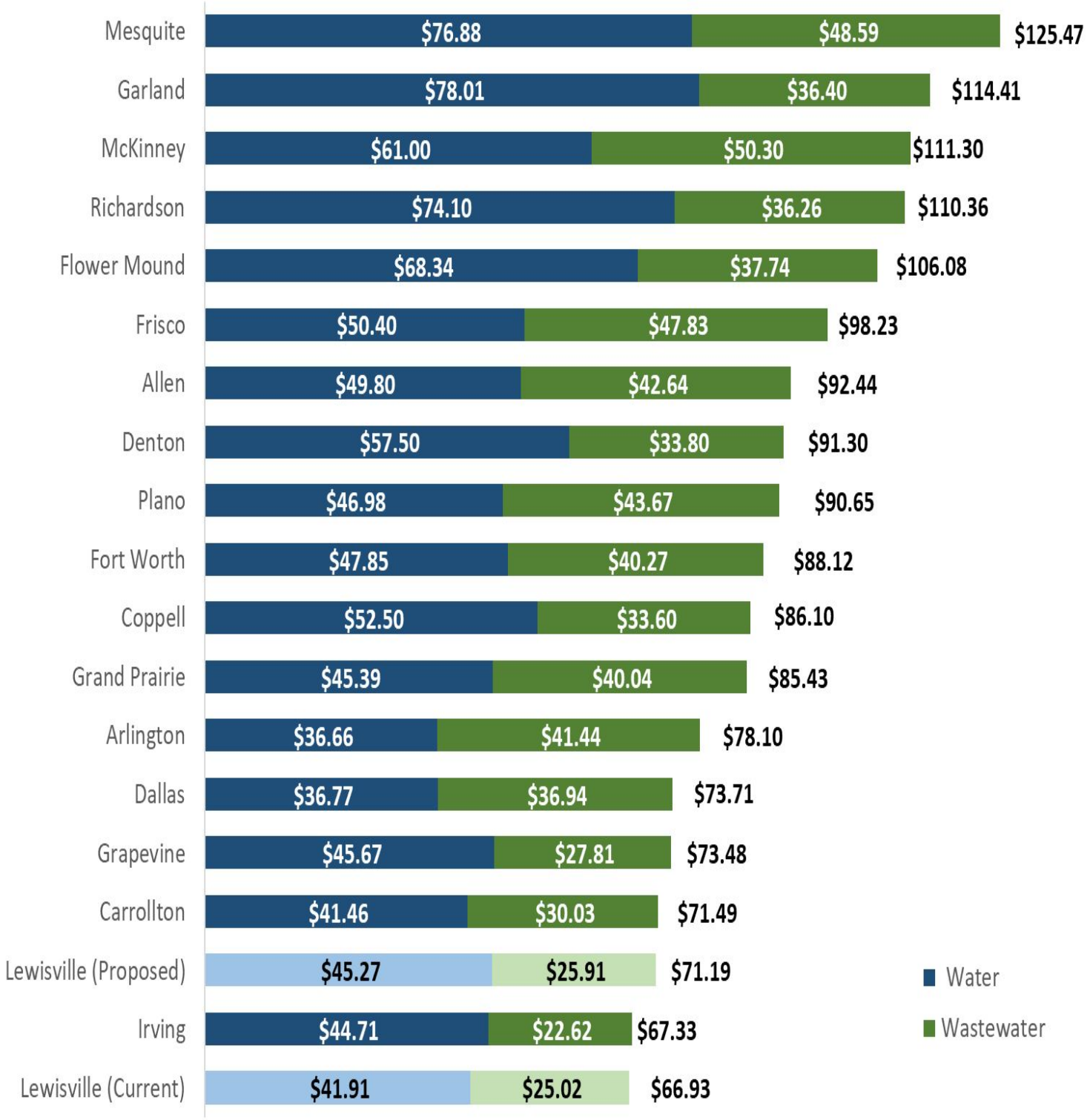


Combined Water and Sewer Bill

10,000 Gallons Water &
6,000 Gallons Sewer (Winter Average)

Includes CIP impacts known to date; does not include revenues from Castle Hills or Inclining block structure implementation. Phase 2 or project will develop these projections.

Regional Comparison of Total Water and Wastewater Bill



10,000 Gallons Water & 6,000 Gallons Sewer (Winter Average)

Fund Balance

- Expenditures proposed from fund balance
  - $1,646,207 for economic development agreement liabilities
- After the proposed expenditures from fund balance, the projected fund balance will be $15.766M
- The operating reserve level is $7.374M
- The projected fund balance level is above the required operating reserve needs, however, the capital needs in the future outweigh the current cash funding capacity and may be needed to assist with funding large ticket items such as a plant improvement

UNFUNDED PROGRAMS

Utility Fund

Unfunded Programs

- As discussed, funding for CIP projects included in operating budget is $2,109,747
  - Additional $1,890,253 is needed to meet the $4M cash requirement for just 20-21
    - This will move the City towards fully funding the cash portion of the CIP through operating revenue rather than reserves, as advised by bond counsel and rate consultants
  - When changing the meter equivalencies to those used in the proposed rate model and going with the seven-year proposed rates, the existing model, when compared to the current year, yields additional revenue for water of: $1,477,805 and additional revenue for sewer of: $ 581,714 for a total increase of $2,059,519
    - $1,890,253 will be used to fund the $4M needed for 20-21; and the remaining $169,266 will be transferred to CIP to fund upcoming capital project needs

Drainage Fund

- Drainage Fees remain constant at $3.994M
- Utility Fund expenditures related to Drainage are moved to this fund ($305,854) along with the G&A expenses normally funded ($240,000)
- Remainder of funding goes to drainage capital projects ($3,501,678)
- Storm Drain Inspection Program is eliminated ($238,500) from the General Fund for the proposed year. It was also frozen for the current fiscal year ($238,500).
  - These costs could be funded through drainage Funds available today in the Drainage capital project ($3.8M)

TIRZ 1

- Façade Grant Program $100,000
- Leonard Street Walters to Church $500,000
- Old Town Master Plan $250,000
- Old Town Marketing $100,000
- Debt Service related to the MCL Grand $703,000

TIRZ 2

- Payment to Developer for reimbursement of infrastructure improvements will be taken to City Council for a supplemental appropriation in FY 19-20 (August) for $693,795
- For 2020-21, payment to developer is anticipated to be$854,501
- This will leave a fund balance of $1,194,802

4B Fund

- Sales tax revenue decreased $815,174
- Interest earnings decreased $155,164 based on projected interest rates
- Debt service increased $391,571

- Closure of Old Town Aquatic Facility for 20-21 $91,503
- Reduced Library Hours (continuation of program seen in GF) $41,783
- Eliminate Hoopla service $44,542
- Reduced special event support due to reduced amount of special events being held in 20-21 $31,530

4B Reductions

Fred Herring Recreation Center 4B Savings

$314,200

$168,533 is moved to the General Fund to account for recreation outreach activities including PLOW, social media, PARD events, Thrive marketing, LLELA marketing, etc.

$59,702 moved to the Recreation Fund to track rental cost vs. rental rates more clearly

$85,965 in true savings due to moving from an operating Recreation Center to a Rental facility only

Fred Herring Recreation Center

- Fred Herring Recreation Center will primarily be open for rental of the gym space and use of the racquetball courts (during limited hours)
- Utilizes fees already established in the fee schedule for the gym rental; modifications to any fees for specialized reservations (racquetball courts) shown on the following slide will be brought to Council for consideration prior to FY 20-21
- Racquetball courts can only be reserved for times during normal business hours, when building is staffed for a gym rental, or when a racquetball/basketball tournament is programmed by staff

Racquet sports court reservations (with memberships)			
Racquetball court		$4/hour/court	
Pickleball court (requires, full or half court reservation; available at limited times)		$25 or $50 hour	
Badminton court (requires, full or half court reservation; available at limited times)		$25 or $50 hour	
Racquetball and handball court rentals for leagues, tournaments			
One court		$10/hour	
All courts		$35/hour	
After hours		$125/hour	
Gym rentals for leagues, tournaments by outside entities:			
Half court - regular hours		$25	
Half court - peak hours		$50	
Full court - regular hours		$50	
Full court - peak hours		$100	
After hours		$175/hour	
Tables and chairs		$25	
Frederick P. Herring Recreation Center Memberships - Residents			
Adult (day/month/annual)		$2/$12/$50	
Youth under 18 and Seniors over 60 (day/month/annual)		$1/$5/$25	
Family (annual)		$75	
Up to 6 members in a family – two adults plus youth or seniors living in the same household			
Frederick P. Herring Recreation Center Memberships – Non-Residents			
Adult (day/month/annual)		$3/$18/$75	
Youth under 18 and Seniors over 60 (day/month/annual)		$2/$8/$35	
Family (annual)		$90	
Up to 6 members in a family – two adults plus youth or seniors living in the same household			
Add on Memberships: Additional family members (annual)		$5	

Fees Related to Fred Herring Recreation Center

- Funding Thrive operations for a full 12 months rather than a partial year - $94,698

- Upgrade of Fred Herring Recreation Center gym necessary to convert the facility to a rental facility
  - $200,000 is budgeted for beginning modifications; however a full cost plan will be developed in upcoming months
  - $2.2M is currently set aside in CIP for Fred Herring Recreation Center Admin office remodel – Architectural design will be submitted for council consideration in August; it is projected that construction will begin Summer 2021

- Funding for Indoor Aquatics at Thrive was transferred from the General Fund. All aquatics (Old Town Aquatic Facility (currently reduced), Sun Valley Aquatic Facility, and now Thrive Indoor Aquatic Facility) will be in the 4B Fund $793,395

Additions to Budget

- $1,652,500
  - Hedrick House Remodel $900,000
  - Prairie Creek Study Implementation $252,500
  - Park and Trails Master Plans $350,000
  - KLB Foundation $5,000
  - LISD Park Signage and Accessibility Improvements $100,000
  - Butterfly Garden $45,000

- Leaves $3,796,738 projected fund balance

Use of Fund Balance

Impact to capital plan

- By transferring the Indoor Aquatics activity from the General Fund to the 4B Fund, there will be less room available in the 4B fund to accumulate reserves for future capital improvements
  - It will take longer for projects to reach full funding levels

- When the economy moves back into a more predictable pattern, and Thrive memberships can be sold at projected levels, this activity will transfer back into the General Fund, if possible

Building Projects

Building Projects

- Fred Herring Recreation Center – Design and construction funding is available at $2.2M (existing CIP)
- Annex Design – Funding for design ($260K) is in the proposed General Fund budget
- Training Tower – Design concepts underway, funding available $1.913M. Partnering with Flower Mound and Highland Village to share facility
- Rodeo Improvements – Staff is moving forward with consultant and rodeo area modifications this fiscal year. $752,541 is available in the current CIP through General Fund, Recreation Fund and 4B Fund dollars
- Public Safety Complex – ($81M) 2024-25 bond program; 2015 bond program has $5.6M in available authorization for this project
- Hedrick design is currently funded and underway, funding in proposed 4B budget for construction ($900,000)
- Basement remodel $3,190,000 is funded in the General Fund for design and construction; an additional $1.591M loaned to the Fleet facility renovation project for design. Will be paid back once certificates of obligation are sold for that project; City Hall space allocation study put on hold - $45,000; will need to re-authorize this project to reassess overall needs of City Hall/basement
- Fleet Facility – design is underway. Certificates of obligation will be sold for debt in the Spring of 2021 once construction costs are determined. This is a shared cost between the Utility Fund and the General Fund

What's Next?

- Crime Control and Fire Control Public Hearings and 4B Board Meeting on July 20
- Property Tax Values on July 25
- Budget Workshop on August 17
- Public Hearing on Budget and Adopt Budget September 21
- Public Hearing on Tax Rate and Adopt Tax Rate on September 25
- Quarterly City Council Update in December 2020 and March 2021
- Mid Year Report in May 2021

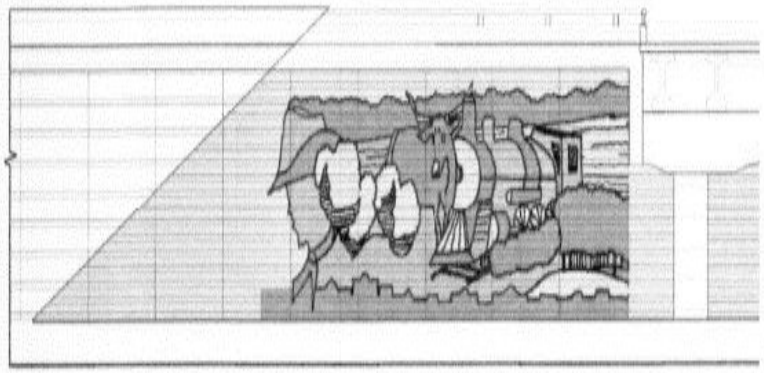
Mid-Year List

Priority	Title	Amount	Category
1	I35 Aesthetics (exhibits on following slides)	$5,000,000	Capital shortage
2	Pay Plan Adjustments	$700,000	New
3	Police Program Coordinator (Captain deleted from budget; addback as Civilian)	$95,673	Add-back
4	Inclusion and Transparency Coordinator	$88,358	New
5	Police Staffing Report recommendations – Convert one police officer to a civilian Crime Victim's Advocate; four police officers and 1 Sergeant; related equipment	$768,117 ongoing $350,031 one-time	New
6	Preserve and Green Belt Manager (LLELA)	$89,533	Add-back
7	Events Specialist – only if pandemic situation allows spring/summer events	$78,750	Add-back

Old Town Character Zone – West Main Street Overpass

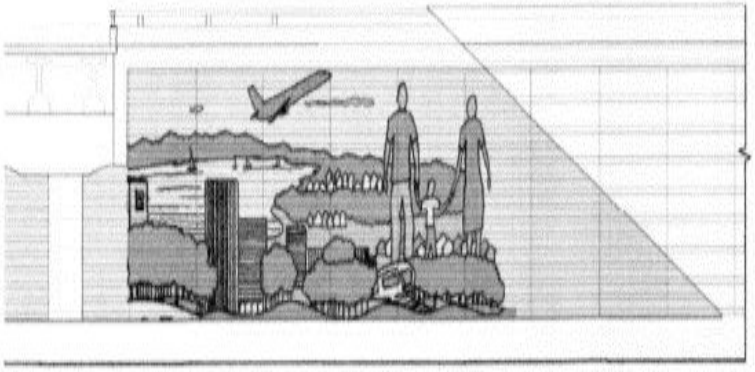
Character Sketches

Context graphics will be located on the walls adjacent to the West Main Street overpass parallel to the main IH-35E travel lanes. It is anticipated that 4 wall surfaces would receive graphic treatment. The illustrations below indicate the location and content of wall graphics to be placed at West Main Street. These graphics are conceptual and as such must be refined during final design to fit final wall locations as approved by TxDOT and graphic content per direction of the City of Lewisville. It is intended that the graphic be integral to the pre-cast concrete wall panel with a minimum of three layers of relief and then finished with tinted opaque sealer using a monochromatic color scheme of three shades in addition to the standard TxDOT panel color to create the desired graphic effect. See Appendix A-3 for wall graphic locations



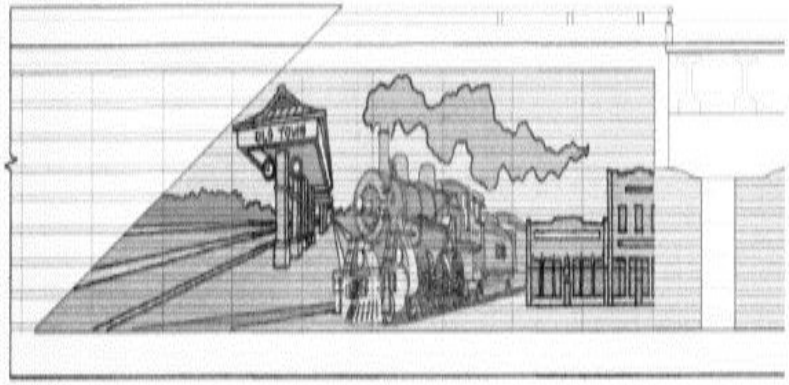
South (left) elevation of retaining wall graphic at W. Main Street looking west along IH-35E

13



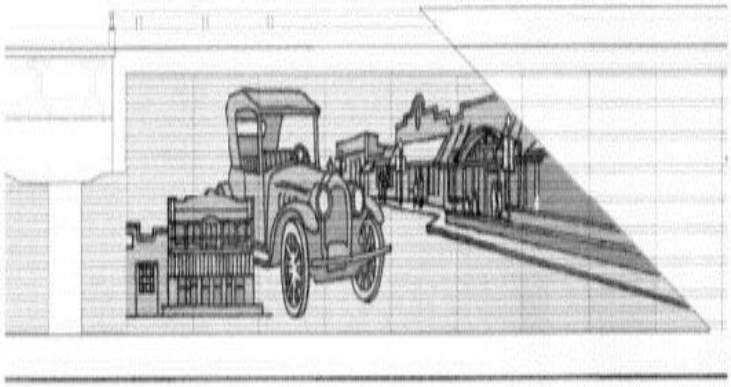
North (right) elevation of retaining wall graphic at W. Main Street looking west along IH

14



North (left) elevation of retaining wall graphic at W. Main looking east along IH-35E

15



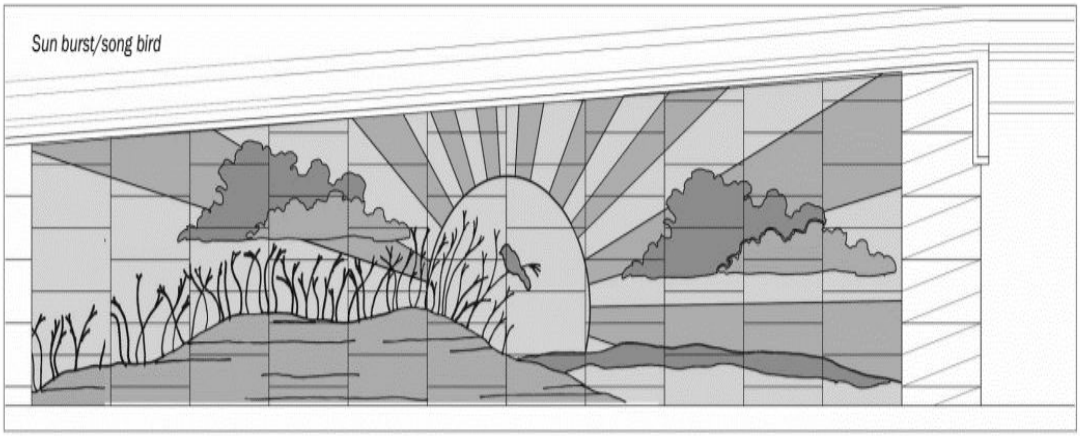
South (right) elevation of retaining wall graphic at W. Main looking east along IH-35E

16

Parks Character Zone – East Corporate Drive

Character Sketches

Community graphics will be located on the walls of the collector /distributor ramps south of the Hebron interchange. It is anticipated that 4 wall surfaces would receive graphic treatment. It is proposed to locate graphics at one location along each of the north and south frontage roads and the one location along each of the north bound and south bound main lanes. The following elevation views indicates the graphic content to be used in these locations. One graphic will be used twice . These graphics are conceptual and as such must be refined during final design to fit final wall locations as approved by TxDOT and graphic content per direction of the City of Lewisville. The graphics are to be integral to the pre-cast concrete wall panels with a minimum of three layers of relief and painted with three shades of a tinted opaque sealer. See Appendix A-2 for potential locations of wall graphics



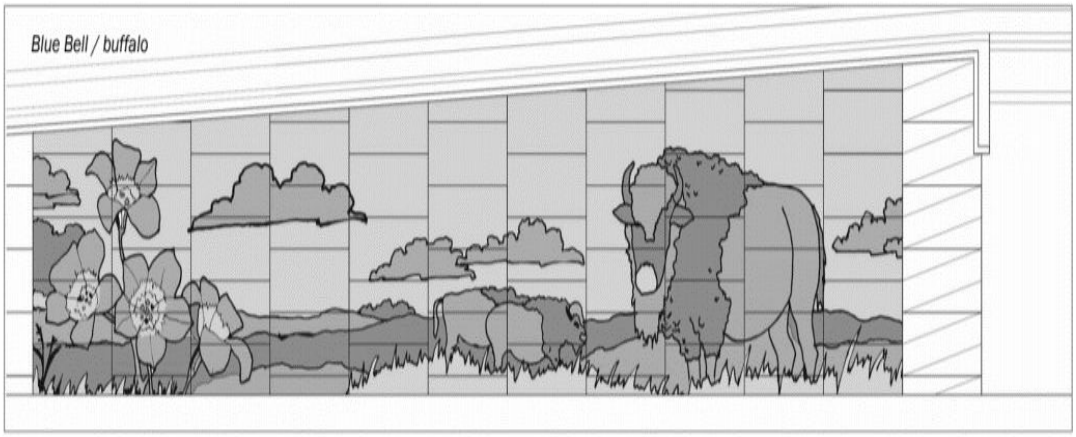
Use on East side of north bound direct connector adjacent to east frontage road.

Use on West side of south bound direct connector adjacent to west frontage road.

1

Use on East side of south bound direct connector adjacent to south bound main lanes

2



Use on West side of north bound direct connector adjacent to north bound main lanes

3

Mid-Year List

Priority	Title	Amount	Category
8	Public Safety Public Information Coordinator - Supports both Fire and Police; reports to Community Relations and Tourism; fill only if pandemic situation allows for spring and summer events	$98,178	Add-back
9	Police Records Clerk – Add only after CAD/RMS System impacts can be evaluated	$57,434	Add-back
10	Building Inspector – if workload increases	$76,074	Add-back
11	Chief Construction Inspector – if workload increases	$88,016	Add-back
12	Business Information Analyst – supports Performance Dashboard	$121,752	Add-back
13	Green Certification Program (details on following slides)	$20,000	new
14	Add CIP/Infrastructure Investment back to 2019-20 level – Amount to be added depends on how much funding was able to be added to the 20-21 base budget	TBD	Add-back

Mid-Year List

Priority	Title	Amount	Category
15	Fireworks on Lake Lewisville – July 4th fireworks shot from barge on Lake Lewisville (no entertainment; entertainment adds $45,750) (details on following slides)	$77,000	Add-back/ expansion
16	Intern program	$50,000	Add-back

Mid Year List – Green Certification Program , $20,000

- Largely online training and scoring component to address sustainability initiatives
- Success of this program will rely largely on the number and quality of interactions with prospective participants in the business community in Lewisville. There are many community stakeholders and potential collaborators that could assist with these efforts, including the Chamber of Commerce and Main & Mill Association
- This proposed program will introduce a multipronged approach that seeks three main outcomes:
- 1. Identifying and recognizing businesses who are high performers and have adopted sustainability policies and practices in the workplace
- 2. Educating businesses who want to “do better” but may lack the expertise or tools
- 3. Providing resources to both novices and experts alike to help them become more sustainable workplaces

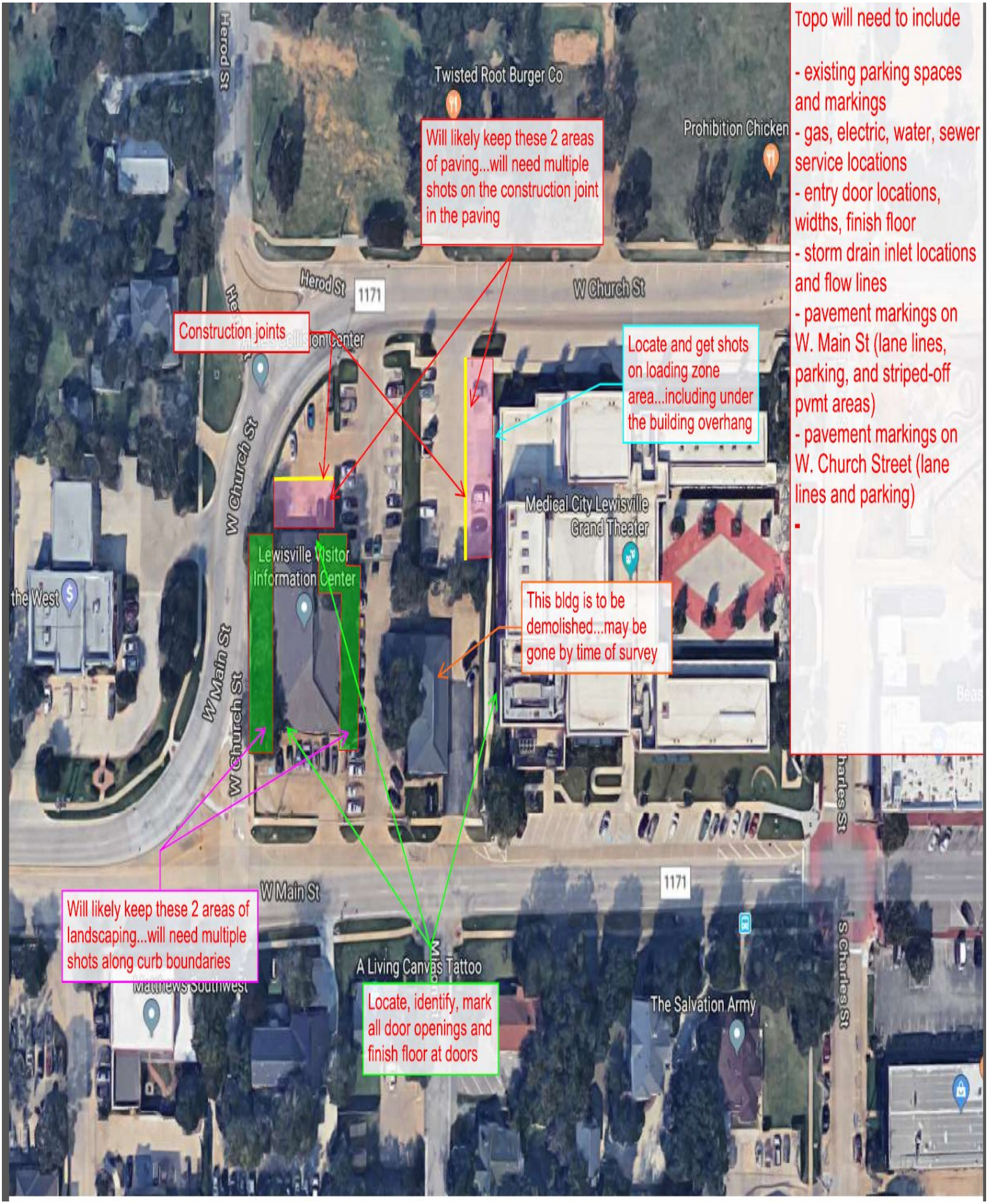
Mid year List – Fireworks at the Lake

- The launch site, MCL Grand rooftop, has inherent problems. A high-in-the-sky program can not be held because of the site limitations and lack of adequate fallout radius
- The barricades can't be pushed out far enough to keep those viewing from the restaurant sites from getting showered with debris
- Finally, the weather conditions must be almost flawless to ensure a successful launch - there is always a bit of wind to contend with
- Move fireworks to Lewisville Lake to be shot from barge
  - Fireworks only $77,000
  - Fireworks and entertainment $122,750

HOT/ General Fund Project

- Parking lot and median landscaping project are combined to reduce cost of project by using single contractor
- The Brokerage building adjacent to the Visitors Information Center was purchased with HOT funding with the intent to demolish it and construct a parking lot for the VIC
  - Staff has created three design options for Council consideration:
  - 1. Convert Brokerage site into a parking lot and connect it to the existing lot off Church Street - cheapest option but adds the least public parking $920,000
  - 2. Combine Brokerage site and small parking strip in front of building into a single lot. Connect it to the existing lot off Church Street. Adds the same number of new spaces as Option #1 but traffic flow is improved with better use of space in front of the building $1,052,500
  - 3. Combine all four existing lots (front of VIC, back of VIC, back of MCL Grand, and public lot) with Brokerage site and create a single cohesive lot. Provides the most additional parking capacity and best traffic flow. Creates a large space that could be used as an activity center during Western Days $1,356,840
- **This portion of the overall project can be funded through the Hotel Motel Tax reserves.** Exhibits follow on the next two slides
- At the February 2019 City Council Retreat, Staff presented a menu of opportunities where the City could make investments to make Old Town more “lovable”
  - One idea was the design and installation of landscaped areas at the Main and Church Street couplet by the VIC (the “Western Median”)
    - Project not only eliminates some of the pavement and “softens” the streetscape, but it also enhances the appearance and appeal of the VIC
    - Project was funded in the current year budget for $30,000. This amount was woefully underfunded as the total project is now anticipated to be $342,000
    - Exhibit follows the VIC parking lot exhibits

LOCATION MAP
FOR
VISITORS INFORMATION CENTER
(VIC) PARKING LOT



Topo will need to include

- existing parking spaces and markings
- gas, electric, water, sewer service locations
- entry door locations, widths, finish floor
- storm drain inlet locations and flow lines
- pavement markings on W. Main St (lane lines, parking, and striped-off pvmt areas)
- pavement markings on W. Church Street (lane lines and parking)
-

HATCHER ST.
CHURCH ST.
NEW CURB & GUTTER AROUND THE ENTIRE ISLAND
MOVE STOP BAR SOUTH. REALIGN SIDEWALK & MOVE PED XING SOUTHWARD
2,900 FT²
TREES
2900FT²
MAIN ST.
1,200 FT² TREES
GROUNDCOVER & SHRUBS < 30" HT
LINE OF SIGHT = 500'
Units 30-41
Units 15-29

General Fund

(#101)

The General Fund is the City's largest and primary operating fund. It is used to account for all financial resources traditionally associated with City government, except those required to be accounted for in another fund. The General Fund accounts for basic City services such as police, fire, street maintenance, and parks and leisure services. The three primary sources of revenue for this fund are sales tax, property tax, and other taxes.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**37,593,829**	**40,127,211**	**36,541,450**	**32,586,395**	**36,701,866**	**36,701,866**	**27,746,637**
REVENUES							
Taxes	64,494,201	68,718,687	71,685,695	74,254,344	67,052,156	65,268,538	72,083,695
Licenses & Permits	2,343,275	2,758,354	2,627,670	2,487,339	2,491,239	2,184,870	2,106,040
Intergovernmental Revenues	340,584	367,069	416,181	548,095	548,095	423,842	550,117
Charges for Services	9,530,284	10,002,102	10,797,313	10,252,773	10,089,922	7,359,874	8,924,054
Culture and Recreation Revenues	1,274,759	2,358,073	1,832,742	2,793,140	1,498,068	1,468,929	1,550,828
Investment Earnings and Contributions	348,409	204,536	993,578	533,509	311,264	249,581	292,489
Fines, Forfeitures and other Court Fees	2,759,925	2,868,863	2,800,178	3,142,344	1,796,593	1,889,849	2,530,894
Other Financing Sources	1,562,398	442,106	437,792	508,522	511,949	267,474	492,301
Transfers In	4,417,491	4,199,309	4,717,632	6,085,576	6,104,493	5,547,195	4,837,700
Total Revenues	**87,071,328**	**91,919,099**	**96,308,781**	**100,605,642**	**90,403,779**	**84,660,152**	**93,368,118**
Total Resources	**124,665,157**	**132,046,310**	**132,850,230**	**133,192,037**	**127,105,645**	**121,362,018**	**121,114,755**
EXPENDITURES							
City Attorney	653,589	672,348	707,365	719,460	715,409	614,655	657,890
City Manager	1,134,080	1,314,014	1,262,292	1,338,155	1,332,559	1,146,606	1,395,757
City Secretary	383,576	519,840	479,175	521,915	495,402	437,481	468,981
Community Relations/Tourism	1,228,789	1,178,335	1,295,497	1,356,942	1,275,233	977,456	1,237,564
Development Services	3,134,391	3,410,346	567,231	625,040	601,404	494,086	-
Economic Development	480,394	470,309	478,187	622,967	606,315	451,994	525,743
Emergency Management	-	166,973	206,260	205,280	198,870	169,622	200,304
Engineering	1,614,399	1,780,897	1,760,272	1,872,888	1,833,344	1,577,805	1,695,519
Finance	1,507,426	1,590,125	1,624,234	1,678,002	1,649,567	1,455,686	1,714,053
Fire	19,268,282	20,292,921	21,915,715	23,275,345	22,097,801	19,805,839	23,661,029
Human Resources	1,057,486	882,194	982,561	1,073,919	1,066,573	902,394	1,109,755
Information Technology	2,727,792	3,456,762	3,106,708	3,299,368	3,203,557	2,811,019	3,041,994
Library Services	1,578,588	1,794,825	1,759,334	1,830,475	1,805,373	1,523,038	1,634,562
Mayor & Council	86,746	105,905	96,265	128,102	120,087	107,504	114,300
Municipal Court	983,494	1,024,165	1,049,930	1,187,449	1,073,708	933,922	1,123,798
Neighborhood Services	1,329,762	1,143,278	4,153,401	4,749,267	4,261,340	3,596,010	4,554,692
Non-Departmental	1,960,283	1,116,568	1,371,946	1,564,003	1,253,572	1,046,867	2,541,665
Parks & Recreation	6,169,831	6,628,255	6,914,966	8,660,853	7,899,277	5,765,770	7,727,675
Planning	456,957	434,152	493,696	512,331	507,088	439,403	497,498
Police	23,241,067	24,842,879	26,003,427	29,575,108	29,552,102	24,948,668	29,213,240
Public Services	10,774,823	11,971,543	12,135,585	14,408,773	11,528,682	10,047,997	10,252,099
Total Expenditures	**79,771,754**	**84,796,633**	**88,364,051**	**99,205,642**	**93,077,263**	**79,253,822**	**93,368,118**
Current Rev. - Current Exp.	**7,299,574**	**7,122,466**	**7,944,730**	**1,400,000**	**(2,673,484)**	**5,406,330**	**-**

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
Expenditures from Fund Balance							
Non-Departmental	4,766,192	10,708,227	7,784,313	6,226,802	6,281,745	4,642,176	4,789,267
ENDING FUND BALANCE	**40,127,211**	**36,541,450**	**36,701,866**	**27,759,593**	**27,746,637**	**37,466,021**	**22,957,370**
OPERATING RESERVE: 20%	**15,954,351**	**16,959,327**	**17,672,810**	**19,841,128**	**18,615,453**	**15,850,764**	**18,673,624**
UNDESIGNATED RESERVE	**24,172,860**	**19,582,123**	**19,029,056**	**7,918,465**	**9,131,185**	**21,615,257**	**4,283,747**

General Fund

The General Fund is the City's largest and primary operating fund. It is used to account for all financial resources traditionally associated with City government, except those required to be accounted for in another fund. The General Fund accounts for basic City services such as police, fire, street maintenance, and parks and leisure services. The three primary sources of revenue for this fund are sales tax, property tax, and other taxes.

Summary Code Description	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2020-2021 PROPOSED BUDGET	VARIANCE	BASIS FOR ESTIMATE
REVENUES							
Taxes	**68,718,687**	**71,685,695**	**74,254,344**	**67,052,156**	**70,564,484**	**(3,689,860)**	
101.01.100.3110 - Property Taxes	31,008,703	32,958,014	37,122,957	36,677,900	36,677,900	(445,057)	Based on current year estimate
101.01.100.3111 - Property Taxes, Delinquent	134,286	23,175	71,274	71,274	76,245	4,971	Trend in collections
101.01.100.3112 - Property Taxes, Penalty & Interest	162,017	159,723	142,945	142,945	154,895	11,950	Trend in collections
101.01.100.3130 - Sales Tax	30,096,937	31,562,443	30,720,025	24,210,495	27,459,325	(3,260,700)	13% decrease from last year's actual
101.01.100.3132 - Sales Tax, Castle Hills	130,694	-	-	-	-	-	All funding goes to pay Public Safety contract
101.01.100.3134 - Mixed Beverage Tax	430,154	430,346	447,601	200,000	200,000	(247,601)	economic climate
101.01.100.3150.100 - Franchise Taxes-CoServe	534,773	524,876	469,342	469,342	509,664	40,322	Based on trend
101.01.100.3150.101 - Franchise Taxes-Texas New Mexico Power	3,323,858	3,246,373	3,183,965	3,183,965	3,251,399	67,434	Based on trend
101.01.100.3150.102 - Franchise Taxes-Oncor	82,541	77,982	73,872	73,872	78,132	4,260	Based on trend
101.01.100.3150.103 - Franchise Taxes-Atmos	794,768	678,988	757,407	757,407	591,564	(165,843)	Based on trend
101.01.100.3150.120 - Franchise Taxes-Fiber Optics	10,200	10,200	-	-	-	-	Now in consolidated franchise line item
101.01.100.3150.126 - Franchise Taxes-Verizon/Frontier Cable	539,359	469,335	337,101	337,101	337,101	-	Based most recent activity
101.01.100.3150.127 - Franchise Taxes-Time Warner Cable	694,548	697,284	434,092	434,092	668,248	234,156	Based on trend
101.01.100.3150.140 - Franchise Taxes-Southwestern Bell-AT&T Video	18,094	20,955	20,168	20,168	19,739	(429)	Based on trend
101.01.100.3150.180 - Franchise Taxes-Telecommunications	757,754	826,000	473,595	473,595	540,272	66,677	Based on trend
Licenses & Permits	**2,758,354**	**2,627,670**	**2,487,339**	**2,491,239**	**2,106,040**	**(381,299)**	
101.16.161.3250 - Zoning/ZBOA/Subdivision	54,900	50,462	56,000	56,000	53,787	(2,213)	Based on trend
101.30.200.3281 - Valet Parking Permit	-	-	450	450	-	(450)	Not a reliable source
101.40.375.3240 - Health Services Permits	230,138	224,062	207,500	207,500	215,781	8,281	Based on trend
101.40.375.3244 - Backflow Program	38,226	54,499	42,000	42,000	48,349	6,349	Based on trend
101.40.395.3260 - Animal Services	89,762	76,122	88,000	88,000	76,122	(11,878)	Based on trend
101.40.395.3262 - Animal Registration	10,274	9,456	12,000	12,000	9,456	(2,544)	Based on trend
101.01.100.3233 - Natural Gas Well Permits	-	-	-	3,900	-	-	Not a reliable source
101.01.100.3424 - Gas Well Road Repair Fees	80,000	80,000	80,000	20,000	80,000	-	Based on trend
101.11.395.3241 - Food Handlers Permits	-	-	-	-	-	-	No longer collected
101.40.380.3210 - Licenses	67,080	119,405	104,037	104,037	71,914	(32,123)	Based on trend
101.40.380.3220 - Building Permits	1,090,760	869,084	791,995	791,995	429,952	(362,043)	Based on known development projects
101.40.380.3221 - Mechanical Permits	15,664	15,125	16,081	16,081	15,212	(869)	Based on known development projects
101.40.380.3222 - Electrical Permits	16,331	17,215	18,229	18,229	14,195	(4,034)	Based on known development projects
101.40.380.3223 - Plumbing Permits	44,167	62,146	66,541	66,541	55,138	(11,403)	Based on known development projects
101.40.380.3224 - Fence Permits	23,092	30,789	31,796	31,796	26,626	(5,170)	Based on trend
101.40.380.3225 - Sign Permits	11,957	11,572	13,345	13,345	14,695	1,350	Based on trend
101.40.380.3226 - Garage Sale Permits	2,258	2,178	2,554	2,554	-	(2,554)	No longer collected
101.40.380.3232 - Multi-Family Inspections	162,325	152,225	162,325	162,325	178,965	16,640	Based on trend
101.40.380.3270 - Special Events Permits	1,293	1,870	1,607	1,607	1,114	(493)	Based on trend
101.08.110.3270 - Special Events Permits	3,240	1,076	2,202	2,202	-	(2,202)	Not a reliable source
101.07.110.3270 - Special Events Permits	754	-	160	160	-	(160)	Not a reliable source
101.07.110.3280 - Abandoned Vehicle Tow/Auction	136,073	158,278	134,317	134,317	142,889	8,572	Based on trend
101.12.121.3228 - Alarm Billings	404,449	389,075	389,000	389,000	394,175	5,175	Based on trend

101.08.390.3230 - Fire Prevention Permits	67,446	83,710	80,000	80,000	77,052	(2,948)	Based on trend
101.08.390.3231 - Fire Occupancy Inspections	199,781	210,372	180,000	180,000	196,718	16,718	Based on trend
101.08.390.3234 - Annual Gas Well Inspections	4,875	4,875	3,900	3,900	3,900	-	Not a reliable source
101.09.110.3270 - Special Events Permits	3,510	4,075	3,300	3,300	-	(3,300)	Based on trend
Intergovernmental Revenues	**367,069**	**416,181**	**548,095**	**548,095**	**550,117**	**2,022**	
101.07.253.3385 - TX Crime Victims Compensation Reimbursement	19,873	26,194	20,000	20,000	22,022	2,022	Based on trend
101.07.110.3380 - School Resource Officer LISD	347,196	389,987	528,095	528,095	528,095	-	basedon 9 SRO's
Charges for Services	**10,002,102**	**10,797,313**	**10,252,773**	**10,089,922**	**8,924,054**	**1,328,719**	
101.20.110.3541 - Public Copier	28,639	30,725	28,000	25,859	29,682	1,682	Based on trend
101.30.200.3418 - Maps & Publications	431	-	500	500	-	(500)	Based on trend
101.30.200.3420 - Engineering Inspection Fees	381,946	145,284	225,000	225,000	96,000	(129,000)	Basedon on known development projects
101.30.200.3422 - After Hours Inspection Fees	3,083	3,173	6,000	6,000	4,085	(1,915)	Based on trend
101.30.200.3426 - Escrow Administration Fees	6,000	5,250	5,000	5,000	5,417	417	Based on trend
101.30.200.3428 - Network Nodes Fees	17,315	8,964	10,000	10,000	12,093	2,093	Based on trend
101.40.321.3462 - Recycling Revenue	-	-	-	-	-	-	Based on trend
101.40.375.3416 - Pool Operators Course Fees	-	4,400	3,000	3,000	3,000	-	Based on trend
101.01.100.3400 - Credit Card Convenience Fees	84,073	68,410	69,929	5,330	-	(69,929)	Accepting credit cards for charges less than $1000 only
101.01.100.3441 - Weed & Debris Assessment	32,147	30,381	27,725	27,725	30,084	2,359	Based on trend
101.01.100.3499 - Other Charges for Services	7,700	13,750	11,859	11,859	11,103	(756)	Based on trend
101.11.395.3416 - Pool Operators Course Fees	3,300	-	-	-	-	-	Based on trend
101.04.110.3452 - Off Premise Alcohol Processing Fee	6,070	6,835	4,136	4,136	5,910	1,774	Based on trend
101.04.110.3453 - Mixed Beverage Permit Processing Fee	11,550	23,100	21,771	6,771	32,550	10,779	Based on trend
101.15.160.3430 - MSD Municipal Setting Designation Fee	-	-	-	1,500	-	-	Based on trend
101.40.380.3410 - Plan Review Fees	483,404	388,097	349,917	349,917	-	(349,917)	Included in building fees
101.40.380.3411 - Electronic Plan Review Fees	136,335	132,760	95,419	95,419	-	(95,419)	Included in building fees
101.40.380.3412 - Electronic Plan Review Convenience Fees	114,275	102,880	76,712	76,712	-	(76,712)	Included in building fees
101.40.380.3414 - Development & Construction Variance Fees	4,000	2,800	-	350	-	-	Included in building fees
101.08.110.3488 - Castle Hills Fire & EMS	641,452	924,156	1,063,996	1,063,996	1,063,996	-	Based on trend
101.08.271.3486 - Ambulance Fees	1,948,528	2,366,947	2,243,153	2,133,153	2,149,523	(93,630)	economic climate
101.08.271.3487 - Ambulance/Fire Contracts	64,513	67,425	64,780	69,713	69,713	4,933	Based on trend
101.08.271.3489 - TX Ambulance Supplemental Payment Program	427,128	370,418	462,814	462,814	420,120	(42,694)	Based on trend
101.07.110.3471 - Fingerprinting	6,236	6,485	6,000	6,000	6,240	240	Based on trend
101.07.110.3472 - Police Reports	41,270	20,906	24,000	24,000	22,453	(1,547)	Based on trend
101.07.110.3473 - Online Police Reports	22	1,469	800	800	1,164	364	Based on trend
101.07.110.3474 - Castle Hills Police	295,296	996,086	1,004,873	1,004,873	1,004,873	-	Based on trend
101.07.110.3477 - Radio Service Contract	17,280	17,280	17,280	17,280	17,280	-	Based on trend
101.07.110.3478 - County Restitution	(1,598)	-	-	-	-	-	Based on trend
101.09.110.3440 - Traffic Signal Repair	111,123	86,169	133,152	133,152	91,211	(41,941)	Based on trend
101.09.110.3460 - Refuse Cart Repair	32,560	33,759	30,919	30,919	-	(30,919)	Based on trend
101.09.110.3461 - Commercial Refuse Adminstration	2,043,998	1,890,001	1,842,185	1,842,185	1,925,395	83,210	Based on trend
101.09.110.3462 - Recycling Revenue	117,981	8,609	-	2,106	-	-	Based on trend
101.09.110.3463 - Landfill Host Fees-WM	1,753,731	1,752,348	1,267,463	1,267,463	633,731	(633,732)	Based on planned slowdown of waste in Landfill
101.09.110.3464 - Landfill Host Fees-Allied/Republic	554,374	16	-	-	-	-	Based on trend

101.09.110.3465 - Landfill Host Fees-Farmers Branch	534,940	1,195,431	1,063,390	1,063,390	1,195,431	132,041	Based on last year's actual
101.09.110.3469 - Equalization Fee-Farmers Branch	93,000	93,000	93,000	93,000	93,000	-	Based on trend
Culture and Recreation Revenues	**2,358,073**	**1,832,742**	**2,793,140**	**1,498,068**	**1,550,828**	**(1,242,312)**	
101.20.110.3540 - County Library Allotment	72,300	71,000	71,000	78,900	80,500	9,500	Based on expected contribution from County
101.20.110.3579 - Merchandise Sales - Taxable	890	2,802	15,000	2,786	15,000	-	Based on trend
101.20.110.3579.200 - Merchandise Sales - Taxable-Replacement Cards	978	982	1,000	641	1,000	-	Based on trend
101.20.110.3579.300 - Merchandise Sales - Taxable-3D Prints	604	1,821	4,500	1,564	4,500	-	Based on trend
101.10.420.165.3522 - Membership Fees	-	51,376	-	-	-	-	Reorganized account structure
101.10.420.165.3527 - Rental Fees	-	14,783	-	(75)	-	-	Reorganized account structure
101.10.420.165.3530 - Participation Fees	-	3,491	-	(3)	-	-	Reorganized account structure
101.10.420.165.3579 - Merchandise Sales - Taxable	-	63	-	-	-	-	Reorganized account structure
101.40.395.3579 - Merchandise Sales - Taxable	-	846	-	259	259	259	Based on trend
101.10.420.3522 - Membership Fees	94,079	-	-	-	-	-	Reorganized account structure
101.10.420.3527 - Rental Fees	3,120	-	-	-	-	-	Reorganized account structure
101.10.420.3530 - Participation Fees	32,866	-	-	-	-	-	Reorganized account structure
101.10.420.3579 - Merchandise Sales - Taxable	381	-	-	-	-	-	Reorganized account structure
101.10.470.162.3525 - Facility & Pavilion Rentals	-	59,553	63,000	24,599	44,100	(18,900)	Based on trend
101.10.470.163.3524 - Athletic Fields	-	8,388	6,182	7,933	11,800	5,618	Based on trend
101.01.100.3579 - Merchandise Sales - Taxable	348	540	1,596	1,596	373	(1,223)	Based on trend
101.10.470.3521 - Campground Laundry	7,313	-	-	-	-	-	Reorganized account structure
101.10.470.3524 - Athletic Fields	8,063	-	-	-	-	-	Reorganized account structure
101.10.470.3525 - Facility & Pavilion Rentals	64,034	4,740	-	300	-	-	Reorganized account structure
101.10.470.3526 - Lake Park Picnic Rentals	6,846	390	-	-	-	-	Reorganized account structure
101.10.470.3528 - Campground Rentals	210,455	167	-	-	-	-	Reorganized account structure
101.10.470.3529 - Park Entrance Fees	320,349	-	-	-	-	-	Reorganized account structure
101.10.470.3531 - Other Recreation Rentals or Fees	-	-	-	-	-	-	Reorganized account structure
101.10.470.3711 - Park Development Fees	358,500	462,500	532,250	532,250	388,750	(143,500)	Based on known development projects
101.10.470.3712 - Tree Mitigation Fees	253,500	-	10,000	40,500	-	(10,000)	Based on known development projects
101.10.470.3713 - Parkland Dedication Fees	358,500	115,500	305,722	305,722	-	(305,722)	Based on known development projects
101.10.480.3502 - Class Fees	-	-	-	-	-	-	Reorganized account structure
101.10.480.3525 - Facility & Pavilion Rentals	200	25	100	25	-	(100)	Reorganized account structure
101.10.480.3528 - Campground Rentals	1,025	405	337	324	-	(337)	Reorganized account structure
101.11.395.3579 - Merchandise Sales - Taxable	920	-	-	-	-	-	Reorganized account structure
101.10.110.3580.100 - Concessionaire Revenue-Lake Park Golf Course	116,278	134,161	133,650	54,750	125,219	(8,431)	Based on trend
101.10.110.3580.101 - Concessionaire Revenue-Sneaky Pete's	32,583	30,139	35,280	10,028	31,361	(3,919)	Based on trend
101.10.110.3580.102 - Concessionaire Revenue-Eagle Point Marina	119,279	121,895	120,017	50,843	120,587	570	Based on trend
101.10.110.3580.103 - Concessionaire Revenue-Fishing Barge	8,559	5,641	8,053	2,975	7,100	(953)	Based on trend
101.10.110.3580.104 - Concessionaire Revenue-Slalom Shop	141,852	167,721	116,045	40,454	85,000	(31,045)	Based on trend
101.10.110.3580.105 - Concessionaire Revenue-Danny Wilson Enterprises	630	530	706	267	580	(126)	Based on trend
101.10.110.3580.106 - Concessionaire Revenue-Charlotte's Cleaning	154	126	150	61	140	(10)	Based on trend
101.10.110.3580.107 - Concessionaire Revenue-Michael Hildebrandt	324	284	294	133	304	10	Based on trend
101.10.110.3580.109 - Concessionaire Revenue-Just For Fun	14,088	13,826	14,127	3,532	13,957	(170)	Based on trend

101.10.110.3580.110 - Concessionaire Revenue-Misc Other	297	560	300	247	428	128	Based on trend
101.10.420.166.3522 - Membership Fees	-	-	-	400	-	-	Reorganized account structure
101.10.420.166.3530 - Participation Fees	-	14,551	23,246	13,841	22,000	(1,246)	Based on trend
101.10.420.169.3530 - Participation Fees	-	1,779	-	-	-	-	Reorganized account structure
101.10.450.171.3522 - Membership Fees	-	-	672,011	41,396	80,000	(592,011)	economic climate
101.10.450.171.3530 - Participation Fees	-	-	81,065	-	9,650	(71,415)	economic climate
101.10.450.171.3579 - Merchandise Sales - Taxable	-	-	17,500	-	15,000	(2,500)	Based on trend
101.10.470.177.3521 - Campground Laundry	-	7,160	7,400	4,330	7,500	100	Based on trend
101.10.470.177.3526 - Lake Park Picnic Rentals	-	3,192	6,000	2,119	6,000	-	Based on trend
101.10.470.177.3528 - Campground Rentals		221,426	245,000	134,751	221,426	(23,574)	economic climate
101.10.470.177.3529 - Park Entrance Fees	320,349	212,374	334,261	232,664	213,374	(120,887)	economic climate
101.14.152.3550 - Art Center Facility Rentals	60,000	-	-	-	-	-	Based on trend
Investment Earnings and Contributions	**204,536**	**993,578**	**533,509**	**311,264**	**292,489**	**(241,020)**	
101.30.200.3715 - Screening Wall Maintenance Fees	-	-	36,000	36,000	-	(36,000)	Based on known development projects
101.01.100.3700 - Interest	435,580	625,831	497,509	275,264	292,489	(205,020)	decreased interest rates
101.01.100.3705 - Fair Market Value of Investments	(231,043)	367,748	-	-	-	-	Not a reliable source
Fines, Forfeitures and other Court Fees	**2,868,863**	**2,800,178**	**3,142,344**	**1,796,593**	**2,530,894**	**(611,450)**	
101.20.110.3880 - Library Fines	60,558	63,197	66,400	46,969	61,877	(4,523)	Based on trend
101.22.220.3801 - Court Fines	1,488,980	1,417,128	1,643,915	868,763	1,258,290	(385,625)	economic climate
101.22.220.3802 - Warrant & Other Fees	958,058	922,352	1,059,113	472,321	784,183	(274,930)	economic climate
101.22.220.3803 - Child Safety	32,379	32,242	41,266	41,266	32,310	(8,956)	Based on trend
101.22.220.3804 - Time Payment Fees	30,928	37,712	43,021	43,021	34,320	(8,701)	Based on trend
101.22.220.3805 - Teen Court	27,605	31,439	25,100	25,100	25,100	-	Based on trend
101.22.220.3808 - Municipal Court Fees	99,966	90,922	90,948	90,948	90,948	-	Based on trend
101.22.220.3818 - Child Safety County Fees	126,720	128,476	121,790	121,790	121,790	-	Based on trend
101.22.220.3819 - State Juror Reimbursement Fee	10,504	9,693	8,291	8,291	8,291	-	Based on trend
101.22.220.3820 - Motor Carrier Fines	33,139	66,699	42,500	78,124	113,785	71,285	Based on trend
101.07.110.3840 - Parking Violation Fees	25	320	-	-	-	-	Based on trend
Other Financing Sources	**442,106**	**437,792**	**508,522**	**511,949**	**492,301**	**(16,221)**	
101.01.100.3901 - Discounts Taken	1,343	1,362	-	852	-	-	Not a reliable source
101.01.100.3902 - Cash Over/Short	(103)	223	-	31	-	-	Not a reliable source
101.01.100.3930 - Auction/Sale of Assets Revenue	71,509	8,506	44,217	44,217	41,410	(2,807)	Based on trend
101.11.321.3945 - Sustainability Savings	29,395	836	-	-	-	-	Not a reliable source
101.01.100.3940 - Miscellaneous Revenue	300,694	290,988	324,305	324,305	305,329	(18,976)	Based on trend
101.01.100.3962 - 4B Administration Allocation	10,000	111,000	120,000	120,000	120,000	-	Based on trend
101.07.110.3910 - Jail Phone Commissions	14,543	18,053	15,000	15,000	15,865	865	Based on trend
101.07.110.3911 - Abandoned Property Revenue	14,723	6,824	5,000	7,544	9,697	4,697	Based on trend
Transfers In	**4,199,309**	**4,717,632**	**6,085,576**	**6,104,493**	**4,837,700**	**(1,247,876)**	**Based on trend**
101.01.100.3160 - Franchise Taxes-W&S Utility	336,724	335,364	313,430	313,430	329,487	16,057	1% of water/sewer utility revenue
101.01.100.3180 - W&S Utility PILOT	1,346,895	1,341,454	1,253,719	1,253,719	1,317,948	64,229	4% of water/sewer utility revenue
101.01.100.3991 - Transfers In	59,777	245,540	1,640,000	1,682,430	240,000	(1,400,000)	Payback from TIRZ2 was one time in 2019-20
101.01.100.3992 - G&A Transfer	2,432,401	2,771,761	2,854,914	2,854,914	2,940,561	85,647	Based on cost allocation plan
101.01.100.3993 - Security Fee Transfer	23,513	23,513	23,513	-	9,704	(13,809)	Lowered due to lower court fines anticipated
Total Revenues	**91,919,099**	**96,308,781**	**100,605,642**	**90,403,779**	**91,848,907**	**(8,756,735)**	

Debt Service Fund

(#120)

The Debt Service Fund's purpose is to provide for principal and interest payments for the City's General Obligation Bonds. Revenues and expenditures will vary each year in relation to the timing of issuance and the schedule of repayments.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**2,801,894**	**2,388,199**	**2,641,965**	**2,730,909**	**2,787,568**	**2,787,568**	**3,033,373**
REVENUES							
Taxes	10,519,364	11,510,290	12,900,943	14,263,073	14,048,476	14,085,902	14,168,995
Investment Earnings and Contributions	3,615,070	3,027,757	3,628,104	3,185,932	3,165,005	3,620,579	3,543,326
Other Financing Sources	12,296	416	2,872,188	-	-	-	-
Transfers In	-	-	-	-	-	-	-
Total Revenues	**14,146,730**	**14,538,463**	**19,401,234**	**17,449,005**	**17,213,481**	**17,706,481**	**17,712,321**
Total Resources	**16,948,625**	**16,926,661**	**22,043,199**	**20,179,914**	**20,001,049**	**20,494,049**	**20,745,694**
EXPENDITURES							
Non-Departmental	14,560,426	14,284,696	19,255,631	16,967,676	16,967,676	16,849,648	18,356,200
Total Expenditures	**14,560,426**	**14,284,696**	**19,255,631**	**16,967,676**	**16,967,676**	**16,849,648**	**18,356,200**
Current Rev. - Current Exp.	**(413,696)**	**253,766**	**145,603**	**481,329**	**245,805**	**856,834**	**(643,879)**
ENDING FUND BALANCE	**2,388,199**	**2,641,965**	**2,787,568**	**3,212,238**	**3,033,373**	**3,644,401**	**2,389,494**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**2,388,199**	**2,641,965**	**2,787,568**	**3,212,238**	**3,033,373**	**3,644,401**	**2,389,494**

2025 Implementation/Incentives (#150)

This fund is used to track expenditures related to Vision 2025 Implementation.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**312,623**	**160,921**	**76,430**	**1,258**	**10,787**	**10,787**	**10,787**
REVENUES							
Investment Earnings and Contributions	2,277	322	11,222	-	-	1,510	-
Transfers In	250,000	-	186,332	100,000	100,000	49,275	-
Total Revenues	**252,277**	**322**	**197,554**	**100,000**	**100,000**	**50,785**	**-**
Total Resources	**564,900**	**161,243**	**273,984**	**101,258**	**110,787**	**61,572**	**10,787**
EXPENDITURES							
City Manager	403,979	84,813	263,197	100,000	100,000	49,275	10,787
Total Expenditures	**403,979**	**84,813**	**263,197**	**100,000**	**100,000**	**49,275**	**10,787**
Current Rev. - Current Exp.	**(151,702)**	**(84,491)**	**(65,643)**	**-**	**-**	**1,510**	**(10,787)**
ENDING FUND BALANCE	**160,921**	**76,430**	**10,787**	**1,258**	**10,787**	**12,297**	**-**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**160,921**	**76,430**	**10,787**	**1,258**	**10,787**	**12,297**	**-**

Hotel/Motel Tax Fund (#230)

The Hotel Motel Tax Fun accounts for the expenditure of revenues accumulated through a 7% charge on room occupancy at Lewisville hotels and motels.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**4,974,680**	**6,439,532**	**6,226,344**	**5,123,916**	**5,097,230**	**5,097,230**	**4,329,533**
REVENUES							
Taxes	2,599,624	2,548,041	2,545,311	2,549,660	1,614,172	1,243,021	1,908,983
Intergovernmental Revenues	1,500	-	-	-	-	-	-
Investment Earnings and Contributions	48,693	46,325	214,624	71,864	38,229	34,435	38,229
Other Financing Sources	1,700,000	(249,991)	(227,352)	(200,000)	(150,000)	(122,633)	(100,000)
Total Revenues	**4,349,817**	**2,344,375**	**2,532,583**	**2,421,524**	**1,502,401**	**1,154,822**	**1,847,212**
Total Resources	**9,324,496**	**8,783,907**	**8,758,927**	**7,545,440**	**6,599,631**	**6,252,052**	**6,176,745**
EXPENDITURES							
Community Relations/Tourism	1,767,949	1,767,690	3,425,544	2,350,304	1,977,784	1,170,551	1,837,212
Non-Departmental	-	-	-	10,000	10,000	10,000	10,000
Total Expenditures	**1,767,949**	**1,767,690**	**3,425,544**	**2,360,304**	**1,987,784**	**1,180,551**	**1,847,212**
Current Rev. - Current Exp.	**2,581,868**	**576,685**	**(892,961)**	**61,220**	**(485,383)**	**(25,729)**	**-**
Expenditures from Fund Balance							
Non-Departmental	1,117,015	789,873	236,153	400,000	282,314	243,916	250,000
ENDING FUND BALANCE	**6,439,532**	**6,226,344**	**5,097,230**	**4,785,136**	**4,329,533**	**4,827,584**	**4,079,533**
OPERATING RESERVE: 20%	**353,590**	**353,538**	**685,109**	**472,061**	**397,557**	**236,110**	**369,442**
UNDESIGNATED RESERVE	**6,085,942**	**5,872,806**	**4,412,121**	**4,313,075**	**3,931,976**	**4,591,474**	**3,710,090**

Recreation Activity Fund (#231)

This fund is used to track expenditures related to recreational programs including league play and recreation center classes.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**338,732**	**377,645**	**28,327**	**65,934**	**194,609**	**194,609**	**246,018**
REVENUES							
Charges for Services	1,576	1,664	1,930	1,415	308	314	308
Culture and Recreation Revenues	346,418	288,364	271,354	583,238	530,940	97,130	877,311
Investment Earnings and Contributions	158,929	156,670	177,171	158,917	151,592	134,753	3,660
Other Financing Sources	65	62	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
Total Revenues	**506,989**	**446,760**	**450,454**	**743,570**	**682,840**	**232,197**	**881,279**
Total Resources	**845,721**	**824,405**	**478,782**	**809,504**	**877,449**	**426,806**	**1,127,297**
EXPENDITURES							
Community Relations/Tourism	(173)	866	64	2,000	2,000	-	2,000
Library Services	306	175	154	1,200	1,200	-	1,200
Parks & Recreation	467,943	795,037	283,954	681,636	628,231	211,521	807,393
Total Expenditures	**468,076**	**796,078**	**284,172**	**684,836**	**631,431**	**211,521**	**810,593**
Current Rev. - Current Exp.	**38,912**	**(349,317)**	**166,282**	**58,734**	**51,409**	**20,676**	**70,686**
Expenditures from Fund Balance							
Non-Departmental	-	-	-	-	-	-	-
ENDING FUND BALANCE	**377,645**	**28,327**	**194,609**	**124,668**	**246,018**	**215,286**	**316,704**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**377,645**	**28,327**	**194,609**	**124,668**	**246,018**	**215,286**	**316,704**

PEG Programming Fund (#232)

Cable providers pay a franchise fee based on 5% of gross revenues. In addition, they pay a one percent fee to support Public, Educational, and Governmental cable channels. This fund tracks the 1% PEG revenue and related expenditures. Under FCC rules, expenditures from PEG revenues are limited to capital costs associated with PEG production.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**684,804**	**944,952**	**1,201,359**	**1,293,021**	**1,329,881**	**1,329,881**	**1,122,249**
REVENUES							
Taxes	256,189	250,400	237,515	271,469	271,469	110,247	253,128
Investment Earnings and Contributions	5,475	6,008	36,038	10,263	10,263	8,873	10,263
Total Revenues	**261,665**	**256,408**	**273,553**	**281,732**	**281,732**	**119,119**	**263,391**
Total Resources	**946,469**	**1,201,359**	**1,474,912**	**1,574,753**	**1,611,613**	**1,449,000**	**1,385,640**
EXPENDITURES							
Community Relations/Tourism	1,517	-	145,031	489,364	489,364	-	180,000
Total Expenditures	**1,517**	**-**	**145,031**	**489,364**	**489,364**	**-**	**180,000**
Current Rev. - Current Exp.	**260,147**	**256,408**	**128,521**	**(207,632)**	**(207,632)**	**119,119**	**83,391**
ENDING FUND BALANCE	**944,952**	**1,201,359**	**1,329,881**	**1,085,389**	**1,122,249**	**1,449,000**	**1,205,640**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**944,952**	**1,201,359**	**1,329,881**	**1,085,389**	**1,122,249**	**1,449,000**	**1,205,640**

Court Technology Fund (#233)

This fund has revenues from specific fees attached to fines and must be used for court technology purposes.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**210,597**	**205,126**	**246,192**	**219,856**	**233,795**	**233,795**	**220,984**
REVENUES							
Investment Earnings and Contributions	1,679	1,552	8,923	2,637	1,754	1,865	1,754
Fines, Forfeitures and other Court Fees	67,902	71,637	65,948	73,545	36,773	36,421	59,619
Transfers In	40,000	-	-	-	-	-	-
Total Revenues	**109,581**	**73,188**	**74,870**	**76,182**	**38,527**	**38,285**	**61,373**
Total Resources	**320,178**	**278,315**	**321,062**	**296,038**	**272,322**	**272,081**	**282,357**
EXPENDITURES							
Information Technology	74,618	-	-	19,673	3,033	-	16,881
Municipal Court	40,434	32,123	37,267	51,700	35,805	29,801	44,167
Non-Departmental	-	-	-	-	-	-	-
Total Expenditures	**115,052**	**32,123**	**37,267**	**71,373**	**38,838**	**29,801**	**61,048**
Current Rev. - Current Exp.	**(5,471)**	**41,065**	**37,604**	**4,809**	**(311)**	**8,485**	**325**
Expenditures from Fund Balance							
Non-Departmental	-	-	50,000	12,500	12,500	12,500	-
ENDING FUND BALANCE	**205,126**	**246,192**	**233,795**	**212,165**	**220,984**	**229,780**	**221,309**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**205,126**	**246,192**	**233,795**	**212,165**	**220,984**	**229,780**	**221,309**

Court Security Fund (#234)

This fund has revenues from specific fees attached to fines and must be used for court security purposes.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**60,361**	**57,197**	**59,221**	**52,463**	**60,388**	**60,388**	**51,569**
REVENUES							
Investment Earnings and Contributions	347	295	1,748	1,016	355	438	355
Fines, Forfeitures and other Court Fees	50,942	53,718	49,470	50,942	19,413	34,386	42,889
Total Revenues	**51,289**	**54,013**	**51,218**	**51,958**	**19,768**	**34,825**	**43,244**
Total Resources	**111,650**	**111,210**	**110,439**	**104,421**	**80,156**	**95,212**	**94,813**
EXPENDITURES							
Municipal Court	54,453	51,989	50,051	57,053	28,587	12,562	43,244
Total Expenditures	**54,453**	**51,989**	**50,051**	**57,053**	**28,587**	**12,562**	**43,244**
Current Rev. - Current Exp.	**(3,164)**	**2,025**	**1,166**	**(5,095)**	**(8,819)**	**22,262**	**-**
ENDING FUND BALANCE	**57,197**	**59,221**	**60,388**	**47,368**	**51,569**	**82,650**	**51,569**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**57,197**	**59,221**	**60,388**	**47,368**	**51,569**	**82,650**	**51,569**

Truancy Prevention & Diversion (#235)

This fund tracks expenses related to the $5 reimbursement fee paid by the State to finance the salary, benefits, training, travel expenses, office supplies and other necessary expenses related to the Juvenile Case Manager.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**154,528**	**169,815**	**181,252**	**179,158**	**184,021**	**184,021**	**174,696**
REVENUES							
Investment Earnings and Contributions	1,163	1,109	5,594	1,754	1,380	1,128	1,380
Fines, Forfeitures and other Court Fees	83,915	88,745	81,605	90,903	55,636	45,659	75,329
Total Revenues	**85,078**	**89,853**	**87,198**	**92,657**	**57,016**	**46,787**	**76,709**
Total Resources	**239,606**	**259,669**	**268,450**	**271,815**	**241,037**	**230,809**	**251,405**
EXPENDITURES							
Municipal Court	69,790	78,417	84,429	86,952	66,341	48,543	86,334
Total Expenditures	**69,790**	**78,417**	**84,429**	**86,952**	**66,341**	**48,543**	**86,334**
Current Rev. - Current Exp.	**15,287**	**11,437**	**2,769**	**5,705**	**(9,325)**	**(1,756)**	**(9,625)**
ENDING FUND BALANCE	**169,815**	**181,252**	**184,021**	**184,863**	**174,696**	**182,266**	**165,071**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**169,815**	**181,252**	**184,021**	**184,863**	**174,696**	**182,266**	**165,071**

Fire & Police Training Fund (#237)

This fund was established in FY 2002-03 to allocate revenue from training tower rentals to ongoing maintenance of the facility. In FY 2007-08, firearms simulator rentals and maintenance costs were added for the police department. The fund also accounts for various police and fire donations.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**167,476**	**35,268**	**34,344**	**30,135**	**37,559**	**37,559**	**48,691**
REVENUES							
Intergovernmental Revenues	67,908	87,902	96,322	102,301	102,301	75,808	93,780
Charges for Services	25	180	-	-	-	-	-
Culture and Recreation Revenues	21,789	23,536	25,008	23,298	8,300	5,000	23,948
Investment Earnings and Contributions	18,996	5,111	6,641	10,265	10,265	6,295	6,885
Transfers In	-	-	-	-	-	-	-
Total Revenues	**108,717**	**116,728**	**127,970**	**135,864**	**120,866**	**87,103**	**124,613**
Total Resources	**276,193**	**151,996**	**162,314**	**165,999**	**158,425**	**124,662**	**173,304**
EXPENDITURES							
Fire	225,711	88,027	87,191	80,000	81,354	16,852	80,000
Non-Departmental	5,050	-	-	-	-	-	-
Police	10,164	29,625	37,564	24,102	28,380	16,310	24,102
Total Expenditures	**240,925**	**117,652**	**124,755**	**104,102**	**109,734**	**33,162**	**104,102**
Current Rev. - Current Exp.	**(132,208)**	**(924)**	**3,215**	**31,762**	**11,132**	**53,941**	**20,511**
ENDING FUND BALANCE	**35,268**	**34,344**	**37,559**	**61,897**	**48,691**	**91,500**	**69,202**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**35,268**	**34,344**	**37,559**	**61,897**	**48,691**	**91,500**	**69,202**

LEOSE Fund

(#238)

The Law Enforcement Officers Standards and Education (LEOSE) fund accounts for grant revenue received from the Comptroller's Office exclusively for the training of police officers.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**6,282**	**19,305**	**23,371**	**26,305**	**24,805**	**24,805**	**27,518**
REVENUES							
Intergovernmental Revenues	12,939	12,849	9,640	11,536	11,536	11,524	11,338
Investment Earnings and Contributions	119	202	690	177	177	209	177
Total Revenues	**13,058**	**13,052**	**10,331**	**11,713**	**11,713**	**11,732**	**11,515**
Total Resources	**19,340**	**32,356**	**33,702**	**38,018**	**36,518**	**36,538**	**39,033**
EXPENDITURES							
Police	35	8,985	8,897	9,000	9,000	2,565	9,000
Total Expenditures	**35**	**8,985**	**8,897**	**9,000**	**9,000**	**2,565**	**9,000**
Current Rev. - Current Exp.	**13,023**	**4,067**	**1,434**	**2,713**	**2,713**	**9,167**	**2,515**
ENDING FUND BALANCE	**19,305**	**23,371**	**24,805**	**29,018**	**27,518**	**33,973**	**30,033**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**19,305**	**23,371**	**24,805**	**29,018**	**27,518**	**33,973**	**30,033**

Waters Ridge PID Fund (#239)

The Lewisville Public Improvement District No. 1 (PID) is a designated geographic area comprised of approximately 300 acres of land in the Waters' Ridge Business Park. Resolution 2078-1-96 was passed by the City Council in 1996, authorizing the creation of the PID. This fund accounts for resources raised for infrastructure improvements funded through a special assessment of the ad valorem tax. The assessment is $50 per acre. In 2017-18 the assessment was discontinued. Accumulated funding will be used for maintenance of the levy until funding is depleted.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**267,424**	**269,351**	**271,199**	**260,911**	**264,240**	**264,240**	**251,966**
REVENUES							
Taxes	15,023	15,050	-	-	-	-	-
Investment Earnings and Contributions	1,905	1,798	8,041	2,726	2,726	1,671	2,726
Total Revenues	**16,927**	**16,848**	**8,041**	**2,726**	**2,726**	**1,671**	**2,726**
Total Resources	**284,351**	**286,199**	**279,240**	**263,637**	**266,966**	**265,911**	**254,692**
EXPENDITURES							
Economic Development	-	-	-	-	-	-	-
Parks & Recreation	15,000	15,000	15,000	15,000	15,000	-	15,000
Total Expenditures	**15,000**	**15,000**	**15,000**	**15,000**	**15,000**	**-**	**15,000**
Current Rev. - Current Exp.	**1,927**	**1,848**	**(6,959)**	**(12,274)**	**(12,274)**	**1,671**	**(12,274)**
ENDING FUND BALANCE	**269,351**	**271,199**	**264,240**	**248,637**	**251,966**	**265,911**	**239,692**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**269,351**	**271,199**	**264,240**	**248,637**	**251,966**	**265,911**	**239,692**

Asset Forfeiture-State Fund (#240)

This fund accounts for the accumulation of resources that are obtained through police seizure of personal and real property. Cases must go through litigation in district court before being awarded to the City. Funds can only be used for police activities.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**107,068**	**143,104**	**128,820**	**97,957**	**116,007**	**116,007**	**5,919**
REVENUES							
Intergovernmental Revenues	26,288	33,531	36,602	28,901	28,901	58,684	33,011
Investment Earnings and Contributions	-	-	-	-	-	-	-
Other Financing Sources	16,670	815	7,650	6,855	6,855	48,550	1,000
Total Revenues	**42,957**	**34,347**	**44,252**	**35,756**	**35,756**	**107,234**	**34,011**
Total Resources	**150,025**	**177,451**	**173,072**	**133,713**	**151,763**	**223,241**	**39,930**
EXPENDITURES							
Police	6,921	48,631	57,065	63,381	145,844	107,823	35,756
Total Expenditures	**6,921**	**48,631**	**57,065**	**63,381**	**145,844**	**107,823**	**35,756**
Current Rev. - Current Exp.	**36,036**	**(14,284)**	**(12,813)**	**(27,625)**	**(110,088)**	**(589)**	**(1,745)**
ENDING FUND BALANCE	**143,104**	**128,820**	**116,007**	**70,332**	**5,919**	**115,418**	**4,174**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**143,104**	**128,820**	**116,007**	**70,332**	**5,919**	**115,418**	**4,174**

Asset Forfeiture-Dept of Justice (#241)

This fund accounts for the accumulation of resources that are obtained through police seizure of personal and real property. Cases must go through litigation in district court before being awarded to the City. Funds can only be used for police activities.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**222,550**	**328,104**	**217,405**	**206,310**	**213,602**	**213,602**	**33,916**
REVENUES							
Intergovernmental Revenues	194,657	69,216	97,008	105,021	105,021	184,745	113,615
Investment Earnings and Contributions	2,753	1,764	5,911	2,537	2,537	2,540	2,537
Other Financing Sources	-	-	-	-	-	-	-
Total Revenues	**197,411**	**70,980**	**102,920**	**107,558**	**107,558**	**187,285**	**116,152**
Total Resources	**419,960**	**399,084**	**320,325**	**313,868**	**321,160**	**400,887**	**150,068**
EXPENDITURES							
Police	91,856	181,679	106,722	287,244	287,244	271,985	93,203
Total Expenditures	**91,856**	**181,679**	**106,722**	**287,244**	**287,244**	**271,985**	**93,203**
Current Rev. - Current Exp.	**105,555**	**(110,699)**	**(3,803)**	**(179,686)**	**(179,686)**	**(84,700)**	**22,949**
ENDING FUND BALANCE	**328,104**	**217,405**	**213,602**	**26,624**	**33,916**	**128,902**	**56,865**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**328,104**	**217,405**	**213,602**	**26,624**	**33,916**	**128,902**	**56,865**

Josey Lane PID Administrative (#242)

This fund accounts for the administrative costs associated with the Josey Lane PID improvements.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**-**	**483,102**	**13,959**	**13,426**	**26,218**	**26,218**	**27,789**
REVENUES							
Taxes	517,028	40,892	48,317	45,409	45,409	47,744	35,712
Investment Earnings and Contributions	3,411	-	-	1,571	1,571	-	1,571
Transfers In	-	-	-	-	-	-	-
Total Revenues	**520,439**	**40,892**	**48,317**	**46,980**	**46,980**	**47,744**	**37,283**
Total Resources	**520,439**	**523,994**	**62,276**	**60,406**	**73,198**	**73,962**	**65,072**
EXPENDITURES							
Non-Departmental	37,337	510,035	36,058	45,409	45,409	31,666	35,712
Total Expenditures	**37,337**	**510,035**	**36,058**	**45,409**	**45,409**	**31,666**	**35,712**
Current Rev. - Current Exp.	**483,102**	**(469,143)**	**12,259**	**1,571**	**1,571**	**16,078**	**1,571**
ENDING FUND BALANCE	**483,102**	**13,959**	**26,218**	**14,997**	**27,789**	**42,295**	**29,360**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**483,102**	**13,959**	**26,218**	**14,997**	**27,789**	**42,295**	**29,360**

Asset Forfeiture-Dpt of Treasury (#243)

This fund accounts for the accumulation of resources by the Department of Treasury that are obtained through police seizure of personal and real property. Cases must go through litigation \n in district court before being awarded to the City. Funds can only be used for police activities.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**-**	**18,648**	**18,767**	**18,934**	**19,342**	**19,342**	**408**
REVENUES							
Intergovernmental Revenues	18,619	-	-	-	-	-	-
Investment Earnings and Contributions	29	119	574	167	167	67	167
Other Financing Sources	-	-	-	-	-	-	-
Total Revenues	**18,648**	**119**	**574**	**167**	**167**	**67**	**167**
Total Resources	**18,648**	**18,767**	**19,342**	**19,101**	**19,509**	**19,408**	**575**
EXPENDITURES							
Non-Departmental	-	-	-	-	-	-	-
Police	-	-	-	19,101	19,101	12,665	-
Total Expenditures	**-**	**-**	**-**	**19,101**	**19,101**	**12,665**	**-**
Current Rev. - Current Exp.	**18,648**	**119**	**574**	**(18,934)**	**(18,934)**	**(12,598)**	**167**
ENDING FUND BALANCE	**18,648**	**18,767**	**19,342**	**-**	**408**	**6,743**	**575**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**18,648**	**18,767**	**19,342**	**-**	**408**	**6,743**	**575**

Community Activities Fund (#255)

This fund accounts for MCL revenue, donations from economic development agreements related to community benefit, and donations and sponsorships related to special events.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**210,869**	**66,130**	**167,144**	**252,916**	**503,148**	**503,148**	**377,998**
REVENUES							
Intergovernmental Revenues	1,500	-	-	-	-	-	-
Culture and Recreation Revenues	377,972	369,818	593,696	458,845	247,587	202,711	305,996
Investment Earnings and Contributions	183,802	325,502	361,712	338,231	323,019	200,115	206,081
Other Financing Sources	-	-	-	-	-	-	-
Transfers In	(5,829)	-	-	-	-	-	-
Total Revenues	**557,445**	**695,320**	**955,408**	**797,076**	**570,606**	**402,826**	**512,077**
Total Resources	**768,315**	**761,450**	**1,122,552**	**1,049,992**	**1,073,754**	**905,974**	**890,075**
EXPENDITURES							
Community Relations/Tourism	651,029	570,564	600,404	732,805	640,155	394,591	462,077
Development Services	51,156	11,243	-	-	-	-	-
Economic Development	-	12,500	9,000	40,000	40,000	28,797	40,000
Neighborhood Services	-	-	10,000	10,000	15,601	5,600	10,000
Total Expenditures	**702,185**	**594,306**	**619,404**	**782,805**	**695,756**	**428,988**	**512,077**
Current Rev. - Current Exp.	**(144,739)**	**101,014**	**336,004**	**14,271**	**(125,150)**	**(26,162)**	**-**
ENDING FUND BALANCE	**66,130**	**167,144**	**503,148**	**267,187**	**377,998**	**476,986**	**377,998**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**66,130**	**167,144**	**503,148**	**267,187**	**377,998**	**476,986**	**377,998**

Grants Fund (#270)

This fund accounts for revenues received through intergovernmental grants and expenditures related to those grant specific projects. The fund receives revenue through Federal, State and local sources and matching contributions from the City.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**74,036**	**(1,233,547)**	**28,459**	**31,831**	**(648,645)**	**(648,645)**	**173,707**
REVENUES							
Intergovernmental Revenues	875,290	576,944	1,055,154	1,013,037	1,834,279	789,011	1,375,350
Investment Earnings and Contributions	-	-	-	-	-	-	-
Other Financing Sources	-	-	-	-	-	-	-
Transfers In	3,226	1,305,250	5,184	5,184	5,184	5,184	-
Total Revenues	**878,516**	**1,882,194**	**1,060,338**	**1,018,221**	**1,839,463**	**794,195**	**1,375,350**
Total Resources	**952,551**	**648,647**	**1,088,797**	**1,050,052**	**1,190,818**	**145,549**	**1,549,057**
EXPENDITURES							
Community Relations/Tourism	-	-	8,350	4,500	4,500	-	10,400
Development Services	4,831	2,590	-	-	-	-	-
Economic Development	-	-	-	-	-	-	-
Emergency Management	-	110,937	274,334	180,437	184,687	147,513	229,154
Engineering	-	-	-	-	-	-	-
Fire	474,137	327,899	1,279,573	200,000	200,000	45,574	200,000
Information Technology	-	-	2,904	-	-	13,704	-
Library Services	1,246	1,458	3,814	1,250	1,250	-	1,250
Neighborhood Services	1,418,951	-	-	-	-	-	-
Non-Departmental	-	-	-	-	-	133,672	-
Parks & Recreation	-	2,563	17,283	520,000	520,000	-	770,000
Police	258,172	170,131	99,835	106,674	106,674	42,413	164,546
Public Services	28,761	4,611	51,349	-	-	-	-
Total Expenditures	**2,186,098**	**620,187**	**1,737,442**	**1,012,861**	**1,017,111**	**382,876**	**1,375,350**
Current Rev. - Current Exp.	**(1,307,582)**	**1,262,006**	**(677,105)**	**5,360**	**822,352**	**411,318**	**-**
ENDING FUND BALANCE	**(1,233,547)**	**28,459**	**(648,645)**	**37,191**	**173,707**	**(237,327)**	**173,707**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**(1,233,547)**	**28,459**	**(648,645)**	**37,191**	**173,707**	**(237,327)**	**173,707**

CDBG Grant Fund

(#280)

This fund accounts for revenue and expenditures related to the federally funded Community Development Block Grant.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**36,230**	**(35,101)**	**(1,200)**	**-**	**175**	**175**	**20,859**
REVENUES							
Intergovernmental Revenues	1,223,830	406,722	374,735	725,927	1,240,021	409,341	2,579,197
Investment Earnings and Contributions	-	-	-	-	-	-	-
Other Financing Sources	14,680	4,528	850	27,626	27,626	48,164	25,000
Transfers In	78,953	160,335	111,707	111,707	111,707	111,707	280,237
Total Revenues	**1,317,462**	**571,585**	**487,292**	**865,260**	**1,379,354**	**569,212**	**2,884,434**
Total Resources	**1,353,692**	**536,484**	**486,092**	**865,260**	**1,379,529**	**569,387**	**2,905,293**
EXPENDITURES							
Neighborhood Services	1,388,793	537,684	485,917	832,658	1,358,670	750,402	2,884,434
Total Expenditures	**1,388,793**	**537,684**	**485,917**	**832,658**	**1,358,670**	**750,402**	**2,884,434**
Current Rev. - Current Exp.	**(71,331)**	**33,901**	**1,375**	**32,602**	**20,684**	**(181,190)**	**-**
ENDING FUND BALANCE	**(35,101)**	**(1,200)**	**175**	**32,602**	**20,859**	**(181,016)**	**20,859**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**(35,101)**	**(1,200)**	**175**	**32,602**	**20,859**	**(181,016)**	**20,859**

Crime Cntr & Prevention District (#285)

A creation election for the Crime Control and Prevention District was approved by voters in November of 2011 allowing for the collection of a one-eighth of one percent sales tax. Proceeds from this sales tax may only be used for law enforcement programs.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**2,462,698**	**2,570,767**	**2,634,657**	**2,280,513**	**2,492,918**	**2,492,918**	**2,205,037**
REVENUES							
Taxes	3,514,535	3,753,179	3,828,102	3,840,003	3,048,610	2,603,964	3,330,449
Investment Earnings and Contributions	15,493	11,302	60,655	19,998	18,697	12,315	26,448
Other Financing Sources	-	-	-	-	-	-	-
Total Revenues	**3,530,028**	**3,764,480**	**3,888,758**	**3,860,001**	**3,067,307**	**2,616,279**	**3,356,897**
Total Resources	**5,992,725**	**6,335,247**	**6,523,415**	**6,140,514**	**5,560,225**	**5,109,197**	**5,561,934**
EXPENDITURES							
Information Technology	193,429	172,205	178,111	229,590	214,866	147,809	106,894
Neighborhood Services	222,999	235,456	243,978	254,677	195,783	141,770	96,464
Non-Departmental	37,062	4,989	7,187	257,508	164,272	144,804	12,176
Police	2,968,469	3,287,940	3,601,219	3,374,882	2,780,267	1,942,424	3,141,363
Total Expenditures	**3,421,959**	**3,700,590**	**4,030,496**	**4,116,657**	**3,355,188**	**2,376,808**	**3,356,897**
Current Rev. - Current Exp.	**108,069**	**63,890**	**(141,738)**	**(256,656)**	**(287,881)**	**239,471**	**-**
ENDING FUND BALANCE	**2,570,767**	**2,634,657**	**2,492,918**	**2,023,857**	**2,205,037**	**2,732,390**	**2,205,037**
OPERATING RESERVE: 20%	**684,392**	**740,118**	**806,099**	**823,331**	**671,038**	**475,362**	**671,379**
UNDESIGNATED RESERVE	**1,886,375**	**1,894,539**	**1,686,819**	**1,200,526**	**1,534,000**	**2,257,028**	**1,533,658**

Fire Cntr & Prevention District (#286)

A creation election for the Fire Control, Prevention, and Emergency Medical Services District was approved by voters in November of 2011 allowing for the collection of a one-eighth of one percent sales tax. Proceeds from this sales tax may only be used for fire prevention programs.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**5,075,642**	**2,900,185**	**1,511,912**	**1,146,037**	**1,369,200**	**1,369,200**	**1,622,290**
REVENUES							
Taxes	3,514,317	3,757,883	3,884,965	3,840,003	3,016,359	2,646,017	3,379,920
Charges for Services	-	-	139,305	161,815	161,815	78,549	161,815
Investment Earnings and Contributions	29,561	29,181	91,479	34,193	10,269	22,142	10,269
Other Financing Sources	-	-	-	-	-	-	-
Total Revenues	**3,543,878**	**3,787,064**	**4,115,749**	**4,036,011**	**3,188,443**	**2,746,708**	**3,552,004**
Total Resources	**8,619,520**	**6,687,250**	**5,627,661**	**5,182,048**	**4,557,643**	**4,115,908**	**5,174,294**
EXPENDITURES							
Emergency Management	-	43,146	25,236	41,316	31,919	26,689	40,907
Fire	5,559,352	5,017,976	4,209,825	3,393,254	2,802,649	2,791,369	2,730,565
Information Technology	91,770	89,518	16,212	98,557	80,785	62,943	81,256
Neighborhood Services	31,149	39	-	-	-	-	-
Non-Departmental	37,062	24,658	7,187	20,000	20,000	1,352	20,000
Total Expenditures	**5,719,334**	**5,175,337**	**4,258,461**	**3,553,127**	**2,935,353**	**2,882,352**	**2,872,728**
Current Rev. - Current Exp.	**(2,175,457)**	**(1,388,273)**	**(142,712)**	**482,884**	**253,090**	**(135,644)**	**679,276**
ENDING FUND BALANCE	**2,900,185**	**1,511,912**	**1,369,200**	**1,628,921**	**1,622,290**	**1,233,556**	**2,301,566**
OPERATING RESERVE: 20%	**1,143,867**	**1,035,067**	**851,692**	**710,625**	**587,071**	**576,470**	**574,546**
UNDESIGNATED RESERVE	**1,756,318**	**476,845**	**517,508**	**918,296**	**1,035,220**	**657,085**	**1,727,021**

Water & Sewer Fund (#402)

The Utility Fund accounts for the City's water and wastewater utility operations. The utility fund is a proprietary fund that operates like a business and is self-sufficient. This means that the cost of providing services to citizens is financed or recovered through user fees. Water and Sewer sales comprise 87 percent of the fund's total revenue. Debt service reflected below is different from the scheduled debt service payments due to bond covenants that require monthly installments of the upcoming principle and interest payments.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**15,689,567**	**15,023,479**	**18,477,264**	**15,561,290**	**20,121,158**	**20,121,158**	**17,412,204**
REVENUES							
Utility Revenues	33,025,877	38,059,377	36,650,027	33,712,649	33,678,174	27,546,533	36,575,994
Charges for Services	(8,979)	10,210	10,903	2,012	2,012	26,021	13,281
Investment Earnings and Contributions	114,679	95,350	614,663	266,122	150,910	145,380	150,910
Other Financing Sources	7,036	3,380	13,307	5,604	5,604	950	7,430
Transfers In	-	-	120,000	120,000	120,000	120,000	120,000
Total Revenues	**33,138,612**	**38,168,318**	**37,408,899**	**34,106,387**	**33,956,700**	**27,838,883**	**36,867,615**
Total Resources	**48,828,180**	**53,191,797**	**55,886,163**	**49,667,677**	**54,077,858**	**47,960,041**	**54,279,819**
EXPENDITURES							
City Manager	-	-	-	-	-	-	-
Engineering	109,952	77,876	164,387	187,196	187,196	169,516	186,473
Finance	1,170,189	1,249,265	1,270,126	1,548,461	1,538,694	1,168,386	1,498,163
Information Technology	119,949	171,099	261,071	279,452	193,691	174,710	254,068
Non-Departmental	11,802,346	11,555,478	12,375,968	12,733,124	12,733,124	10,059,399	16,519,007
Public Services	18,099,122	19,780,097	18,836,906	19,063,784	18,417,915	13,092,836	18,409,904
Total Expenditures	**31,301,559**	**32,833,814**	**32,908,458**	**33,812,017**	**33,070,620**	**24,664,848**	**36,867,615**
Current Rev. - Current Exp.	**1,837,054**	**5,334,503**	**4,500,442**	**294,370**	**886,080**	**3,174,035**	**-**
Expenditures from Fund Balance							
Non-Departmental	2,503,142	1,880,719	2,856,548	3,551,956	3,595,034	2,339,553	1,646,207
ENDING FUND BALANCE	**15,023,479**	**18,477,264**	**20,121,158**	**12,303,704**	**17,412,204**	**20,955,640**	**15,765,997**
OPERATING RESERVE: 20%	**6,260,312**	**6,566,763**	**6,581,692**	**6,762,403**	**6,614,124**	**4,932,970**	**7,373,523**
UNDESIGNATED RESERVE	**8,763,168**	**11,910,501**	**13,539,466**	**5,541,301**	**10,798,080**	**16,022,670**	**8,392,474**

Water & Sewer Fund

The Utility Fund accounts for the City's water and wastewater utility operations. The utility fund is a proprietary fund that operates like a business and is self-sufficient. This means that the cost of providing services to citizens is financed or recovered through user fees. Water and Sewer sales comprise 89 percent of the fund's total revenue. Debt service reflected below is different from the scheduled debt service payments due to bond covenants that require monthly installments of the upcoming principle and interest payments.

	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2020-2021 PROPOSED BUDGET	VARIANCE	BASIS FOR ESTIMATE
REVENUES							
Utility Revenues	**38,059,377**	**36,650,027**	**33,712,649**	**33,678,174**	**34,516,475**	**803,826**	
402.09.345.3030 - Sewer Service	12,140,940	12,211,825	11,512,915	11,512,915	11,955,227	442,312	Based on normalized year
402.09.345.3032 - Wholesale Sewer Services	920,062	1,019,243	847,681	847,681	928,995	81,314	Based on trend
402.09.345.3034 - Effuent Sewer	25,315	10,739	13,241	13,241	16,432	3,191	Based on trend
402.11.321.3080 - Water Conservation Incentives	(2,345)	(4,240)	-	-	-	-	Incentives are unpredictable
402.09.320.3070 - Stormwater Inspection Fees	12,285	18,655	13,118	13,118	-	(13,118)	No longer being collected. Wrapped into Drainage Fee
402.09.330.3010 - Water Sales	19,323,720	18,343,902	18,218,295	18,218,295	18,628,639	410,344	Based on normalized year
402.09.330.3016 - Water Samples	89,197	90,952	86,654	76,654	86,501	(153)	Based on trend
402.09.330.3020 - Wholesale Water Sales	1,262,335	1,950,645	1,045,221	1,045,221	1,419,400	374,179	Increase in Castle Hills usage
402.09.350.3038 - Industrial Waste Surcharge	103,961	88,237	99,362	99,362	97,187	(2,175)	Based on trend
402.09.350.3075 - Environmental Assessment	468	520	312	312	-	(312)	Based on trend
402.12.123.3015 - Water Reconnect Charges	52,750	40,550	43,000	18,525	46,650	3,650	Based on trend
402.12.123.3073 - Accelerated Activation Fees	8,470	8,870	7,500	7,500	20,705	13,205	Based on trend
402.40.380.3090 - Water Capital Recovery	2,324,873	1,514,323	902,276	902,276	609,062	(293,214)	Based on known projects in development
402.40.380.3095 - Sewer Capital Recovery	1,710,944	1,282,734	863,591	863,591	634,692	(228,899)	Based on known projects in development
402.09.325.3018 - Water Taps	10,650	9,425	10,475	10,475	10,183	(292)	Based on trend
402.09.325.3019 - Water Meters	69,843	58,456	42,813	42,813	57,037	14,224	Based on trend
402.09.325.3035 - Sewer Taps	5,910	5,190	6,195	6,195	5,765	(430)	based on trend
Charges for Services	10,210	10,903	2,012	2,012	13,281	11,269	
402.01.100.3499 - Other Charges for Services	10,210	10,903	2,012	2,012	13,281	11,269	Based on trend
Investment Earnings and Contributions	**95,350**	**614,663**	**266,122**	**150,910**	**150,910**	**(115,212)**	
402.01.100.3700 - Interest	256,170	369,280	266,122	150,910	150,910	(115,212)	Decreased interest rates
402.01.100.3705 - Fair Market Value of Investments	(160,820)	245,383	-	-	-	-	
Other Financing Sources	**3,380**	**13,307**	**5,604**	**5,604**	**7,430**	**1,826**	
402.09.330.3940 - Miscellaneous Revenue	-	-	-	-	-	-	
402.01.100.3940 - Miscellaneous Revenue	3,380	13,307	5,604	5,604	7,430	1,826	Based on trend
Transfers In	**-**	**120,000**	**120,000**	**120,000**	**120,000**	**-**	
402.01.100.3991 - Transfers In	-	120,000	120,000	120,000	120,000	-	Based on cost allocation plan
Total Revenues	**38,168,318**	**37,408,899**	**34,106,387**	**33,956,700**	**34,808,096**		

Stormwater Utility Fund (#430)

The Drainage Utility Fund accounts for the CItys stormwater and drainage operations. The Utility fund is a proprietary fund that operates like a business and is self-sufficient.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**-**	**-**	**1,662,733**	**2,065,741**	**2,077,676**	**2,077,676**	**10,593**
REVENUES							
Utility Revenues	-	2,997,263	3,909,847	3,994,740	3,994,740	3,169,135	3,994,735
Investment Earnings and Contributions	-	1,400	130,805	42,204	42,204	53,366	42,204
Total Revenues	**-**	**2,998,663**	**4,040,652**	**4,036,944**	**4,036,944**	**3,222,502**	**4,036,939**
Total Resources	**-**	**2,998,663**	**5,703,384**	**6,102,685**	**6,114,620**	**5,300,178**	**4,047,532**
EXPENDITURES							
Non-Departmental	-	1,335,930	3,625,708	6,054,685	6,054,685	6,054,685	3,741,678
Public Services	-	-	-	48,000	49,342	21,292	305,854
Total Expenditures	**-**	**1,335,930**	**3,625,708**	**6,102,685**	**6,104,027**	**6,075,977**	**4,047,532**
Current Rev. - Current Exp.	**-**	**1,662,733**	**414,944**	**(2,065,741)**	**(2,067,083)**	**(2,853,475)**	**(10,593)**
ENDING FUND BALANCE	**-**	**1,662,733**	**2,077,676**	**-**	**10,593**	**(775,799)**	**-**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**-**	**1,662,733**	**2,077,676**	**-**	**10,593**	**(775,799)**	**-**

Maintenance & Replacement Fund (#503)

This fund is a proprietary fund that budgets citywide maintenance and replacement services. A proprietary fund operates like a business and is self supporting. One of the principle responsibilities of this fund is to manage the purchase of City vehicles and equipment in a manner that does not create the burden of high expenditures in any single year. Departments provide annual lease payments to the fund based on the number and type of vehicle/equipment, the average life expectancy, and the projected replacement cost.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**3,262,192**	**4,605,093**	**4,698,663**	**3,198,923**	**4,689,950**	**4,689,950**	**6,280,711**
REVENUES							
Internal Service Revenues	2,707,091	3,035,849	4,561,792	3,595,338	3,551,463	3,841,704	3,801,132
Investment Earnings and Contributions	77,674	37,194	123,826	43,560	35,175	56,564	35,175
Other Financing Sources	235,913	206,743	144,126	163,921	163,921	141,447	171,597
Transfers In	200,000	100,000	200,000	200,000	200,000	212,028	325,000
Total Revenues	**3,220,678**	**3,379,786**	**5,029,744**	**4,002,819**	**3,950,559**	**4,251,743**	**4,332,904**
Total Resources	**6,482,870**	**7,984,879**	**9,728,406**	**7,201,742**	**8,640,509**	**8,941,693**	**10,613,615**
EXPENDITURES							
Information Technology	226,084	184,797	220,874	241,932	241,932	238,974	1,396,932
Non-Departmental	-	-	90,906	-	-	-	-
Public Services	1,651,693	3,101,419	4,726,676	1,654,514	2,117,866	1,564,768	3,026,429
Total Expenditures	**1,877,778**	**3,286,216**	**5,038,456**	**1,896,446**	**2,359,798**	**1,803,742**	**4,423,361**
Current Rev. - Current Exp.	**1,342,900**	**93,570**	**(8,712)**	**2,106,373**	**1,590,761**	**2,448,001**	**(90,457)**
Expenditures from Fund Balance							
Non-Departmental	-	-	-	-	-	-	-
ENDING FUND BALANCE	**4,605,093**	**4,698,663**	**4,689,950**	**5,305,296**	**6,280,711**	**7,137,952**	**6,190,254**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**4,605,093**	**4,698,663**	**4,689,950**	**5,305,296**	**6,280,711**	**7,137,952**	**6,190,254**

Scheduled Replacement FY 20-21

#	Serv. Year	Make	Description	Notes	Life	Repl. Year	Rev. Repl	Purchase Cost $$	Current Replac. Cost	Current Miles	M&R Cost to Date	M&R % of Purchase Cost	Replace With
POLICE DEPARTMENT													
1	Chrysler	Sebring	Spec Operation	2009	12	2021	2020	$ 15,512.00	$36,000	50,339	$9,109.00	58.72%	Hybrid
2	Ford	SUV/PI	Patrol	2016	5	2021	2020	$ 31,577.00	$42,000	114,235	$21,130.00	66.92%	Chevy Tahoe
3	Ford	SUV/PI	Patrol	2016	5	2021	2020	$ 31,780.00	$42,000	119,839	$18,611.00	58.56%	Chevy Tahoe
4	Ford	SUV/PI	Patrol	2016	5	2021	2020	$ 31,780.00	$42,000	121,538	$19,254.00	60.59%	Chevy Tahoe
5	Ford	SUV/PI	Patrol	2016	5	2021	2020	$ 31,780.00	$42,000	111,870	$16,731.00	52.65%	Chevy Tahoe
6	Ford	SUV/PI	Patrol	2016	5	2021	2020	$ 31,780.00	$42,000	115,989	$17,134.00	53.91%	Chevy Tahoe
									$246,000				
PUBLIC SERVICES													
7	Ford	F250	Truck	2008	12	2020		$19,155.00	$28,000	85,254	$14,149.00	73.87%	Colorado
								Total Cost	**$28,000**				
FIRE													
8	Pierce	Pumper		2011	10	2021		$ 531,891.00	$750,000	7,293 Hours	$135,528.00	25.48%	
9	Ford	F465	2012 model	2013	6	2019	2020	$ 203,844.00	$300,000	9,050 Hours	$91,374.00	44.83%	
10	Ford	F150		2008	12	2020		$ 28,031.00	$33,000	96,973	$17,574.00	62.69%	Need 3/4 ton
11	Ford	F450		2014	6	2020		$ 214,945.00	$300,000	9832 Hours	$94,932.00	44.17%	
12	Ford	F150		2010	12	2022	2020	$ 18,117.00	$28,000	60,042	$8,003.00	44.17%	Totaled/Replace w Colorado
									$1,411,000				
PARD													
13	Toro	Groundsmast	Mower	2012	7	2019	2020	$ 17,529.00	$15,000	1,483	$10,899.00	62.18%	Propane
14	Ford (mod	F350	Crew Stake Bed	2010	12	2022		$ 28,493.00	$52,000	90,736	$29,351.00	103.01%	
15	Toro	Workman		2015	7	2022		$ 8,634.00	$10,000	1,801	$8,726.00	101.07%	
16	Toro	Pro Force Blov	Blower	2009	7	2016	2020	$ 6,504.00	$10,000	743	$7,903.00	121.51%	
17	Toro	Workman		2015	7	2022		$ 8,634.00	$10,000	1,667	$13,323.00	154.31%	
18	Toro	Z-Master	Mower	2014	7	2021		$ 12,613.00	$15,000	1,537	$16,633.00	131.87%	Propane
									$112,000				
NEIGHBORHOOD & INSPECTION SERVICES													
19	Ford	F150		2009	12	2021	2020	$ 17,043.00	$25,000	75,376	$13,325.00	78.18%	Colorado
								Total Cost	**$25,000**				
								Total Cost	**$1,822,000**				

Eqipment Cost	$60,000
Vehicle Cost	$1,762,000
Total Cost	$1,822,000

Equipment total: 5

Vehicl

Self-Insurance Risk Fund (#504)

This fund is an internal fund which receives revenue from premium charges to the departments. Expenses include claim payments, administrative costs, and reinsurance premiums for Workers Compensation, Unemployment, and Liability/Property Casualty programs.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**3,899,603**	**4,661,273**	**4,325,061**	**3,784,466**	**4,532,070**	**4,532,070**	**4,302,901**
REVENUES							
Internal Service Revenues	1,633,138	1,704,749	1,924,254	2,032,058	1,958,952	1,904,042	2,118,196
Investment Earnings and Contributions	41,259	37,556	178,273	61,072	33,991	36,656	33,991
Other Financing Sources	133,256	265	-	1,433	1,433	-	849
Total Revenues	**1,807,653**	**1,742,570**	**2,102,526**	**2,094,563**	**1,994,376**	**1,940,699**	**2,153,036**
Total Resources	**5,707,256**	**6,403,843**	**6,427,588**	**5,879,029**	**6,526,446**	**6,472,768**	**6,455,937**
EXPENDITURES							
Human Resources	1,013,323	2,078,521	1,315,543	2,094,563	2,143,110	1,547,682	2,153,036
Total Expenditures	**1,013,323**	**2,078,521**	**1,315,543**	**2,094,563**	**2,143,110**	**1,547,682**	**2,153,036**
Current Rev. - Current Exp.	**794,330**	**(335,951)**	**786,983**	**-**	**(148,734)**	**393,017**	**-**
Expenditures from Fund Balance							
Non-Departmental	32,661	261	579,975	80,435	80,435	77,414	-
ENDING FUND BALANCE	**4,661,273**	**4,325,061**	**4,532,070**	**3,704,031**	**4,302,901**	**4,847,673**	**4,302,901**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**4,661,273**	**4,325,061**	**4,532,070**	**3,704,031**	**4,302,901**	**4,847,673**	**4,302,901**

Health Benefit Trust Fund (#505)

This is an internal fund which receives revenue from premium charges to the departments and employee contributions for dependent coverage. Expenses include claims payments, administrative costs, and reinsurance premiums for the Health and Dental programs.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**1,114,477**	**1,266,810**	**2,527,418**	**3,731,109**	**5,078,602**	**5,078,602**	**4,482,929**
REVENUES							
Charges for Services	1,672,490	1,814,202	2,149,398	1,997,213	1,997,213	1,648,179	2,122,617
Internal Service Revenues	9,817,461	10,977,569	12,017,153	11,934,048	11,352,829	11,461,995	12,120,520
Investment Earnings and Contributions	27,264	39,700	182,230	53,964	38,090	79,931	38,090
Other Financing Sources	8,089	36,695	11,812	14,680	14,680	7,596	10,000
Transfers In	-	-	-	-	-	-	-
Total Revenues	**11,525,304**	**12,868,167**	**14,360,593**	**13,999,905**	**13,402,812**	**13,197,701**	**14,291,227**
Total Resources	**12,639,781**	**14,134,977**	**16,888,011**	**17,731,014**	**18,481,414**	**18,276,302**	**18,774,156**
EXPENDITURES							
Human Resources	11,372,971	11,607,559	11,809,409	13,999,905	13,998,485	8,763,376	14,291,227
Total Expenditures	**11,372,971**	**11,607,559**	**11,809,409**	**13,999,905**	**13,998,485**	**8,763,376**	**14,291,227**
Current Rev. - Current Exp.	**152,333**	**1,260,608**	**2,551,184**	**-**	**(595,673)**	**4,434,324**	**-**
ENDING FUND BALANCE	**1,266,810**	**2,527,418**	**5,078,602**	**3,731,109**	**4,482,929**	**9,512,926**	**4,482,929**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**1,266,810**	**2,527,418**	**5,078,602**	**3,731,109**	**4,482,929**	**9,512,926**	**4,482,929**

OPEB Liability Trust Fund (#610)

This fund accounts for Other Post Employment Benefit liability associated with retiree health claims.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**4,120,019**	**4,515,879**	**4,743,933**	**4,648,067**	**4,637,816**	**4,637,816**	**4,638,383**
REVENUES							
Internal Service Revenues	200,300	138,300	119,738	146,000	146,000	146,000	146,000
Investment Earnings and Contributions	480,160	349,662	131,900	89,611	69,567	151,150	69,567
Other Financing Sources	-	-	2	-	-	-	-
Total Revenues	**680,460**	**487,962**	**251,641**	**235,611**	**215,567**	**297,150**	**215,567**
Total Resources	**4,800,479**	**5,003,841**	**4,995,573**	**4,883,678**	**4,853,383**	**4,934,967**	**4,853,950**
EXPENDITURES							
Human Resources	284,600	259,908	357,757	215,000	215,000	-	215,000
Total Expenditures	**284,600**	**259,908**	**357,757**	**215,000**	**215,000**	**-**	**215,000**
Current Rev. - Current Exp.	**395,860**	**228,054**	**(106,116)**	**20,611**	**567**	**297,150**	**567**
ENDING FUND BALANCE	**4,515,879**	**4,743,933**	**4,637,816**	**4,668,678**	**4,638,383**	**4,934,967**	**4,638,950**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**4,515,879**	**4,743,933**	**4,637,816**	**4,668,678**	**4,638,383**	**4,934,967**	**4,638,950**

Tax Increment Reinvestment Zone1 (#792)

Old Town – The Tax Increment Fund No. 1 is a special taxing district that was created in December of 2001 to capture the City and County portions of increased property tax revenue. The district does not levy a tax but only dedicates future increased revenue from the district back to projects within the district. The boundary of the district generally follows the commercial properties along Main Street from I.H. 35 E east to the Railroad. The General Fund continues to retain tax revenue from the 2001 assessed TIF zone value of $69,240,597.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**1,546,934**	**1,380,163**	**1,475,962**	**523,288**	**565,682**	**565,682**	**662,165**
REVENUES							
Taxes	776,138	852,074	904,141	1,013,540	1,013,540	1,024,934	1,472,612
Investment Earnings and Contributions	13,090	12,737	53,115	17,675	4,193	14,841	4,193
Other Financing Sources	-	-	-	-	-	-	-
Transfers In	-	-	-	-	-	-	-
Total Revenues	**789,228**	**864,811**	**957,256**	**1,031,215**	**1,017,733**	**1,039,774**	**1,476,805**
Total Resources	**2,336,161**	**2,244,974**	**2,433,218**	**1,554,503**	**1,583,415**	**1,605,456**	**2,138,970**
EXPENDITURES							
Economic Development	316,769	132,512	1,199,786	215,000	215,000	215,000	950,000
Non-Departmental	639,229	636,500	667,750	706,250	706,250	706,250	703,000
Total Expenditures	**955,998**	**769,012**	**1,867,536**	**921,250**	**921,250**	**921,250**	**1,653,000**
Current Rev. - Current Exp.	**(166,771)**	**95,799**	**(910,280)**	**109,965**	**96,483**	**118,524**	**(176,195)**
ENDING FUND BALANCE	**1,380,163**	**1,475,962**	**565,682**	**633,253**	**662,165**	**684,206**	**485,970**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**1,380,163**	**1,475,962**	**565,682**	**633,253**	**662,165**	**684,206**	**485,970**

Tax Increment Reinvestment Zone2 (#793)

This Tax Increment Reinvestment Zone was established in October, 2008 and is comprised of 427 acres near I35E and SH121 (NW corner). The tax increment base is $9,097,649. The City and Denton County participate in this TIRZ. TIRZ No. 2 will expire on December 31, 2038.

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**831,402**	**394,663**	**1,045,655**	**1,264,250**	**1,777,231**	**1,777,231**	**693,796**
REVENUES							
Taxes	562,022	645,594	685,546	999,255	999,255	1,009,705	1,350,005
Investment Earnings and Contributions	1,239	5,397	46,030	11,105	11,105	756	5,502
Total Revenues	**563,261**	**650,992**	**731,576**	**1,010,360**	**1,010,360**	**1,010,461**	**1,355,507**
Total Resources	**1,394,663**	**1,045,655**	**1,777,231**	**2,274,610**	**2,787,591**	**2,787,691**	**2,049,303**
EXPENDITURES							
Economic Development	-	-	-	-	693,795	-	854,501
Non-Departmental	1,000,000	-	-	1,400,000	1,400,000	1,400,000	-
Total Expenditures	**1,000,000**	**-**	**-**	**1,400,000**	**2,093,795**	**1,400,000**	**854,501**
Current Rev. - Current Exp.	**(436,739)**	**650,992**	**731,576**	**(389,640)**	**(1,083,435)**	**(389,539)**	**501,006**
ENDING FUND BALANCE	**394,663**	**1,045,655**	**1,777,231**	**874,610**	**693,796**	**1,387,691**	**1,194,802**
OPERATING RESERVE: NONE	**-**	**-**	**-**	**-**	**-**	**-**	**-**
UNDESIGNATED RESERVE	**394,663**	**1,045,655**	**1,777,231**	**874,610**	**693,796**	**1,387,691**	**1,194,802**

LPLDC (4B) Fund

(#794)

This fund was established during FY 2002/03 to account for projects and maintenance items funded through the 4B sales tax for parks and library improvements

	FY 2016-2017 ACTUAL	FY 2017-2018 ACTUAL	FY 2018-2019 ACTUAL	FY 2019-2020 ORIGINAL BUDGET	FY 2019-2020 ADJ BUDGET	FY 2019-2020 YTD	FY 2020-2021 PROPOSED BUDGET
BEGINNING FUND BALANCES	**5,559,981**	**3,999,724**	**4,479,791**	**5,684,559**	**6,138,047**	**6,138,047**	**5,449,238**
REVENUES							
Taxes	7,420,153	7,823,768	8,195,326	8,009,734	6,362,447	5,431,724	7,194,560
Culture and Recreation Revenues	179,351	155,033	163,349	201,879	78,210	35,926	178,433
Investment Earnings and Contributions	91,601	93,063	487,877	309,664	46,035	94,043	154,500
Other Financing Sources	28,953	28,994	28,955	28,953	28,953	28,953	28,953
Transfers In	7,732	-	-	-	-	-	-
Total Revenues	**7,727,790**	**8,100,857**	**8,875,506**	**8,550,230**	**6,515,645**	**5,590,646**	**7,556,446**
Total Resources	**13,287,771**	**12,100,580**	**13,355,297**	**14,234,789**	**12,653,692**	**11,728,693**	**13,005,684**
EXPENDITURES							
Information Technology	82,832	82,972	111,739	91,890	88,184	69,014	91,365
Library Services	827,976	998,756	1,033,872	1,071,122	1,029,695	775,350	921,455
Non-Departmental	3,104,526	2,376,397	3,258,824	2,867,273	2,627,444	2,619,263	3,513,239
Parks & Recreation	2,272,712	2,162,665	2,337,816	2,759,336	2,543,469	1,755,244	3,030,387
Total Expenditures	**6,288,047**	**5,620,789**	**6,742,251**	**6,789,621**	**6,288,792**	**5,218,872**	**7,556,446**
Current Rev. - Current Exp.	**1,439,743**	**2,480,067**	**2,133,255**	**1,760,609**	**226,853**	**371,774**	**-**
Expenditures from Fund Balance							
Non-Departmental	3,000,000	2,000,000	475,000	915,662	915,662	900,000	1,652,500
ENDING FUND BALANCE	**3,999,724**	**4,479,791**	**6,138,047**	**6,529,506**	**5,449,238**	**5,609,821**	**3,796,738**
OPERATING RESERVE: 20%	**1,257,609**	**1,124,158**	**1,348,450**	**1,357,924**	**1,257,758**	**1,043,774**	**1,511,289**
UNDESIGNATED RESERVE	**2,742,114**	**3,355,633**	**4,789,596**	**5,171,582**	**4,191,479**	**4,566,046**	**2,285,448**

BUDGET POSITION SUMMARY

	18-19	19-20	20-21	Base
GENERAL FUND				
City Attorney	4.00	4.00	3.00	Reduction of Paralegal (Retiree Incentive to PT)
City Manager	6.00	6.00	6.00	Reduction of one ACM - Moved another ACM from Development Services Department into City Manager Department
City Secretary	4.00	4.00	3.00	Reduction of Assistant City Secretary (Incumbent filled vacancy in Municipal Court)
Community Relations & Tourism	9.48	9.48	10.18	Reduction of Public Information Specialist (.3) - Moved Arts Center Programming Specialist from CAF into General Fund
Court	12.00	13.00	12.00	Reduction of Deputy Court Clerk (Vacant Position)
Development Services	3.00	3.00	0.00	Reduction of Fire Marshal (Incumbent filled vacancy in Fire) - Moved Sustainability Manager into Neighborhood & Inspection Services Department - Moved ACM into City Manager Department
Economic Development	3.50	3.50	3.50	
Planning	4.50	4.50	4.50	
Emergency Management	1.19	1.25	1.29	Moved 4% of Emergency Management Specialist into General Fund (3% from Grant Fund, 1% from Fire Control Fund)
Engineering	15.00	15.00	13.00	Reduction of Chief Construction Inspector - Reduction of CAD Operator (Retiree Incentive)
Finance	11.00	11.00	10.50	Moved 1/2 of Accounts Payable Supervisor into Utility Fund

BUDGET POSITION SUMMARY

	18-19	19-20	20-21	Base
Fire	153.00	153.00	153.00	
Human Resources	9.00	9.00	9.00	
ITS	19.00	20.00	17.00	Reduction of Admin Assistant (Retiree incentive to PT) - Reduction of System Engineer - Reduction of Sr. Network Engineer (Vacant Position)
Library	15.31	15.31	14.31	Reduction of Library Assistant (Retiree Incentive)
Neighborhood & Inspection Services	39.00	39.00	39.00	Reduction of Animal Control Field Supervisor - Reduction of Building Inspector (Vacant) - Moved two Code Enforcement Officers into General Fund from Crime Control Fund
Parks and Recreation	56.00	61.00	54.50	Reduction of Thrive Cashier (Vacant Position) - Reduction of LLELA Preserve and Greenbelt Manager (Vacant Position) - Moved 6.5 Thrive Aquatics positions to 4B Fund - Moved Outreach Supervisor and one Recreation Specialist from the 4B Fund
Police	215.00	228.00	224.00	Reduction of Public Information Coordinator (Resignation) - Reduction of Captain (Retirement) - Reduction of Parking Enforcement Officer (Vacant Position) - Reduction of Records Clerk (Vacant Position)
Public Services	46.50	47.50	45.50	Reduction of Admin Assistant (Retiree incentive) - Reduction of Sr. Traffic Tech (Vacant Position)
SUB TOTAL	**626.48**	**647.54**	**623.28**	
UTILITY FUND				
Engineering	1.00	1.00	1.00	
Finance	10.00	10.00	10.50	Moved 1/2 of Accounts Payable Supervisor from General Fund

BUDGET POSITION SUMMARY

	18-19	19-20	20-21	Base
Public Services	81.00	81.00	77.00	Reduction of Utility Line Maintenance Manager - Moved Stormwater Specialist and two Stormwater Inspectors into the Stormwater Utility Fund
ITS	3.00	3.00	3.00	
SUB TOTAL	**95.00**	**95.00**	**91.50**	
GRANT FUNDS				
Neighborhood & Inspection Services	3.00	3.00	3.00	
Emergency Management	0.49	0.44	0.41	Moved 3% of Emergency Management Specialist into General Fund
SUB TOTAL	**3.49**	**3.44**	**3.41**	
HOTEL / MOTEL FUND				
Community Relations & Tourism	6.52	6.52	3.82	Reduction of Tourism Sales Coordinator (Retirement) - Reduction of Public Information Specialist (.7) - Reduction of Events & Promotions Specialist (Incumbent filled vacany in Parks & Recreation)
SUB TOTAL	**6.52**	**6.52**	**3.82**	
INTERNAL SERVICE FUND				
Public Services	7.50	7.50	7.50	
SUB TOTAL	**7.50**	**7.50**	**7.50**	

BUDGET POSITION SUMMARY

	18-19	19-20	20-21	Base
TRUANCY PREVENTION & DIVERSION FUND				
Court	1.00	1.00	1.00	
SUB TOTAL	**1.00**	**1.00**	**1.00**	
4B FUND				
Library	2.69	2.69	2.69	
ITS	1.00	1.00	1.00	
Parks and Recreation	20.00	23.00	26.50	Reduction of Recreation Specialist (Vacant position) - Moved Recreation Center Supervisor (Now Outreach Supervisor) and one Recreation Specialist to the General Fund - Moved 6.5 Thrive Aquatic Positions from the General Fund
SUB TOTAL	**23.69**	**26.69**	**30.19**	
CRIME CONTROL FUND				
Neighborhood & Inspection Services	3.00	3.00	1.00	Moved 2 Code Enforcement Officers into the General Fund
ITS	1.00	1.00	0.00	Reduction of Business Information Analyst (Vacant position)
Police	28.00	28.00	28.00	
SUB TOTAL	**32.00**	**32.00**	**29.00**	

BUDGET POSITION SUMMARY

	18-19	19-20	20-21	Base
FIRE CONTROL FUND				
Emergency Management	0.32	0.31	0.30	Moved 1% of Emergency Management Specialist into General Fund
Fire	19.00	19.00	19.00	
ITS	1.00	1.00	1.00	
SUB TOTAL	**20.32**	**20.31**	**20.30**	
COMMUNITY ACTIVITIES FUND				
Community Relations & Tourism	1.00	1.00	0.00	Moved Arts Center Programming Specialist into the General Fund
SUB TOTAL	**1.00**	**1.00**	**0.00**	
STORMWATER UTILITY FUND				
Public Services	0.00	0.00	3.00	Moved Stormwater Specialist and two Stormwater Inspectors from the Utility Fund
SUB TOTAL	**0.00**	**0.00**	**3.00**	
TOTAL	**817.0**	**841.0**	**813.0**	

GENERAL OBLIGATION BOND PAYMENT REQUIREMENTS
BY FISCAL YEAR

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	13,745,000.00	4,604,200.00	18,349,200.00
2021-2022	9,410,000.00	4,127,468.75	13,537,468.75
2022-2023	10,360,000.00	3,714,712.50	14,074,712.50
2023-2024	9,635,000.00	3,306,712.50	12,941,712.50
2024-2025	8,195,000.00	2,924,887.50	11,119,887.50
2025-2026	8,655,000.00	2,556,337.50	11,211,337.50
2026-2027	9,095,000.00	2,169,912.50	11,264,912.50
2027-2028	8,530,000.00	1,797,012.50	10,327,012.50
2028-2029	7,890,000.00	1,453,743.75	9,343,743.75
2029-2030	7,125,000.00	1,136,668.75	8,261,668.75
2030-2031	7,400,000.00	860,437.50	8,260,437.50
2031-2032	7,655,000.00	598,118.75	8,253,118.75
2032-2033	6,500,000.00	355,062.50	6,855,062.50
2033-2034	5,370,000.00	161,387.50	5,531,387.50
2034-2035	1,710,000.00	50,550.00	1,760,550.00
2035-2036	830,000.00	12,450.00	842,450.00
TOTAL	**$ 122,105,000.00**	**$ 29,829,662.50**	**$ 151,934,662.50**

MUNICIPAL BOND RATING

Type	Fitch	S & P
General Obligation	AAA	AAA

BOND PAYMENT REQUIREMENTS BY ISSUE
FISCAL YEAR 2020-2021
GENERAL OBLIGATION BONDS

BOND ISSUE	Principal Payment Date 15-Feb	Interest Payment Date 15-Feb	Interest Payment Date 15-Aug	TOTAL
2012 Refunding & Improvement	760,000.00	124,975.00	109,775.00	994,750.00
2012 Ref. & Improv. 4B Supported	1,315,000.00	111,900.00	85,600.00	1,512,500.00
2013 GO	770,000.00	159,481.25	149,681.25	1,079,162.50
2015 Refunding	1,230,000.00	71,250.00	40,500.00	1,341,750.00
2015 Refunding - 4B Supported	-	175,375.00	175,375.00	350,750.00
2015 Refunding - TIF Supported	470,000.00	117,375.00	105,625.00	693,000.00
2016 Refunding & Improvement	880,000.00	99,750.00	77,750.00	1,057,500.00
2016 Ref. & Improv. - 4B Supported	650,000.00	33,375.00	17,125.00	700,500.00
2016 Tax Notes - Radio System	650,000.00	9,300.00	2,800.00	662,100.00
2016 Tax Notes - Parks	215,000.00	6,500.00	4,350.00	225,850.00
2017 GO	355,000.00	245,400.00	238,300.00	838,700.00
2018 Refunding & Improvement	2,320,000.00	897,750.00	839,750.00	4,057,500.00
2018 Ref. & Improv. - 4B Supported	5,000.00	30,243.75	30,118.75	65,362.50
2019 GO	540,000.00	164,100.00	153,300.00	857,400.00
2020 Refunding & Improvement	3,585,000.00	190,575.00	136,800.00	3,912,375.00
TOTAL	**$ 13,745,000.00**	**$ 2,437,350.00**	**$ 2,166,850.00**	**$ 18,349,200.00**

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2012 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
$13,260,000 - GO SUPPORTED

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	760,000.00	4.000%	124,975.00	109,775.00	994,750.00
2021-22	790,000.00	4.000%	109,775.00	93,975.00	993,750.00
2022-23	820,000.00	4.000%	93,975.00	77,575.00	991,550.00
2023-24	855,000.00	4.000%	77,575.00	60,475.00	993,050.00
2024-25	890,000.00	4.000%	60,475.00	42,675.00	993,150.00
2025-26	920,000.00	3.000%	42,675.00	28,875.00	991,550.00
2026-27	950,000.00	3.000%	28,875.00	14,625.00	993,500.00
2027-28	975,000.00	3.000%	14,625.00	-	989,625.00
TOTAL	**$ 6,960,000.00**		**$ 552,950.00**	**$ 427,975.00**	**$ 7,940,925.00**

Total Outstanding Bonds: $ 6,960,000.00

Total Original Issue: $ 25,750,000.00

All Bonds with maturities February 15, 2023 callable February 15, 2022, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt; construction, expanding, and improving public safety training facilities; and, constructing improvements to the City's streets, sidewalks, and related drainage improvements.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2012 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
$12,490,000 - 4B SUPPORTED

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	1,315,000.00	4.000%	111,900.00	85,600.00	1,512,500.00
2021-22	1,370,000.00	4.000%	85,600.00	58,200.00	1,513,800.00
2022-23	1,425,000.00	4.000%	58,200.00	29,700.00	1,512,900.00
2023-24	1,485,000.00	4.000%	29,700.00	-	1,514,700.00
TOTAL	**$ 5,595,000.00**		**$ 285,400.00**	**$ 173,500.00**	**$ 6,053,900.00**

Total Outstanding Bonds: $ 5,595,000.00

Total Original Issue: $ 25,750,000.00

All Bonds with maturities February 15, 2023 callable February 15, 2022, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt; construction, expanding, and improving public safety training facilities; and, constructing improvements to the City's streets, sidewalks, and related drainage improvements.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2013 GENERAL OBLIGATION BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	770,000.00	2.545%	159,481.25	149,681.25	1,079,162.50
2021-22	790,000.00	2.394%	149,681.25	140,225.00	1,079,906.25
2022-23	810,000.00	2.062%	140,225.00	131,875.00	1,082,100.00
2023-24	835,000.00	4.000%	131,875.00	115,175.00	1,082,050.00
2024-25	865,000.00	4.000%	115,175.00	97,875.00	1,078,050.00
2025-26	905,000.00	5.000%	97,875.00	75,250.00	1,078,125.00
2026-27	955,000.00	5.000%	75,250.00	51,375.00	1,081,625.00
2027-28	1,000,000.00	5.000%	51,375.00	26,375.00	1,077,750.00
2028-29	1,055,000.00	5.000%	26,375.00	-	1,081,375.00
TOTAL	**$ 7,985,000.00**		**$ 947,312.50**	**$ 787,831.25**	**$ 9,720,143.75**

Total Outstanding Bonds: $ 7,985,000.00

Total Original Issue: $ 12,455,000.00

All Bonds with maturities February 15, 2024 callable February 15, 2023, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Streets, sidewalks and related drainage improvements.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2015 GENERAL OBLIGATION REFUNDING BONDS
GO SUPPORTED

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	1,230,000.00	5.000%	71,250.00	40,500.00	1,341,750.00
2021-22	1,005,000.00	5.000%	40,500.00	15,375.00	1,060,875.00
2022-23	615,000.00	5.000%	15,375.00	-	630,375.00
TOTAL	**$ 2,850,000.00**		**$ 127,125.00**	**$ 55,875.00**	**$ 3,033,000.00**

Total Outstanding Bonds: $ 2,850,000.00

Total Original Issue: $ 21,085,000.00

All Bonds with maturities February 15, 2026 callable February 15, 2025, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2015 GENERAL OBLIGATION REFUNDING BONDS
4B SUPPORTED

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	-	5.000%	175,375.00	175,375.00	350,750.00
2021-22	-	5.000%	175,375.00	175,375.00	350,750.00
2022-23	760,000.00	5.000%	175,375.00	156,375.00	1,091,750.00
2023-24	615,000.00	5.000%	156,375.00	141,000.00	912,375.00
2024-25	650,000.00	5.000%	141,000.00	124,750.00	915,750.00
2025-26	675,000.00	5.000%	124,750.00	107,875.00	907,625.00
2026-27	700,000.00	5.000%	107,875.00	90,375.00	898,250.00
2027-28	855,000.00	3.000%	90,375.00	77,550.00	1,022,925.00
2028-29	875,000.00	3.250%	77,550.00	63,331.25	1,015,881.25
2029-30	905,000.00	3.250%	63,331.25	48,625.00	1,016,956.25
2030-31	950,000.00	5.000%	48,625.00	24,875.00	1,023,500.00
2031-32	995,000.00	5.000%	24,875.00	-	1,019,875.00
TOTAL	**$ 7,980,000.00**		**$ 1,360,881.25**	**$ 1,185,506.25**	**$ 10,526,387.50**

Total Outstanding Bonds: $ 7,980,000.00

Total Original Issue: $ 21,085,000.00

All Bonds with maturities February 15, 2026 callable February 15, 2025, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2015 GENERAL OBLIGATION REFUNDING BONDS
TIF SUPPORTED

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	470,000.00	5.000%	117,375.00	105,625.00	693,000.00
2021-22	520,000.00	5.000%	105,625.00	92,625.00	718,250.00
2022-23	585,000.00	5.000%	92,625.00	78,000.00	755,625.00
2023-24	660,000.00	5.000%	78,000.00	61,500.00	799,500.00
2024-25	735,000.00	5.000%	61,500.00	43,125.00	839,625.00
2025-26	820,000.00	5.000%	43,125.00	22,625.00	885,750.00
2026-27	905,000.00	5.000%	22,625.00	-	927,625.00
TOTAL	**$ 4,695,000.00**		**$ 520,875.00**	**$ 403,500.00**	**$ 5,619,375.00**

Total Outstanding Bonds: $ 4,695,000.00

Total Original Issue: $ 21,085,000.00

All Bonds with maturities February 15, 2026 callable February 15, 2025, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2016 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
GO SUPPORTED

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	880,000.00	5.000%	99,750.00	77,750.00	$ 1,057,500.00
2021-22	925,000.00	5.000%	77,750.00	54,625.00	$ 1,057,375.00
2022-23	960,000.00	2.000%	54,625.00	45,025.00	$ 1,059,650.00
2023-24	970,000.00	2.000%	45,025.00	35,325.00	$ 1,050,350.00
2024-25	195,000.00	3.000%	35,325.00	32,400.00	$ 262,725.00
2025-26	205,000.00	4.000%	32,400.00	28,300.00	$ 265,700.00
2026-27	215,000.00	4.000%	28,300.00	24,000.00	$ 267,300.00
2027-28	220,000.00	4.000%	24,000.00	19,600.00	$ 263,600.00
2028-29	230,000.00	4.000%	19,600.00	15,000.00	$ 264,600.00
2029-30	240,000.00	4.000%	15,000.00	10,200.00	$ 265,200.00
2030-31	250,000.00	4.000%	10,200.00	5,200.00	$ 265,400.00
2031-32	260,000.00	4.000%	5,200.00	-	$ 265,200.00
TOTAL	**$ 5,550,000.00**		**$ 447,175.00**	**$ 347,425.00**	**$ 6,344,600.00**

Total Outstanding Bonds: $ 5,550,000.00

Total Original Issue: $ 15,300,000.00

All Bonds with maturities February 15, 2026 callable February 15, 2025, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt; construct and improve streets, sidewalks, bridges, and other public ways; construct, equip, renovate and improve parks, trails, and recreation facilities; acquire, develop, construct, and equipt an indoor acquatic center, including pools; and to refund a portion of the City's outstanding debt.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2016 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
4B SUPPORTED

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	650,000.00	5.000%	33,375.00	17,125.00	700,500.00
2021-22	685,000.00	5.000%	17,125.00	-	702,125.00
TOTAL	**$ 1,335,000.00**		**$ 50,500.00**	**$ 17,125.00**	**$ 1,402,625.00**

Total Outstanding Bonds: $ 1,335,000.00

Total Original Issue: $ 15,300,000.00

All Bonds with maturities February 15, 2026 callable February 15, 2025, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt; construct and improve streets, sidewalks, bridges, and other public ways; construct, equip, renovate and improve parks, trails, and recreation facilities; acquire, develop, construct, and equipt an indoor acquatic center, including pools; and to refund a portion of the City's outstanding debt.

Paying Agent: Bank of New York Mellon

SCHEDULE OF REQUIREMENTS
2016 TAX NOTES - RADIO SYSTEM

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	650,000.00	2.000%	9,300.00	2,800.00	662,100.00
2021-22	140,000.00	2.000%	2,800.00	1,400.00	144,200.00
2022-23	140,000.00	2.000%	1,400.00	-	141,400.00
TOTAL	**$ 930,000.00**		**$ 13,500.00**	**$ 4,200.00**	**$ 947,700.00**

Total Outstanding Bonds: $ 930,000.00

Total Original Issue: $ 8,670,000.00

The Notes are not subject to redemption prior to maturity.

Purpose: To acquire and install public safety equipment including a public safety digital radio system; and, to construct park and recreation facility improvements including the acquisition of land.

Paying Agent: Bank of New York Mellon

SCHEDULE OF REQUIREMENTS
2016 TAX NOTES - PARKS
4B SUPPORTED

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	215,000.00	2.000%	6,500.00	4,350.00	$ 225,850.00
2021-22	215,000.00	2.000%	4,350.00	2,200.00	$ 221,550.00
2022-23	220,000.00	2.000%	2,200.00	-	$ 222,200.00
TOTAL	**$ 650,000.00**		**$ 13,050.00**	**$ 6,550.00**	**$ 669,600.00**

Total Outstanding Bonds: $ 650,000.00

Total Original Issue: $ 8,670,000.00

The Notes are not subject to redemption prior to maturity.

Purpose: To acquire and install public safety equipment including a public safety digital radio system; and, to construct park and recreation facility improvements including the acquisition of land.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2017 GENERAL OBLIGATION BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	355,000.00	4.000%	245,400.00	238,300.00	838,700.00
2021-22	520,000.00	4.000%	238,300.00	227,900.00	986,200.00
2022-23	560,000.00	4.000%	227,900.00	216,700.00	1,004,600.00
2023-24	855,000.00	4.000%	216,700.00	199,600.00	1,271,300.00
2024-25	895,000.00	4.000%	199,600.00	181,700.00	1,276,300.00
2025-26	980,000.00	4.000%	181,700.00	162,100.00	1,323,800.00
2026-27	1,025,000.00	4.000%	162,100.00	141,600.00	1,328,700.00
2027-28	1,065,000.00	4.000%	141,600.00	120,300.00	1,326,900.00
2028-29	1,110,000.00	4.000%	120,300.00	98,100.00	1,328,400.00
2029-30	1,155,000.00	4.000%	98,100.00	75,000.00	1,328,100.00
2030-31	1,200,000.00	4.000%	75,000.00	51,000.00	1,326,000.00
2031-32	1,250,000.00	4.000%	51,000.00	26,000.00	1,327,000.00
2032-33	1,300,000.00	4.000%	26,000.00	-	1,326,000.00
TOTAL	**$ 12,270,000.00**		**$ 1,983,700.00**	**$ 1,738,300.00**	**$ 15,992,000.00**

Total Outstanding Bonds: $ 12,270,000.00

Total Original Issue: $ 14,365,000.00

All Bonds with maturities February 15, 2028 callable February 15, 2027, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Street and drainage improvements.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2018 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
GO SUPPORTED

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	2,320,000.00	5.000%	897,750.00	839,750.00	$ 4,057,500.00
2021-22	2,445,000.00	5.000%	839,750.00	778,625.00	$ 4,063,375.00
2022-23	2,575,000.00	5.000%	778,625.00	714,250.00	$ 4,067,875.00
2023-24	2,400,000.00	5.000%	714,250.00	654,250.00	$ 3,768,500.00
2024-25	2,525,000.00	5.000%	654,250.00	591,125.00	$ 3,770,375.00
2025-26	2,655,000.00	5.000%	591,125.00	524,750.00	$ 3,770,875.00
2026-27	2,785,000.00	5.000%	524,750.00	455,125.00	$ 3,764,875.00
2027-28	2,935,000.00	5.000%	455,125.00	381,750.00	$ 3,771,875.00
2028-29	3,085,000.00	5.000%	381,750.00	304,625.00	$ 3,771,375.00
2029-30	3,240,000.00	5.000%	304,625.00	223,625.00	$ 3,768,250.00
2030-31	3,375,000.00	3.000%	223,625.00	173,000.00	$ 3,771,625.00
2031-32	3,480,000.00	3.125%	173,000.00	118,625.00	$ 3,771,625.00
2032-33	3,590,000.00	3.250%	118,625.00	60,287.50	$ 3,768,912.50
2033-34	3,710,000.00	3.250%	60,287.50	-	$ 3,770,287.50
TOTAL	**$ 41,120,000.00**		**$ 6,717,537.50**	**$ 5,819,787.50**	**$ 53,657,325.00**

Total Outstanding Bonds: $ 41,120,000.00

Total Original Issue: $ 47,170,000.00

All Bonds with maturities February 15, 2029 callable February 15, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt; construct and improve streets, sidewalks, bridges, and other public ways; construct, equip, renovate and improve parks, trails, and recreation facilities; acquire, develop, construct, and equipt an indoor acquatic center, including pools; and to refund a portion of the City's outstanding debt.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2018 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
4B SUPPORTED

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	5,000.00	5.000%	30,243.75	30,118.75	65,362.50
2021-22	5,000.00	5.000%	30,118.75	29,993.75	65,112.50
2022-23	5,000.00	5.000%	29,993.75	29,868.75	64,862.50
2023-24	170,000.00	5.000%	29,868.75	25,618.75	225,487.50
2024-25	175,000.00	5.000%	25,618.75	21,243.75	221,862.50
2025-26	190,000.00	5.000%	21,243.75	16,493.75	227,737.50
2026-27	215,000.00	5.000%	16,493.75	11,118.75	242,612.50
2027-28	95,000.00	5.000%	11,118.75	8,743.75	114,862.50
2028-29	105,000.00	5.000%	8,743.75	6,118.75	119,862.50
2029-30	110,000.00	5.000%	6,118.75	3,368.75	119,487.50
2030-31	110,000.00	3.000%	3,368.75	1,718.75	115,087.50
2031-32	110,000.00	3.125%	1,718.75		111,718.75
TOTAL	**$ 1,295,000.00**		**$ 214,650.00**	**$ 184,406.25**	**$ 1,694,056.25**

Total Outstanding Bonds: $ 1,295,000.00

Total Original Issue: $ 47,170,000.00

All Bonds with maturities February 15, 2029 callable February 15, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt; construct and improve streets, sidewalks, bridges, and other public ways; construct, equip, renovate and improve parks, trails, and recreation facilities; acquire, develop, construct, and equipt an indoor acquatic center, including pools; and to refund a portion of the City's outstanding debt.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2019 GENERAL OBLIGATION BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	540,000.00	4.000%	164,100.00	153,300.00	857,400.00
2021-22	-	0.000%	153,300.00	153,300.00	306,600.00
2022-23	420,000.00	4.000%	153,300.00	144,900.00	718,200.00
2023-24	640,000.00	4.000%	144,900.00	132,100.00	917,000.00
2024-25	665,000.00	4.000%	132,100.00	118,800.00	915,900.00
2025-26	690,000.00	3.000%	118,800.00	108,450.00	917,250.00
2026-27	710,000.00	3.000%	108,450.00	97,800.00	916,250.00
2027-28	730,000.00	3.000%	97,800.00	86,850.00	914,650.00
2028-29	755,000.00	3.000%	86,850.00	75,525.00	917,375.00
2029-30	780,000.00	3.000%	75,525.00	63,825.00	919,350.00
2030-31	800,000.00	3.000%	63,825.00	51,825.00	915,650.00
2031-32	825,000.00	3.000%	51,825.00	39,450.00	916,275.00
2032-33	850,000.00	3.000%	39,450.00	26,700.00	916,150.00
2033-34	875,000.00	3.000%	26,700.00	13,575.00	915,275.00
2034-35	905,000.00	3.000%	13,575.00	-	918,575.00
TOTAL	**$ 10,185,000.00**		**$ 1,430,500.00**	**$ 1,266,400.00**	**$ 12,881,900.00**

Total Outstanding Bonds: $ 10,185,000.00

Total Original Issue: $ 10,735,000.00

All Bonds with maturities February 15, 2029 callable February 15, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose:

Acquiring, desigining, developing, constructing, improving, extending and expanding thouroghfares, sidewalks, bridges, and other public ways of the City including street lighting, right-of-way protection, utility relocation and related storm drainage and installing public art related to and being a part of some or all of the foregoing, and land and rights-of-way in connection with such public improvements in connection in and for the City, (ii) acquiring, developing, constructing, equipping, renovating, and improving parks, trails, park and recreation facilities and open spaces for park and recreation purposes, in and for the City, and including acquiring, constructing, and installing public art related to and being part of some or all of the foregoing, including the acquisition of land in connection with such public improvements.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2020 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS
GO SUPPORTED

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	3,585,000.00	3.000%	190,575.00	136,800.00	$ 3,912,375.00
2021-22	-	3.000%	136,800.00	136,800.00	$ 273,600.00
2022-23	465,000.00	3.000%	136,800.00	129,825.00	$ 731,625.00
2023-24	150,000.00	3.000%	129,825.00	127,575.00	$ 407,400.00
2024-25	600,000.00	3.000%	127,575.00	118,575.00	$ 846,150.00
2025-26	615,000.00	3.000%	118,575.00	109,350.00	$ 842,925.00
2026-27	635,000.00	3.000%	109,350.00	99,825.00	$ 844,175.00
2027-28	655,000.00	3.000%	99,825.00	90,000.00	$ 844,825.00
2028-29	675,000.00	3.000%	90,000.00	79,875.00	$ 844,875.00
2029-30	695,000.00	3.000%	79,875.00	69,450.00	$ 844,325.00
2030-31	715,000.00	3.000%	69,450.00	58,725.00	$ 843,175.00
2031-32	735,000.00	3.000%	58,725.00	47,700.00	$ 841,425.00
2032-33	760,000.00	3.000%	47,700.00	36,300.00	$ 844,000.00
2033-34	785,000.00	3.000%	36,300.00	24,525.00	$ 845,825.00
2034-35	805,000.00	3.000%	24,525.00	12,450.00	$ 841,975.00
2035-36	830,000.00	3.000%	12,450.00	-	$ 842,450.00
TOTAL	**$ 12,705,000.00**		**$ 1,468,350.00**	**$ 1,277,775.00**	**$ 15,451,125.00**

Total Outstanding Bonds: $ 12,705,000.00

Total Original Issue: $ 12,705,000.00

All Bonds with maturities February 15, 20xx callable February 15, 20xx, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general obligation debt (2009); construct and improve streets, sidewalks, bridges, and other public ways; and construct, equip, renovate and improve parks, trails, and recreation facilities;

Paying Agent: Bank of New York Mellon

REVENUE BOND PAYMENT REQUIREMENTS
BY FISCAL YEAR

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2020-2021	5,490,000.00	2,254,403.77	7,744,403.77
2021-2022	5,160,000.00	2,061,866.27	7,221,866.27
2022-2023	5,590,000.00	1,843,060.02	7,433,060.02
2023-2024	5,830,000.00	1,605,091.27	7,435,091.27
2024-2025	5,320,000.00	1,376,378.77	6,696,378.77
2025-2026	4,555,000.00	1,182,460.02	5,737,460.02
2026-2027	4,730,000.00	1,008,785.02	5,738,785.02
2027-2028	4,125,000.00	850,156.89	4,975,156.89
2028-2029	3,970,000.00	701,610.01	4,671,610.01
2029-2030	3,660,000.00	563,022.51	4,223,022.51
2030-2031	3,800,000.00	433,669.38	4,233,669.38
2031-2032	3,295,000.00	309,922.50	3,604,922.50
2032-2033	2,815,000.00	204,280.00	3,019,280.00
2033-2034	1,785,000.00	127,037.50	1,912,037.50
2034-2035	1,845,000.00	67,525.00	1,912,525.00
2035-2036	1,065,000.00	18,637.50	1,083,637.50
TOTAL	**$ 63,035,000.00**	**$ 14,607,906.43**	**$ 77,642,906.43**

MUNICIPAL BOND RATING

Type	Fitch	S & P
Water/Sewer	AAA	AAA

BOND PAYMENT REQUIREMENTS BY ISSUE
FISCAL YEAR 2020-2021
WATERWORKS AND SEWER SYSTEM REVENUE BONDS

BOND ISSUE	Principal Payment Date 15-Feb	Interest Payment Date 15-Feb	Interest Payment Date 15-Aug	TOTAL
2011 Ref. & Impr.	600,000.00	$ 84,787.50	$ 75,787.50	760,575.00
2012 Ref. & Impr.	255,000.00	30,684.38	27,496.88	313,181.26
2013	305,000.00	67,668.75	64,237.50	436,906.25
2015 Ref. & Impr.	1,040,000.00	134,034.38	108,034.38	1,282,068.76
2016 Ref. & Impr.	1,005,000.00	170,850.00	160,800.00	1,336,650.00
2017 Ref. & Impr.	1,060,000.00	179,605.00	163,705.00	1,403,310.00
2018 Ref & Impr.	390,000.00	129,900.00	122,100.00	642,000.00
2019	540,000.00	147,275.00	139,175.00	826,450.00
2020	295,000.00	226,712.50	221,550.00	743,262.50
TOTAL	**$ 5,490,000.00**	**$ 1,171,517.51**	**$ 1,082,886.26**	**$ 7,744,403.77**

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2011 WATERWORKS & SEWER SYSTEM
REVENUE REFUNDING AND IMPROVEMENT BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
					-
2020-21	600,000.00	3.000%	84,787.50	75,787.50	760,575.00
2021-22	625,000.00	3.250%	75,787.50	65,631.25	766,418.75
2022-23	650,000.00	3.500%	65,631.25	54,256.25	769,887.50
2023-24	670,000.00	3.500%	54,256.25	42,531.25	766,787.50
2024-25	695,000.00	3.750%	42,531.25	29,500.00	767,031.25
2025-26	725,000.00	4.000%	29,500.00	15,000.00	769,500.00
2026-27	750,000.00	4.000%	15,000.00	-	765,000.00
TOTAL	**$ 4,715,000.00**		**$ 367,493.75**	**$ 282,706.25**	**$ 5,365,200.00**

Total Outstanding Bonds: $ 4,715,000.00

Total Original Issue: $ 13,465,000.00

All Bonds with maturities February 15, 2022 callable February 15, 2021, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding revenue debt and constructing, acquiring and installing improvements, additions, and extensions to the system.

Paying Agent: Bank of New York Mellon

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2012 WATERWORKS & SEWER SYSTEM
REVENUE REFUNDING AND IMPROVEMENT BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
					-
2020-21	255,000.00	2.500%	30,684.38	27,496.88	313,181.26
2021-22	260,000.00	2.500%	27,496.88	24,246.88	311,743.76
2022-23	265,000.00	2.500%	24,246.88	20,934.38	310,181.26
2023-24	270,000.00	2.625%	20,934.38	17,390.63	308,325.01
2024-25	280,000.00	2.750%	17,390.63	13,540.63	310,931.26
2025-26	290,000.00	3.000%	13,540.63	9,190.63	312,731.26
2026-27	295,000.00	3.000%	9,190.63	4,765.63	308,956.26
2027-28	305,000.00	3.125%	4,765.63	-	309,765.63
TOTAL	**$ 2,220,000.00**		**$ 148,250.04**	**$ 117,565.66**	**$ 2,485,815.70**

Total Outstanding Bonds: $ 2,220,000.00

Total Original Issue: $ 5,925,000.00

All Bonds with maturities February 15, 2023 callable February 15, 2022, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding revenue debt and constructing, acquiring and installing improvements, additions, and extensions to the system.

Paying Agent: Bank of New York Mellon

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2013 WATERWORKS & SEWER SYSTEM
REVENUE BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
					-
2020-21	305,000.00	2.250%	67,668.75	64,237.50	436,906.25
2021-22	315,000.00	2.500%	64,237.50	60,300.00	439,537.50
2022-23	325,000.00	4.000%	60,300.00	53,800.00	439,100.00
2023-24	340,000.00	4.000%	53,800.00	47,000.00	440,800.00
2024-25	350,000.00	4.000%	47,000.00	40,000.00	437,000.00
2025-26	370,000.00	5.000%	40,000.00	30,750.00	440,750.00
2026-27	390,000.00	5.000%	30,750.00	21,000.00	441,750.00
2027-28	410,000.00	5.000%	21,000.00	10,750.00	441,750.00
2028-29	430,000.00	5.000%	10,750.00	-	440,750.00
TOTAL	**$ 3,235,000.00**		**$ 395,506.25**	**$ 327,837.50**	**$ 3,958,343.75**

Total Outstanding Bonds: $ 3,235,000.00

Total Original Issue: $ 5,205,000.00

All Bonds with maturities February 15, 2024 callable February 15, 2023, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Constructing, acquiring and installing improvements, additions, and extensions to the system.

Paying Agent: Bank of New York Mellon

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2015 WATERWORKS & SEWER SYSTEM
REVENUE REFUNDING AND IMPROVEMENT BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
					-
2020-21	1,040,000.00	4.000%	134,034.38	108,034.38	1,282,068.76
2021-22	760,000.00	4.000%	108,034.38	89,034.38	957,068.76
2022-23	465,000.00	4.000%	89,034.38	79,734.38	633,768.76
2023-24	485,000.00	4.000%	79,734.38	70,034.38	634,768.76
2024-25	510,000.00	4.000%	70,034.38	57,284.38	637,318.76
2025-26	530,000.00	4.000%	57,284.38	46,684.38	633,968.76
2026-27	550,000.00	4.000%	46,684.38	38,434.38	635,118.76
2027-28	570,000.00	4.000%	38,434.38	29,884.38	638,318.76
2028-29	585,000.00	4.000%	29,884.38	20,378.13	635,262.51
2029-30	605,000.00	4.000%	20,378.13	10,546.88	635,925.01
2030-31	625,000.00	4.000%	10,546.88	-	635,546.88
TOTAL	**$ 6,725,000.00**		**$ 684,084.43**	**$ 550,050.05**	**$ 7,959,134.48**

Total Outstanding Bonds: $ 6,725,000.00

Total Original Issue: $ 11,750,000.00

All Bonds with maturities February 15, 2026 callable February 15, 2025, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding revenue debt and constructing, acquiring and installing improvements, additions, and extensions to the system.

Paying Agent: Bank of New York Mellon

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2016 WATERWORKS & SEWER SYSTEM
REVENUE REFUNDING AND IMPROVEMENT BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
					-
2020-21	1,005,000.00	2.000%	170,850.00	160,800.00	1,336,650.00
2021-22	1,040,000.00	5.000%	160,800.00	134,800.00	1,335,600.00
2022-23	1,090,000.00	5.000%	134,800.00	107,550.00	1,332,350.00
2023-24	1,150,000.00	5.000%	107,550.00	78,800.00	1,336,350.00
2024-25	440,000.00	3.000%	78,800.00	72,200.00	591,000.00
2025-26	455,000.00	4.000%	72,200.00	63,100.00	590,300.00
2026-27	475,000.00	4.000%	63,100.00	53,600.00	591,700.00
2027-28	495,000.00	4.000%	53,600.00	43,700.00	592,300.00
2028-29	515,000.00	4.000%	43,700.00	33,400.00	592,100.00
2029-30	535,000.00	4.000%	33,400.00	22,700.00	591,100.00
2030-31	555,000.00	4.000%	22,700.00	11,600.00	589,300.00
2031-32	580,000.00	4.000%	11,600.00	-	591,600.00
TOTAL	**$ 8,335,000.00**		**$ 953,100.00**	**$ 782,250.00**	**$ 10,070,350.00**

Total Outstanding Bonds: $ 8,335,000.00

Total Original Issue: $ 10,880,000.00

All Bonds with maturities February 15, 2026 callable February 15, 2025, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding revenue debt and constructing, acquiring and installing improvements, additions, and extensions to the waterworks and sewer system.

Paying Agent: Bank of New York Mellon

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2017 WATERWORKS & SEWER SYSTEM
REVENUE REFUNDING AND IMPROVEMENT BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
					-
2020-21	1,060,000.00	3.000%	179,605.00	163,705.00	1,403,310.00
2021-22	1,100,000.00	4.000%	163,705.00	141,705.00	1,405,410.00
2022-23	1,145,000.00	5.000%	141,705.00	113,080.00	1,399,785.00
2023-24	1,200,000.00	5.000%	113,080.00	83,080.00	1,396,160.00
2024-25	1,265,000.00	5.000%	83,080.00	51,455.00	1,399,535.00
2025-26	345,000.00	5.000%	51,455.00	42,830.00	439,285.00
2026-27	360,000.00	3.000%	42,830.00	37,430.00	440,260.00
2027-28	370,000.00	3.000%	37,430.00	31,880.00	439,310.00
2028-29	390,000.00	3.000%	31,880.00	26,030.00	447,910.00
2029-30	400,000.00	3.000%	26,030.00	20,030.00	446,060.00
2030-31	420,000.00	3.000%	20,030.00	13,730.00	453,760.00
2031-32	440,000.00	3.000%	13,730.00	7,130.00	460,860.00
2032-33	460,000.00	3.100%	7,130.00	-	467,130.00
TOTAL	**$ 8,955,000.00**		**$ 911,690.00**	**$ 732,085.00**	**$ 10,598,775.00**

Total Outstanding Bonds: $ 8,955,000.00

Total Original Issue: $ 11,025,000.00

All Bonds with maturities February 15, 2028 callable February 15, 2027, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding revenue debt and constructing, acquiring and installing improvements, additions, and extensions to the waterworks and sewer system.

Paying Agent: Bank of New York Mellon

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2018 WATERWORKS & SEWER SYSTEM
REVENUE REFUNDING AND IMPROVEMENT BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2020-21	390,000.00	4.000%	129,900.00	122,100.00	642,000.00
2021-22	405,000.00	4.000%	122,100.00	114,000.00	641,100.00
2022-23	420,000.00	4.000%	114,000.00	105,600.00	639,600.00
2023-24	440,000.00	4.000%	105,600.00	96,800.00	642,400.00
2024-25	455,000.00	4.000%	96,800.00	87,700.00	639,500.00
2025-26	475,000.00	4.000%	87,700.00	78,200.00	640,900.00
2026-27	495,000.00	4.000%	78,200.00	68,300.00	641,500.00
2027-28	515,000.00	4.000%	68,300.00	58,000.00	641,300.00
2028-29	535,000.00	4.000%	58,000.00	47,300.00	640,300.00
2029-30	555,000.00	4.000%	47,300.00	36,200.00	638,500.00
2030-31	580,000.00	4.000%	36,200.00	24,600.00	640,800.00
2031-32	605,000.00	4.000%	24,600.00	12,500.00	642,100.00
2032-33	625,000.00	4.000%	12,500.00	-	637,500.00
TOTAL	**$ 6,495,000.00**		**$ 981,200.00**	**$ 851,300.00**	**$ 8,327,500.00**

Total Outstanding Bonds: $ 6,495,000.00

Total Original Issue: $ 7,270,000.00

All Bonds with maturities February 15, 2029 callable February 15, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Constructing, acquiring and installing improvements, additions, and extensions to the waterworks and sewer system.

Paying Agent: Bank of New York Mellon

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2019 WATERWORKS & SEWER SYSTEM
REVENUE BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
					-
2020-21	540,000.00	3.000%	147,275.00	139,175.00	826,450.00
2021-22	-	0.000%	139,175.00	139,175.00	278,350.00
2022-23	555,000.00	3.000%	139,175.00	130,850.00	825,025.00
2023-24	575,000.00	4.000%	130,850.00	119,350.00	825,200.00
2024-25	600,000.00	3.000%	119,350.00	110,350.00	829,700.00
2025-26	615,000.00	3.000%	110,350.00	101,125.00	826,475.00
2026-27	635,000.00	3.000%	101,125.00	91,600.00	827,725.00
2027-28	655,000.00	3.000%	91,600.00	81,775.00	828,375.00
2028-29	680,000.00	4.000%	81,775.00	68,175.00	829,950.00
2029-30	700,000.00	3.000%	68,175.00	57,675.00	825,850.00
2030-31	725,000.00	3.000%	57,675.00	46,800.00	829,475.00
2031-32	745,000.00	3.000%	46,800.00	35,625.00	827,425.00
2032-33	770,000.00	3.000%	35,625.00	24,075.00	829,700.00
2033-34	790,000.00	3.000%	24,075.00	12,225.00	826,300.00
2034-35	815,000.00	3.000%	12,225.00	-	827,225.00
TOTAL	**$ 9,400,000.00**		**$ 1,305,250.00**	**$ 1,157,975.00**	**$ 11,863,225.00**

Total Outstanding Bonds: $ 9,400,000.00

Total Original Issue: $ 9,925,000.00

All Bonds with maturities February 15, 2029 callable February 15, 2028, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Constructing, acquiring and installing improvements, additions and extensions to the City's waterworks and sewer system and paying the costs of issuing the Bonds.

Paying Agent: Bank of New York Mellon

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2020 WATERWORKS & SEWER SYSTEM
REVENUE BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
					-
2020-21	295,000.00	3.500%	226,712.50	221,550.00	743,262.50
2021-22	655,000.00	3.500%	221,550.00	210,087.50	1,086,637.50
2022-23	675,000.00	3.500%	210,087.50	198,275.00	1,083,362.50
2023-24	700,000.00	3.500%	198,275.00	186,025.00	1,084,300.00
2024-25	725,000.00	3.500%	186,025.00	173,337.50	1,084,362.50
2025-26	750,000.00	3.500%	173,337.50	160,212.50	1,083,550.00
2026-27	780,000.00	3.500%	160,212.50	146,562.50	1,086,775.00
2027-28	805,000.00	3.500%	146,562.50	132,475.00	1,084,037.50
2028-29	835,000.00	3.500%	132,475.00	117,862.50	1,085,337.50
2029-30	865,000.00	3.500%	117,862.50	102,725.00	1,085,587.50
2030-31	895,000.00	3.500%	102,725.00	87,062.50	1,084,787.50
2031-32	925,000.00	3.500%	87,062.50	70,875.00	1,082,937.50
2032-33	960,000.00	3.500%	70,875.00	54,075.00	1,084,950.00
2033-34	995,000.00	3.500%	54,075.00	36,662.50	1,085,737.50
2034-35	1,030,000.00	3.500%	36,662.50	18,637.50	1,085,300.00
2035-36	1,065,000.00	3.500%	18,637.50	-	1,083,637.50
TOTAL	**$ 12,955,000.00**		**$ 2,143,137.50**	**$ 1,916,425.00**	**$ 17,014,562.50**

Total Outstanding Bonds: $ 12,955,000.00

Total Original Issue: $ 12,955,000.00

All Bonds with maturities February 15, 20xx callable February 15, 20xx, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Constructing, acquiring and installing improvements, additions and extensions to the City's waterworks and sewer system and paying the costs of issuing the Bonds.

Paying Agent: Bank of New York Mellon

City Attorney

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

Link to the metrics dashboard.

General Fund

Administration 101.05.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	572,839	591,689	609,585	609,585	568,809
Personal Services - Internal Charges	64,792	67,824	68,551	68,551	51,991
Materials and Supplies	3,698	2,934	3,700	3,700	3,700
Purchased Services and Charges	29,884	43,782	36,488	32,437	32,090
Internal Service Charges	1,136	1,136	1,136	1,136	1,300
	672,348	**707,365**	**719,460**	**715,409**	**657,890**
Full-Time					
Assistant City Attorney	1.	1.	1.	1.	1.
City Attorney	1.	1.	1.	1.	1.
Paralegal	1.	1.	1.	1.	-
Prosecutor	1.	1.	1.	1.	1.
	4.	**4.**	**4.**	**4.**	**3.**

City Manager

Metrics

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Link to the metrics dashboard.

General Fund

Administration 101.03.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	1,089,804	1,139,916	1,206,259	1,177,547	1,259,263
Personal Services - Internal Charges	98,692	103,270	104,398	104,398	105,154
Materials and Supplies	6,428	2,420	7,234	2,277	7,834
Purchased Services and Charges	117,550	14,551	17,886	45,959	19,456
Internal Service Charges	1,540	2,136	2,378	2,378	4,050
	1,314,014	**1,262,292**	**1,338,155**	**1,332,559**	**1,395,757**
Full-Time					
Assistant City Manager	1.	1.	1.	1.	1.
Budget & Research Specialist	-	-	-	1.	1.
Budget Analyst	1.	1.	1.	-	-
City Manager	1.	1.	1.	1.	1.
Deputy City Manager	1.	1.	1.	1.	1.
Director of Strategic Services	1.	1.	1.	1.	1.
Executive Assistant	1.	1.	1.	1.	1.
	6.	**6.**	**6.**	**6.**	**6.**

2025 Implementation/Incentives

Administration	150.03.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	282	-	-	-	-
Purchased Services and Charges	4,015	-	-	-	-
Transfers Out	80,516	263,197	100,000	100,000	10,787
	84,813	**263,197**	**100,000**	**100,000**	**10,787**

City Secretary

Metrics

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Link to the metrics dashboard.

General Fund

Administration 101.04.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	299,199	316,974	328,333	328,333	282,659
Personal Services - Internal Charges	63,081	66,376	66,564	66,564	50,158
Materials and Supplies	13,884	14,217	17,497	21,005	17,497
Purchased Services and Charges	141,483	79,624	108,141	77,820	118,017
Internal Service Charges	2,193	1,984	1,380	1,380	650
	519,840	**479,175**	**521,915**	**495,102**	**468,981**
Full-Time					
Administrative Assistant		1.	1.	1.	1.
Assistant City Secretary	1.	1.	1.	1.	
City Secretary	1.	1.	1.	1.	1.
Records Information Analyst	-	1.	1.	1.	1.
Records Support Specialist	1.	-	-	-	-
Secretary	1.	-	-	-	-
	4.	**4.**	**4.**	**4.**	**3.**

Community Relations/Tourism

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

Link to the metrics dashboard.

Metric Name	Description	Link
Percent Signed Up to Receive Horizon E-Newsletter	Percent of annual resident survey respondents that signed up to receive Horizon e-newsletter	Link to dashboard
Percent that Accessed the City's Web Site in Past 12 Months	Percent of annual resident survey respondents that have accessed the City's website (www.cityoflewisville.com) in the past 12 months.	Link to dashboard
Satisfaction with Public Communications	Good or excellent ratings of annual resident survey respondents when asked about public communications.	Link to dashboard
Satisfaction with Special Events	Percent of annual resident survey respondents that rate special events as good or excellent.	Link to dashboard

General Fund

Art Activity Center 101.14.152

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	281,527	296,150	312,703	316,613	382,587
Personal Services - Internal Charges	70,258	73,468	74,504	74,455	91,073
Materials and Supplies	37,981	89,925	28,677	33,613	18,750
Purchased Services and Charges	55,824	68,064	119,249	95,068	74,643
Internal Service Charges	3,560	3,010	2,720	2,720	3,360
	449,150	**530,616**	**537,853**	**522,469**	**570,413**
Full-Time					
Administrative Assistant	1.	1.	1.	1.	1.
Art Center Manager	1.	1.	1.	1.	1.
Art Center Specialist	2.	2.	2.	2.	2.
Art Center Supervisor	0.5	0.5	0.5	0.5	0.5
Arts Cnt Programming Specialist	-	-	-	-	1.
	4.5	**4.5**	**4.5**	**4.5**	**5.5**

Community Relations 101.14.150

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	391,632	405,651	423,492	423,888	413,989
Personal Services - Internal Charges	78,424	82,686	83,550	83,515	78,588
Materials and Supplies	71,573	46,194	52,698	31,350	37,423
Purchased Services and Charges	132,324	173,603	201,769	156,431	116,529
Internal Service Charges	2,732	2,871	3,280	3,280	2,822
	676,685	**711,005**	**764,789**	**698,464**	**649,351**
Full-Time					
Community Outreach Specialist	1.	1.	1.	1.	1.
Director of Comm Rela & Tour	0.68	0.68	0.68	0.68	0.68
Electronic Comm Spec	1.	1.	1.	1.	1.
Public Information Coordinator	1.	1.	1.	1.	1.
Public Information Specialist	0.3	0.3	0.3	0.3	-
Video Specialist	1.	1.	1.	1.	1.
	4.98	**4.98**	**4.98**	**4.98**	**4.68**

Special Events (Old Town Holiday Stroll) 101.14.700.010

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	17,800	17,800
	-	**-**	**-**	**17,800**	**17,800**

Special Events (Red, White & Lewisville) 101.14.700.011

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	500	-
Purchased Services and Charges	-	-	-	36,000	-
	-	**-**	**-**	**36,500**	**-**

Special Events 101.14.700

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	52,501	53,876	54,300	-	-
	52,501	**53,876**	**54,300**	**-**	**-**

Hotel/Motel Tax Fund

Administration 230.14.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	326	326
	-	**-**	**-**	**326**	**326**

Art Activity Center (Texas Tunes) 230.14.152.060

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	7,401	19,865
	-	**-**	**-**	**7,401**	**19,865**

Art Activity Center (Black Box Songwriter) 230.14.152.061

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	1,717	8,000
	-	**-**	**-**	**1,717**	**8,000**

Art Activity Center (Comedy) 230.14.152.062

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	2,989	5,000
	-	**-**	**-**	**2,989**	**5,000**

Art Activity Center (Christmas Show) 230.14.152.064

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	2,115	1,995
	-	**-**	**-**	**2,115**	**1,995**

Art Activity Center 230.14.152

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	30,782	31,718	33,601	34,124	36,164
Personal Services - Internal Charges	7,821	8,191	8,277	327	8,282
Purchased Services and Charges	77,559	110,765	113,496	67,227	83,215
	116,163	**150,674**	**155,374**	**101,678**	**127,661**
Full-Time					
Art Center Supervisor	0.5	0.5	0.5	0.5	0.5
	0.5	**0.5**	**0.5**	**0.5**	**0.5**

Arts - Grants 230.14.154

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	176,400	171,350	178,452	178,452	121,416
	176,400	**171,350**	**178,452**	**178,452**	**121,416**

Special Events (Old Town Holiday Stroll) 230.14.700.010

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	2,434	1,430
Purchased Services and Charges	-	-	-	35,196	39,075
	-	**-**	**-**	**37,630**	**40,505**

Special Events (Red, White & Lewisville) 230.14.700.011

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	-	5,000
	-	**-**	**-**	**-**	**5,000**

Special Events (ColorPolooza) 230.14.700.012

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	-	300
Purchased Services and Charges	-	-	-	49,673	72,900
	-	**-**	**-**	**49,673**	**73,200**

Special Events (Labor Day Rodeo) 230.14.700.013

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	-	650
Purchased Services and Charges	-	-	-	-	37,800
	-	**-**	**-**	**-**	**38,450**

Special Events (KTA Jam Session) 230.14.700.014

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	-	1,050
Purchased Services and Charges	-	-	-	6,990	17,950
	-	**-**	**-**	**6,990**	**19,000**

Special Events (Western Days) 230.14.700.015

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	9,500	9,500
Purchased Services and Charges	-	-	-	334,539	334,539
	-	**-**	**-**	**344,039**	**344,039**

Special Events (Sounds of Lewisville) 230.14.700.016

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	460	1,150
Purchased Services and Charges	-	-	-	64,002	77,260
	-	**-**	**-**	**64,462**	**78,410**

Special Events (St. Paddy's Texas Style) 230.14.700.017

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	-	850
Purchased Services and Charges	-	-	-	29,719	25,000
	-	**-**	**-**	**29,719**	**25,850**

Special Events (Plaza Events) 230.14.700.018

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	6,750	480
	-	**-**	**-**	**6,750**	**480**

Special Events (Best Little Brewfest) 230.14.700.019

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	24,973	24,800
	-	**-**	**-**	**24,973**	**24,800**

Special Events (Fiesta Charra) 230.14.700.020

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	-	850
Purchased Services and Charges	-	-	-	20,000	43,800
	-	**-**	**-**	**20,000**	**44,650**

Special Events (Fall Fashion Fest) 230.14.700.021

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	300	100
Purchased Services and Charges	-	-	-	31,683	2,900
	-	**-**	**-**	**31,983**	**3,000**

Special Events 230.14.700

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	12,812	1,009	-	-	-
Materials and Supplies	11,780	13,270	19,680	2,823	2,700
Purchased Services and Charges	580,982	2,129,804	816,919	23,288	46,115
	605,573	**2,144,083**	**836,599**	**26,111**	**48,815**

Tourism 230.14.153

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	466,131	546,284	581,400	564,021	375,517
Personal Services - Internal Charges	74,274	99,335	101,115	4,876	72,491
Materials and Supplies	5,657	23,008	26,373	25,914	18,373
Purchased Services and Charges	259,430	285,752	467,424	442,398	337,286
Transfers Out	60,000	-	-	-	-
Internal Service Charges	4,062	5,058	3,567	3,567	3,083
	869,554	**959,437**	**1,179,879**	**1,040,776**	**806,750**
Full-Time					
Director of Comm Rela & Tour	0.32	0.32	0.32	0.32	0.32
Events and Promotions Specialist	1.	2.	2.	2.	1.
Marketing and Events Coordinator	1.	1.	1.	1.	1.
Marketing and Tourism Manager	1.	1.	1.	1.	-
Public Information Specialist	0.7	0.7	0.7	0.7	
Tourism Sales Coordinator	1.	1.	1.	1.	1.
	5.02	**6.02**	**6.02**	**6.02**	**3.32**

Recreation Activity Fund

Art Activity Center 231.14.152

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	866	64	2,000	2,000	2,000
	866	**64**	**2,000**	**2,000**	**2,000**

PEG Programming Fund

Community Relations 232.14.150

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	6,260	-	-	-
Purchased Services and Charges	-	16,156	15,700	15,700	-
Capital Outlay	-	122,616	473,664	473,664	180,000
	-	**145,031**	**489,364**	**489,364**	**180,000**

Community Activities Fund

Administration 255.14.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	50	-
	-	**-**	**-**	**50**	**-**

Art Activity Center (Texas Tunes) 255.14.152.060

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	839	-
Purchased Services and Charges	-	-	-	56,491	-
	-	**-**	**-**	**57,330**	**-**

Art Activity Center (Black Box Songwriter) 255.14.152.061

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	750	-
Purchased Services and Charges	-	-	-	12,794	-
	-	**-**	**-**	**13,544**	**-**

Art Activity Center (Comedy) 255.14.152.062

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	110	-
Purchased Services and Charges	-	-	-	14,075	-
	-	**-**	**-**	**14,185**	**-**

Art Activity Center (Lewisville Talks) 255.14.152.063

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	200	-
	-	**-**	**-**	**200**	**-**

Art Activity Center (Christmas Show) 255.14.152.064

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	556	-
Purchased Services and Charges	-	-	-	21,052	-
	-	**-**	**-**	**21,608**	**-**

Art Activity Center 255.14.152

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	115,040	112,443	123,428	99,988	58,275
Personal Services - Internal Charges	15,644	16,189	16,539	431	2
Materials and Supplies	2,824	2,673	86,810	62,761	2,910
Purchased Services and Charges	94,425	120,566	162,470	26,500	107,315
Internal Service Charges	284	284	308	308	325
	228,217	**252,155**	**389,555**	**189,988**	**168,827**
Full-Time					
Arts Cnt Programming Specialist	1.	1.	1.	1.	
	1.	**1.**	**1.**	**1.**	**-**

Special Events (Western Days) 255.14.700.015

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	343,250	-
	-	**-**	**-**	**343,250**	**-**

Special Events

255.14.700

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	342,347	348,249	343,250	-	293,250
	342,347	**348,249**	**343,250**	**-**	**293,250**

Grants Fund

Grants (Texas Tunes)

270.14.600.060

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	4,500	10,400
	-	**-**	**-**	**4,500**	**10,400**

Grants

270.14.600

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	8,350	4,500	-	-
	-	**8,350**	**4,500**	**-**	**-**

Development Services

Metrics

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Link to the metrics dashboard.

General Fund

Administration 101.11.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	274,160	360,864	375,971	375,881	-
Personal Services - Internal Charges	32,278	34,297	34,692	34,691	-
Materials and Supplies	2,431	917	2,703	611	-
Purchased Services and Charges	27,704	8,746	6,209	4,737	-
Internal Service Charges	11,534	404	358	358	-
	348,108	**405,228**	**419,933**	**416,278**	**-**
Full-Time					
Assistant City Manager	1.	1.	1.	1.	-
Fire Marshal	-	1.	1.	1.	-
Senior Administrative Assistant	1.	-	-	-	-
	2.	**2.**	**2.**	**2.**	**-**

Animal Services (Health Operations) 101.11.395.050

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	207,701	-	-	-	-
Personal Services - Internal Charges	62,197	-	-	-	-
Materials and Supplies	14,690	-	-	-	-
Purchased Services and Charges	991	-	-	-	-
	285,579	**-**	**-**	**-**	**-**
Full-Time					
Health and Animal Services Manag	1.	-	-	-	-
Permit Technician	3.	-	-	-	-
	4.	**-**	**-**	**-**	**-**

Animal Services (Health Permits & Inspections) 101.11.395.051

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	306,345	-	-	-	-
Personal Services - Internal Charges	78,688	-	-	-	-
Materials and Supplies	7,760	-	-	-	-
Purchased Services and Charges	15,922	-	-	-	-
Internal Service Charges	8,084	-	-	-	-
Capital Outlay	24,000	-	-	-	-
	440,799	**-**	**-**	**-**	**-**
Full-Time					
Chief Sanitarian	1.	-	-	-	-
Sanitarian	4.	-	-	-	-
	5.	**-**	**-**	**-**	**-**

Animal Services (Animal Services) 101.11.395.052

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	441,325	-	-	-	-
Personal Services - Internal Charges	128,079	-	-	-	-
Materials and Supplies	27,823	-	-	-	-
Purchased Services and Charges	68,468	-	-	-	-
Internal Service Charges	11,949	-	-	-	-
	677,645	**-**	**-**	**-**	**-**
Full-Time					
Animal Control Field Supervisor	1.	-	-	-	-
Animal Control Officer	6.	-	-	-	-
Animal Control Supervisor	1.	-	-	-	-
	8.	**-**	**-**	**-**	**-**

Animal Services (Animal Shelter) 101.11.395.053

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	189,175	-	-	-	-
Personal Services - Internal Charges	61,925	-	-	-	-
Materials and Supplies	74,770	-	-	-	-
Purchased Services and Charges	114,318	-	-	-	-
	440,188	**-**	**-**	**-**	**-**
Full-Time					
Animal Care Specialist	1.	-	-	-	-
Senior Animal Care Specialist	1.	-	-	-	-
Shelter Clerk	2.	-	-	-	-
	4.	**-**	**-**	**-**	**-**

Building Inspection & Permitting (Building and Code Operations) 101.11.380.030

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	159,339	-	-	-	-
Personal Services - Internal Charges	16,275	-	-	-	-
Materials and Supplies	11,824	-	-	-	-
Purchased Services and Charges	28,530	-	-	-	-
	215,967	**-**	**-**	**-**	**-**
Full-Time					
Dir of Neighbor Svcs/Inspections	1.	-	-	-	-
	1.	**-**	**-**	**-**	**-**

Building Inspection & Permitting (Building Plan Review) 101.11.380.031

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	131,948	-	-	-	-
Personal Services - Internal Charges	32,943	-	-	-	-
Materials and Supplies	951	-	-	-	-
Purchased Services and Charges	136,173	-	-	-	-
	302,014	**-**	**-**	**-**	**-**
Full-Time					
Assistant Building Official	1.	-	-	-	-
Senior Permit Technician	1.	-	-	-	-
	2.	**-**	**-**	**-**	**-**

Building Inspection & Permitting (Building Inspections) 101.11.380.032

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	397,977	-	-	-	-
Personal Services - Internal Charges	112,579	-	-	-	-
Materials and Supplies	16,834	-	-	-	-
Purchased Services and Charges	15,306	-	-	-	-
Internal Service Charges	9,882	-	-	-	-
	552,578	**-**	**-**	**-**	**-**
Full-Time					
Building Inspector	5.	-	-	-	-
Chief Building Inspector	1.	-	-	-	-
Residential Plans Examiner	1.	-	-	-	-
	7.	**-**	**-**	**-**	**-**

Fire Inspections 101.11.390

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	125,749	-	-	-	-
Personal Services - Internal Charges	16,044	-	-	-	-
Materials and Supplies	631	-	-	-	-
Purchased Services and Charges	5,044	-	-	-	-
	147,468	**-**	**-**	**-**	**-**
Full-Time					
Fire Marshal	1.	-	-	-	-
	1.	**-**	**-**	**-**	**-**

Sustainability 101.11.321

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	102,507	109,626	102,014	-
Personal Services - Internal Charges	-	16,550	16,722	16,720	-
Materials and Supplies	-	17,498	11,704	6,458	-
Purchased Services and Charges	-	24,881	66,487	29,366	-
Transfers Out	-	-	-	30,000	-
Internal Service Charges	-	568	568	568	-
	-	**162,004**	**205,107**	**185,126**	**-**
Full-Time					
Sustainability Manager	-	1.	1.	1.	-
	-	**1.**	**1.**	**1.**	**-**

Community Activities Fund

Animal Services (Animal Shelter) 255.11.395.053

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Transfers Out	11,243	-	-	-	-
	11,243	**-**	**-**	**-**	**-**

Grants Fund

Grants 270.11.600

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	2,366	-	-	-	-
Purchased Services and Charges	224	-	-	-	-
	2,590	**-**	**-**	**-**	**-**

Economic Development

Metrics

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Link to the metrics dashboard.

Metric Name	Description	Link
Percent of Population Employed (Over 16 Years of Age)	Percent of population employed over the age of 16. (Source: American Community Survey)	Link to dashboard

General Fund

Administration 101.15.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	175	175	175
	-	**-**	**175**	**175**	**175**

Economic Development 101.15.160

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	335,669	368,254	319,342	318,425	322,937
Personal Services - Internal Charges	55,750	58,093	58,508	58,457	58,510
Materials and Supplies	3,453	4,317	4,560	4,661	4,560
Purchased Services and Charges	73,110	45,195	238,054	222,269	138,061
Internal Service Charges	2,328	2,328	2,328	2,328	1,500
	470,309	**478,187**	**622,792**	**606,140**	**525,568**
Full-Time					
Director of Economic Dev	1.	1.	1.	1.	1.
Economic Development Analyst	1.	-	-	-	-
Economic Development Manager	1.	-	-	-	-
Economic Development Specialist	-	2.	2.	2.	2.
Planning Technician	0.5	0.5	0.5	0.5	0.5
	3.5	**3.5**	**3.5**	**3.5**	**3.5**

Community Activities Fund

Economic Development 255.15.160

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	12,500	9,000	40,000	40,000	40,000
	12,500	**9,000**	**40,000**	**40,000**	**40,000**

Tax Increment Reinvestment Zone1

Economic Development 792.15.160

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	132,512	49,786	-	-	-
Transfers Out	-	1,150,000	215,000	215,000	950,000
	132,512	**1,199,786**	**215,000**	**215,000**	**950,000**

Tax Increment Reinvestment Zone2

Economic Development 793.15.160

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	-	854,501
	-	**-**	**-**	**-**	**854,501**

Emergency Management

Metrics

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Link to the metrics dashboard.

General Fund

Administration 101.70.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	100	100	100
	-	**-**	**100**	**100**	**100**

Emergency Management 101.70.276

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	96,905	128,064	120,956	119,189	126,101
Personal Services - Internal Charges	16,367	20,208	21,424	21,419	22,105
Materials and Supplies	5,199	3,615	2,710	910	160
Purchased Services and Charges	47,931	52,337	58,053	55,151	50,412
Internal Service Charges	570	2,037	2,037	2,037	1,426
	166,973	**206,260**	**205,180**	**198,706**	**200,204**
Full-Time					
Emergency Administration Manager	1.	1.	1.	1.	1.
Emergency Management Specialist	-	0.19	0.19	0.25	0.29
	1.	**1.19**	**1.19**	**1.25**	**1.29**

Grants Fund

Emergency Management (Grants) 270.70.276.600

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	23,728	28,176	29,018	29,018	27,481
Personal Services - Internal Charges	10,316	8,159	7,282	7,282	6,787
Materials and Supplies	-	153,776	-	73,535	29,286
Purchased Services and Charges	76,893	84,222	-	-	165,600
Capital Outlay	-	-	144,137	74,852	-
	110,937	**274,334**	**180,437**	**184,687**	**229,154**
Full-Time					
Emergency Management Specialist	0.66	0.49	0.49	0.44	0.41
	0.66	**0.49**	**0.49**	**0.44**	**0.41**

Fire Cntr & Prevention District

Emergency Management 286.70.276

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	37,832	20,122	36,186	26,794	35,942
Personal Services - Internal Charges	5,314	5,114	5,130	5,125	4,965
	43,146	**25,236**	**41,316**	**31,919**	**40,907**
Full-Time					
Emergency Management Specialist	0.34	0.32	0.32	0.31	0.3
	0.34	**0.32**	**0.32**	**0.31**	**0.3**

Engineering

Metrics

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Link to the metrics dashboard.

General Fund

Administration 101.30.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	39	-
	-	**-**	**-**	**39**	**-**

Operations 101.30.200

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	831,958	867,507	983,659	917,612	935,468
Personal Services - Internal Charges	142,334	149,205	150,951	150,908	134,509
Materials and Supplies	13,239	11,968	8,845	8,284	8,845
Purchased Services and Charges	149,720	116,028	129,787	159,389	130,392
Transfers Out	110,000	75,000	36,000	36,000	36,000
Capital Outlay	-	-	5,720	5,720	5,720
	1,247,252	**1,219,709**	**1,314,962**	**1,277,913**	**1,250,934**
Full-Time					
Assistant City Engineer	1.	1.	1.	1.	1.
CAD Operator	2.	2.	2.	2.	1.
Capital Projects Technician	1.	1.	1.	1.	1.
City Engineer	1.	1.	1.	1.	1.
Civil Engineer	2.	2.	2.	2.	2.
Traffic Engineer	1.	1.	1.	1.	1.
Traffic Operations Specialist	1.	1.	1.	1.	1.
	9.	**9.**	**9.**	**9.**	**8.**

Public Construction Inspections 101.30.370

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	411,601	409,100	423,047	419,706	324,558
Personal Services - Internal Charges	96,396	100,654	101,805	101,317	85,040
Materials and Supplies	7,307	6,732	8,500	8,500	8,500
Purchased Services and Charges	5,169	7,147	7,590	8,672	8,585
Internal Service Charges	13,173	16,930	16,984	17,222	17,902
	533,646	**540,563**	**557,926**	**555,417**	**444,585**
Full-Time					
Chief Construction Inspector	1.	1.	1.	1.	-
Construction Inspector	4.	4.	4.	4.	4.
Utility Franchise Inspector	1.	1.	1.	1.	1.
	6.	**6.**	**6.**	**6.**	**5.**

Water & Sewer Fund

Operations 402.30.200

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	61,230	146,141	167,743	167,743	167,458
Personal Services - Internal Charges	15,616	16,616	16,830	16,830	16,828
Materials and Supplies	152	107	139	139	139
Purchased Services and Charges	595	1,239	2,200	2,200	1,723
Internal Service Charges	284	284	284	284	325
	77,876	**164,387**	**187,196**	**187,196**	**186,473**
Full-Time					
Civil Engineer	1.	1.	1.	1.	1.
	1.	**1.**	**1.**	**1.**	**1.**

Finance

Metrics

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Link to the metrics dashboard.

Metric Name	Description	Link
Annual Achievement of Excellence in Procurement Award (Years)	Achievement in Excellence in Procurement Award received from the Texas Public Purchasing Association. Number of consecutive years this award has been received by the City of Lewisville.	Link to dashboard
Certificate of Achievement for Excellence in Financial Reporting (Years)	Certificate of Achievement for Excellence in Financial Reporting received from the Government Finance Officers Association. Number of consecutive years this certificate has been awarded to the City of Lewisville.	Link to dashboard
Days of General Fund Reserves	The number of days reserves could be utilized for operational outlay without revenues being generated.	Link to dashboard
Distinguished Budget Award (Years)	Distinguished Budget Award received from the Government Finance Officers Association. Number of consecutive years this award has been received by the City of Lewisville.	Link to dashboard
General Obligation Bond Rating	General Obligation Bond Rating received from Standard and Poor's and Fitch rating agencies	Link to dashboard
Net Debt per Capita ($)	Net debt per capita measures the debt level of the City in relation to its population and provides an indication as to the City's ability to repay its long-term debt. The net debt value used is the City's outstanding debt, payable from ad valorem (property) taxes, less any debt supported by other City resources.	Link to dashboard
Percent Property Value Change in Old Town	Percent of property value change in the properties in Old Town related to TIF #1 since FY 02/03 (creation).	Link to dashboard

Revenue Bond Rating	Revenue Bond Rating received from Standard and Poor's and Fitch rating agencies.	Link to dashboard

General Fund

Accounting 101.12.120

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	218,695	234,672	255,694	253,517	227,742
Personal Services - Internal Charges	62,329	65,385	66,134	66,122	57,889
Materials and Supplies	8,507	7,101	10,265	5,695	9,270
Purchased Services and Charges	96,472	91,623	91,076	92,973	89,975
	386,004	**398,781**	**423,169**	**418,307**	**384,876**
Full-Time					
Accountant	1.	1.	1.	1.	1.
Accounts Payable Clerk	1.	1.	1.	1.	1.
Accounts Payable Supervisor	1.	1.	1.	1.	0.5
Senior Accountant	1.	1.	1.	1.	1.
	4.	**4.**	**4.**	**4.**	**3.5**

Administration 101.12.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	378,330	393,079	394,233	374,680	376,865
Personal Services - Internal Charges	48,059	50,217	50,815	50,735	50,822
Materials and Supplies	15,142	8,052	2,560	8,935	2,410
Purchased Services and Charges	28,954	20,946	24,708	21,940	21,663
Internal Service Charges	4,260	4,304	5,433	5,433	4,963
	474,745	**476,597**	**477,749**	**461,723**	**456,723**
Full-Time					
Accounting Manager	1.	1.	1.	1.	1.
Director of Finance	1.	1.	1.	1.	1.
Finance Technician	1.	1.	1.	1.	1.
	3.	**3.**	**3.**	**3.**	**3.**

Internal Audit

101.12.124

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	94,854	73,254	79,369	82,573	84,497
Personal Services - Internal Charges	15,870	16,417	16,642	16,664	16,676
Materials and Supplies	39	397	75	75	75
Purchased Services and Charges	15,984	1,381	4,486	2,730	4,486
	126,747	**91,449**	**100,572**	**102,042**	**105,734**
Full-Time					
Internal Auditor	1.	1.	1.	1.	1.
	1.	**1.**	**1.**	**1.**	**1.**

Purchasing

101.12.122

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	175,733	187,899	194,809	194,889	235,476
Personal Services - Internal Charges	31,607	33,140	33,484	33,487	33,418
Materials and Supplies	139	64	650	250	250
Purchased Services and Charges	17,136	18,532	19,004	12,577	14,662
	224,615	**239,635**	**247,947**	**241,203**	**283,806**
Full-Time					
Buyer	0.5	0.5	0.5	0.5	0.5
Purchasing Agent	0.5	0.5	0.5	0.5	0.5
Purchasing Manager	1.	1.	1.	1.	1.
	2.	**2.**	**2.**	**2.**	**2.**

Treasury & Collections

101.12.121

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	47,602	49,540	50,352	50,921	50,384
Personal Services - Internal Charges	15,534	16,269	16,431	16,429	16,430
Materials and Supplies	11,561	12,884	10,150	9,200	10,150
Purchased Services and Charges	303,316	339,080	351,632	349,742	405,950
	378,014	**417,773**	**428,565**	**426,292**	**482,914**
Full-Time					
Billing Clerk	1.	1.	1.	1.	1.
	1.	**1.**	**1.**	**1.**	**1.**

Accounting 402.12.120

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	189,379	155,932	164,264	162,468	194,629
Personal Services - Internal Charges	46,902	48,858	49,410	49,417	57,684
Materials and Supplies	206	432	230	230	230
Purchased Services and Charges	30,825	30,805	40,700	40,100	40,700
	267,311	**236,026**	**254,604**	**252,215**	**293,243**
Full-Time					
Accountant	1.	1.	1.	1.	1.
Accounting Technician	1.	1.	1.	1.	1.
Accounts Payable Supervisor	-	-	-	-	0.5
Accounts Payable Clerk	1.	1.	1.	1.	1.
	3.	**3.**	**3.**	**3.**	**3.5**

Administration 402.12.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	167,003	178,302	183,453	177,288	187,716
Personal Services - Internal Charges	16,235	16,995	17,183	17,180	17,208
Materials and Supplies	1,475	995	250	250	100
Purchased Services and Charges	18,961	21,367	23,065	39,438	23,450
Internal Service Charges	3,190	2,798	2,717	2,717	3,332
	206,864	**220,456**	**226,668**	**236,873**	**231,806**
Full-Time					
Fiscal Services Manager	1.	1.	1.	1.	1.
	1.	**1.**	**1.**	**1.**	**1.**

Purchasing 402.12.122

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	50,739	59,546	60,847	60,841	62,507
Personal Services - Internal Charges	15,566	16,346	16,512	16,515	16,522
Materials and Supplies	107	-	300	300	205
Purchased Services and Charges	7,194	7,423	8,200	7,200	8,500
	73,607	**83,316**	**85,859**	**84,856**	**87,734**
Full-Time					
Buyer	0.5	0.5	0.5	0.5	0.5
Purchasing Agent	0.5	0.5	0.5	0.5	0.5
	1.	**1.**	**1.**	**1.**	**1.**

Utility Billing & Cashiering

402.12.123

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	233,221	240,801	245,038	245,331	252,081
Personal Services - Internal Charges	77,679	81,348	82,150	82,114	82,167
Materials and Supplies	94,611	89,406	98,950	100,273	98,950
Purchased Services and Charges	267,670	318,772	555,192	538,227	452,182
Capital Outlay	28,303	-	-	-	-
	701,484	**730,328**	**981,330**	**965,945**	**885,380**
Full-Time					
Billing Clerk	2.	2.	2.	2.	2.
Cashier	2.	2.	2.	2.	2.
Customer Service Supervisor	1.	1.	1.	1.	1.
	5.	**5.**	**5.**	**5.**	**5.**

Fire

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

Link to the metrics dashboard.

Metric Name	Description	Link
Ambulance Services Satisfaction	Ambulance Services Rating - from those who responded to the question.	Link to dashboard
Average Travel Time to Priority 1 Fire Calls (minutes)	Average response time for Fire Department (Unit Enroute to Unit Onscene) to Priority 1 Calls (daily average). Excludes major accident calls.	Link to dashboard
Dispatch Time - FIRE / RESCUE CALLS	Average time (minutes) for fire/rescue (non-medical), priority 1 calls to be dispatched (time received to time dispatched). Excludes mutual aid calls, Fire Alarm - B calls and major accident calls.	Link to dashboard
FD Response Time to Priority 1 Calls (Unit Dispatched to Unit Enroute)	Average time taken by Fire Department to respond to Priority 1 Calls (Unit Dispatched to Unit Enroute). Excludes Major Accident calls.	Link to dashboard
Fire Department Insurance Services Office's (ISO) Rating	ISO utilizes a rating scale of 1-10 - 1 being the highest or best rating and 10 the lowest. 10% of the ISO rating is based on the Community's emergency communications capabilities; 50% reflects the quality of the fire department, including adequacy of equipment, sufficiency of staffing, level of training and geographic distribution of fire companies or station spacing and 40% is based on the water supply or distribution system capabilities in the City.	Link to dashboard

Fire Prevention - Permit Plan Review (Days to Complete)	Average number of days it takes to approve Fire Prevention permit plans over the past 30 days.	Link to dashboard
Fire Response Time to Major Accidents (Call Received to Unit Dispatched)	Average Response Time by Fire Department to Major Accidents (From the time call was received to the time a unit was dispatched) in minutes.	Link to dashboard
Fire Response Time to Major Accidents (Call Received to Unit Onscene)	Average Response Time by Fire Department to Major Accidents (Call Received to First Unit Onscene) in minutes	Link to dashboard
Fire Response Time to Major Accidents (Unit Dispatched to Unit Enroute)	Average time taken by Fire Department to respond to Major Accidents (From the time unit was dispatched to the time unit was enroute)	Link to dashboard
Fire Response Time to Major Accidents (Unit Dispatched to Unit Onscene)	Average time taken by Fire Department to respond to Major Accidents (From the time unit was dispatched to the time unit was onscene)	Link to dashboard
Fire Response Time to Major Accidents (Unit Enroute to Unit Onscene)	Average Response Time by Fire Department to Major Accidents (Unit Enroute to Unit Onscene) in minutes.	Link to dashboard
Fire Response Time to Major Accidents (Unit Onscene to Call Complete)	Average Response Time by Fire Department to Major Accidents (From the time the unit was onscene to the time the call was completed) in minutes.	Link to dashboard
Fire Total Response Time to Major Accidents	Average time taken by FD to respond to Major Accidents (Sum of individual response times: Call Received, Unit Dispatched, Unit Enroute, Unit Onscene)	Link to dashboard
Response Time - FIRE / RESCUE CALLS (City-wide)	Average response time (minutes) to fire/rescue (non-medical), priority 1 calls from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls.	Link to dashboard

Response Time - FIRE / RESCUE CALLS (DIS to ONS)	Average time (minutes) from time dispatched to the time the first fire unit arrives on-scene. Fire/rescue (non-medical), priority 1 calls. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls.	Link to dashboard
Response Time - FIRE / RESCUE CALLS (District 1)	Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (DISTRICT 1 ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls.	Link to dashboard
Response Time - FIRE / RESCUE CALLS (District 2)	Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (DISTRICT 2 ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls.	Link to dashboard
Response Time - FIRE / RESCUE CALLS (District 3)	Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (DISTRICT 3 ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls.	Link to dashboard
Response Time - FIRE / RESCUE CALLS (District 4)	Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (DISTRICT 4 ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls.	Link to dashboard
Response Time - FIRE / RESCUE CALLS (District 5)	Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (DISTRICT 5 ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls.	Link to dashboard
Response Time - FIRE / RESCUE CALLS (District 6)	Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (DISTRICT 6 ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls.	Link to dashboard
Response Time - FIRE / RESCUE CALLS (District 7)	Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (DISTRICT 7 ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls.	Link to dashboard
Response Time - FIRE / RESCUE CALLS (Old Town)	Average response time (minutes) to fire/rescue (non-medical), priority 1 calls (OLD TOWN ONLY) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls.	Link to dashboard

Response Time - MEDICAL CALLS	Fire Department average response time (in minutes) to medical calls from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls.	Link to dashboard
Response Time - MEDICAL CALLS (Old Town)	Fire Department average response time (in minutes) to medical calls (Old Town district only) from the time the call is received, to the time the first Fire Department unit arrives. Excludes mutual aid calls, Fire Alarm - B calls and major accident calls.	Link to dashboard

General Fund

Administration 101.08.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	758,255	719,855	745,761	750,319	743,004
Personal Services - Internal Charges	97,524	102,041	103,092	102,994	103,034
Materials and Supplies	21,832	22,264	27,788	21,788	27,788
Purchased Services and Charges	15,002	11,278	43,749	27,749	43,799
Transfers Out	-	26,000	-	-	-
Internal Service Charges	40,205	41,901	48,337	48,337	49,179
	932,818	**923,340**	**968,727**	**951,187**	**966,804**
Full-Time					
Administrative Analyst	-	-	-	1.	1.
Administrative Assistant	1.	1.	1.	1.	1.
Assistant Fire Chief	2.	2.	2.	2.	2.
Fire Chief	1.	1.	1.	1.	1.
Public Safety Data Technician	1.	1.	1.	1.	1.
Senior Administrative Assistant	1.	1.	1.	-	-
	6.	**6.**	**6.**	**6.**	**6.**

Emergency/Suppression/Rescue 101.08.270

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	13,984,356	14,478,660	16,037,750	14,930,617	16,459,222
Personal Services - Internal Charges	2,016,726	2,229,469	2,269,821	2,265,731	2,269,607
Materials and Supplies	300,793	392,776	295,834	299,708	301,484
Purchased Services and Charges	80,320	68,148	80,565	49,768	55,565
Internal Service Charges	328,001	996,804	603,123	603,123	605,447
Capital Outlay	8,660	-	-	-	-
	16,718,857	**18,165,857**	**19,287,093**	**18,148,947**	**19,691,325**
Full-Time					
Battalion Chief	3.	3.	3.	3.	3.
Driver Engineer	21.	24.	24.	24.	24.
Fire Captain	27.	30.	30.	30.	30.
Firefighter	75.	77.	77.	77.	77.
	126.	**134.**	**134.**	**134.**	**134.**

EMS (Emergency Medical Svcs) 101.08.271

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	277,305	264,689	278,847	278,020	284,178
Personal Services - Internal Charges	52,105	54,560	55,087	55,085	55,589
Materials and Supplies	133,922	133,691	141,700	140,361	149,200
Purchased Services and Charges	163,808	189,868	202,472	205,137	209,600
Internal Service Charges	540,548	600,832	272,739	272,739	271,087
	1,167,687	**1,243,642**	**950,845**	**951,342**	**969,654**
Full-Time					
Ambulance Billing Technician	2.	2.	2.	2.	2.
Division Chief	1.	1.	1.	1.	1.
	3.	**3.**	**3.**	**3.**	**3.**

Facility & Vehicle Maintenance

101.08.258

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	39,938	23,539	42,541	44,282	45,161
Personal Services - Internal Charges	15,979	16,609	16,898	16,899	16,405
Materials and Supplies	41,910	53,967	45,500	52,766	45,500
Purchased Services and Charges	37,637	95,892	86,440	82,440	76,440
Internal Service Charges	3,063	2,245	416,932	416,932	397,360
	138,526	**192,252**	**608,311**	**613,319**	**580,866**
Full-Time					
Public Safety Quartermaster	1.	1.	1.	1.	1.
	1.	**1.**	**1.**	**1.**	**1.**

Fire Inspections

101.08.390

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	387,492	392,845	411,874	380,469	512,114
Personal Services - Internal Charges	96,821	101,342	102,086	101,865	103,050
Materials and Supplies	13,520	9,412	15,885	14,885	10,740
Purchased Services and Charges	10,792	11,328	14,100	6,909	9,969
Internal Service Charges	9,121	9,002	9,322	9,322	9,324
	517,746	**523,929**	**553,267**	**513,450**	**645,197**
Full-Time					
Chief Fire Inspector	1.	1.	1.	1.	1.
Division Chief (Fire Marshal)	-	-	-	1.	1.
Fire Inspector	5.	5.	5.	4.	4.
	6.	**6.**	**6.**	**6.**	**6.**

Fire Training

101.08.275

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	261,064	263,650	286,477	297,294	282,862
Personal Services - Internal Charges	32,526	33,971	34,503	34,442	34,495
Materials and Supplies	4,681	6,912	8,553	4,753	5,553
Purchased Services and Charges	24,469	22,965	24,152	22,652	24,891
Internal Service Charges	2,895	2,122	2,198	2,198	2,198
	325,634	**329,620**	**355,883**	**361,339**	**349,999**
Full-Time					
Division Chief	1.	1.	1.	1.	1.
Driver Engineer	1.	1.	1.	1.	1.
	2.	**2.**	**2.**	**2.**	**2.**

Investigations/Public Education

101.08.272

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	159,963	164,806	169,134	169,634	87,052
Personal Services - Internal Charges	16,201	16,966	17,656	17,657	17,043
Materials and Supplies	7,777	6,556	7,100	4,697	3,100
Purchased Services and Charges	277	262	256	256	256
Internal Service Charges	3,096	2,269	2,350	2,350	2,350
	187,313	**190,859**	**196,496**	**194,594**	**109,801**
Full-Time					
Division Chief	1.	1.	1.	-	-
Firefighter/Paramedic/Investigator	-	-	-	1.	1.
	1.	**1.**	**1.**	**1.**	**1.**

Specialty Teams (Dive)

101.08.273.080

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	18,488	22,913	21,823	18,823	21,823
Purchased Services and Charges	3,465	4,002	6,000	2,500	6,000
	21,953	**26,915**	**27,823**	**21,323**	**27,823**

Specialty Teams (SCBA)

101.08.273.081

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	29,867	40,545	30,260	56,860	30,260
Purchased Services and Charges	12,955	648	20,700	20,700	20,700
	42,821	**41,193**	**50,960**	**77,560**	**50,960**

Specialty Teams (HazMat)

101.08.273.082

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	1,123	-	4,000	1,500	4,000
Purchased Services and Charges	689	82	3,585	385	3,585
	1,811	**82**	**7,585**	**1,885**	**7,585**

Specialty Teams (Boats) 101.08.273.083

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	2,386	28,844	2,010	2,010	2,010
Purchased Services and Charges	-	-	-	500	-
	2,386	**28,844**	**2,010**	**2,510**	**2,010**

Specialty Teams (Rescue) 101.08.273.084

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	750	9,086	750	750	750
	750	**9,086**	**750**	**750**	**750**

Specialty Teams 101.08.273

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	1,366	1,398	1,223	1,223	1,223
Purchased Services and Charges	2,570	6,725	2,160	2,160	2,160
Internal Service Charges	8,115	9,059	9,381	9,381	19,945
	12,051	**17,182**	**12,764**	**12,764**	**23,328**

Support Operations 101.08.274

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	21,430	14,193	19,500	13,500	19,500
Purchased Services and Charges	157,821	169,271	193,260	193,260	182,098
Internal Service Charges	43,315	39,451	40,071	40,071	33,329
	222,567	**222,915**	**252,831**	**246,831**	**234,927**

Fire & Police Training Fund

Fire Training 237.08.275

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Transfers Out	88,027	87,191	80,000	81,354	80,000
	88,027	**87,191**	**80,000**	**81,354**	**80,000**

Grants Fund

Grants 270.08.600

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	268,355	1,261,146	198,500	198,500	191,508
Personal Services - Internal Charges	1,218	595	700	700	1,344
Materials and Supplies	2,768	1,966	300	300	300
Purchased Services and Charges	55,558	15,866	500	500	6,848
	327,899	**1,279,573**	**200,000**	**200,000**	**200,000**

Fire Cntr & Prevention District

Administration 286.08.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	1,040	960	2,425	2,425	2,425
Transfers Out	30,000	60,000	560,000	560,000	60,000
Internal Service Charges	1,584	1,760	-	-	-
	32,624	**62,720**	**562,425**	**562,425**	**62,425**

Emergency/Suppression/Rescue 286.08.270

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	806,322	1,162,808	1,874,183	1,298,310	1,957,264
Personal Services - Internal Charges	142,607	298,043	318,343	318,215	318,283
Materials and Supplies	33,698	152,500	233,186	233,186	108,626
Purchased Services and Charges	7,585	1,404	37,169	30,265	28,765
Internal Service Charges	76,245	671,496	114,042	114,042	114,042
	1,066,457	**2,286,250**	**2,576,923**	**1,994,018**	**2,526,980**
Full-Time					
Firefighter	9.	19.	19.	19.	19.
	9.	**19.**	**19.**	**19.**	**19.**

EMS (Emergency Medical Svcs) 286.08.271

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services - Internal Charges	475	500	500	500	500
Materials and Supplies	17,172	14,396	35,602	35,602	15,000
Purchased Services and Charges	10,207	19,203	25,268	25,268	25,268
Internal Service Charges	39,143	44,707	45,653	45,653	45,653
Capital Outlay	63,195	-	-	-	-
	130,192	**78,806**	**107,023**	**107,023**	**86,421**

Facility & Vehicle Maintenance 286.08.258

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	16,962	12,622	6,000	6,000	6,000
Purchased Services and Charges	9,066	6,191	23,300	15,600	14,300
Internal Service Charges	-	-	-	-	15,915
Capital Outlay	1,215,654	-	-	-	-
	1,241,682	**18,814**	**29,300**	**21,600**	**36,215**

One Time-Below Line

286.08.102

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Transfers Out	2,500,000	1,750,000	-	-	-
	2,500,000	**1,750,000**	**-**	**-**	**-**

Specialty Teams

286.08.273

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	44,065	-	91,902	91,902	-
	44,065	**-**	**91,902**	**91,902**	**-**

Support Operations

286.08.274

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	413	12,815	25,681	25,681	18,524
Internal Service Charges	2,544	420	-	-	-
	2,957	**13,235**	**25,681**	**25,681**	**18,524**

Human Resources

Metrics

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Link to the metrics dashboard.

Metric Name	Description	Link
City of Lewisville Employee Turnover Rate	Over the last 365 days, the turnover rate calculated by comparing the number of terminations to the number of authorized employees at the beginning of the fiscal year.	Link to dashboard
City of Lewisville Employee Turnover Rate (Non-retirement)	Over the last 365 days, the turnover rate calculated by comparing the number of terminations (not counting retirements) to the number of authorized employees at the beginning of the fiscal year.	Link to dashboard

General Fund

Administration 101.13.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	596,087	673,304	712,214	708,064	725,206
Personal Services - Internal Charges	125,727	147,324	149,669	149,599	149,718
Materials and Supplies	26,220	29,198	23,930	26,756	23,930
Purchased Services and Charges	131,319	129,321	184,692	178,740	207,356
Internal Service Charges	2,840	3,414	3,414	3,414	3,545
	882,194	**982,561**	**1,073,919**	**1,066,573**	**1,109,755**
Full-Time					
Director of Human Resources	1.	1.	1.	1.	1.
Human Resources Manager	1.	1.	1.	1.	1.
Human Resources Specialist	1.	1.	1.	1.	1.
Human Resources Technician	3.	3.	3.	3.	3.
Recruiting & Onboarding Special	-	1.	1.	1.	1.
Risk Manager	1.	1.	1.	1.	1.
Training Specialist	1.	1.	1.	1.	1.
	8.	**9.**	**9.**	**9.**	**9.**

Self-Insurance Risk Fund

Employee Benefits 504.13.141

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	16,757	-	-	-	-
Benefit Claims and Insurance	18,353	18,806	20,000	20,000	20,000
	35,110	**18,806**	**20,000**	**20,000**	**20,000**

Liability & Casualty 504.13.142

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	13,638	50,793	56,000	58,868	58,000
Purchased Services and Charges	81,008	50,140	87,538	130,592	100,071
Benefit Claims and Insurance	1,086,419	654,290	805,000	791,000	803,000
	1,181,065	**755,222**	**948,538**	**980,460**	**961,071**

Life Insurance 504.13.143

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Benefit Claims and Insurance	219,865	232,483	250,000	250,000	250,000
	219,865	**232,483**	**250,000**	**250,000**	**250,000**

Long Term Disability 504.13.144

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Benefit Claims and Insurance	54,404	63,319	65,000	65,000	65,000
	54,404	**63,319**	**65,000**	**65,000**	**65,000**

Unemployment Benefits

504.13.145

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Benefit Claims and Insurance	797	12,910	15,000	15,000	35,000
	797	**12,910**	**15,000**	**15,000**	**35,000**

Workers Compensation

504.13.140

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	22,000	-	-	-	-
Purchased Services and Charges	2,500	61,750	163,362	179,987	163,362
Benefit Claims and Insurance	562,780	171,053	632,663	632,663	658,603
	587,280	**232,803**	**796,025**	**812,650**	**821,965**

Health Benefit Trust Fund

Employee Benefits

505.13.141

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	2,837	-	-	-
Purchased Services and Charges	602,408	571,741	626,111	624,764	629,991
Internal Service Charges	138,300	119,738	146,000	146,000	146,000
Benefit Claims and Insurance	10,866,851	11,115,093	13,227,794	13,227,721	13,515,236
	11,607,559	**11,809,409**	**13,999,905**	**13,998,485**	**14,291,227**

OPEB Liability Trust Fund

Employee Benefits

610.13.141

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Internal Service Charges	259,908	357,757	215,000	215,000	215,000
	259,908	**357,757**	**215,000**	**215,000**	**215,000**

Information Technology

Metrics

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Link to the metrics dashboard.

Metric Name	Description	Link
Average ITS Work-Order Survey Score	The average rolling 30 day work-order survey score submitted by City employees after a work order is closed.	Link to dashboard
IT Help Desk: Open Work Orders at the End of Each Day	Total outstanding work orders at the end of each day. Work orders are created by the IT help desk when users request an IT service. Excludes work orders from other IT divisions.	Link to dashboard
IT Work Orders Opened and Closed on the Same Day	Average number of IT work-orders (all divisions) opened and closed on the same day.	Link to dashboard
WI-FI Availability	Percent of wireless network availability. Includes public WiFi (library, City Hall, etc), employee WiFi and infrastructure WiFi.	Link to dashboard

General Fund

Administration 101.18.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	2,048,988	2,161,272	2,262,550	2,194,982	2,025,638
Personal Services - Internal Charges	314,002	316,435	335,759	334,714	286,889
Materials and Supplies	29,889	34,254	8,640	62,074	7,050
Purchased Services and Charges	546,682	585,313	658,924	601,210	688,274
Transfers Out	505,635	-	-	-	-
Internal Service Charges	11,566	9,433	10,577	10,577	11,225
Capital Outlay	-	-	22,918	-	22,918
	3,456,762	**3,106,708**	**3,299,368**	**3,203,557**	**3,041,994**
Full-Time					
Administrative Assistant	1.	1.	1.	1.	-
Business Information Analyst	3.	1.	1.	1.	1.
Business Process Manager	1.	1.	1.	1.	1.
Developer	-	2.	2.	2.	2.
Director of ITS	1.	1.	1.	1.	1.
GIS Administrator	1.	1.	1.	1.	1.
GIS Analyst	1.	1.	1.	1.	1.
Network Engineer	1.	1.	1.	1.	1.
Network Infrastructure Engineer	1.	1.	1.	1.	1.
Security Administrator	1.	1.	1.	1.	1.
Senior Developer	-	1.	1.	1.	1.
Senior Network Engineer	1.	1.	1.	1.	-
Senior System Administrator	1.	1.	1.	1.	1.
System Support Specialist	-	-	1.	1.	1.
Systems Administrator	1.	1.	1.	1.	1.
Systems Engineer	2.	2.	2.	2.	1.
Technical Support Coordinator	1.	1.	1.	1.	1.
Technology Operations Manager	1.	1.	1.	1.	1.
	18.	**19.**	**20.**	**20.**	**17.**

Court Technology Fund

Administration 233.18.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	-	19,673	3,033	16,881
	-	**-**	**19,673**	**3,033**	**16,881**

Grants Fund

Administration 270.18.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	2,904	-	-	-
	-	**2,904**	**-**	**-**	**-**

Crime Cntr & Prevention District

Administration 285.18.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	108,770	111,146	105,533	104,374	-
Personal Services - Internal Charges	15,876	16,624	16,806	703	1
Materials and Supplies	-	4,927	-	2,766	-
Purchased Services and Charges	47,275	45,130	106,943	106,943	106,893
Internal Service Charges	284	284	308	80	-
	172,205	**178,111**	**229,590**	**214,866**	**106,894**
Full-Time					
Business Information Analyst	-	-	-	1.	-
Systems Administrator	1.	1.	1.	-	-
	1.	**1.**	**1.**	**1.**	**-**

Fire Cntr & Prevention District

Administration 286.18.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	77,324	(16)	81,552	63,889	64,339
Personal Services - Internal Charges	1,965	15,944	16,647	16,538	16,542
Materials and Supplies	3,104	-	-	-	-
Purchased Services and Charges	6,840	-	50	50	50
Internal Service Charges	284	284	308	308	325
	89,518	**16,212**	**98,557**	**80,785**	**81,256**
Full-Time					
System Support Specialist	1.	1.	1.	1.	1.
	1.	**1.**	**1.**	**1.**	**1.**

Water & Sewer Fund

Administration 402.18.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	152,324	209,481	225,703	140,515	200,450
Personal Services - Internal Charges	17,630	47,636	49,783	49,210	49,601
Materials and Supplies	-	1,445	-	-	-
Purchased Services and Charges	-	1,121	3,042	3,042	3,042
Internal Service Charges	1,144	1,388	924	924	975
	171,099	**261,071**	**279,452**	**193,691**	**254,068**
Full-Time					
Business Information Analyst	1.	1.	1.	1.	1.
GIS Analyst	1.	1.	1.	1.	1.
GIS Technician	-	1.	1.	1.	1.
	2.	**3.**	**3.**	**3.**	**3.**

Maintenance & Replacement Fund

Administration 503.18.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	184,797	220,874	241,932	241,932	241,932
Capital Outlay	-	-	-	-	1,155,000
	184,797	**220,874**	**241,932**	**241,932**	**1,396,932**

LPLDC (4B) Fund

Administration 794.18.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	58,813	71,774	70,269	66,633	69,640
Personal Services - Internal Charges	15,612	16,420	16,591	16,521	16,570
Purchased Services and Charges	-	955	4,830	4,830	4,830
Transfers Out	8,370	22,414	-	-	-
Internal Service Charges	176	176	200	200	325
	82,972	**111,739**	**91,890**	**88,184**	**91,365**
Full-Time					
System Support Specialist	1.	1.	1.	1.	1.
	1.	**1.**	**1.**	**1.**	**1.**

Library Services

Metrics

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Link to the metrics dashboard.

Metric Name	Description	Link
Percent Change in Number of Library Visits	Number of library visits in latest submitted month versus same month last year.	Link to dashboard
Percent Change in Held Library Items	Number of items held at libraries now versus last year.	Link to dashboard
Percent Change in Library PC Users	PC usage within the library in the last submitted month versus same month last year.	Link to dashboard
Percent Change in Total Registered Library Patrons	Total number of registered patrons in the libraries in the last submitted month compared to the prior month.	Link to dashboard
Satisfaction With Classes and Events for Adults at the Library	Satisfaction ratings of annual resident survey respondents with classes and events for adults at the Library.	Link to dashboard
Satisfaction with Classes and Events For Children at the Library	Satisfaction ratings of annual resident survey respondents to classes and events for children at the library.	Link to dashboard
Satisfaction with Classes and Events for Teens at the Library	Satisfaction ratings of annual resident survey respondents with classes and events for teens at the Library.	Link to dashboard
Satisfaction with Library Services	Satisfaction ratings of annual resident survey respondents with Library Services	Link to dashboard
Satisfaction with Selection of Books and Materials at the Library	Satisfaction ratings of annual resident survey respondents with the selection of books and materials at the Library	Link to dashboard

General Fund

Administration 101.20.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	1,183,303	1,243,714	1,343,978	1,341,092	1,224,367
Personal Services - Internal Charges	238,028	250,812	253,513	253,405	237,036
Materials and Supplies	109,213	88,884	59,840	64,855	31,594
Purchased Services and Charges	144,738	165,384	149,500	122,377	117,715
Transfers Out	890	2,802	15,000	15,000	15,000
Internal Service Charges	7,112	7,738	8,644	8,644	8,850
Capital Outlay	111,541	-	-	-	-
	1,794,825	**1,759,334**	**1,830,475**	**1,805,373**	**1,634,562**
Full-Time					
Librarian	6.31	5.31	5.31	5.31	5.31
Library Accounts Supervisor	1.	1.	1.	1.	1.
Library Assistant	2.	2.	2.	2.	1.
Library Director	1.	1.	1.	1.	1.
Library Services Supervisor	2.	2.	2.	2.	2.
Library Technical Services Super	-	1.	1.	1.	1.
Library Technician	3.	3.	3.	3.	3.
	15.31	**15.31**	**15.31**	**15.31**	**14.31**

Recreation Activity Fund

Administration 231.20.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	1,200	132	1,200
Transfers Out	175	154	-	-	-
	175	**154**	**1,200**	**132**	**1,200**

Grants Fund

Grants 270.20.600

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	2,500	-	-	-
Purchased Services and Charges	1,458	1,314	1,250	1,250	1,250
	1,458	**3,814**	**1,250**	**1,250**	**1,250**

LPLDC (4B) Fund

Administration 794.20.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	132,061	160,200	167,433	167,433	171,514
Personal Services - Internal Charges	41,764	43,877	44,320	44,320	44,346
Materials and Supplies	269,660	395,830	358,416	333,258	310,116
Purchased Services and Charges	371,950	433,964	500,953	448,944	395,479
Transfers Out	183,321	-	-	-	-
Capital Outlay	-	-	-	35,740	-
	998,756	**1,033,872**	**1,071,122**	**1,029,695**	**921,455**
Full-Time					
Librarian	1.69	1.69	1.69	1.69	1.69
Library Assistant	1.	1.	1.	1.	1.
	2.69	**2.69**	**2.69**	**2.69**	**2.69**

Mayor & Council

Metrics

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Link to the metrics dashboard.

General Fund

Administration 101.02.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	7,710	7,761	10,044	8,544	10,044
Materials and Supplies	4,369	5,185	3,979	1,166	3,979
Purchased Services and Charges	93,489	83,319	114,079	110,377	99,552
Internal Service Charges	336	-	-	-	725
	105,905	**96,265**	**128,102**	**120,087**	**114,300**

Municipal Court

Metrics

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Link to the metrics dashboard.

Metric Name	Description	Link
Municipal Court - Access to the Court	Percent of survey respondents answering agree or strongly agree when asked about access to the Court (2019 survey).	Link to dashboard
Municipal Court Fairness	Percent of survey respondents answering agree or strongly agree when asked if the way their case was handled was fair (2019 survey)	Link to dashboard
Municipal Court Timeliness	Percent of survey respondents answering agree or strongly agree when asked if they were able to get their court business done in a reasonable amount of time.	Link to dashboard
Warrant Officer Contacts per Day	Average number of times warrant officers contacted people with outstanding warrants over the past rolling 7 days.	Link to dashboard

General Fund

Administration 101.22.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	600	600	600
	-	**-**	**600**	**600**	**600**

Court Operations 101.22.220

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	547,774	553,973	629,229	550,474	579,214
Personal Services - Internal Charges	170,509	179,127	197,375	196,705	181,002
Materials and Supplies	18,246	18,763	14,639	13,319	14,639
Purchased Services and Charges	18,805	11,497	11,951	9,564	12,474
	755,333	**763,360**	**853,194**	**770,062**	**787,329**
Full-Time					
Clerk Typist	2.	-	-	-	-
Deputy Court Clerk	7.	9.	10.	10.	9.
Municipal Court Manager	1.	1.	1.	1.	1.
Municipal Court Supervisor	1.	1.	1.	1.	1.
	11.	**11.**	**12.**	**12.**	**11.**

Judicial Services 101.22.221

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	250,369	267,298	314,006	283,631	316,210
Personal Services - Internal Charges	16,437	17,252	17,446	17,462	17,456
Materials and Supplies	118	-	250	-	250
Purchased Services and Charges	1,908	2,020	1,953	1,953	1,953
	268,831	**286,570**	**333,655**	**303,046**	**335,869**
Full-Time					
Municipal Judge	1.	1.	1.	1.	1.
	1.	**1.**	**1.**	**1.**	**1.**

Court Technology Fund

Court Operations 233.22.220

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	7,475	13,626	16,084	7,556	9,470
Purchased Services and Charges	19,630	18,622	29,762	28,249	28,862
Internal Service Charges	5,018	5,018	5,854	-	5,835
	32,123	**37,267**	**51,700**	**35,805**	**44,167**

Court Security Fund

Court Operations 234.22.220

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	27,588	26,038	31,790	28,087	31,790
Transfers Out	23,513	23,513	23,513	-	9,704
	51,101	**49,551**	**55,303**	**28,087**	**41,494**

Judicial Services 234.22.221

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	888	500	1,750	500	1,750
	888	**500**	**1,750**	**500**	**1,750**

Truancy Prevention & Diversion

Administration 235.22.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	50	50	50
	-	**-**	**50**	**50**	**50**

Court Operations 235.22.220

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	59,975	64,015	61,492	61,492	63,007
Personal Services - Internal Charges	15,561	16,299	16,461	367	16,469
Materials and Supplies	2,173	2,864	6,828	3,366	4,653
Purchased Services and Charges	423	684	1,505	450	1,505
Internal Service Charges	284	568	616	616	650
	78,417	**84,429**	**86,902**	**66,291**	**86,284**
Full-Time					
Juvenile Case Technician	1.	1.	1.	1.	1.
	1.	**1.**	**1.**	**1.**	**1.**

Neighborhood & Inspection Services

Metrics

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Link to the metrics dashboard.

Metric Name	Description	Link
Animal Adoption Center: Total Sterilizations (YTD)	All spay/neuter surgeries performed at Lewisville Animal Shelter within last rolling 365 days.	Link to dashboard
Animal Adoption Center: Cat Adoptions (YTD)	All cat adoptions from animal adoption center within last rolling 365 days.	Link to dashboard
Animal Adoption Center: Dog Adoptions (YTD)	All dog adoptions from animal adoption center within last rolling 365 days.	Link to dashboard
Average Number of Days to Close Fence Maintenance Violation	Average Time to Close a Code Enforcement Fence Maintenance Violation over the past 30 days.	Link to dashboard
Average Number of Days to Close Inoperative Vehicle Violation	Average Time to Close a Code Enforcement Inoperative Vehicle Violation over the past 30 days.	Link to dashboard
Average Number of Days to Close Tree Trimming Violation	Average Time to Close a Code Enforcement Tree Trimming Violation over the past 30 days.	Link to dashboard
Average Number of Days to Close Unsightly Material Violation	Average Time to Close a Code Enforcement Unsightly Material Violation over the past 30 days.	Link to dashboard
Code Violator Compliance Rate	Of all code enforcement cases over the last month, the percentage that have complied with the requested adjustments or repairs.	Link to dashboard
PEP Grant - Average Award ($)	Average Property Enhancement Program grant award of 2016 and 2017 grants administered.	Link to dashboard
PEP Grant - Awards to Low-to-Moderate Income Families (%)	The percentage of Property Enhancement Program grants awarded in 2015 and 2016 that went to Low-to-moderate income families.	Link to dashboard

PEP Grant - Return On Investment	For every dollar the City has invested in property enhancement grants over the 2015 and 2016 years, 2.76 dollars has been invested by the public.	Link to dashboard
Percentage of Officer Initiated Code Enforcement Cases	Over the past 30 days, the percentage of Code Enforcement Cases located by a Code Enforcement Officer during patrol of neighborhoods.	Link to dashboard
Satisfaction with Ease of Adopting a New Pet	Percent of annual resident survey respondents answering satisfied or very satisfied when asked about the ease of adopting a new pet	Link to dashboard
Satisfaction with Code Enforcement	Percent of annual resident survey respondents answering satisfied or very satisfied with Code Enforcement	Link to dashboard
Satisfaction with the Cost of Adopting a New Pet	Percent of annual resident survey respondents satisfied with the cost of adopting a new pet	Link to dashboard
Satisfaction with Volunteer Programs at the Adoption Center	Percent of annual resident survey respondents satisfied with volunteer programs at the Adoption Center	Link to dashboard

General Fund

Administration 101.40.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	50,373	51,729	51,711	115,821
Personal Services - Internal Charges	-	16,281	16,443	16,439	33,769
Materials and Supplies	-	5,320	8,230	6,542	5,230
Purchased Services and Charges	-	30,214	39,527	39,683	32,097
Transfers Out	-	55,000	-	-	-
Internal Service Charges	-	10,194	15,326	15,326	13,485
	-	**167,382**	**131,255**	**129,701**	**200,402**
Full-Time					
Senior Administrative Assistant	-	1.	1.	1.	1.
Administrative Analyst	-	-	-	-	1.
	-	**1.**	**1.**	**1.**	**2.**

Animal Services (Animal Services) 101.40.395.052

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	423,252	454,347	453,191	399,918
Personal Services - Internal Charges	-	133,675	135,679	135,658	119,259
Materials and Supplies	-	16,698	20,355	14,355	10,855
Purchased Services and Charges	-	78,778	86,325	87,357	72,825
Internal Service Charges	-	36,791	36,183	36,183	36,095
	-	**689,193**	**732,889**	**726,744**	**638,952**
Full-Time					
Animal Control Field Supervisor	-	1.	1.	1.	-
Animal Control Officer	-	6.	6.	6.	6.
Animal Control Supervisor	-	1.	1.	1.	1.
	-	**8.**	**8.**	**8.**	**7.**

Animal Services (Animal Shelter) 101.40.395.053

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	206,951	202,663	190,542	185,072
Personal Services - Internal Charges	-	64,788	65,574	65,416	65,556
Materials and Supplies	-	89,763	82,984	77,559	78,884
Purchased Services and Charges	-	74,822	140,487	107,124	109,160
	-	**436,324**	**491,708**	**440,641**	**438,672**
Full-Time					
Animal Care Specialist	-	1.	1.	1.	1.
Senior Animal Care Specialist	-	1.	1.	1.	1.
Shelter Clerk	-	2.	2.	2.	2.
	-	**4.**	**4.**	**4.**	**4.**

Building Inspection & Permitting (Building and Code Operations) 101.40.380.030

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	150,947	144,980	144,932	146,656
Personal Services - Internal Charges	-	16,951	17,040	17,039	17,049
Materials and Supplies	-	16,359	13,235	11,232	11,170
Purchased Services and Charges	-	35,825	50,966	82,027	10,966
	-	**220,082**	**226,221**	**255,230**	**185,841**
Full-Time					
Dir of Neighbor Svcs/Inspections	-	1.	1.	1.	1.
	-	**1.**	**1.**	**1.**	**1.**

Building Inspection & Permitting (Building Plan Review) 101.40.380.031

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	409,179	478,323	446,238	459,937
Personal Services - Internal Charges	-	98,270	115,785	115,608	115,668
Materials and Supplies	-	4,712	1,934	1,934	1,200
Purchased Services and Charges	-	139,288	179,593	141,985	97,899
Internal Service Charges	-	350	-	-	-
	-	**651,799**	**775,635**	**705,765**	**674,704**
Full-Time					
Assistant Building Official	-	1.	1.	1.	1.
Building Official	-	1.	1.	1.	1.
Permit Technician	-	3.	3.	3.	3.
Residential Plans Examiner	-	1.	1.	1.	1.
Senior Permit Technician	-	1.	1.	1.	1.
	-	**7.**	**7.**	**7.**	**7.**

Building Inspection & Permitting (Building Inspections) 101.40.380.032

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	382,028	399,944	281,331	268,960
Personal Services - Internal Charges	-	116,708	101,764	100,841	68,713
Materials and Supplies	-	12,960	14,404	12,306	12,404
Purchased Services and Charges	-	12,683	26,911	23,418	26,911
Internal Service Charges	-	15,628	17,803	17,803	20,965
	-	**540,007**	**560,826**	**435,699**	**397,953**
Full-Time					
Building Inspector	-	5.	5.	2.	1.
Chief Building Inspector	-	1.	1.	1.	1.
Senior Inspector - Electrical	-	-	-	1.	1.
Senior Inspector - Plumbing	-	-	-	1.	1.
	-	**6.**	**6.**	**5.**	**4.**

Building Inspection & Permitting (Neighborhood Svcs-Code) 101.40.380.033

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	446,531	-	-	-	-
Personal Services - Internal Charges	96,796	-	-	-	-
Materials and Supplies	10,190	-	-	-	-
Purchased Services and Charges	22,403	-	-	-	-
Internal Service Charges	6,896	-	-	-	-
	582,816	**-**	**-**	**-**	**-**
Full-Time					
Chief Code Enforcement Officer	5.	-	-	-	-
Manager of Neighborhood Services	1.	-	-	-	-
	6.	**-**	**-**	**-**	**-**

CDBG (City Share) 101.40.383.200

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	2,203	2,203	2,203	2,203
Transfers Out	160,335	111,707	111,707	111,707	280,237
	160,335	**113,910**	**113,910**	**113,910**	**282,440**

Code Enforcement (Neighborhood Svcs-Code) 101.40.393.033

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	446,459	458,880	497,363	645,523
Personal Services - Internal Charges	-	101,053	102,130	102,313	151,701
Materials and Supplies	-	10,278	13,068	9,068	8,820
Purchased Services and Charges	-	22,024	41,713	31,470	32,818
Internal Service Charges	-	11,074	10,538	10,538	14,256
	-	**590,887**	**626,329**	**650,752**	**853,118**
Full-Time					
Chief Code Enforcement Officer	-	1.	1.	1.	1.
Code & Animal Services Manager	-	1.	1.	1.	1.
Code Enforcement Officer	-	4.	4.	4.	6.
Multi Family Rental Inspector	-	-	-	1.	1.
	-	**6.**	**6.**	**7.**	**9.**

Health Inspections (Health Permits & Inspections) 101.40.375.051

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	344,546	371,756	357,987	372,295
Personal Services - Internal Charges	-	83,946	84,919	84,821	84,928
Materials and Supplies	-	4,734	3,125	2,625	3,125
Purchased Services and Charges	-	13,880	20,827	17,082	16,944
Internal Service Charges	-	7,854	8,298	8,298	8,958
	-	**454,960**	**488,925**	**470,813**	**486,250**
Full-Time					
Chief Sanitarian	-	1.	1.	1.	1.
Sanitarian	-	4.	4.	4.	4.
	-	**5.**	**5.**	**5.**	**5.**

Neighborhood Services 101.40.385

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	82,101	88,654	75,541	75,376	-
Personal Services - Internal Charges	16,267	17,470	17,609	17,608	-
Materials and Supplies	4,045	3,112	3,010	2,289	-
Purchased Services and Charges	1,779	7,857	74,968	12,288	-
Transfers Out	-	-	245,000	39,083	215,000
Internal Service Charges	7,106	9,918	4,081	4,081	-
	111,297	**127,012**	**420,209**	**150,725**	**215,000**
Full-Time					
Neighborhood Services Coor	-	1.	1.	1.	-
	-	**1.**	**1.**	**1.**	**-**

Social Agencies 101.40.400

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	170,000	162,677	181,360	181,360	181,360
	170,000	**162,677**	**181,360**	**181,360**	**181,360**

Sustainability

101.40.321

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	87,192	-	-	-	-
Personal Services - Internal Charges	15,777	-	-	-	-
Materials and Supplies	4,748	-	-	-	-
Purchased Services and Charges	10,748	-	-	-	-
Internal Service Charges	284	-	-	-	-
	118,749	**-**	**-**	**-**	**-**
Full-Time					
Sustainability Manager	1.	-	-	-	-
	1.	**-**	**-**	**-**	**-**

Community Activities Fund

Animal Services (Animal Shelter)

255.40.395.053

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Transfers Out	-	10,000	10,000	15,601	10,000
	-	**10,000**	**10,000**	**15,601**	**10,000**

CDBG Grant Fund

Administration

280.40.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	150	150	150
	-	**-**	**150**	**150**	**150**

CDBG (City Share) 280.40.383.200

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	56,672	46,253	63,195	63,195	161,000
Personal Services - Internal Charges	46,041	48,262	14,918	14,918	22,536
Materials and Supplies	399	231	250	250	5,892
Purchased Services and Charges	4,403	2,568	7,150	7,150	87,524
Internal Service Charges	1,360	1,360	786	786	3,134
	108,874	**98,673**	**86,299**	**86,299**	**280,086**
Full-Time					
Administrative Analyst	0.65	0.65	0.65	0.65	-
Grant Coordinator	0.1	0.1	0.1	0.1	-
Grants Specialist	0.15	0.15	0.15	0.15	-
Neighborhood Services Coordinator	-	-	-	-	0.35
Nieghborhood Services and Sustainability Manager	-	-	-	-	1.
	0.9	**0.9**	**0.9**	**0.9**	**1.35**

CDBG (Grants) 280.40.383.600

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	166,993	144,454	174,904	174,904	121,125
Personal Services - Internal Charges	1,077	857	34,950	34,950	27,333
Materials and Supplies	722	1,168	990	1,098	25,446
Purchased Services and Charges	260,018	185,962	534,787	1,060,691	2,429,977
Internal Service Charges	-	-	578	578	317
Capital Outlay	-	54,803	-	-	-
	428,810	**387,244**	**746,209**	**1,272,221**	**2,604,198**
Full-Time					
Administrative Analyst	0.35	0.35	0.35	0.35	-
Grant Coordinator	0.9	0.9	0.9	0.9	-
Grants Specialist	0.85	0.85	0.85	0.85	1.
Neighborhood Services Coordinator	-	-	-	-	0.65
	2.1	**2.1**	**2.1**	**2.1**	**1.65**

Crime Cntr & Prevention District

Administration 285.40.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	150	150	150
	-	**-**	**150**	**150**	**150**

Building Inspection & Permitting (Neighborhood Svcs-Code) 285.40.380.033

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	172,528	-	-	-	-
Personal Services - Internal Charges	48,339	-	-	-	-
Materials and Supplies	4,791	-	-	-	-
Purchased Services and Charges	2,610	-	-	-	-
Internal Service Charges	7,187	-	-	-	-
	235,456	**-**	**-**	**-**	**-**
Full-Time					
Code Enforcement Officer	3.	-	-	-	-
	3.	**-**	**-**	**-**	**-**

Code Enforcement (Neighborhood Svcs-Code) 285.40.393.033

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	179,106	186,231	182,831	65,902
Personal Services - Internal Charges	-	50,548	51,046	1,201	18,021
Materials and Supplies	-	3,930	5,628	5,182	1,876
Purchased Services and Charges	-	2,025	2,804	2,158	1,599
Internal Service Charges	-	8,369	8,818	4,261	8,916
	-	**243,978**	**254,527**	**195,633**	**96,314**
Full-Time					
Code Enforcement Officer	-	3.	3.	3.	1.
	-	**3.**	**3.**	**3.**	**1.**

Non-Departmental

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

Link to the metrics dashboard.

General Fund

One Time-Above Line

101.01.101

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	50,587	168,490	515,500	183,944	492,573
Personal Services - Internal Charges	-	-	-	3	-
Materials and Supplies	23,057	209,090	20,625	34,271	20,625
Purchased Services and Charges	618,674	607,784	627,628	677,864	606,786
Transfers Out	419,250	386,332	400,000	249,275	1,421,681
Internal Service Charges	5,000	250	250	250	-
Capital Outlay	-	-	-	8,948	-
	1,116,568	**1,371,946**	**1,564,003**	**1,154,555**	**2,541,665**

One Time-Below Line

101.01.102

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	41,935	-	-	-
Materials and Supplies	14,631	1,898	68,330	57,404	-
Purchased Services and Charges	2,072,285	2,525,835	2,771,810	2,825,142	3,625,019
Transfers Out	8,496,311	5,211,185	3,279,577	3,279,577	614,000
Capital Outlay	125,000	3,460	107,085	107,085	550,248
	10,708,227	**7,784,313**	**6,226,802**	**6,269,208**	**4,789,267**

Debt Service Fund

Non-Divisional 120.01.100

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Debt Service	14,284,696	19,255,631	16,967,676	16,967,676	18,356,200
	14,284,696	**19,255,631**	**16,967,676**	**16,967,676**	**18,356,200**

Hotel/Motel Tax Fund

Non-Divisional 230.01.100

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Transfers Out	-	-	10,000	10,000	10,000
	-	**-**	**10,000**	**10,000**	**10,000**

One Time-Below Line (Lewisville Talks) 230.01.102.063

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	30,000	-
	-	**-**	**-**	**30,000**	**-**

One Time-Below Line 230.01.102

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	960	-	-	-
Purchased Services and Charges	29,247	106,946	100,000	98,013	-
Transfers Out	708,766	128,247	300,000	154,303	250,000
Capital Outlay	51,860	-	-	-	-
	789,873	**236,153**	**400,000**	**252,316**	**250,000**

Court Technology Fund

One Time-Below Line 233.01.102

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	12,500	12,500	-
Transfers Out	-	50,000	-	-	-
	-	**50,000**	**12,500**	**12,500**	**-**

Josey Lane PID Administrative

Non-Divisional 242.01.100

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	15,083	13,444	25,587	25,587	25,568
Transfers Out	494,952	22,614	19,822	19,822	10,144
	510,035	**36,058**	**45,409**	**45,409**	**35,712**

Crime Cntr & Prevention District

Non-Divisional 285.01.100

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	4,989	7,187	257,508	20,000	12,176
Transfers Out	-	-	-	144,272	-
	4,989	**7,187**	**257,508**	**164,272**	**12,176**

Fire Cntr & Prevention District

Non-Divisional 286.01.100

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	4,989	7,187	20,000	20,000	20,000
Capital Outlay	19,669	-	-	-	-
	24,658	**7,187**	**20,000**	**20,000**	**20,000**

Water & Sewer Fund

Non-Divisional 402.01.100

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	7,730	33,824	2,500	2,500	2,500
Purchased Services and Charges	282,376	180,290	16,418	16,418	14,840
Transfers Out	11,265,372	12,161,854	12,714,206	12,714,206	16,501,667
	11,555,478	**12,375,968**	**12,733,124**	**12,733,124**	**16,519,007**

One Time-Below Line 402.01.102

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	475,273	306,548	1,411,956	1,455,034	1,646,207
Transfers Out	1,405,446	2,550,000	2,140,000	2,140,000	-
	1,880,719	**2,856,548**	**3,551,956**	**3,595,034**	**1,646,207**

Stormwater Utility Fund

Non-Divisional 430.01.100

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	43,772	-	-	-
Transfers Out	1,335,930	3,581,936	6,054,685	6,054,685	3,741,678
	1,335,930	**3,625,708**	**6,054,685**	**6,054,685**	**3,741,678**

Maintenance & Replacement Fund

Non-Divisional 503.01.100

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	90,906	-	-	-
	-	**90,906**	**-**	**-**	**-**

Self-Insurance Risk Fund

One Time-Below Line 504.01.102

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	261	31,689	47,774	47,774	-
Transfers Out	-	500,000	-	32,661	-
Capital Outlay	-	48,286	32,661	-	-
	261	**579,975**	**80,435**	**80,435**	**-**

Tax Increment Reinvestment Zone1

Non-Divisional 792.01.100

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Debt Service	636,500	667,750	706,250	706,250	703,000
	636,500	**667,750**	**706,250**	**706,250**	**703,000**

Tax Increment Reinvestment Zone2

Non-Divisional 793.01.100

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	1,400,000	1,400,000	-
	-	**-**	**1,400,000**	**1,400,000**	**-**

LPLDC (4B) Fund

Non-Divisional 794.01.100

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	-	1,000	-
Purchased Services and Charges	20,003	117,329	129,000	128,000	183,395
Transfers Out	-	300,000	300,000	-	500,000
Debt Service	2,356,394	2,841,495	2,438,273	2,498,444	2,829,844
	2,376,397	**3,258,824**	**2,867,273**	**2,627,444**	**3,513,239**

One Time-Below Line 794.01.102

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Transfers Out	2,000,000	475,000	900,000	900,000	1,652,500
Capital Outlay	-	-	15,662	15,662	-
	2,000,000	**475,000**	**915,662**	**915,662**	**1,652,500**

Parks & Recreation

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

Link to the metrics dashboard.

Metric Name	Description	Link
Aquatics Facilities Condition Rating	Average aquatic facility condition rating based on 100 point condition index.	Link to dashboard
Athletic Fields Condition Rating	Average Athletic Field condition rating based on 100 point condition index.	Link to dashboard
Concession Stand Condition Rating	Average Concessions facility condition rating based on 100 point condition index.	Link to dashboard
Parks Restrooms Condition Rating	Average Parks restroom condition rating based on 100 point condition index.	Link to dashboard
Percentage of Residents That Live Within a 10-Minute Walk of a Park	This metric tracks the percentage of Lewisville residents that live within a 10-minute walk to a park. Although our current value is over the national average of 55%, Lewisville is making plans to increase this number to 100%.	Link to dashboard
Playgrounds Condition Rating	Average Playground condition rating based on 100 point condition index.	Link to dashboard
Satisfaction with Recreational Opportunities	Results from the annual resident survey related to satisfaction with recreational opportunities. Metric includes those residents who are satisfied or very satisfied with recreational opportunities in Lewisville.	Link to dashboard
Satisfaction with the Quality of Parks	Results from the annual resident survey related to satisfaction with with the quality of parks in Lewisville. This metric includes those residents who rate the quality of parks as good or excellent.	Link to dashboard

Trails Condition Rating	Average trails condition rating based on 100 point condition index.	Link to dashboard

General Fund

Administration 101.10.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	255,371	276,085	261,882	261,229	265,596
Personal Services - Internal Charges	55,015	57,669	50,063	50,040	50,066
Materials and Supplies	10,830	8,673	7,283	7,101	7,283
Purchased Services and Charges	31,018	35,437	57,270	62,066	33,519
Internal Service Charges	9,608	11,598	1,502	1,502	1,140
	361,843	**389,463**	**378,000**	**381,938**	**357,604**
Full-Time					
Administrative Assistant	1.	1.	1.	1.	1.
Aquatics Supervisor	0.5	0.5	-	-	-
Director of Parks and Recreation	1.	1.	1.	1.	1.
Senior Administrative Assistant	1.	1.	1.	1.	1.
	3.5	**3.5**	**3.**	**3.**	**3.**

LLELA 101.10.480

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	206,514	245,824	255,806	236,005	195,249
Personal Services - Internal Charges	31,524	50,167	50,655	50,666	34,127
Materials and Supplies	25,451	23,339	62,685	42,500	20,810
Purchased Services and Charges	58,310	98,303	88,333	71,511	61,587
Transfers Out	114,453	37,528	-	-	-
Internal Service Charges	352	352	1,804	1,804	3,886
Capital Outlay	29,869	-	-	-	-
	466,474	**455,514**	**459,283**	**402,486**	**315,659**
Full-Time					
Interpretive Park Ranger	1.	1.	1.	1.	1.
Outdoor Ed and Programming Spec	1.	1.	1.	-	-
Preserve and Greenbelt Manager	-	-	-	1.	-
Recreation Supervisor	1.	1.	1.	1.	1.
	3.	**3.**	**3.**	**3.**	**2.**

Parks (Parks ROW Management) 101.10.470.160

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	441,410	389,508	396,779	350,058	321,588
Personal Services - Internal Charges	89,393	94,735	95,562	95,109	93,650
Materials and Supplies	110,482	112,418	122,778	123,228	123,228
Purchased Services and Charges	42,001	49,608	49,038	50,964	101,494
Internal Service Charges	205,605	211,737	216,028	216,028	217,237
	888,892	**858,006**	**880,185**	**835,387**	**857,197**
Full-Time					
Foreman	3.	3.	3.	3.	3.
Operations Supervisor	1.	1.	1.	1.	1.
Administrative Assistant	-	-	-	-	1.
Parks Manager	1.	1.	1.	-	-
	5.	**5.**	**5.**	**4.**	**5.**

Parks (Lake Park Operations) 101.10.470.161

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	246,961	228,524	139,243	134,528	141,629
Personal Services - Internal Charges	61,888	64,870	49,213	49,174	49,265
Materials and Supplies	26,689	25,656	30,155	30,155	30,335
Purchased Services and Charges	100,295	116,271	107,705	107,705	102,034
	435,832	**435,321**	**326,316**	**321,562**	**323,263**
Full-Time					
Crew Leader	1.	1.	1.	1.	1.
Maintenance Worker	2.	2.	2.	2.	2.
Park Supervisor	1.	1.	1.	-	-
	4.	**4.**	**4.**	**3.**	**3.**

Parks (Park Maintenance) 101.10.470.162

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	824,015	887,809	935,417	869,376	1,023,960
Personal Services - Internal Charges	317,420	332,610	303,907	303,299	352,946
Materials and Supplies	102,198	126,964	106,571	99,121	106,571
Purchased Services and Charges	872,678	857,517	1,057,802	1,061,052	1,053,309
Transfers Out	-	47,500	-	-	-
Internal Service Charges	-	-	4,746	4,746	4,490
	2,116,310	**2,252,399**	**2,408,443**	**2,337,594**	**2,541,276**
Full-Time					
Chemical Applicator	5.	-	-	-	-
Crew Leader	6.	6.	6.	6.	6.
Irrigation Technician Supervisor	1.	1.	1.	1.	1.
Maintenance Worker	8.5	8.5	8.5	8.5	9.5
Park Technician - Forestry	-	-	-	2.	2.
Park Technician	-	3.	-	3.	3.
	20.5	**18.5**	**15.5**	**20.5**	**21.5**

Parks (Athletic Fields Maintenance) 101.10.470.163

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	208,423	261,446	351,171	335,290	231,701
Personal Services - Internal Charges	78,352	81,437	114,929	114,849	82,027
Materials and Supplies	46,858	46,952	56,411	51,411	56,411
Purchased Services and Charges	150,248	128,908	139,920	148,670	132,370
	483,881	**518,743**	**662,431**	**650,220**	**502,509**
Full-Time					
Administrative Assistant	-	1.	1.	1.	-
Crew Leader	1.	1.	1.	1.	1.
Maintenance Worker	4.	5.	5.	5.	4.
	5.	**7.**	**7.**	**7.**	**5.**

Parks (Lake Park RV Campground) 101.10.470.177

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	631	130,938	101,307	180,602
Personal Services - Internal Charges	-	-	16,444	16,454	16,454
Materials and Supplies	-	134	5,411	6,511	5,625
Purchased Services and Charges	-	-	16,414	14,214	15,112
Internal Service Charges	-	-	3,289	3,289	3,421
	-	**765**	**172,496**	**141,775**	**221,214**
Full-Time					
Park Supervisor	-	-	1.	1.	1.
	-	**-**	**1.**	**1.**	**1.**

Parks 101.10.470

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Transfers Out	751,250	578,000	847,972	878,472	388,750
	751,250	**578,000**	**847,972**	**878,472**	**388,750**

Recreation Management (Herring Recreation Center) 101.10.420.165

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	202,012	202,413	10,000	-	-
Personal Services - Internal Charges	48,148	48,826	-	-	-
Materials and Supplies	4,530	5,383	-	-	-
Purchased Services and Charges	37,737	161,749	-	-	-
Internal Service Charges	400	1,640	-	-	-
	292,828	**420,012**	**10,000**	**-**	**-**
Full-Time					
Recreation Center Supervisor	1.	1.	-	-	-
Recreation Specialist	2.	2.	-	-	-
	3.	**3.**	**-**	**-**	**-**

Recreation Management (Athletic Programs) 101.10.420.166

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	66,827	69,473	71,881	71,394	72,044
Personal Services - Internal Charges	15,676	16,417	16,585	16,567	16,585
Materials and Supplies	121	203	270	270	270
Purchased Services and Charges	627	770	1,617	1,617	1,617
Internal Service Charges	-	284	308	308	325
	83,251	**87,148**	**90,661**	**90,156**	**90,841**
Full-Time					
Recreation Supervisor	1.	1.	1.	1.	1.
	1.	**1.**	**1.**	**1.**	**1.**

Recreation Management (Senior Center) 101.10.420.167

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	204,901	149,856	3,885	-	-
Personal Services - Internal Charges	45,957	49,198	27	-	500
Materials and Supplies	9,980	3,451	-	-	-
Purchased Services and Charges	47,695	42,339	27,556	27,556	27,556
Internal Service Charges	7,406	8,129	-	-	155
	315,938	**252,974**	**31,468**	**27,556**	**28,211**
Full-Time					
Recreation Specialist	2.	2.	-	-	-
Senior Center Supervisor	1.	-	-	-	-
	3.	**2.**	**-**	**-**	**-**

Recreation Management (Memorial Park Recreation Center) 101.10.420.168

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	220,366	227,225	3,096	550	-
Personal Services - Internal Charges	46,939	49,134	21	21	-
Materials and Supplies	1,519	501	-	-	-
Purchased Services and Charges	22,529	5,837	-	-	-
Internal Service Charges	100	1,284	-	-	-
	291,453	**283,981**	**3,117**	**571**	**-**
Full-Time					
Recreation Center Supervisor	1.	-	-	-	-
Recreation Specialist	2.	2.	-	-	-
THRIVE Operations Supervisor	-	1.	-	-	-
	3.	**3.**	**-**	**-**	**-**

Recreation Management (Outdoor Aquatics) 101.10.420.169

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	-	-	656	-
Personal Services - Internal Charges	-	-	-	4	-
	-	**-**	**-**	**660**	**-**

Recreation Management (Operations) 101.10.420.171

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	744	160,223	8,856	1,417	-
Personal Services - Internal Charges	-	62,556	62	62	-
Materials and Supplies	-	16,117	-	-	-
Purchased Services and Charges	-	9,467	-	40,167	-
Internal Service Charges	-	1,136	-	-	-
Capital Outlay	-	25,190	-	-	-
	744	**274,689**	**8,918**	**41,646**	**-**
Full-Time					
Aquatics Technician	-	1.	-	-	-
Customer Service Specialist	-	1.	-	-	-
Fitness Supervisor	-	1.	-	-	-
Programs Supervisor	-	1.	-	-	-
THRIVE Manager	-	1.	-	-	-
	-	**5.**	**-**	**-**	**-**

Recreation Management (Recreation Administration) 101.10.420.175

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	101,437	65,033	87,667	90,149	88,049
Personal Services - Internal Charges	15,879	16,359	16,657	16,656	16,658
Materials and Supplies	1,328	7,760	57,494	16,493	19,853
Purchased Services and Charges	20,916	16,332	16,915	22,193	11,684
Internal Service Charges	-	334	308	4,238	3,148
Capital Outlay	-	-	-	33,071	-
	139,560	**105,818**	**179,041**	**182,800**	**139,392**
Full-Time					
Recreation Manager	1.	1.	1.	1.	1.
	1.	**1.**	**1.**	**1.**	**1.**

Recreation Management (Recreation Outreach) 101.10.420.178

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	-	-	-	125,216
Personal Services - Internal Charges	-	-	-	-	33,050
Materials and Supplies	-	-	-	-	1,870
Purchased Services and Charges	-	-	-	-	3,465
Internal Service Charges	-	-	-	-	819
	-	**-**	**-**	**-**	**164,420**
Full-Time					
Outreach Supervisor	-	-	-	-	1.
Recreation Specialist	-	-	-	-	1.
	-	**-**	**-**	**-**	**2.**

Thrive (Outdoor Aquatics) 101.10.450.169

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	-	656	-	-
Personal Services - Internal Charges	-	-	4	-	-
	-	**-**	**660**	**-**	**-**

Thrive (Operations) 101.10.450.171

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	1,850	492,278	305,443	524,679
Personal Services - Internal Charges	-	5	82,372	82,099	66,181
Materials and Supplies	-	-	63,207	57,366	104,107
Purchased Services and Charges	-	-	350,466	160,171	485,534
Internal Service Charges	-	-	5,518	4,636	3,270
Capital Outlay	-	-	-	92,070	-
	-	**1,855**	**993,841**	**701,785**	**1,183,771**
Full-Time					
Cashier - THRIVE	-	-	2.	2.	1.
Customer Service Specialist	-	-	1.	1.	1.
THRIVE Manager	-	-	1.	1.	1.
THRIVE Operations Supervisor	-	-	1.	1.	1.
	-	**-**	**5.**	**5.**	**4.**

Thrive (Indoor Aquatics) 101.10.450.172

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	93	463,071	263,452	-
Personal Services - Internal Charges	-	2	106,725	106,526	-
Materials and Supplies	-	-	46,230	43,449	-
Purchased Services and Charges	-	-	15,553	16,230	-
Internal Service Charges	-	-	7,031	7,204	-
	-	**95**	**638,610**	**436,861**	**-**
Full-Time					
Aquatics Supervisor	-	-	0.5	0.5	-
Aquatics Technician	-	-	1.	1.	-
Lifeguard	-	-	4.	4.	-
Recreation Specialist	-	-	1.	1.	-
	-	**-**	**6.5**	**6.5**	**-**

Thrive (Fitness) 101.10.450.174

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	132	182,671	127,304	214,298
Personal Services - Internal Charges	-	3	32,989	32,975	33,056
Materials and Supplies	-	-	5,163	9,100	45,067
Purchased Services and Charges	-	-	10,938	7,035	12,291
Internal Service Charges	-	-	1,117	984	650
	-	**135**	**232,878**	**177,398**	**305,362**
Full-Time					
Fitness Supervisor	-	-	1.	1.	1.
Recreation Specialist	-	-	1.	1.	1.
	-	**-**	**2.**	**2.**	**2.**

Thrive (Programs) 101.10.450.176

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	49	248,327	207,732	216,174
Personal Services - Internal Charges	-	2	66,970	66,831	66,911
Materials and Supplies	-	-	7,747	7,822	6,582
Purchased Services and Charges	-	-	5,381	5,381	10,039
Internal Service Charges	-	-	8,108	8,108	8,500
	-	**51**	**336,533**	**295,874**	**308,206**
Full-Time					
Programs Supervisor	-	-	1.	1.	1.
Recreation Specialist	-	-	3.	3.	3.
	-	**-**	**4.**	**4.**	**4.**

Recreation Activity Fund

LLELA 231.10.480

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	25,615	28,724	44,609	23,609	32,310
Materials and Supplies	3,768	4,358	4,285	1,200	3,100
	29,383	**33,082**	**48,894**	**24,809**	**35,410**

Parks (Park Maintenance) 231.10.470.162

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Transfers Out	460,000	-	-	-	-
	460,000	**-**	**-**	**-**	**-**

Parks (Railroad Park Operations) 231.10.470.164

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	3,308	10,166	7,511	2,470
Personal Services - Internal Charges	-	19	-	-	-
Materials and Supplies	5,915	2,027	4,000	1,433	-
Purchased Services and Charges	17,995	4,100	21,275	2,150	19,986
Transfers Out	16,090	22,887	114,541	114,541	-
	40,000	**32,341**	**149,982**	**125,635**	**22,456**

Recreation Management (Athletic Programs) 231.10.420.166

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	5,255	5,252	8,546	5,146	5,998
Materials and Supplies	3,042	2,580	4,784	2,600	3,128
Purchased Services and Charges	20,270	16,221	26,347	17,478	18,851
Internal Service Charges	216	-	-	-	-
	28,782	**24,053**	**39,677**	**25,224**	**27,977**

Recreation Management (Senior Center) 231.10.420.167

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	3,874	551	-	-	-
Materials and Supplies	21,162	13,494	-	-	-
Purchased Services and Charges	13,770	16,238	-	-	-
	38,806	**30,283**	**-**	**-**	**-**

Recreation Management (Outdoor Aquatics) 231.10.420.169

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	22,131	21,730	-	5,950	32,664
Materials and Supplies	3,159	3,233	-	2,655	5,602
Purchased Services and Charges	5,678	5,317	-	1,709	7,287
	30,969	**30,280**	**-**	**10,314**	**45,553**

Recreation Management (Recreation Programs) 231.10.420.170

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	19,547	16,177	-	-	-
Materials and Supplies	34,404	13,650	21,021	7,567	16,556
Purchased Services and Charges	99,198	89,307	39,388	28,775	16,437
	153,149	**119,134**	**60,409**	**36,342**	**32,993**

Recreation Management (Herring Rentals) 231.10.420.179

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	-	-	-	18,834
Materials and Supplies	-	-	-	-	1,790
Purchased Services and Charges	-	-	-	-	38,198
Internal Service Charges	-	-	-	-	881
	-	**-**	**-**	**-**	**59,703**

Recreation Management 231.10.420

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Transfers Out	2,820	300	-	-	1,000
	2,820	**300**	**-**	**-**	**1,000**

Special Events 231.10.700

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	10,160	10,801	18,801	18,801	7,610
Purchased Services and Charges	967	3,681	11,682	11,682	6,812
	11,127	**14,481**	**30,483**	**30,483**	**14,422**

Thrive (Outdoor Aquatics) 231.10.450.169

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	-	31,191	-	-
Materials and Supplies	-	-	5,911	-	-
Purchased Services and Charges	-	-	10,761	-	-
	-	**-**	**47,863**	**-**	**-**

Thrive (Indoor Aquatics) 231.10.450.172

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	-	19,271	3,409	88,377
Materials and Supplies	-	-	26,467	605	22,111
Purchased Services and Charges	-	-	17,190	1,690	40,678
	-	**-**	**62,928**	**5,704**	**151,166**

Thrive (Fitness) 231.10.450.174

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	7,525	250	11,215
Purchased Services and Charges	-	-	50,375	6,436	159,847
	-	**-**	**57,900**	**6,686**	**171,062**

Thrive (Programs) 231.10.450.176

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	-	55,061	787	74,656
Materials and Supplies	-	-	52,056	7,685	66,268
Purchased Services and Charges	-	-	76,383	18,614	104,727
	-	**-**	**183,500**	**27,086**	**245,651**

Waters Ridge PID Fund

Parks (Park Maintenance) 239.10.470.162

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	15,000	15,000	15,000	15,000	15,000
	15,000	**15,000**	**15,000**	**15,000**	**15,000**

Grants Fund

Grants 270.10.600

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	2,563	17,283	520,000	520,000	770,000
	2,563	**17,283**	**520,000**	**520,000**	**770,000**

LPLDC (4B) Fund

Administration 794.10.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	47,922	96,470	100,415	103,778
Personal Services - Internal Charges	-	319	16,740	16,768	16,791
Materials and Supplies	-	-	875	875	850
Purchased Services and Charges	-	5,897	80,261	68,865	5,250
Internal Service Charges	-	-	308	308	325
	-	**54,138**	**194,654**	**187,231**	**126,994**
Full-Time					
Park Development Manager	-	1.	1.	-	-
Park Ops & Development Manager	-	-	-	1.	1.
	-	**1.**	**1.**	**1.**	**1.**

Parks (Park Maintenance) 794.10.470.162

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	-	-	-	253,418
Personal Services - Internal Charges	-	-	-	-	98,322
	-	**-**	**-**	**-**	**351,740**
Full-Time					
Crew Leader	-	-	-	-	1.
Maintenance Worker	-	-	-	-	5.
	-	**-**	**-**	**-**	**6.**

Parks (Railroad Park Operations) 794.10.470.164

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	423,813	498,899	564,965	561,649	384,877
Personal Services - Internal Charges	171,151	194,620	196,804	196,773	131,384
Materials and Supplies	91,035	121,427	132,704	132,704	132,700
Purchased Services and Charges	184,628	186,289	227,494	226,064	211,956
Internal Service Charges	53,089	59,663	60,669	60,669	78,924
	923,716	**1,060,898**	**1,182,636**	**1,177,859**	**939,841**
Full-Time					
Chemical Applicator	1.	-	-	-	-
Crew Leader	2.	2.	2.	2.	2.
Maintenance Worker	8.	8.	8.	8.	4.
Park Technician	-	2.	2.	2.	2.
	11.	**12.**	**12.**	**12.**	**8.**

Parks (Old Town) 794.10.470.173

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	289,104	251,168	281,500	238,503	174,967
Personal Services - Internal Charges	110,373	115,292	100,402	100,152	67,591
Materials and Supplies	77,518	51,603	66,694	52,890	66,694
Purchased Services and Charges	55,166	180,006	53,650	67,454	43,589
Internal Service Charges	10,415	10,438	13,274	13,274	11,291
	542,577	**608,506**	**515,520**	**472,273**	**364,132**
Full-Time					
Crew Leader	2.	2.	2.	2.	1.
Maintenance Worker	5.	3.	3.	3.	2.
Park Technician	-	1.	1.	1.	1.
	7.	**6.**	**6.**	**6.**	**4.**

Recreation Management (Herring Recreation Center) 794.10.420.165

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	1,831	215,215	213,118	-
Personal Services - Internal Charges	-	4	49,498	49,437	-
Materials and Supplies	-	-	4,042	1,371	-
Purchased Services and Charges	-	1,020	47,895	33,116	-
Internal Service Charges	-	-	1,992	1,992	-
	-	**2,855**	**318,642**	**299,034**	**-**
Full-Time					
Recreation Center Supervisor	-	-	1.	1.	-
Recreation Specialist	-	-	2.	2.	-
	-	**-**	**3.**	**3.**	**-**

Recreation Management (Outdoor Aquatics) 794.10.420.169

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	268,775	283,948	295,602	158,584	175,365
Personal Services - Internal Charges	15,579	16,281	16,465	16,445	8,184
Materials and Supplies	78,001	85,789	52,818	50,587	48,261
Purchased Services and Charges	90,212	224,556	105,955	101,044	102,257
Transfers Out	242,605	-	-	-	-
Internal Service Charges	1,200	800	1,476	1,476	2,102
	696,372	**611,373**	**472,316**	**328,136**	**336,169**
Full-Time					
Aquatics Supervisor	0.5	0.5	0.5	0.5	-
Maintenance Worker	0.5	0.5	0.5	0.5	0.5
	1.	**1.**	**1.**	**1.**	**0.5**

Thrive (Outdoor Aquatics) 794.10.450.169

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	46	564	-	34,779
Personal Services - Internal Charges	-		4	-	8,286
Internal Service Charges	-	-	-	-	40
	-	**46**	**568**	**-**	**43,105**
Full-Time					
Aquatics Supervisor	-	-	-	-	0.5
	-	**-**	**-**	**-**	**0.5**

Thrive (Operations) 794.10.450.171

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	-	-	75,011
Transfers Out	-	-	75,000	75,000	-
	-	**-**	**75,000**	**75,000**	**75,011**

Thrive (Indoor Aquatics) 794.10.450.172

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	-	-	-	577,741
Personal Services - Internal Charges	-	-	-	-	107,179
Materials and Supplies	-	-	-	-	67,939
Purchased Services and Charges	-	-	-	-	31,218
Internal Service Charges	-	-	-	-	9,318
	-	**-**	**-**	**-**	**793,395**
Full-Time					
Aquatics Supervisor	-	-	-	-	0.5
Recreatin Specialist - Aquatics	-	-	-	-	1.
Lifeguards	-	-	-	-	4.
Aquatics Technician	-	-	-	-	1.
	-	**-**	**-**	**-**	**6.5**

Planning

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

Link to the metrics dashboard.

Metric Name	Description	Link
DRC Meeting Satisfaction Survey - Adequate Information Provided?	Percentage of survey respondents answering “yes” when asked if they felt that the information provided by staff during their recent Development Review Committee (DRC) meeting was adequate enough for them to be able to make sound business decisions. Anyone wishing to develop, construct, remodel, or open a new business is encouraged to schedule a DRC meeting to learn about various development requirements, such as building and fire codes, zoning and other ordinances that will impact their project. Meetings are 30 minutes long and take place each Wednesday afternoon at City Hall.	Link to dashboard
DRC Meeting Satisfaction Survey - Enough Time?	Percentage of survey respondents answering “yes” when asked if they felt enough time had been allocated to address project questions and concerns during their recent Development Review Committee (DRC) meeting. Anyone wishing to develop, construct, remodel, or open a new business is encouraged to schedule a DRC meeting to learn about various development requirements, such as building and fire codes, zoning and other ordinances that will impact their project. Meetings are 30 minutes long and take place each Wednesday afternoon at City Hall.	Link to dashboard
DRC Meeting Satisfaction Survey - Questions Answered?	Percentage of survey respondents answering “satisfied” or “highly satisfied” when asked if their questions were adequately addressed by staff during a recent Development Review Committee (DRC) meeting. Anyone wishing to develop, construct, remodel, or open a new business is encouraged to schedule a DRC meeting to learn about various development requirements, such as building and fire codes, zoning and other ordinances that will impact their project. Meetings are 30 minutes long and take place each Wednesday afternoon at City Hall.	Link to dashboard
DRC Meeting Satisfaction Survey - Staff Impressions?	Percentage of survey respondents answering “satisfied” or “highly satisfied” when asked about staff courtesy, professionalism and knowledge during a recent Development Review Committee (DRC) meeting. Anyone wishing to develop, construct, remodel, or open a new business is encouraged to schedule a DRC meeting to learn about various development requirements, such as building and fire codes, zoning and other ordinances that will impact their project. Meetings are 30 minutes long and take place each Wednesday afternoon at City Hall.	Link to dashboard

Planned Development Projects - Days to Completion	The average number of days that approved Planned Development projects were active (past 365 days).	Link to dashboard
Special Use Projects - Days to Completion	The average number of days that approved special use projects were active (past 365 days).	Link to dashboard

General Fund

Administration 101.16.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	250	250	250
	-	**-**	**250**	**250**	**250**

Planning 101.16.161

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	352,986	398,281	412,410	410,931	404,302
Personal Services - Internal Charges	76,180	74,418	75,182	75,163	75,122
Materials and Supplies	1,381	1,551	1,550	846	1,300
Purchased Services and Charges	3,606	18,025	21,399	18,358	14,899
Internal Service Charges	-	1,420	1,540	1,540	1,625
	434,152	**493,696**	**512,081**	**506,838**	**497,248**
Full-Time					
Planner	2.	2.	2.	2.	1.
Planning Director	1.	1.	1.	1.	1.
Planning Manager	1.	1.	1.	1.	1.
Planning Technician	0.5	0.5	0.5	0.5	0.5
Senior Planner	-	-	-	-	1.
	4.5	**4.5**	**4.5**	**4.5**	**4.5**

Police

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

Link to the metrics dashboard.

Metric Name	Description	Link
Dispatch Time - Priority 1 Police Calls	Average time (minutes) for priority 1 police calls to be dispatched (time received to time dispatched). Excludes major accident calls.	Link to dashboard
Monthly Part 1 Crime Total Compared to Previous Month	Percent Change of Part 1 crimes. Looking at last rolling 30 days compared to the prior 30 days. Part 1 crimes include: Murder, Rape, Robbery, Agg Assault, Burglary, Motor Vehicle Theft, Arson, Larceny-theft.	Link to dashboard
Monthly Part 1 Crime Total Compared to Previous Year Same Month	Percent Change of Part 1 crimes. Looking at last rolling 30 days compared to the same 30 day period in the previous year. Part 1 crimes include: Murder, Rape, Robbery, Agg Assault, Burglary, Motor Vehicle Theft, Arson, Larceny-theft.	Link to dashboard
PD Response Time to Major Accidents (Dispatched to Onscene)	Average time taken by PD to respond to Major Accidents (From the time unit was dispatched to the time unit was onscene)	Link to dashboard
PD Response Time to Major Accidents (Unit Enroute to Unit Onscene)	Average Response Time to Major Accidents (Unit Enroute to Unit Onscene) in minutes	Link to dashboard
PD Total Response Time to Major Accidents	Average time taken by PD to respond to Major Accidents (Sum of individual response times: Call Received, Unit Dispatched, Unit Enroute, Unit Onscene)	Link to dashboard
Percentage of CID Detectives with over 75 Open Cases	Percentage of CID Detectives with over 75 open cases	Link to dashboard
Response Time - Priority 1 Police Calls	Average response time (minutes) to priority-1, police-related calls for service. Measured from the time the call is received to the time the first Police unit arrives on-scene. Excludes major accident calls.	Link to dashboard
Response Time - Priority 1 Police Calls (Castle Hills)	Average response time (minutes) to priority 1 police calls (Castle Hills ONLY), measured from the time the call is received, to the time the first Police unit arrives on-scene.	Link to dashboard

Response Time - Priority 1 Police Calls (DIS to ONS)	Average time (minutes) for priority 1 police calls, measured from time dispatched to the time the first Police unit arrives on-scene. Excludes major accident calls.	Link to dashboard
Response Time - Priority 1 Police Calls (District 1)	Average response time (minutes) to priority 1 police calls (DISTRICT 1 ONLY), measured from the time the call is received, to the time the first Police unit arrives on-scene. Excludes major accident calls.	Link to dashboard
Response Time - Priority 1 Police Calls (District 2)	Average response time (minutes) to priority 1 police calls (DISTRICT 2 ONLY), measured from the time the call is received, to the time the first Police unit arrives on-scene. Excludes major accident calls.	Link to dashboard
Response Time - Priority 1 Police Calls (District 3)	Average response time (minutes) to priority 1 police calls (DISTRICT 3 ONLY), measured from the time the call is received, to the time the first Police unit arrives on-scene. Excludes major accident calls.	Link to dashboard
Response Time - Priority 1 Police Calls (District 4)	Average response time (minutes) to priority 1 police calls (DISTRICT 4 ONLY), measured from the time the call is received, to the time the first Police unit arrives on-scene. Excludes major accident calls.	Link to dashboard
Response Time - Priority 1 Police Calls (Old Town)	Average response time (minutes) to priority-1, police-related calls for service (OLD TOWN ONLY). Measured from the time the call is received to the time the first Police unit arrives on-scene. Excludes major accident calls.	Link to dashboard
Satisfaction with Police Services	Percent of annual resident survey respondents satisfied with police services	Link to dashboard

General Fund

Administration 101.07.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	1,127,992	963,959	1,137,819	1,209,358	1,088,297
Personal Services - Internal Charges	143,764	155,463	174,147	174,577	158,229
Materials and Supplies	943	25,254	160	831	160
Purchased Services and Charges	90,695	117,241	156,520	136,972	140,020
Internal Service Charges	-	18,757	14,493	14,493	16,958
	1,363,394	**1,280,673**	**1,483,139**	**1,536,231**	**1,403,664**
Full-Time					
Administrative Assistant	2.	2.	2.	2.	2.
Assistant Police Chief	3.	2.	2.	2.	2.
Business Information Analyst	1.	1.	1.	1.	-
Public Safety Systems Admin	-	-	-	-	1.
Police Chief	1.	1.	1.	1.	1.
Police Civilian Services Manager	-	-	-	1.	1.
Police Public Information Coord	-	1.	1.	1.	-
Police Sergeant	-	1.	1.	1.	-
Senior Administrative Assistant	1.	1.	1.	1.	1.
Public Safety Data Tech	-	-	-	-	1.
Police Officer	-	-	-	-	2.
Technical Services Manager	1.	1.	1.	-	-
	9.	**10.**	**10.**	**10.**	**11.**

Public Safety Dispatch

101.07.257

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	1,249,289	1,294,077	1,568,677	1,521,315	1,613,282
Personal Services - Internal Charges	387,726	405,972	412,493	411,401	412,658
Materials and Supplies	24,306	18,915	76,000	71,912	3,000
Purchased Services and Charges	112,006	196,844	223,054	250,867	186,900
Transfers Out	110,052	-	-	-	-
	1,883,379	**1,915,809**	**2,280,224**	**2,255,495**	**2,215,840**
Full-Time					
Communications Supervisor	5.	5.	5.	-	-
Public Safety Call Taker	2.	2.	2.	-	-
Public Safety Dispatch Coordinat	-	-	-	1.	1.
Public Safety Dispatch Superviso	-	-	-	5.	5.
Public Safety Dispatcher	13.	13.	13.	14.	14.
Public Safety Dispatcher II	5.	5.	5.	5.	5.
	25.	**25.**	**25.**	**25.**	**25.**

Criminal Investigations

101.07.253

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	2,050,936	2,203,620	2,229,621	2,290,759	2,231,029
Personal Services - Internal Charges	311,656	326,067	330,421	330,206	330,349
Materials and Supplies	29,688	3,484	13,490	13,611	3,910
Purchased Services and Charges	167,018	127,732	98,480	110,263	128,480
Internal Service Charges	32,992	30,046	32,356	32,356	31,117
	2,592,290	**2,690,950**	**2,704,368**	**2,777,195**	**2,724,885**
Full-Time					
Police Captain	1.	1.	1.	1.	1.
Police Officer	16.	16.	16.	16.	-
Detectives	-	-	-	-	33.
Administrative Assistant	-	-	-	-	1.
Crime Scene Tech	-	-	-	-	2.
Police Sergeant	2.	2.	2.	2.	3.
	19.	**19.**	**19.**	**19.**	**40.**

Detention

101.07.259

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	650,106	660,403	844,523	691,452	857,683
Personal Services - Internal Charges	232,735	243,698	247,262	246,144	247,329
Materials and Supplies	38,981	39,706	41,800	48,800	41,800
Purchased Services and Charges	8,276	2,366	13,956	13,488	13,956
	930,099	**946,173**	**1,147,541**	**999,884**	**1,160,768**
Full-Time					
Detention Coordinator	-	-	-	1.	1.
Detention Officer	5.	5.	5.	5.	5.
Detention Officer II	5.	5.	5.	5.	5.
Detention Supervisor	5.	5.	5.	4.	4.
	15.	**15.**	**15.**	**15.**	**15.**

Facility & Vehicle Maintenance

101.07.258

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	78,625	82,353	89,754	87,995	89,676
Personal Services - Internal Charges	30,982	32,447	32,804	32,784	32,797
Materials and Supplies	305,202	330,250	307,809	341,580	270,709
Purchased Services and Charges	145,095	185,755	187,446	190,614	184,018
Internal Service Charges	205,731	229,812	245,773	245,773	257,340
Capital Outlay	40,995	26,812	-	-	-
	806,629	**887,429**	**863,586**	**898,746**	**834,540**
Full-Time					
Vehicle and Equipment Porter	2.	2.	2.	2.	2.
	2.	**2.**	**2.**	**2.**	**2.**

Patrol 101.07.251

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	8,465,608	9,270,994	10,793,897	10,636,090	10,907,523
Personal Services - Internal Charges	1,253,698	1,393,053	1,577,869	1,574,893	1,567,727
Materials and Supplies	122,825	138,535	299,442	314,894	154,792
Purchased Services and Charges	117,375	162,402	162,762	138,366	210,671
Internal Service Charges	336,219	356,325	420,674	420,674	410,017
Capital Outlay	-	19,232	101,370	111,753	-
	10,295,724	**11,340,541**	**13,356,014**	**13,196,670**	**13,250,730**
Full-Time					
Parking Enforcement Officer	1.	1.	1.	1.	-
Police Captain	3.	3.	3.	3.	4.
Police Officer	67.	67.	72.	77.	70.
Police Sergeant	8.	12.	12.	12.	12.
	79.	**83.**	**88.**	**93.**	**86.**

Records 101.07.256

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	716,745	775,939	942,056	806,192	894,758
Personal Services - Internal Charges	231,276	244,235	296,041	295,094	279,738
Materials and Supplies	15,223	1,859	7,630	7,420	1,000
Purchased Services and Charges	225,424	79,320	156,657	155,505	156,657
	1,188,668	**1,101,353**	**1,402,384**	**1,264,211**	**1,332,153**
Full-Time					
Administrative Assistant	1.	1.	1.	1.	-
CID Clerk	2.	2.	-	-	-
Crime Scene Technician	1.	1.	2.	2.	-
Open Records Technician	1.	1.	1.	1.	1.
Police Case Clerk	-	-	3.	3.	-
Police Records Clerk	5.	5.	5.	5.	4.
Police Records Supervisor	1.	1.	1.	1.	1.
Property and Evidence Supervisor	1.	1.	1.	1.	1.
Property and Evidence Technician	2.	2.	3.	3.	3.
Public Safety Data Technician	1.	1.	1.	1.	-
	15.	**15.**	**18.**	**18.**	**10.**

Community Resources 101.07.260

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	639,376	740,976	925,667	1,029,055	998,773
Personal Services - Internal Charges	95,356	146,304	151,014	151,379	151,448
	734,731	**887,279**	**1,076,681**	**1,180,434**	**1,150,221**
Full-Time					
Police Officer	6.	9.	9.	9.	13.
Sergeant	-	-	-	-	1.
	6.	**9.**	**9.**	**9.**	**14.**

Special Operations 101.07.254

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	1,851,220	1,864,505	1,905,908	2,060,902	1,956,644
Personal Services - Internal Charges	288,655	307,064	309,719	309,399	310,460
Materials and Supplies	122,858	5,355	5,740	8,520	5,740
Purchased Services and Charges	20,848	13,383	21,545	21,430	21,545
Internal Service Charges	52,255	75,256	69,679	69,679	69,203
Capital Outlay	132,328	-	45,150	53,248	-
	2,468,164	**2,265,563**	**2,357,741**	**2,523,178**	**2,363,592**
Full-Time					
Police Captain	1.	1.	1.	1.	1.
Police Case Clerks	-	-	-	-	3.
Police Officer	14.	14.	14.	14.	-
Police Sergeant	2.	2.	2.	2.	-
	17.	**17.**	**17.**	**17.**	**4.**

Traffic 101.07.252

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	1,109,563	1,159,124	1,267,395	1,278,278	1,284,224
Personal Services - Internal Charges	180,274	188,113	191,207	190,673	190,724
Materials and Supplies	(14,340)	(11,085)	500	500	500
Purchased Services and Charges	5,205	2,321	2,500	6,599	2,500
Transfers Out	6,173	5,184	5,184	5,184	5,184
Internal Service Charges	40,710	35,651	38,343	38,343	42,981
	1,327,584	**1,379,309**	**1,505,129**	**1,519,577**	**1,526,113**
Full-Time					
Police Officer	10.	10.	10.	10.	10.
Police Sergeant	1.	1.	1.	1.	1.
	11.	**11.**	**11.**	**11.**	**11.**

Training & Internal Affairs

101.07.250

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	615,854	646,804	775,894	729,412	662,732
Personal Services - Internal Charges	100,301	99,831	101,721	101,313	100,950
Materials and Supplies	64,620	87,054	54,920	83,735	52,950
Purchased Services and Charges	77,056	98,282	81,340	91,763	49,840
Internal Service Charges	13,409	-	-	-	-
	871,240	**931,971**	**1,013,875**	**1,006,223**	**866,472**
Full-Time					
Police Captain	3.	2.	2.	2.	-
Police Officer	3.	3.	3.	3.	1.
Police Sergeant	-	1.	1.	1.	1.
	6.	**6.**	**6.**	**6.**	**2.**

Warrants

101.07.255

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	333,367	326,609	333,940	343,820	333,779
Personal Services - Internal Charges	47,610	49,768	50,486	50,438	50,483
	380,977	**376,378**	**384,426**	**394,258**	**384,262**
Full-Time					
Police Officer	3.	3.	3.	3.	3.
Sergeant	-	-	-	-	1.
	3.	**3.**	**3.**	**3.**	**4.**

Fire & Police Training Fund

Training

237.07.250

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	5,700	-	5,700
Transfers Out	29,625	37,564	18,402	28,380	18,402
	29,625	**37,564**	**24,102**	**28,380**	**24,102**

LEOSE Fund

Training 238.07.250

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	8,985	8,897	9,000	9,000	9,000
	8,985	**8,897**	**9,000**	**9,000**	**9,000**

Asset Forfeiture-State Fund

Special Operations 240.07.254

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	33,439	29,970	35,981	41,208	8,356
Purchased Services and Charges	15,192	27,095	27,400	27,400	27,400
Transfers Out	-	-	-	77,236	-
	48,631	**57,065**	**63,381**	**145,844**	**35,756**

Asset Forfeiture-Dept of Justice

Special Operations 241.07.254

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services - Internal Charges	1,000	500	500	500	500
Materials and Supplies	64,222	94,204	108,525	108,525	79,574
Purchased Services and Charges	15,873	10,589	177,000	11,000	11,000
Transfers Out	-	-	-	166,000	-
Internal Service Charges	1,111	1,429	1,219	1,219	2,129
Capital Outlay	99,473	-	-	-	-
	181,679	**106,722**	**287,244**	**287,244**	**93,203**

Asset Forfeiture-Dpt of Treasury

Special Operations 243.07.254

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	-	19,101	19,101	-
	-	**-**	**19,101**	**19,101**	**-**

Grants Fund

Grants 270.07.600

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	103,477	87,983	102,091	102,091	102,228
Personal Services - Internal Charges	326	315	707	707	707
Materials and Supplies	64,484	11,537	-	-	57,696
Purchased Services and Charges	1,844	-	3,876	3,876	3,915
	170,131	**99,835**	**106,674**	**106,674**	**164,546**

Crime Cntr & Prevention District

Administration 285.07.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	46,387	8,987	8,562	8,987
Purchased Services and Charges	23,726	13,354	1,400	3,918	221,812
Transfers Out	30,000	132,444	80,000	80,000	80,000
	53,726	**192,185**	**90,387**	**92,480**	**310,799**

Public Safety Dispatch

285.07.257

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	300,697	318,301	341,758	305,846	348,657
Personal Services - Internal Charges	93,222	97,683	98,815	1,891	98,836
Materials and Supplies	-	32,772	5,300	5,300	5,300
Purchased Services and Charges	10,330	-	11,500	9,407	11,500
	404,249	**448,756**	**457,373**	**322,444**	**464,293**
Full-Time					
Public Safety Dispatcher	6.	6.	6.	6.	6.
	6.	**6.**	**6.**	**6.**	**6.**

Detention

285.07.259

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	237,647	292,184	310,763	315,749	320,298
Personal Services - Internal Charges	92,932	97,695	98,728	2,180	98,787
Materials and Supplies	-	300	2,000	2,000	2,000
	330,579	**390,179**	**411,491**	**319,929**	**421,085**
Full-Time					
Detention Officer	5.	5.	5.	5.	5.
Detention Supervisor	1.	1.	1.	1.	1.
	6.	**6.**	**6.**	**6.**	**6.**

Facility & Vehicle Maintenance

285.07.258

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	83,182	3,064	4,442	4,441	4,442
Purchased Services and Charges	628	525	9,051	9,051	9,067
Internal Service Charges	8,305	8,305	240	-	-
	92,115	**11,893**	**13,733**	**13,492**	**13,509**

One Time-Below Line

285.07.102

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	-	221,196	227,697	236,293	7,285
Transfers Out	312,000	-	-	16,000	-
Capital Outlay	-	-	16,000	-	-
	312,000	**221,196**	**243,697**	**252,293**	**7,285**

Patrol

285.07.251

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	942,040	1,017,977	1,088,792	993,576	1,026,735
Personal Services - Internal Charges	160,390	168,570	169,549	6,408	169,166
Materials and Supplies	331,074	137,632	175,001	135,904	30,801
Purchased Services and Charges	26,033	1,504	20,303	20,303	20,303
Internal Service Charges	33,955	52,730	30,116	-	25,290
Capital Outlay	-	201,767	-	-	-
	1,493,493	**1,580,179**	**1,483,761**	**1,156,191**	**1,272,295**
Full-Time					
Police Officer	10.	10.	10.	10.	10.
	10.	**10.**	**10.**	**10.**	**10.**

Records

285.07.256

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	86,720	88,911	98,616	99,697	100,801
Personal Services - Internal Charges	31,028	32,502	32,870	680	32,871
Materials and Supplies	-	-	150	150	150
Internal Service Charges	4,224	4,224	2,880	-	3,360
	121,972	**125,637**	**134,516**	**100,527**	**137,182**
Full-Time					
Property and Evidence Technician	2.	2.	2.	2.	2.
	2.	**2.**	**2.**	**2.**	**2.**

Special Operations

285.07.254

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	412,676	463,974	467,158	476,647	442,584
Personal Services - Internal Charges	63,447	66,632	67,442	2,964	67,278
Materials and Supplies	-	76,377	1,700	39,676	1,700
Purchased Services and Charges	2,651	23,630	3,024	3,024	2,753
	478,774	**630,614**	**539,324**	**522,311**	**514,315**
Full-Time					
Police Officer	3.	3.	3.	3.	3.
Police Sergeant	1.	1.	1.	1.	1.
	4.	**4.**	**4.**	**4.**	**4.**

Training

285.07.250

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	1,033	-	-	-	-
Purchased Services and Charges	-	580	600	600	600
	1,033	**580**	**600**	**600**	**600**

Public Services

Metrics

The City of Lewisville is committed to accountability, open communication, and continuous improvement. The City created a performance dashboard that provides valuable data used in decision making regarding service delivery, management of resources, and policy recommendations and is also used as a tool for community dialogue related to City performance. In addition, measures are used to evaluate progress made toward achieving the City's Priorities and the Lewisville 2025 Big Moves. Performance metrics are derived through a variety of sources. Staff creates meaningful operational performance measures that are queried in real time to provide ease in collection as well as up to the minute data. In addition, the City conducts an annual Resident Satisfaction Survey to gather resident's views of the quality of life and service provision in Lewisville. Other metrics show the City's awards and ratings by various professional associations. Performance metrics can be viewed a number of ways - by department, by City Priority and by Lewisville 2025 Big Move (on the purple row at the top of the screen). In addition, performance metrics are listed along with a goal and the current queried values. The City will continue to add metrics to the dashboard as queries and data become available.

Link to the metrics dashboard.

Metric Name	Description	Link
Alley Condition Rating	There are approximately 96 miles of alley in Lewisville. The latest survey was completed in 2016. Each segment was given a Pavement Condition Index, (PCI) rating them from 0-100. This PCI number was used to create an A, B, C Condition Rating.	Link to dashboard
Average Number of Days to Complete Water Meter Leak Check Requests	Average number of days to complete a water meter leak check requests over the last month.	Link to dashboard
Average Pavement Condition Index Rating (PCI) - Streets	The most recent pavement condition survey was completed in 2016. Each segment was given a Pavement Condition Index, (PCI) rating them from 0-100. This measure reflects the average street condition index rating.	Link to dashboard
Bridge Condition Rating	There are 34 Bridges in Lewisville not associated with IH35 or the Tollway. TxDOT inspects bridges in multiple categories. These grades were used to create an overall condition rating for each bridge in 2016.	Link to dashboard
City Fleet - Average Age	Average age of City's active fleet	Link to dashboard
City Fleet - Change in Fuel Usage	Change in fleet fuel usage, starting with latest full month. Percentage change is calculated based on the last 365 days vs the 365 days prior to that.	Link to dashboard
Current Water Pumped (gal.) per Capita per Day (Yearly)	The per capita, yearly average, gallons of drinking water pumped into the distribution system per day. Utilizing the North Central Texas Council of Government most recent population estimate.	Link to dashboard
DFW Clean Cities Fleet Recognition Award	2019 recognition of fleets that go the extra mile to reduce petroleum and improve the air all North Texans breathe. Each fleet is gauged and scored upon their submitted annual fleet report to determine what level they achieve on a set 100 point scale.	Link to dashboard
Drinking Water Turbidity (NTU) - Current Value	The current drinking water turbidity (or cloudiness of water) measured in Nephelometric Turbidity Unit or NTUs.	Link to dashboard

Maintenance Percent Reactive vs. Preventive	The percent reactive vs. preventive maintenance for water and wastewater asset work orders.	Link to dashboard
Percent of Fire Hydrants in Service	Percentage of fire hydrants that are currently in service.	Link to dashboard
Pothole Service Requests - Days to Complete	Average number of days to complete a pothole repair service request over the last rolling 30 days.	Link to dashboard
Reduction in City Fleet Fuel Usage (5 Years - 2011 to 2016)	Decrease in fuel usage from an average of 1367 gallons per vehicle/equipment to 905 gallons per vehicle/equipment since 2011.	Link to dashboard
Satisfaction with Sidewalks	Sidewalk ratings	Link to dashboard
Satisfaction with Street Lighting in Neighborhoods	Street lighting in neighborhoods rating	Link to dashboard
Satisfaction with Trash Collection	Trash collection ratings.	Link to dashboard
School Zone Beacon Condition Ratings	Public Works maintains 68 School Zone Beacons.	Link to dashboard
Screening Wall Condition Rating	Public Services maintains 45 separate screening walls which totals to 88,414 linear feet of wall.	Link to dashboard
Sidewalk Repairs - Linear Feet	The total linear feet of sidewalk repair.	Link to dashboard
Stormwater/Drainage - Funding Received for Capital Projects	Total stormwater fee (based on impervious surface) revenue collected over the past 365 days.	Link to dashboard
Street Condition Rating	The most recent pavement condition survey was completed in 2016. Each segment was given a Pavement Condition Index, (PCI) rating them from 0-100. This PCI was used to create an A,B,C Condition Rating.	Link to dashboard
Traffic Signal Condition Rating	Public Services maintains 99 traffic signals. Of this number, 84 belong to Lewisville, 11 belong to TxDOT, 2 belong to Lake Dallas, and 1 belongs to Highland Village.	Link to dashboard
Traffic Signal/Sign Service Request - Days to Complete	Average number of days to complete a Traffic Signal or Traffic Sign repair request over the last month.	Link to dashboard

Water Consumption (Gal) per Capita per Day (Yearly Avg)	Water consumption per capita averaged over the past 365 days. Calculations based on water meter monthly billing. Utilizing the North Central Texas Council of Government most recent population estimate.	Link to dashboard
Water Distribution - Passing Bacteriological Samples	Percentage of bacteriological water samples that have no microbes present and a chlorine level greater than 0.5 from the last 30 days.	Link to dashboard
Water Meters - Under 15 Years Old	The percentage of City water meters under 15 years old. The goal is set at 75% for the current year as $1.4M has been allocated to new meter replacements, with another $740,000 planned in each of the upcoming 4 years.The goal will increase annually as the funding is appropriated to this important project.	Link to dashboard
Water-Main Breaks - Days to Repair	The average number of days to repair a water main break.	Link to dashboard
Work Order Projected Start Date vs. Actual Start Date in Days	Comparison of Public Services work order projected start schedule vs. actual start date in days. (Negative meaning starting ahead of schedule)	Link to dashboard

General Fund

Administration 101.09.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	10,576	15,736	9,600	-	9,600
Materials and Supplies	1,304	827	1,140	1,060	1,140
Purchased Services and Charges	78,634	85,329	97,083	94,528	91,827
Transfers Out	-	-	1,259,168	160,399	-
Internal Service Charges	5,596	5,842	143,910	131,882	7,050
	96,110	**107,734**	**1,510,901**	**387,869**	**109,617**

Facilities Maintenance

101.09.310

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	589,307	599,122	719,307	657,646	701,918
Personal Services - Internal Charges	213,845	225,241	228,055	227,609	227,976
Materials and Supplies	114,888	105,685	124,687	153,340	120,963
Purchased Services and Charges	966,041	1,230,963	954,118	671,131	813,348
Transfers Out	-	-	-	44,830	539,721
Internal Service Charges	28,347	26,021	27,090	27,090	28,759
Capital Outlay	180,776	-	-	-	-
	2,093,203	**2,187,032**	**2,053,257**	**1,781,646**	**2,432,685**
Full-Time					
Administrative Assistant	1.	1.	1.	1.	1.
Building Repair Technician	3.	2.	2.	2.	2.
Crew Leader	2.	2.	2.	2.	2.
Facilities and ADA Supervisor	1.	1.	1.	1.	1.
Facilities Worker	2.	2.	2.	2.	2.
Foreman	1.	1.	1.	1.	1.
HVAC Technician	1.	1.	1.	1.	1.
Internal Services Manager	0.5	0.5	0.5	0.5	0.5
Maintenance Worker	3.	3.	3.	3.	3.
	14.5	**13.5**	**13.5**	**13.5**	**13.5**

Solid Waste/HHWP

101.09.322

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	66,643	70,978	73,559	78,790	73,451
Personal Services - Internal Charges	16,197	16,924	17,101	17,098	17,098
Materials and Supplies	193	474	11,147	7,127	1,976
Purchased Services and Charges	700	813	91,385	79,746	7,756
Internal Service Charges	284	3,572	3,660	3,660	2,218
	84,018	**92,760**	**196,852**	**186,421**	**102,499**
Full-Time					
Materials Management Specialist	1.	1.	1.	1.	1.
	1.	**1.**	**1.**	**1.**	**1.**

Streets (Street Operations) 101.09.300.070

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	150,483	155,624	160,664	162,417	116,796
Personal Services - Internal Charges	31,900	33,382	33,726	33,714	17,328
Materials and Supplies	5,723	3,799	6,900	1,810	6,900
Purchased Services and Charges	113,895	116,126	113,572	115,774	61,435
Transfers Out	5,324,765	5,010,583	5,566,786	3,198,783	3,169,630
Internal Service Charges	951	965	1,000	1,000	1,000
Capital Outlay	-	120,937	-	-	-
	5,627,717	**5,441,416**	**5,882,648**	**3,513,498**	**3,373,089**
Full-Time					
Administrative Assistant	1.	1.	1.	1.	-
Public Works Manager	1.	1.	1.	1.	1.
	2.	**2.**	**2.**	**2.**	**2.**

Streets (Asphalt) 101.09.300.071

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	235,479	276,899	307,613	269,694	305,043
Personal Services - Internal Charges	95,782	100,359	101,570	101,176	101,525
Materials and Supplies	60,538	85,732	75,012	70,265	75,012
Purchased Services and Charges	1,734	6,332	3,000	2,754	3,000
Internal Service Charges	192,497	188,352	180,495	180,495	172,622
	586,031	**657,675**	**667,690**	**624,384**	**657,202**
Full-Time					
Crew Leader	1.	1.	1.	1.	1.
Equipment Operator	2.	2.	2.	2.	2.
Foreman	1.	1.	1.	1.	1.
Maintenance Worker	2.	2.	2.	2.	2.
	6.	**6.**	**6.**	**6.**	**6.**

Streets (Concrete) 101.09.300.072

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	278,959	255,701	320,857	260,978	321,328
Personal Services - Internal Charges	112,220	117,716	118,280	117,735	118,268
Materials and Supplies	122,560	143,278	153,700	94,406	153,700
Purchased Services and Charges	4,805	2,543	4,500	2,683	4,500
Internal Service Charges	50,303	55,548	57,435	57,435	57,435
	568,847	**574,786**	**654,772**	**533,237**	**655,231**
Full-Time					
Crew Leader	1.	1.	1.	1.	1.
Equipment Operator	1.	1.	1.	1.	1.
Heavy Equipment Operator	1.	1.	1.	1.	1.
Maintenance Worker	4.	4.	4.	4.	4.
	7.	**7.**	**7.**	**7.**	**7.**

Streets (Drainage/ROW) 101.09.300.073

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	348,036	312,586	396,786	321,535	374,464
Personal Services - Internal Charges	99,885	119,547	104,798	104,479	104,286
Materials and Supplies	72,473	86,439	70,200	38,556	70,200
Purchased Services and Charges	214,843	214,559	362,418	301,698	70,154
Internal Service Charges	60,586	64,518	69,135	69,135	71,977
	795,823	**797,649**	**1,003,337**	**835,403**	**691,081**
Full-Time					
Crew Leader	1.	1.	1.	1.	1.
Foreman	1.	1.	1.	1.	1.
Heavy Equipment Operator	1.	1.	1.	1.	1.
Maintenance Worker	2.	2.	2.	2.	2.
Operations Supervisor	1.	1.	1.	1.	1.
	6.	**6.**	**6.**	**6.**	**6.**

Streets (Contract Maintenance) 101.09.300.074

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	135,179	198,636	199,225	200,679	200,711
Personal Services - Internal Charges	46,584	34,136	51,080	51,029	50,581
Materials and Supplies	5,142	4,606	5,105	4,045	5,105
Purchased Services and Charges	-	146	-	162	-
Internal Service Charges	1,966	1,994	2,065	2,065	4,202
	188,872	**239,519**	**257,475**	**257,980**	**260,599**
Full-Time					
Construction Inspector	1.	1.	2.	2.	2.
Foreman	1.	1.	1.	1.	1.
	2.	**2.**	**3.**	**3.**	**3.**

Traffic Flow (Signals) 101.09.315.090

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	267,524	244,960	324,743	269,239	257,606
Personal Services - Internal Charges	65,440	68,173	86,001	85,578	68,924
Materials and Supplies	370,767	353,504	370,796	307,586	370,261
Purchased Services and Charges	140,335	128,848	157,246	124,604	156,678
Internal Service Charges	15,923	14,451	32,131	32,131	28,288
Capital Outlay	-	66,065	-	-	-
	859,990	**876,000**	**970,917**	**819,138**	**881,757**
Full-Time					
Senior Traffic Technician	2.	3.	3.	3.	2.
Traffic Signal Technician	2.	2.	2.	2.	2.
	4.	**5.**	**5.**	**5.**	**4.**

Traffic Flow (Roadway Illumination) 101.09.315.091

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	732	982	1,000	-	1,000
Purchased Services and Charges	426,220	514,922	561,612	561,612	561,612
	426,952	**515,904**	**562,612**	**561,612**	**562,612**

Traffic Flow (Signs) 101.09.315.092

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	242,030	246,687	250,377	245,690	249,763
Personal Services - Internal Charges	63,870	66,806	67,473	67,389	67,452
Materials and Supplies	283,106	284,275	287,633	282,863	162,633
Purchased Services and Charges	36,377	43,833	39,195	41,005	39,195
Internal Service Charges	3,427	3,509	3,634	3,634	6,684
Capital Outlay	15,170	-	-	-	-
	643,980	**645,110**	**648,312**	**640,581**	**525,727**
Full-Time					
Crew Leader	1.	1.	1.	1.	1.
Traffic Operations Worker	2.	2.	2.	2.	2.
Traffic Supervisor	1.	1.	1.	1.	1.
	4.	**4.**	**4.**	**4.**	**4.**

Grants Fund

Solid Waste/HHWP (Grants) 270.09.322.600

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	4,611	9,739	-	-	-
Purchased Services and Charges	-	2,486	-	-	-
Capital Outlay	-	39,124	-	-	-
	4,611	**51,349**	**-**	**-**	**-**

Water & Sewer Fund

Administration 402.09.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	407,330	398,735	383,707	383,761	390,682
Personal Services - Internal Charges	48,266	50,205	50,832	50,831	50,875
Materials and Supplies	22,080	30,082	15,200	15,200	15,200
Purchased Services and Charges	70,910	147,899	233,532	232,035	133,216
Transfers Out	1,050,000	1,750,273	100,000	100,000	388,886
Internal Service Charges	10,682	10,518	12,078	12,078	13,300
	1,609,269	**2,387,712**	**795,349**	**793,905**	**992,159**
Full-Time					
Director of Public Services	1.	1.	1.	1.	1.
Senior Administrative Assistant	1.	1.	1.	1.	1.
Utilities Manager	1.	1.	1.	1.	1.
	3.	**3.**	**3.**	**3.**	**3.**

Environmental Control (Environmental Control Services) 402.09.350.133

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	148,437	140,230	162,430	145,028	147,065
Personal Services - Internal Charges	31,417	32,824	33,256	33,101	33,156
Materials and Supplies	11,780	3,524	1,450	1,350	1,450
Purchased Services and Charges	5,742	5,992	7,414	6,200	7,414
Internal Service Charges	6,973	9,301	12,062	12,062	13,295
	204,349	**191,871**	**216,612**	**197,741**	**202,380**
Full-Time					
Administrative Assistant	1.	1.	1.	1.	1.
ECS Manager	1.	1.	1.	1.	1.
	2.	**2.**	**2.**	**2.**	**2.**

Environmental Control (Pretreatment) 402.09.350.134

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	118,449	123,782	126,446	117,893	124,714
Personal Services - Internal Charges	32,681	34,183	34,515	34,445	34,516
Materials and Supplies	7,884	14,369	10,200	10,200	10,200
Purchased Services and Charges	87,132	117,656	106,055	104,249	106,055
Internal Service Charges	3,078	4,306	4,459	4,459	4,458
	249,223	**294,295**	**281,675**	**271,246**	**279,943**
Full-Time					
ECS Inspector	2.	2.	2.	2.	2.
	2.	**2.**	**2.**	**2.**	**2.**

Environmental Control (Laboratory Services) 402.09.350.135

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	240,658	234,572	279,420	261,694	278,125
Personal Services - Internal Charges	64,001	66,366	67,145	67,011	67,123
Materials and Supplies	84,298	81,697	86,426	86,365	86,426
Purchased Services and Charges	19,798	11,402	26,220	66,297	26,220
Internal Service Charges	3,934	2,162	2,239	2,239	2,239
	412,688	**396,198**	**461,450**	**483,606**	**460,133**
Full-Time					
ECS Supervisor	1.	1.	1.	1.	1.
Laboratory Technician I	2.	2.	2.	2.	2.
Laboratory Technician II	1.	1.	1.	1.	1.
	4.	**4.**	**4.**	**4.**	**4.**

Line Maintenance (Line Maintenance Operations) 402.09.325.100

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	143,817	152,428	155,998	155,099	40,267
Personal Services - Internal Charges	31,891	33,374	33,707	33,696	16,868
Materials and Supplies	5,291	4,929	5,100	5,100	5,100
Purchased Services and Charges	84,979	125,409	95,812	91,950	92,411
Internal Service Charges	5,778	6,491	7,393	7,393	7,495
	271,756	**322,632**	**298,010**	**293,238**	**162,141**
Full-Time					
Administrative Assistant	1.	1.	1.	1.	1.
ULM Manager	1.	1.	1.	1.	-
	2.	**2.**	**2.**	**2.**	**1.**

Line Maintenance (Repair) 402.09.325.101

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	396,250	393,134	455,063	414,014	502,465
Personal Services - Internal Charges	128,057	133,974	135,465	135,244	151,829
Materials and Supplies	150,291	179,784	162,214	165,013	162,214
Purchased Services and Charges	199,692	86,440	989,424	203,276	203,276
Transfers Out	-	-	-	224,500	-
Internal Service Charges	174,656	194,910	166,355	166,355	169,991
Capital Outlay	76,767	294,867	9,799	-	-
	1,125,712	**1,283,109**	**1,918,320**	**1,308,402**	**1,189,775**
Full-Time					
Crew Leader	2.	2.	2.	2.	2.
Equipment Operator	2.	2.	2.	2.	2.
Maintenance Worker	3.	3.	3.	4.	4.
Operations Supervisor	1.	1.	1.	1.	1.
	8.	**8.**	**8.**	**9.**	**9.**

Line Maintenance (Valve & Hydrant) 402.09.325.102

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	367,849	409,393	399,490	356,236	375,366
Personal Services - Internal Charges	109,700	115,042	116,223	115,535	116,049
Materials and Supplies	41,355	15,720	16,500	142,500	16,500
Purchased Services and Charges	1,865	1,270	2,848	2,848	2,848
Internal Service Charges	2,150	2,155	2,232	2,232	2,232
Capital Outlay	25,970	-	119,000	-	-
	548,890	**543,579**	**656,293**	**619,351**	**512,995**
Full-Time					
Crew Leader	1.	1.	1.	1.	1.
Foreman	1.	1.	1.	1.	1.
Maintenance Worker	1.	1.	1.	1.	1.
Utility Operations Worker	4.	4.	4.	4.	4.
	7.	**7.**	**7.**	**7.**	**7.**

Line Maintenance (Meter Services) 402.09.325.103

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	245,789	269,216	275,977	237,714	274,597
Personal Services - Internal Charges	80,122	83,948	84,803	84,576	84,787
Materials and Supplies	215,597	147,964	124,478	137,412	124,478
Purchased Services and Charges	255,174	253,523	287,448	295,448	262,184
Internal Service Charges	5,865	7,419	7,682	7,682	12,210
Capital Outlay	-	-	20,934	-	-
	802,546	**762,070**	**801,322**	**762,832**	**758,256**
Full-Time					
Foreman	1.	1.	1.	-	-
Meter Operations Worker	2.	2.	2.	2.	2.
Meter Services Supervisor	-	-	-	1.	1.
Senior Meter Operations Worker	2.	2.	2.	2.	2.
	5.	**5.**	**5.**	**5.**	**5.**

Line Maintenance (Collection System) 402.09.325.104

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	387,187	408,640	432,824	394,627	399,341
Personal Services - Internal Charges	127,699	133,677	135,027	134,629	119,150
Materials and Supplies	76,258	68,942	50,800	50,800	50,800
Purchased Services and Charges	22,209	25,691	9,689	9,689	9,658
Internal Service Charges	91,652	103,670	107,361	107,361	107,554
	705,004	**740,621**	**735,701**	**697,106**	**686,503**
Full-Time					
Crew Leader	3.	3.	3.	3.	3.
Foreman	1.	1.	1.	1.	1.
Maintenance Worker	4.	4.	4.	3.	3.
	8.	**8.**	**8.**	**7.**	**7.**

Solid Waste/HHWP 402.09.322

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	12,804	15,343	18,073	17,434	18,325
Personal Services - Internal Charges	85	105	125	125	125
Materials and Supplies	11,607	5,359	8,353	8,353	8,353
Purchased Services and Charges	43,416	38,885	68,916	76,116	68,916
	67,912	**59,692**	**95,467**	**102,028**	**95,719**

Stormwater 402.09.320

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	211,593	210,683	219,068	204,037	-
Personal Services - Internal Charges	48,568	50,722	51,257	51,098	-
Materials and Supplies	10,900	5,911	7,395	6,520	-
Purchased Services and Charges	23,139	22,575	24,043	22,193	-
Internal Service Charges	4,322	5,982	6,195	6,195	-
Capital Outlay	24,363	-	-	-	-
	322,886	**295,874**	**307,958**	**290,043**	**-**
Full-Time					
Storm Water Inspector	2.	2.	2.	2.	-
Storm Water Specialist	1.	1.	1.	1.	-
	3.	**3.**	**3.**	**3.**	**-**

Utilities Maintenance 402.09.340

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	406,534	421,082	427,408	413,205	424,935
Personal Services - Internal Charges	110,193	117,349	119,020	118,866	118,517
Materials and Supplies	61,285	29,075	19,145	18,345	19,145
Purchased Services and Charges	35,180	10,833	9,162	5,126	9,162
Internal Service Charges	14,442	19,453	18,628	18,628	18,626
Capital Outlay	25,332	41,689	-	-	-
	652,966	**639,481**	**593,363**	**574,170**	**590,385**
Full-Time					
Foreman	1.	1.	1.	1.	1.
Instrumentation & Controls Tech	1.	1.	1.	1.	1.
Operations Supervisor	1.	1.	1.	1.	1.
Plant Operator	3.	3.	3.	3.	4.
Plant Operator in Training	1.	1.	1.	1.	-
	7.	**7.**	**7.**	**7.**	**7.**

Wastewater Disposal (Waste Water Operations) 402.09.345.130

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	924,940	980,391	983,755	1,007,084	967,351
Personal Services - Internal Charges	234,874	245,938	248,787	248,744	248,614
Materials and Supplies	428,148	308,365	330,737	338,682	413,507
Purchased Services and Charges	792,408	869,166	958,777	971,836	904,700
Internal Service Charges	46,140	48,400	39,670	39,670	45,101
Capital Outlay	190,388	49,989	-	55,736	-
	2,616,899	**2,502,249**	**2,561,726**	**2,661,752**	**2,579,273**
Full-Time					
Chief Plant Operator	3.	3.	3.	3.	3.
Foreman	1.	1.	1.	1.	1.
Plant Operator	5.	5.	5.	6.	7.
Plant Operator II	3.	3.	3.	3.	3.
Plant Operator in Training	2.	2.	2.	1.	1.
Wastewater Superintendent	1.	1.	1.	1.	-
	15.	**15.**	**15.**	**15.**	**15.**

Wastewater Disposal (Sludge Management) 402.09.345.131

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services - Internal Charges	1,000	1,000	1,000	1,000	1,000
Materials and Supplies	39,625	38,918	48,896	48,896	48,896
Purchased Services and Charges	220,008	246,684	239,250	239,880	239,250
Internal Service Charges	16,146	23,195	22,945	22,945	22,945
	276,779	**309,797**	**312,091**	**312,721**	**312,091**

Wastewater Disposal (Collection & Pumping) 402.09.345.132

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services - Internal Charges	1,000	1,000	1,000	1,000	1,000
Materials and Supplies	81,729	79,198	108,464	108,464	108,464
Purchased Services and Charges	133,394	316,220	232,589	232,389	224,994
Transfers Out	-	-	-	142,500	-
Internal Service Charges	5,145	5,542	5,483	5,483	6,389
Capital Outlay	-	-	142,500	-	-
	221,268	**401,960**	**490,036**	**489,836**	**340,847**

Water Production (Water Operations) 402.09.330.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	879,273	865,715	942,487	943,580	957,383
Personal Services - Internal Charges	219,027	246,035	249,114	248,939	249,162
Materials and Supplies	352,628	329,084	331,319	330,399	331,139
Purchased Services and Charges	564,473	601,580	556,896	574,824	546,488
Internal Service Charges	3,192	6,553	5,492	5,492	5,492
Capital Outlay	42,200	46,685	-	-	-
	2,060,793	**2,095,652**	**2,085,308**	**2,103,234**	**2,089,664**
Full-Time					
Chief Plant Operator	3.	3.	3.	3.	3.
Foreman	1.	1.	1.	1.	1.
Plant Operator	5.	4.	4.	5.	7.
Plant Operator II	3.	3.	3.	3.	3.
Plant Operator in Training	1.	3.	3.	2.	
Water Production Superintendent	1.	1.	1.	1.	1.
	14.	**15.**	**15.**	**15.**	**15.**

Water Production (Water Supply) 402.09.330.111

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Materials and Supplies	6,981,386	4,897,860	5,877,738	5,874,738	6,497,000
Purchased Services and Charges	69,041	43,231	73,132	73,632	69,139
	7,050,427	**4,941,091**	**5,950,870**	**5,948,370**	**6,566,139**

Water Production (Distribution & Storage) 402.09.330.112

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services - Internal Charges	500	500	500	500	500
Materials and Supplies	107,648	162,268	76,890	65,528	76,890
Purchased Services and Charges	455,065	424,747	423,249	421,379	512,517
Internal Service Charges	1,560	1,612	1,594	1,594	1,594
Capital Outlay	15,956	79,897	-	16,783	-
	580,728	**669,024**	**502,233**	**505,784**	**591,501**

Stormwater Utility Fund

Stormwater 430.09.320

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	-	-	-	-	214,992
Personal Services - Internal Charges	-	-	-	-	51,229
Materials and Supplies	-	-	-	-	7,395
Purchased Services and Charges	-	-	48,000	49,342	26,043
Internal Service Charges	-	-	-	-	6,195
	-	**-**	**48,000**	**49,342**	**305,854**
Full-Time					
Storm Water Inspector	-	-	-	-	2.
Storm Water Specialist	-	-	-	-	1.
	-	**-**	**-**	**-**	**3.**

Maintenance & Replacement Fund

Administration 503.09.110

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Purchased Services and Charges	-	-	375	375	375
	-	**-**	**375**	**375**	**375**

Vehicle Maintenance 503.09.360

	2017-2018 Actual	2018-2019 Actual	2019-2020 Budget	2019-2020 Revised	2020-2021 Proposed
Personal Services	438,487	449,289	516,085	458,682	618,014
Personal Services - Internal Charges	122,305	128,070	129,667	129,299	129,609
Materials and Supplies	375,942	432,495	313,380	319,280	313,380
Purchased Services and Charges	155,463	109,549	120,472	139,572	120,053
Internal Service Charges	27,439	25,710	24,535	24,535	22,998
Capital Outlay	1,981,784	3,581,563	550,000	1,046,123	1,822,000
	3,101,419	**4,726,676**	**1,654,139**	**2,117,491**	**3,026,054**
Full-Time					
Chief Mechanic	1.	1.	1.	1.	1.
Internal Services Manager	0.5	0.5	0.5	0.5	0.5
Mechanic	4.	4.	4.	4.	4.
Operations Supervisor	1.	1.	1.	1.	1.
Service Writer	1.	1.	1.	1.	1.
	7.5	**7.5**	**4.5**	**7.5**	**7.5**