Due to the passage of S.B. 656, Section 102.007 of the Texas Local Government Code was amended to require that the following information be included as the cover page for a budget document:

1. "This budget will raise more revenue from property taxes than last year's budget by an amount of $1,655,521, which is a 5.5770% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $234,084."

2. The record vote of each member of the governing body by name voting on the adoption of the budget is as follows:
    a. Mayor Dean Ueckert – (does not vote unless there is a tie vote)
    b. Mayor Pro Tem Leroy Vaughn - Aye
    c. Deputy Mayor Pro Tem TJ Gilmore – Aye
    d. Greg Tierney – Aye
    e. Rudy Durham – Aye
    f. R. Neil Ferguson – Aye

3. The municipal property tax rates for the preceding fiscal year, and each municipal property tax rate that has been adopted or calculated for the current fiscal year, include:

    Calculated Rates

    a. The property Tax Rate for the preceding Fiscal Year - $0.44021
    b. The Property Tax Rate (Current Rate) - $0.44021
    c. The Effective Tax Rate – $0.42289
    d. The Effective Maintenance & Operations Tax Rate – $0.31018
    e. The Maximum Operating Tax Rate (Rollback M&O)- $0.33500
    f. The Total Rollback Tax Rate - $0.45232
    g. The Debt Rate - $0.11087

    Adopted Rates

    a. Maintenance & Operations Tax Rate - $0.32289
    b. Debt Rate (Interest & Sinking Fund) - $0.11732
    c. Total Adopted Property Tax Rate - $0.44021

4. The total amount of outstanding municipal debt obligations secured by property taxes is $133,953,999 (including principal and interest). The total amount of outstanding debt obligations considered self-supporting is $54,755,042. Self-supporting debt is currently secured by sales tax and waterworks and sewer system revenues. In the event such amounts are insufficient to pay debt service, the City will be required to assess an ad valorem tax to pay such obligations.

    Fiscal Year 2013-14 Principal & Interest Requirements for Debt Service are:

    a. Property Tax Supported Debt: $12,073,543

    b. Self-Supporting Debt $4,118,920

LEWISVILLE
TEXAS

OPERATING BUDGET

FY 2013-2014

HOW TO USE THIS BUDGET

The City's budget is a planning and financial guide for citizens, staff, and Council members. The purpose of this document is to communicate the initiatives authorized by the City Council and enacted by City management. This guide details key revenue sources (e.g. property tax, water sales, etc.) and their planned use for the fiscal year. Readers will find a breakdown of costs, how the organization is structured, goals, objectives, accomplishments, performance measures for each department, and other pertinent statistical data about Lewisville.

The budget document contains the following information:

Introduction:
This section contains the City Manager's transmittal letter to the Mayor, Council, and citizens of Lewisville. The letter provides a brief overview of the most important modifications to the approved budget, including a discussion of the tax rate, any changes to utility rates, significant service improvements, and challenges for the upcoming year.

Strategic Planning:
The City's strategic planning initiatives are described as a foundation on which the City Council and staff operate to conduct municipal business. The City's primary 5-year planning documents are also included in this section.

Budget Overview:
The overview is the executive summary, providing detailed analysis of revenues and expenditures for all funds and management's response to the growing demands of the City.

Fund Summaries:
This section contains financial summary information for each of the operating funds.

Debt Summary:
The Debt Summary itemizes Lewisville's annual principal and interest costs, purposes, and lengths of all issued General Obligation, Revenue Bonds, and Certificates of Obligation.

Departmental Information:
The departmental sections detail department missions, activity descriptions, expenditure information presented by fund and activity, staffing level resources, and departmental accomplishments and performance measures.

Capital Improvements:
The Capital Improvements section discusses the process and itemization of the City's capital improvements program (CIP) and details all current CIP projects.

Process & Policies:
The budget process, annual budget calendar, budgetary financial policies and the City's basis of budgeting are described in this section.

Appendix:
The appendix includes statistical data of the community, charter and ordinance authorization, chart of accounts, and a budget glossary.

The cover photo is an illustration from the Holiday at the Hall celebration in December, 2013.

Any questions regarding this document may be addressed by calling the City of Lewisville at (972) 219-3408 or by writing to: City of Lewisville, P. O. Box 299002, Lewisville, Texas 75029-9002. You may also visit our web site at www.cityoflewisville.com.

City of Lewisville

Texas

Annual Budget for Fiscal Year
October 1, 2013 to September 30, 2014

As Adopted by the City Council

Councilman Neil Ferguson

Mayor Dean Ueckert

Councilman Rudy Durham

Councilman Greg Tierney

Councilman Leroy Vaughn

Councilman T.J. Gilmore

History of Lewisville

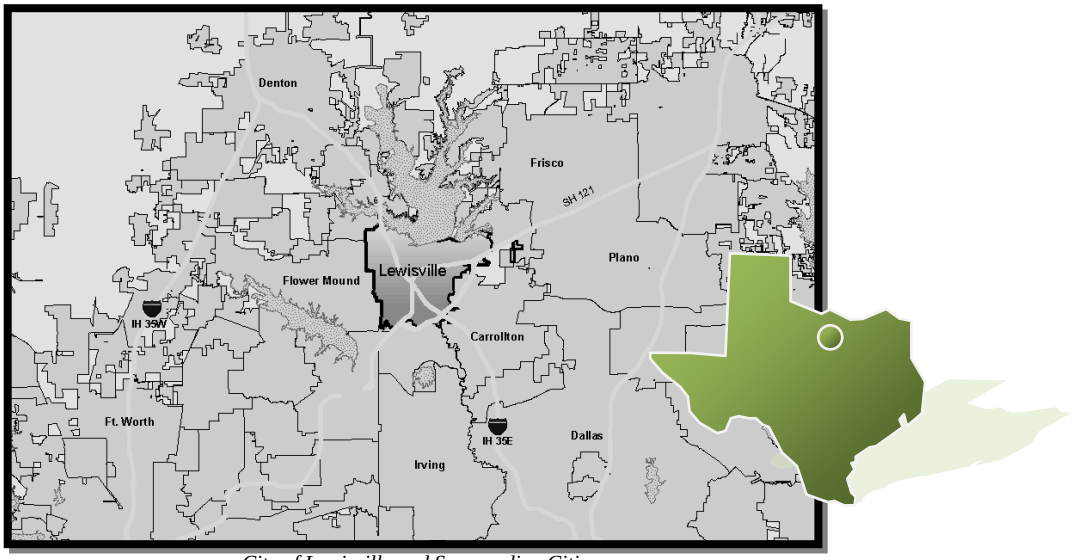
Lewisville's history dates to the early 1840's. The Texas Immigration and Land Company, recognizing the potential of the area's rich, black soil, purchased the area and offered 640 acres to families and 360 to bachelor settlers. The head of the company was W.S. Peters, and the first town in the area took his name: Peters Colony.

The actual site of the City of Lewisville was named Holford Prairie's Settlement after John and James Holford, who migrated to the area in 1844 from Platt County, Missouri. Increased settling led to land competition in the 1850's. Henry Hedgcox, title administrator for the Land Company, came in increasing conflict with settlers over title filings. In what became known as the "Hedgcox War," area residents destroyed his cabin and records and chased him out of town.

Unfortunately, property ownership then became quite difficult to determine. In 1853, Willis Stewart went to Austin on the resident's behalf. There, he completed the painstaking process of sorting out claims with the General Land Office. Stewart would eventually develop the first comprehensive homestead law. Two years later, Basdeal W. Lewis purchased the old Holford property and created the township of Lewisville.

The township's early growth was slow. But in 1881, its future was solidified by the construction of the Dallas and Wichita Railroad. By 1900, there were 500 residents. The City of Lewisville was incorporated on January 15, 1925, with a population of 825. The city's character further developed during this time through the damming of the nearby Elm Fork of the Trinity River, creating a reservoir for Dallas then known as Lake Dallas. A larger dam was constructed by the Corps of Engineers in the mid 1950's, collecting water from the Hickory, Cottonwood, and Stewarts' Creeks. This 29,700 acre ft. reservoir was named Lake Lewisville. Lake Lewisville, now the third largest lake in Texas, provides water for all city residents and has over three million visitors annually.

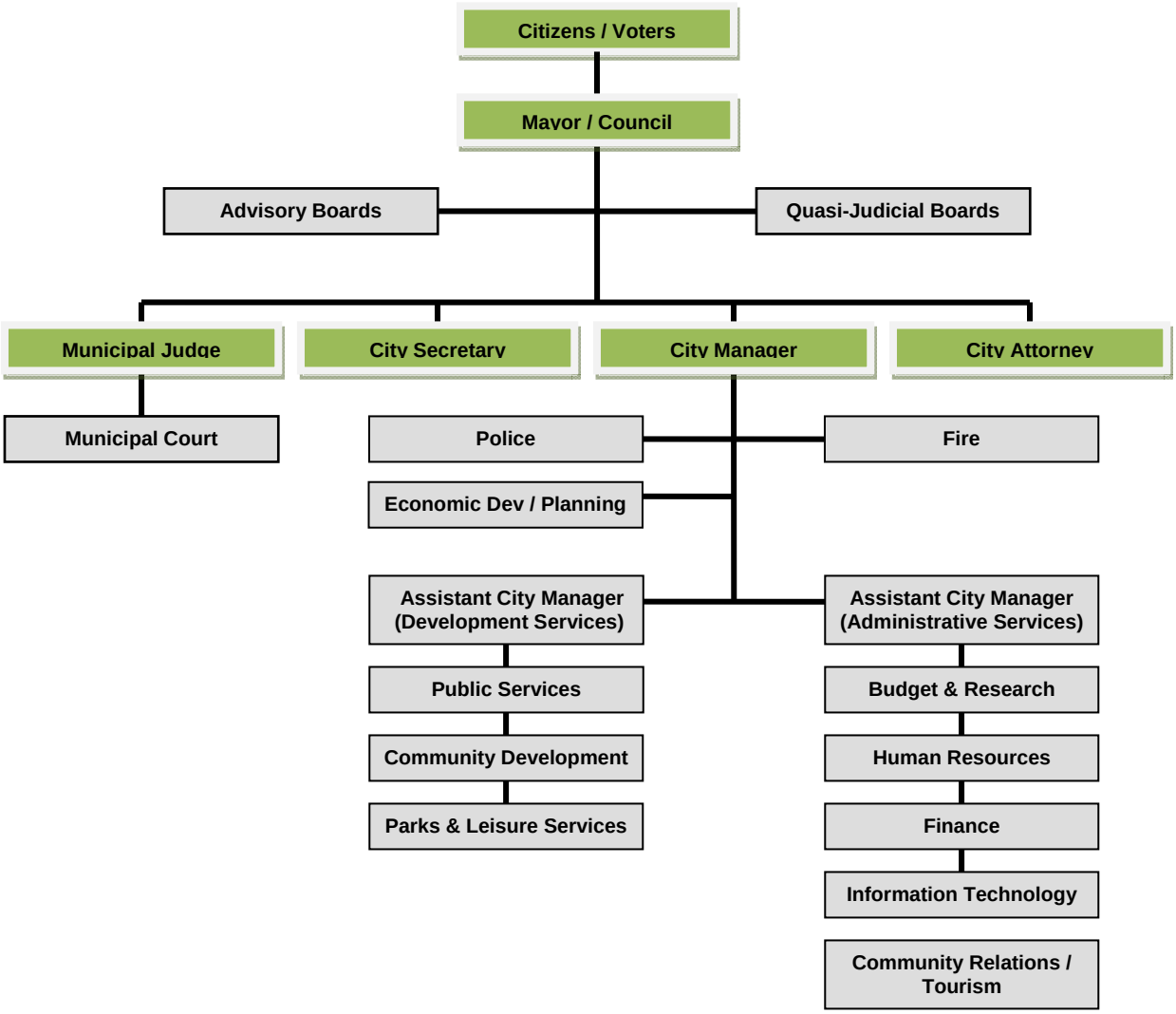
Today, Lewisville is a primary recipient of the rapid growth of the North Texas area. Encompassing 42 square miles with Interstate 35 as its corridor, Lewisville enjoys a population of 99,453, an increase of over 240 percent since 1980. Located only 30 minutes from Ft. Worth, Dallas, DFW Airport and the University of North Texas, Lewisville maintains a vital presence in the Metroplex today as it prepares for continued prosperity in the 21st Century.



City of Lewisville and Surrounding Cities

City of Lewisville

Organizational Chart



GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Lewisville

Texas

For the Fiscal Year Beginning

October 1, 2012

President

Executive Director

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Claude E. King, City Manager

To the Honorable Mayor Ueckert and Council Members:

In accordance with Section 9.02 of the City Charter and with State law requirements, I respectfully submit the FY 2013-14 Operating Budget for the City of Lewisville. Throughout the development of the budget, input was received from citizens, the Mayor and Council, and city staff. I believe this adopted budget best meets the needs of the City, in the context of our financial resources and budget constraints.

Priorities and Issues for the Upcoming Year

We have weathered this year's budget process well in terms of being able to maintain excellent service delivery and keep the property tax rate at $0.44021, the same as last year's rate.

Overall, the budget year was a less challenging year than in the immediate prior fiscal years. Sales tax revenue increased as detailed below in the General Fund Highlights section. In addition, property values increased over six percent.

Pressures on this year's budget were reduced due to changing the Updated Service Credit benefit (reduced from 100% to 75%) related to TMRS benefits last fiscal year. This change reduced the total TMRS rate to 17.55% and stabilized the cost of the TMRS benefit at the current funding level. So, for FY 2013-14, the same 17.55% rate is being utilized. The remaining pressures on this year's budget include compensation plan adjustments and health plan expenditures.

Compensation plan adjustments include a 3% general government adjustment ($277,955), a 2% market adjustment for police officers and firefighters and varying rank/rank to rank market match for other public safety positions ($462,957), and public safety step increases ($60,350).

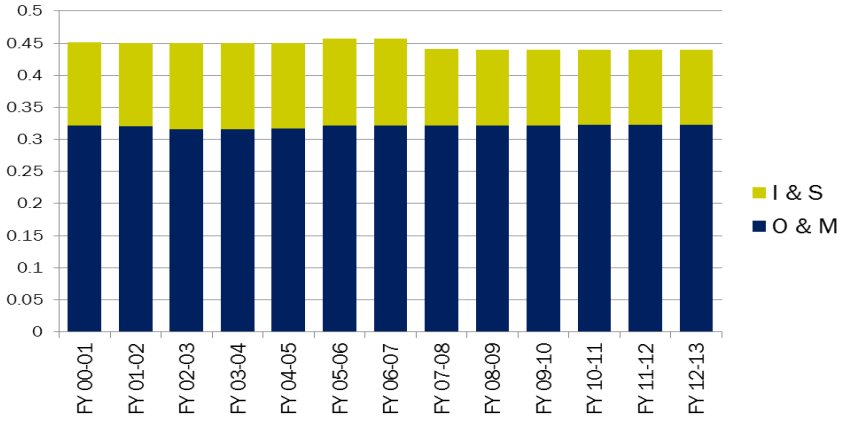
Health insurance increased $587,669 in the General Fund due to increasing the internal payment rate (the per employee rate charged to the departments to fund the employer share of the claims and administrative cost) from $8710 per employee to $9746 based on claims trends. This also covers a new $70,000 ($63 per life covered on the plan) tax for health care reform that is now required by the Federal government.

These programs totaled over $1.3M in the General Fund alone. Additionally, staff was able to increase the amount of operating funding being transferred to the CIP program for street and drainage programs by $890,901. All of these pressures on the budget primarily handled through the increased property and sales tax revenue estimates.

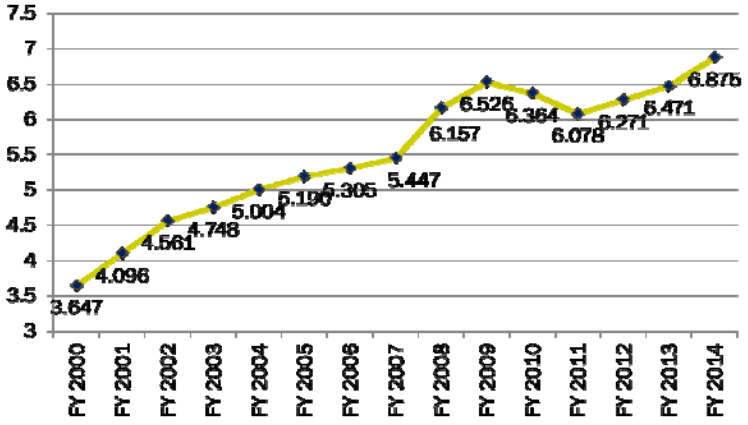
Funding was also included in the budget to complete the Vision 2025 process that was begun last fiscal year. This process involves citizens, staff, and consultants to determine what Lewisville should look like in the year 2025; specifically, looking at connectivity, diversity, growth, and resource management. This process will be complete by January 2014 and reports printed and plans put into place by April 2014.

General Fund Significant Budgetary Items and Trends

- The property tax rate remained the same at $0.44021 (O&M is $0.32289 and I&S is $0.11732). This is the 6th year the City has been able to maintain the .44021 overall tax rate.



- The property tax revenue budget increased by $1,358,068. Property values increased by 6.24% and the O/M rate stayed at .32289. This is a larger increase than seen in the prior two fiscal years.

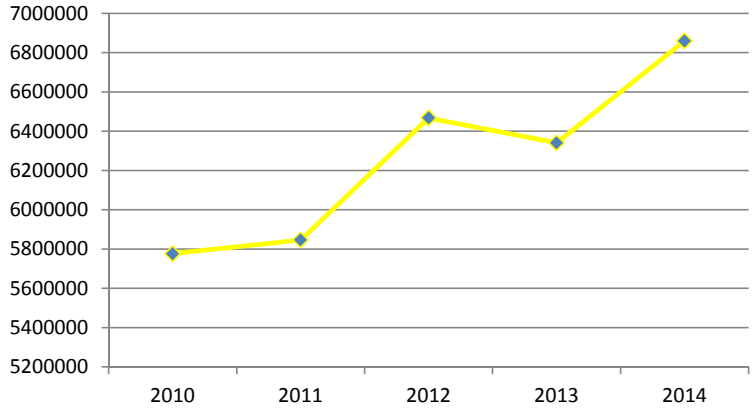


- The sales tax revenue estimate increased by $825,622. This is a 4% increase. Sales tax revenue has seen increases in each of the last three fiscal years. Even though sales tax is a volatile source of revenue dependent on the local economy, the City of Lewisville conservatively estimates this source of revenue annually and does not account for any growth until the growth actually materializes.

- Castle Hills Public Safety Agreements increased $155K based on newly negotiated agreements that are based on estimated calls for service and current cost per call. This is an increase in revenue to the General Fund.

- Franchise fees have shown some growth including telephone franchise fees (increasing $102,000 based on actual experience in prior two years) and Time Warner Television franchise fees (increased $100,000 based on actual experience in prior years).

- Health insurance increased $587,619 in the General Fund due to increasing the internal payment rate (the per employee rate charged to the departments to fund the employer share of the claims and administrative cost) from $8710 to $9746 per employee based on claims trends. This continues the increase in Health insurance costs experienced by the City for the last 10 years. This year the City will be looking to implement a Wellness Clinic, which is anticipated to be more convenient to staff as well as to lower health care costs for our employees. Following is the last three year's actual expenses, the 2013 Budget and the 2014 Budget amounts.



- Compensation plan adjustments include a 3% general government adjustment ($277,955), a 2% market adjustment for police officers and firefighters and varying rank/rank to rank market match for other public safety positions ($462,957), and public safety step increases ($60,350).

- Overall, FY 2013-14, Utility Fund revenue is projected at $27,922,385, an increase of $522,700 (1.9%) from the FY 2012-13 revenue budget. Water and Sewer sales continue strong performance.

- Water costs from Dallas Water Utilities require a pass-through water rate increase of 1.5%.

Organizational Changes

In FY 2013-14, the budget includes 732 full time personnel.

- During 2012-13, a Traffic Engineer position was reallocated to an Administrative Analyst position in Community Development (remaining salary savings were appropriated to contract traffic engineering)

Positions added in the 2013-14 budget:

- Animal Shelter Clerk is being added to the Community Development Department
- Family Violence Police Officer position was eliminated in the Grant Fund due to loss of the grant
- Administrative Analyst is being added to the City Manager's Office
- Security and Fire Systems Technician position is being added to the Public Services department
- Two-person crew is being added to the 4B Sales Tax Fund to assist with maintenance related to the upcoming Old Town Park Plaza.
- Two Property Evidence Technicians are added to the Crime Control Fund.
- A System Support Specialist is funded in the Fire Services District Fund to support technical operations in the Fire department.

Future Challenges

- ***Property values***
  Although overall FY 2013-14 property values increased, Business Personal Property (BPP), which represents 17.28% of the roll ($1.450B), increased 13.05% or $167M. It is important to note that the BPP category can be more volatile due to shifts in business inventories or relocations.

- ***Interest earnings***
  Investments earnings are down significantly from FY 2008-09 (and previous years) amounts. Until investment returns and interest rates (which are obviously linked to the overall health of the economy) pick up pace, earnings on investments and cash in the bank are expected to remain extremely low.

- ***Aging neighborhoods***
  As Lewisville ages, the issue of maintaining aging neighborhoods becomes more of a focus and one of our top concerns. Vision 2025 will focus on methods to insure these neighborhoods remain viable and active.

- ***I-35E expansion***
  As construction is beginning along I35, many businesses along the access roads will be affected by right-of-way acquisition and the construction effort. A steering committee charged with addressing impacts of I35E construction is working on these issues and has provided recommendations to the City Council. This will be a focus in Lewisville for the next three to five years.

As always, many of the revenue estimates for FY 2013-14 are dependent on the overall national economy as well as local economic activity in Lewisville. As mentioned, this is particularly true of the sales tax and development fees. That is why the City of Lewisville is extremely conservative in estimating these sources of revenue. The City also has other "dependencies," chiefly, the host fees and traffic fine revenue that create some long-term uncertainty. These revenue sources account for $4.442M (7%) of FY 2013-14 revenue and are equivalent to more than 6 cents of property tax rate. One of these (host fees) is, in fact, a known temporary source of revenue and will someday go to zero (when the landfill reaches maximum capacity), forcing cutbacks or additional revenue generation. The DFW Landfill has approximately 10-15 years before reaching capacity and Allied is very difficult to project because of its dependency on construction activity. While closures may seem very distant, it is not too early to begin building incremental adjustments for the day when these sources dry up. These adjustments could take the form of small tax rate increases, service level or cost structure reductions, new revenue sources that can be applied to current costs (e.g. sales tax options) etc. The key is to avoid using these resources as sources for ongoing services that cannot be easily eliminated in the future

In closing, I appreciate the efforts of the City Council, department directors and other staff members that participated in the development of this document. Special thanks should go to Budget and Research Director, Gina Thompson who contributed numerous hours coordinating the budget process and preparing this critical document.

Sincerely,

Claude E. King
City Manager

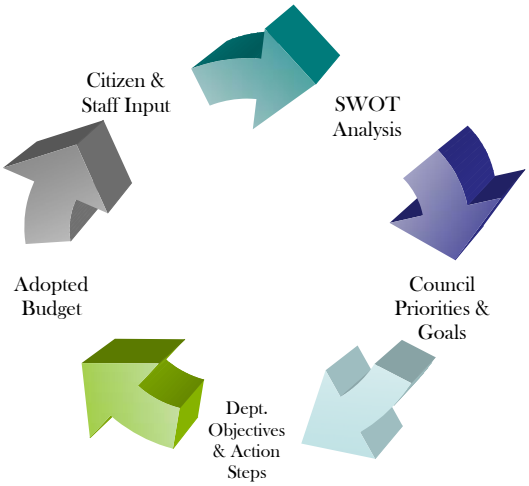
Lewisville Strategic Plan

The Mission of the City of Lewisville is to enhance the quality of life for our community and provide effective municipal service.

The City of Lewisville strategic planning process revolves around our core mission. Our strategic plan starts with determining where we stand. This is accomplished through citizen input and an internal SWOT Analysis. Based on this, the City Council sets priorities for the development of the budget. They also set one or more goals they want achieved for each priority. Departments then work to help Council achieve their priorities and goals by establishing objectives for themselves. Finally, departments determine what specific, operational steps will be needed to achieve their objectives and they request funding for specific programs.

Developing the Plan: SWOT Analysis and Citizen Input

In the first step towards refining the city's strategic plan for the next fiscal year, departments look inwards and determine their Strengths, Weaknesses, Opportunities and Threats (this is referred to as a SWOT Analysis).



Strengths and Weaknesses are short-term, and Opportunities and Threats are more long-term. The departments first develop their strengths, weaknesses, opportunities and threats using four main categories and then the City Manager and Council, assuming a more global view, select the city-wide SWOTs which will then become the overall city SWOTs.

Below are the City's Strengths, Weaknesses, Opportunities and Threats used to develop the strategic plan and adopted budget.

Infrastructure and Service Delivery – This category refers to infrastructure maintenance, development, changes, demand, equipment, etc. as well as service issues such as demand, staffing, processes, etc. Issues related to the department's service responsibility are discussed in this category.

Short-Term		Long-Term	
Strengths	**Weaknesses**	**Opportunities**	**Threats**
5 & 10 Year CIP Planning Based on Updated Engineering Studies	Adequate training and testing facilities	Benchmarking studies	**Change in state or federal laws**
5 Year Street & Drainage Program	Underutilization of GIS as a city-wide planning and mapping tool	Wastewater Reuse Program	**Disruption of technology**
Apparatus and Equipment	Appearance of corridors	Developing East Hill Park for eastside service demand	**Increased reliance on municipal courts to dispose of more serious cases**
Expanded training facility funded for Police and Fire	Appearance of junkyards on SH 121 Business	Increased use of Electronic Document Management and reduced paper demands	**Increasing non-compliance with nuisance codes**
Communications service	Deterioration and Aging	Expand technology-based service	**Unfunded state/federal**

providing voice and data over same network	Water/Sewer Facilities and Line Infrastructure	delivery	**mandates**
Comprehensive Old Town development standards and board processes	Deterioration of older neighborhoods, older retail strip centers and facilities (aging infrastructure)	I-35E corridor improvements	**Neighborhood transition and deterioration**
Comprehensive regulations for new developer construction	Incomplete use of technology	Improve facilities maintenance programs	**Organizational resistance to change**
East Hill Park lease for future east side demands	Promotion and Marketing	Increased interlocal service and facility sharing	**Public safety staffing / workload demands**
Fleet reliability due to replacement program	Traffic safety and congestion	Lakes at Vista Ridge	**Small pool of applicants including bilingual applicants**
Friendly and helpful customer service orientation	Inadequate geo-mapping for dispatch center (mapping for 911 calls uses old GIS database, current Geo-mapping doesn't track 911 calls)	Old Town parking / plaza development	**Congestion and vehicle crash increases due to I35E expansion**
Toyota of Lewisville Railroad Park	Lack of trails and connectivity	Future impact of Next Generation 911 ability for text and video 911 calls	
GO bond program for infrastructure	Limited capitalization of Lewisville Lake by out-of-town visitors	Regional disaster response training	
Infrastructure planning and regular investment	Deterioration of walls and fencing adjacent to thoroughfares	Regional sports authority	
New Animal Shelter and Adoption Center	Antiquated zoning ordinance	Westside overlay and incentive program	
ISO rating	Inability to amortize non-conforming uses	TOD overlays at DCTA station locations	
Known planning parameters (ie, build out, city limits)		Transportation (DCTA/mass transit, I-35 E widening, etc.)	
Medical Center of Lewisville Grand Theater		Expand station 6 in preparation for the addition of Truck company	
Park and library facility and service development through 4B		CASA weather radar implementation	
Positive Customer Satisfaction Rankings for Most City Services		Implement New World Software Program	
Document Imaging Software		Implement property condition survey program (per council retreat 2013)	
Expansion of new thoroughfares (Valley Ridge connection, Corporate Drive various and Trip-08		Health and Wellness Clinic for employees and their covered dependents	
Commuter rail transportation with three stations		Leverage City owned land to achieve high-quality redevelopment in Old Town	
First public arts center in Southern Denton County		Replacement of radio communications infrastructure for a digital platform in the next 3 to 5 years	
Significant environmental assets (LLELA, Elm Fork, Lake Lewisville) to attract green development			
Collection of long range plans (Old Town Plaza, Mill Street, Old Town TOD, Lake Park Master Plan, LID Plan, Parks and Trails Master Plan, I-35 Redevelopment Plan, I-35 Aesthetics, 2025 Vision Plan, and Retail Analysis)			

Fiber ring Major Campuses

People and Competencies – This category refers to current employee needs, concerns, and issues, such as performance measurement, recruitment, training, teamwork, etc. This category deals with department issues only and not broad organizational issues.

Short-Term		Long-Term	
Strengths	**Weaknesses**	**Opportunities**	**Threats**
Annual salary analysis and adjustment	Competition for certified plant operators in Public Services	Alternative training programs through interlocals / COG	**Constantly changing regulatory directives for certification requirements**
Competitive benefits package	Management level diversity	Improve police recruitment marketing	**Continued growth in work loads**
Diverse backgrounds and experience among staff	Reward and recognition program	Increase employee training opportunities	**Future non-competitiveness / inequity in salary/benefit structure.**
High expectations for customer service fulfillment		Encourage employees to participate in education programs for succession	**Competition in Metroplex for public safety positions**
Internal training program			
Leadership Development Series program to enhance department's supervisory and management skills			
Low staff-to-population ratio			
Low turnover ratio			
Strong Human Resource System			
Intranet website for employee communication			
Wellness program			
High participation in internally available development programs such as Wellness, Employee Learning Series, and Leadership Lewisville			

Political and Social - This category encompasses issues dealing with the community, boards and council, other governmental entities, etc. Again, only issues related to the particular department are discussed.

Short-Term		Long-Term	
Strengths	**Weaknesses**	**Opportunities**	**Threats**
Annual City Council retreat	Resident perception of changing neighborhood profiles	Communication and continuity between the City and LISD	**Burgeoning multi-lingual/cultural population may place increased demands on service delivery**
Political stability	Resident awareness of information and services available on city web site	Enhance customer satisfaction measurement tools / citizen & customer surveys	**Continued loss of Federal and State funding for local programs (CDBG, Transportation)**
Political support for codes and ordinances	Ineffective influence at State level	Enhance public education / marketing activities	**Erosion of annexation authority in extra-territorial jurisdiction (legislative)**
Positive Council/Staff relationship	Limited community involvement	Enhanced advisory board member training	**Legislative restrictions or mandates**

Staff involvement with regional social agencies	Marketing / image	Improve perception of community safety/security	**School system ratings**
Community programs (Citizens Police Academy, ICPAAA, Citizens on Patrol. Explorers, Neighborhood Crime Watch, Campus Crew, Adopt a School program, gang awareness education, child seat and seat belt education program and bike rodeo/safety program	Public perception of government	Increased involvement in legislative processes at State and Federal levels	**Burgeoning multi-lingual/cultural population may place increased demands on service delivery**
Participation in Texas Coalition for Affordable Power (TCAP)	Resident turnover	More active/effective community outreach programs	
Vision 2025 Community Involvement	Small pool of board/commission candidates		

Economic and Financial - As the name implies, any economic or financial issues are addressed in this section: Issues such as financial policies, funding sources, revenue concerns, user fees/rates, etc. that relate specifically to the departments.

Short-Term		Long-Term	
Strengths	**Weaknesses**	**Opportunities**	**Threats**
Aggressive tax incentive policies which increase the ability to attract new businesses	Economy	Additional grant funding sources	**Ad Valorem Tax - legislative cap effects**
Competitive Energy Costs through Aggregation	Debt Ratio (UF)	Camelot landfill user fees	**Business relocation to other cities**
Competitive Water/Sewer Rates	Decrease of impact fee revenue	Continued expansion of tax base of East Lewisville and Old Town	**Castle Hills debt load, reporting requirements, accountant workload and bond rating impact**
Comprehensive CIP review system	Dependence on sales tax	Creative funding programs to stimulate redevelopment of declining business centers	**Increased technology costs**
Continuing redevelopment of Old Town	Diminishing amount of corporate campus land	Development of cost effective health plan alternatives	**Higher operating costs due to increased density and service demand**
Fees charged by departments electronically verified against fee schedule	GB and LI zoning remaining in Old Town	Development of Southwest Lewisville	**Large Equipment Replacement Needs for Water and Wastewater**
Fiscally conservative financial policies	Low availability of new single family land	Energy conservation programs and products	**Increasing salary & benefits costs/competitive pressure from other cities**
Funding capabilities for high priority projects	Storm Water Financing	Expanded contractual purchasing agreements	**Non-funded or under-funded mandates**
Geographic location	Unaccounted for Water Loss	Expanded participation in State-wide warrant roundup program	**Legislative restrictions on revenue growth**
Low employee to population ratio	Asset tracking	Expanded use of collection services (MSB)	**Loss of business properties on I-35 (real property and income)**
Low/competitive tax rate	Lack of "move up" or executive housing	Expansion of lighting retrofit program for city facilities	**Medical Inflation Rate**
Municipal Court Security and Technology Funds		Improve cost center allocation	**Loss of Denton County Library funding to City**
Old Town Tax Increment Financing revenue / incentive program		West side overlay and incentive programs	**Potential loss of City assets (theft, fraud, etc)**

Sound bond ratings (General Obligation and Utility)	Increased use of electronic document management to reduce supply costs	**Reduction of collection rate of ad valorem taxes**
Strategic Partnership Agreement / Limited Annexation with Castle Hills business districts	Inter-Departmental Auditing and Accounting for Water Usage	**Revenue from birth/death certificates may cease once the County builds their satellite office in the City of Lewisville sometime in 2014.**
TIF bond financing in Old Town	Internal control improvements	
Vehicle and equipment replacement funding	Outsourcing services or joint provision of services	
Crime Control and Fire Services District Funds	Partnership with Lewisville Economic Development Foundation	
PEG Fund	Resort on the Lake	
Seizure funding available for capital purchases	Road impact fee	
Low/competitive fee structure	Solicitation of advertising/naming rights	
	Storm Water drainage utility/Storm Water Utility Fee	
	Use of Technology to reduce staffing demands	
	Water conservation programs/seasonal/tiered rates	
	Increased revenue from alcohol permits	
	Development of TOD areas	
	Use of cloud computing to decrease costs	

These SWOT analyses are extremely important in the budget process. First, they force the departments to look at their departmental operations in depth each fiscal year. Departments use this information to develop requests for new funding that will address a weakness or future threat, or even to build on a current strength or a future opportunity for the department. Action steps tied to weaknesses or threats tend to rank higher in funding priority, by both the departments and by City management. All requests for new funding show the link to the specific items on the SWOT analysis that will be addressed if funding is obtained.

City Council Priorities and Goals

The city mission is the point around which the strategic planning process revolves. To achieve our mission, the City Council has set nine fundamental priorities. Priorities are strategic versus operational. The Council priorities are:

1) **Provide a well-developed and maintained infrastructure, and meet the demand for services.**
2) **Controlling cost of service delivery.**
3) **Maintain financial stability.**
4) **Provide opportunities for cultural/recreational activities for residents and visitors.**
5) **Provide a community where citizens/visitors are safe and secure.**
6) **Develop the City's economic base and improve aging/substandard areas.**
7) **Meet transportation and transit needs.**
8) **Maintain a stable, high performance workforce.**
9) **Enhance the community's image and citizen involvement.**

Each City Council priority has one or more corresponding goals. Goals are more specific than priorities and not operational in nature. Below are the goals (per priority) set by the City Council:

1) Provide a well-developed and maintained infrastructure, and meet the demand for services.
- **a. *Goal:* Maintain facilities to meet service demand**
- **b. *Goal:* Improve street, sidewalk, alley and utility line condition ratings**
- **c. *Goal:* Maintain adequate capacity in water/sewer systems**
- **d. *Goal:* Maintain an effective technology infrastructure**
- **e. *Goal:* Ensure high quality plan review and inspection services**
- **f. Goal: Maintain staffing and service levels that match community expectations**

2) Controlling cost of service delivery.
- **a. *Goal:* Increase energy conservation measures**
- **b. *Goal:* Oppose unfunded state mandates**
- **c. *Goal:* Use technology in lieu of manpower when possible**
- **d. *Goal:* Control employee/retiree health insurance costs**
- **e. *Goal:* Use alternative procurement methods for facility construction when cost effective**
- **f. *Goal:* Increase interlocal service provision**

3) Maintain financial stability.
- **a. *Goal:* Maintain a budget system that funds competing needs according to the entire organization's priorities**
- **b. *Goal:* Maintain/improve revenue base**
- **c. *Goal:* Ensure effective internal control systems**

4) Provide opportunities for cultural/recreational activities for residents and visitors.
- **a. *Goal:* Increase participation in recreation and athletic programs**
- **b. *Goal:* Utilize partnerships with outside entities to improve recreational opportunities**
- **c. *Goal:* Improve the park and recreation system assets**
- **d. *Goal:* Increase opportunities for recreation oriented visitation**
- **e. *Goal:* Develop major tourist attraction**
- **f. *Goal:* Develop sport-related tourist attraction**

5) Provide a community where citizens/visitors are safe and secure.
- **a. *Goal:* Provide necessary public safety facilities and equipment**
- **b. *Goal:* Involve the community more in safety and security**
- **c. *Goal:* Match demand for public safety with the appropriate manpower**
- **d. *Goal:* Ensure high compliance with community health and safety ordinances**
- **e. *Goal:* Improve neighborhood security in aging areas**
- **f. *Goal:* Ensure disaster preparedness and timely response**

6) Develop the City's economic base and improve aging/substandard areas.
- **a. *Goal:* Improve the appearance of aging neighborhoods**
- **b. *Goal:* Increase investment in Old Town**
- **c. *Goal:* Increase re-development in other areas of the city**
- **d. *Goal:* Reduce the impacts of retail competition and I-35 expansion**
- **e. *Goal:* Stimulate retail development (existing shopping centers)**
- **f. *Goal:* Work with Vista Ridge Mall on long-range market position**

7) **Meet transportation and transit needs.**
   a. ***Goal:*** **Improve local thoroughfare system**
   b. ***Goal:*** **Utilize outside resources for road construction funding**
   c. ***Goal:*** **Develop transit (bus/rail) system in Lewisville**
   d. ***Goal:*** **Facilitate funding for full length of I35 corridor (I635 to SH380)**

8) **Maintain a stable, high performance workforce.**
   a. ***Goal:*** **Develop the organization**
   b. ***Goal:*** **Improve quality of job candidates**

9) **Enhance the community's image and citizen involvement.**
   a. ***Goal:*** **Use the Visitors Bureau and other City resources to define and promote a positive City image among residents & visitors to the City**
   b. ***Goal:*** **Increase opportunities for citizen and community participation**
   c. ***Goal:*** **Work with local stakeholders, regional and state partners, and third-party entities to maximize Lewisville's potential as a tourist destination**
   d. ***Goal:*** **Improve corridor appearance**
   e. ***Goal:*** **Develop I35 corridor comprehensive plan overlay and incentive program**
   f. ***Goal:*** **Improve communication with LISD**
   g. ***Goal*: Implement branding program**
   h. ***Goal*: Improve communication with realtor community**

Departmental Objectives by City Priority

Departments help achieve the City Council's priorities and goals by creating specific objectives they will attempt to achieve during the next fiscal year. Each department objective is tied to a City Council goal (which is in turn tied to a priority). Following is the department code used in the objectives report.

(1) Non Departmental
(2) City Council
(3) City Manager
(4) City Secretary
(5) City Attorney
(7) Police
(8) Fire
(9) Public Services
(10) Parks & Leisure Serv.
(11) Community Dev.
(12) Finance
(13) Human Resources
(14) Community Relations/ Tourism
(15) Econ. Development
(18) Information Technology Services
(22) Municipal Court

The objectives report details all funded objectives from FY 2013-14 fiscal year and are listed by City priority and then by the goal. Each objective that links to obtaining a goal is listed, regardless of the department from which it comes. This is intended to provide a comprehensive picture of the City's efforts in obtaining Council goals and priorities each fiscal year.

Priority **Provide a well-developed and maintained infrastructure and meet demand for services.**

Goal: **Improve street, sidewalk, alley and utility line condition ratings**

(05) Completion of all funded maintenance programs listed on the Five Year Street and Drainage Programs.

(13) Assure ADA access to all City Fire Stations.

(15) Implement CDBG-funded Neighborhood Improvement Projects

Goal: **Maintain adequate capacity in water/sewer systems**

(11) Improve service delivery to customers by improving technology

(11) Develop an inventory of businesses required, by current code, to have oil and sand interceptors in FY 13/14 for possible retrofit program

Goal: **Maintain an effective technology infrastructure**

(10) Provide quality Library technology infrastructure.

(10) Provide Part-Time Library staff City e-mail

(11) Throughout FY 13/14 implement the New World software program throughout all divisions.

(18) Improve Internal Information Access

(18) Implement technology systems that will improve information, storage, and reporting requirements for the organizations technology needs.

(22) Continue development of on-lines court services.

(22) Expand deployment of e-citations to all traffic officers.

(22) Expand the use of electronic signatures to other court documents to reduce processing times and improve accuracy.

(22) Deploy remote magistrate capabilities.

(22) Implement "partial payment" of fine option.

Goal: **Ensure high quality plan review and inspection services**

(11) Maintain the electronic plan review process and promote the process in order to meet goal of 30% of plans being reviewed electronically

	(11)	Gain and maintain certifications for Building Inspectors in building codes including: mechanical, plumbing, electrical, property maintenance, energy and ADA.
	(11)	Conduct/perform quality plan reviews, maintenance inspections and construction inspections throughout 2013 -2014 with measurable rates including turn-around times, decreased submittal rates and documentation/standards.
Goal:	**Maintain staffing and service levels that match community expectations**	
	(05)	Provide legal services in litigation matters against the City not covered by the City's insurance carrier or in specialized areas of law.
	(09)	Meet or Exceed State and Federal Standards for Water and Wastewater Quality.
	(09)	Completion of all scheduled maintenance activities.
	(09)	Compliance with new manual on Uniform Traffic Control Devices (MUTCD) Retro-reflectivity Standards.
	(09)	Ensure adequate resources, maintenance materials and equipment.
	(09)	Replacement of worn and obsolete equipment.
	(09)	Appropriate and convenient solid waste/recycling options for residents on an on-going basis.
	(09)	Provide Public Education/Awareness Campaigns for Environmental Issues within the Fiscal Year.
	(09)	95% of Eligible Employees Obtain (applicable Certification).
	(09)	Ensure Efficient and Effective Workforce.
	(10)	Optimal use of materials, products and utilities to meet service demands.
	(10)	Provide quality landscape maintenance for our medians and rights-of-way in order to meet citizen expectations.
	(14)	Use existing and emerging communication outlets to keep residents informed about city projects and programs, and to actively solicit input from residents.
	(15)	Partner with Non-Profit Organizations to Provide Social Services and Address Quality of Life Issues
	(15)	Coordinate Fair Housing Education Activities
	(18)	Provide knowledgeable support staff to support organization’s needs.

Goal: **Maintain facilities to meet service demand**

(08)	Remodel Fire Station 2. This facility needs upgrades and repairs to continue to provide a high level of service.
(08)	Expand Station 6 to allow for additional Truck Company
(09)	Meet or exceed 100% State and Federal Regulations.
(09)	Maintain facility systems, equipment, fixtures and structures.
(09)	Ensure adequate maintenance materials and equipment.
(09)	Improve water efficiency and conservation efforts.
(09)	Develop Asset Management System and Replacement Schedules.
(09)	Plan System Expansions.
(10)	Provide daily maintenance for the Plaza, City Hall, MCL Grand and Old Town.
(10)	Provide a quality library facility
(11)	Provide in-house design, plan review, inspections and coordination of City construction projects.
(11)	Develop utility infrastructure to foster revitalization of Old Town.
(11)	Effectively communicate and coordinate with all departments involved in the revitalization of Old Town.
(11)	Maintain the electronic plan review process and promote the process in order to meet goal of 30% of plans being reviewed electronically by the end of FY 13/14.

Priority **Control cost of service delivery.**

Goal: **Increase energy conservation measures**

(09)	Evaluate potential franchised electric cost savings.
(09)	Energy management systems for new/remodeled facilities.
(11)	Continue direction to electronic permitting systems
(11)	Educate staff on Green Building standards and associated National, State and Local programs.
(11)	Maintain/improve revenue base
(11)	Throughout FY 13/14, enforce and regulate oil and gas well ordinance.

(11) Eliminate illegal bandit signs.

Goal: **Use technology in lieu of manpower when possible**

(05) Utilize legal research technology effectively.

(09) Extend communication to remove facilities.

(12) Continuous improvement in the efficiency of the procurement function.

(15) Increase capability and utilization of the Economic Development website

(18) Implement technology systems that will improve information sharing requirements for the organizations technology needs.

(22) Develop e-mail notification process.

Priority **Maintain financial stability.**

Goal: **Maintain/improve revenue base**

(09) Review Fee Schedule, Surcharge and Cost of Services.

(09) Provide system for equitable distribution of costs and cost recovery based on use/consumption.

(11) Develop a comprehensive monthly activity report to meet the goals and objectives of the taxing district funding

(12) Adjust water/sewer storm water rates as needed to provide coverage and meet service demand.

(12) Continuous improvement in the efficiency of the Finance operations.

(14) Attract corporate, leisure and sports visitors to Lewisville hotels, meeting facilities and retail establishment.

(22) Implement a Collection Improvement Plan that utilizes multiple vendors.

Goal: **Improve bond ratings**

(12) Provide value added financial services that strengthens and sustains the City's financial position.

Goal: **Ensure effective internal control systems**

(05) Utilize all available legal remedies for collection of sums owed the City.

(12) Protect against potential loss of City assets for theft, fraud, etc.

Goal: **Maintain a budget system that funds competing needs according to the entire organization's priorities**

(03) Maintain adequate funding in City Manager's office accounts for salary related accounts as well as non-salary related accounts.

Priority **Provide opportunities for cultural/recreational activities for residents and visitors.**

Goal: **Increase opportunities for recreation oriented visitation**

(05) Ensure compliance with state law regarding municipal involvement in cultural and recreational activities.

(14) Develop ongoing and special programs at the Lewisville Center for the Creative Arts for both residents and visitors.

(14) Expand the size, quality and marketability of the Western Days festival.

Goal: **Improve the park and recreation system assets**

(10) Provide quality recreational facilities.

Goal: **Increase participation in recreation and athletic programs**

(10) Utilize creative and cost effective advertising opportunities to aid in increasing program participation.

Priority **Provide a community where citizens/visitors are safe and secure.**

Goal: **Involve the community more in safety and security**

(08) Add additional help for Emergency Management Coordinator on part-time basis.

(11) Continue to provide staff support for the Ad Hoc Neighborhood Preservation Committee and implement committee recommendations as directed by City Council

(11) Increase public awareness of services through marketing, meetings, etc.

(11) Improve partnerships with citizens.

(11) To implement or make available, certain public reports utilizing New

World software in FY 13/14.

(22) Expand Teen Court participation.

Goal: **Match demand for public safety with the appropriate manpower**

(07) To separate the background and internal investigations functions by August 2014, so as to ensure these investigations are completed in a timely manner.

(07) To hire two additional Property and Evidence Technicians and return two police officers to previously justified and budgeted duties by August 2014.

(07) Maintain a minimum staffing level to respond to service needs throughout the community.

(07) To ensure overtime funding is available to cover for late arrests, court time and to conduct grant enforcement activity.

(07) Ensure sufficient overtime funding is available for investigators and crime scene technician for investigation and crime scenes.

(07) To ensure that the Special Operations can continue to investigate crimes throughout the pay period.

(07) To efficiently process case reports for prosecution through the addition of a part-time CID Clerk Typist by January 2014.

Goal: **Provide necessary public safety facilities and equipment**

(07) Replace end-of-life emergency equipment on thirteen police cars by September 2014.

(07) Ensure the critical incident response and training equipment are available for use by September 2014.

(07) Ensure the old graphics on 24 police vehicles are replaced with the new graphics that offer more reflective surface by September 2014.

(07) To provide necessary medical supplies for victim/self-aid for each uniformed officers by September 2014.

(07) Implement TIP411 by March 2014.

(07) Ensure the captains have equipped take home vehicles by August 2014.

(07) To replace 100 percent of body armor that is outside the manufacturer warranty
period.

(07) To provide a legally traceable time standard for Public Safety applications by May 1, 2014.

	(07)	Provide ability to efficiently monitor the city facilities by upgrading the Milestone Camera computers and monitors by March 2014.
	(07)	Reduce risk of radio system failure by adding replacement/repair coverage to the radio maintenance agreement so as to have uninterrupted Radio service for the fiscal year, 2013-2014.
	(07)	Ensure the Repeat Offender Program (ROP) Software program is up and running by August 2014.
	(07)	Purchase the armored vehicle and train staff, including local agencies, in use of the armored vehicle by September 2014.
	(08)	Provide funding for new gas monitoring equipment and upgrade older meters for public and firefighter safety.
	(08)	Upgrade thermal imaging cameras - replace cameras that have exceeded service life and others that are approaching end of use.
	(08)	Provide more comprehensive situational awareness of emergency scenes
	(08)	Provide adequate tools and equipment to deliver high level of service to the citizens.
	(22)	Replace Court Staff Workstations
Goal:	**Improve neighborhood security in aging areas**	
	(05)	Provide for the effective prosecution of cases in Municipal Court of Record.
	(11)	Continue the Single Family Rental Inspection Program.
	(11)	Focus on the Old Town area to gain substandard compliance
	(11)	Improve Nuisance code enforcement.
	(11)	Evaluate potential impacts to commercial properties along the DTCA corridors and I-35 and assist Economic Development on strategies to consider future use.
	(11)	Continue evaluating NET program results.
	(11)	Encourage residents/businesses to maintain their property.
	(11)	Evaluate neighborhoods for substandard building conditions.
	(11)	Establish a liaison with the Police Department to coordinate efforts in areas of the City needing code compliance
	(11)	Establish a list of legal non-conforming properties city-wide
	(11)	Develop a comprehensive list of vacant and substandard properties

(11) Develop and adopt, through City Council, a vacant building and foreclosure ordinance that requires those properties to register with the City

(11) Provide planning assistance to depressed properties to gain compliance

Goal: **Ensure disaster preparedness and timely response**

(08) Implement the CASA weather radar system. This is a more accurate advanced warning weather radar system to help better alert our citizens of hazardous weather situations.

(09) Assess all required RMP, SPCC and ERP Plans and implement identified actions within the fiscal year.

(09) Complete Implementation of Identified Security Risks with the Fiscal Year.

Goal: **Ensure high compliance with community health and safety ordinances**

(04) To maintain adequate funding to post notices of City Council ordinances that informs the community of changes to the City's Code of Ordinances.

(11) Eliminate illegal bandit signs.

(11) Throughout FY 13/14, maintain a compliance rate of 98% of commercial buildings for fire and life safety.

(11) Continue with Neighborhood Improvement Plan working with Code Enforcement to provide unified inspections of neighborhoods

(11) Throughout FY 13/14, maintain a quarterly compliance rate of 99% of all food establishments

(11) Throughout FY 13/14, maintain a compliance rate of 99% in multi-family units.

(11) Throughout FY 13/14 increase West Nile surveillance and abatement measures as necessary.

Priority **Develop the City's economic base and improve aging/substandard areas.**

Goal: **Improve the appearance of aging neighborhoods**

(05) Provide for the effective prosecution of cases in the Municipal Court of Record.

(15) Work with 2025 Vision Plan Committees to develop guidelines for improving aging neighborhoods

(15) Explore Creation of a Community Development Corporation

Goal: **Increase investment in Old Town**

(15) Review and implement changes to the Old Town Development Ordinance and General Development Ordinance to achieve higher quality design

(15) Aggressively pursue developers and development opportunities in Old Town

(15) Continue HUD-funded Housing Rehabilitation Projects and pursue grant opportunities for HOME housing reconstruction in Old Town.

Goal: **Increase re-development in other areas of the city**

(05) Provide legal advice to ensure compliance with city ordinances and state and federal laws.

(15) Maintain a positive business environment

(15) Market Lewisville at various events and forums to create development opportunities

(15) Continue Marketing for First-time Homebuyer Program

Goal: **Reduce the impacts of retail competition and I-35 expansion**

(15) Implement the recommendations of the I-35 Plan by introducing policies to expedite redevelopment

Goal: **Stimulate retail development (existing shopping centers)**

(15) Partner with developers and shopping center owners to improve the appearance of existing shopping centers

Priority Meet transportation and transit needs.

Goal: **Improve local thoroughfare system**

(11) Complete design, obtain right-of-way and begin construction of Valley Ridge Boulevard from Mill Street to College Street.

(11) Complete design and obtain right-of-way for Windhaven Parkway at the KCS Railroad Crossing.

(11) Complete design and obtain right of way for Corporate Drive segments 2-5 (Railroad Street to east of Holford's Prairie Rd

(11) Continue implementing 2003 Bond Program.

(11) Continue to provide major intersection improvements to improve transportation services for the citizens of Lewisville.

Goal: **Develop transit (bus rail) system in Lewisville**

(05) Provide legal advice regarding contracts with other entities.

Goal: **Facilitate funding for full length of I35 corridor (I635 to SH380)**

(11) Pursue funding alternatives for IH-35E Bridge Aesthetics initiatives.

(11) Continue with TxDot and other local entities regarding I-35 Managed Lanes Design – Build Project.

Goal: **Increase re-development in other areas of the City.**

(11) Assist TxDot in design review of conflicts and traffic impacts due to the closure of the existing bridge (FM 407), etc.

(11) Continue to work with Economic Development to develop an I-35E corridor redevelopment plan.

(11) Monitor progress and assist Innovative Transportation Solutions in the proposed Denton County TRIP-08 Bond Program.

Priority **Maintain a stable, high performance workforce.**

Goal: **Improve quality of job candidates**

(13) To provide adequate funding for the Comprehensive Group Medical Plan.

Goal: **Develop the organization**

(01) Effectively monitor legislative activity.

(02) Ensure the City Council is educated and aware of crucial information to make informed decisions.

(03) Effectively staff the City Manager's office.

(05) Develop and invest in continuing legal education and training.

(07) Ensure officers receive continuing education and advanced training by September 2014.

(10)	Provide continuing educational opportunities for staff who have obtained professional certification.
(10)	Conduct needs assessment; obtain recommendations and action plan for library staffing, skill sets, streamlined workflow, and efficient service
(10)	Provide continuing educational opportunities for staff
(11)	Continue to gain certifications, improve processes and records management in the Building Inspection division to gain National Accreditation to augment ISO ratings.
(11)	Seek low-cost or no-cost training to develop continuing education/training that is more cost effective.
(11)	Encourage and create internal promotional opportunities.
(11)	Provide for advanced technical and leadership training in Fire Prevention.
(12)	Develop staff to perform at optimum levels.
(13)	To create a position to manage the overall Benefit Program.
(14)	Be actively involved in professional organizations that support city operations or provide input to state and federal agencies on city priorities.
(15)	Provide training opportunities for young staff members to increase responsibility and improve productivity
(15)	Look for cost-effective ways to manage workload and projects including staffing needs
(22)	Continue to encourage "Court Clerk Certification" of all deputy court clerks.
(22)	Ensure compliance with judicial education requirements.
(22)	Ensure compliance with juvenile case manager education requirements.
(22)	Increase department participation in city-sponsored activities.
(22)	Encourage staff participation in community outreach activities.

Departmental Action Steps

Once the departments have set their objectives for the next fiscal year, they determine if they will need new tools to achieve those objectives. These new requests can be seen as the specific “actions” the department will be taking to achieve their objectives and are hence referred to as “Action Steps”. An example of an action step would be: “Create and print crime prevention brochures.” The department would then ask for specific dollar amounts needed to create and print crime prevention brochures. Not all action steps require new money though. Many times departments determine a specific step that can be

taken to achieve an objective which does not require new funding but can instead be absorbed into their existing operating budgets.

Adding Dollars to Achieve the Desired Results of the Strategic Plan

The final step towards the development of the city's strategic plan is funding new projects/programs so the plan's goals and objectives can be achieved. New funding is not always necessary but there are projects/programs that cannot be initiated without it. Below is a listing of all action steps that were funded.

		FY 13-14	On Going Op. Impacts
Provide a well-developed and maintained infrastructure and meet demand for services.			
FIRE	Fire Station Remodel and Upgrade	244,000	0
FIRE	Station 6 Expansion	1,528,272	0
Public Services	CIP – Additional Concrete Street Rehab	320,000	0
Public Services	CIP - Traffic Signal Replacement	300,000	0
Public Services	CIP – Traffic System Improvements	193,000	0
Public Services	Increase in Cost of Raw and Treated Water from DWU	239,390	239,390
Public Services	IS - Maintenance Management System for Facilities	9,398	9,398
Public Services	IS - Part Time Administrative Support	45,000	45,000
Public Services	IS - Personnel request for a Security and Fire System Technician	60,228	58,553
Public Services	IS - Replace (26) 400 watt and (14) 250 watt lamps in the Library	15,330	0
Public Services	IS - Replace florescent lighting in fire station vehicle bays	19,314	19,314
Public Services	IS - Replace worn carpet and meet ADA standards	14,575	0
Public Services	IS - Replacement of high wattage lamps in the Performance Hall at the MCL GT	16,717	0
Public Services	IS - Replacement of obsolete HVAC equipment at the Annex and Children's Library	845,381	0
Public Services	PW - 3 Inch Trash Pumps	2,700	0
Public Services	PW - Contracted Utility Cut Pavement Repairs	180,000	180,000
Public Services	PW - Replacement of Traffic Counters	13,700	0
Public Services	PW - Shoring Equipment	10,998	0
Public Services	PW - Soil Rammer Replacement	6,500	0
Public Services	PW - Water Tapping Machine	3,775	0
Public Services	UT - Motor Control Centers for Railroad and Lake Park Lift Stations	26,327	0
Public Services	UT - Confined Space Safety	39,967	3,647
Public Services	UT - ECS Pretreatment Portable Samplers	10,236	0
Public Services	UT - Filter Building Check Valves	8,802	0
Public Services	UT - Mechanical Seals for Centrifugal Pumps	28,700	0
Public Services	UT - Northside Pump Station #9 Slanted Disk Valve	22,859	0
Public Services	UT - Plant #1 Return Activated Sludge Flow Meter	7,349	0
Public Services	UT - Rotor and Stator for Moyno Pump #2	41,309	0
Public Services	UT - Sludge Feed Pump Variable Frequency Drive (VFD) #2	7,525	0

Public Services	UT - Storm Water Tracking Software	9,495	0
Public Services	UT - Wastewater Laboratory Distiller	10,410	0
Public Services	UT - Wastewater Plant Effluent Sampler	5,432	0
Public Services	UT - Water Plant Dehumidifier	61,000	0
Public Services	UT - Water Plant Harmonic Filters for Variable Frequency Drives	58,700	0
Parks & Leisure Services	Downloadable eBooks	15,000	15,000
Parks & Leisure Services	Library 3M Security Gates upgrade	27,070	0
Parks & Leisure Services	Median and Right-of-Way Contract Mowing	113,564	113,564
Parks & Leisure Services	Plaza Maintenance Crew	187,356	154,574
Parks & Leisure Services	Upgrade Library Technologies	29,993	1,930
Comm Relations / Tourism	Create a new Electronic Communications Specialist position	67,750	66,250
Comm Relations / Tourism	Increase allottment of part-time Theater Attendant hours	11,606	11,606
Information Technology	Cisco Identify Services Engine (ISE)	50,305	12,430
Information Technology	Contact Center Expansion Phase 2	37,438	4,903
Information Technology	Fiber Expansion for Fire Stations	751,180	1,720
Information Technology	Network Central Switch 10GB Upgrade	189,950	1,500
Information Technology	Network Layer two Switch Replacements	31,900	2,600
Information Technology	Phone & Printer Replacement	23,600	0
Information Technology	Public Safety Systems Support Specialist (ITS)	71,944	71,944
Information Technology	Remote Desktop licenses	37,885	0
Information Technology	Security Information Event Management (SIEM)	42,460	0
Information Technology	Wireless Infrastructure Refresh	62,200	6,100
		6,157,590	**1,019,423**
Maintain financial stability.			
Comm Relations / Tourism	Provide event support funding to attract second major fishing tournament to Lewisville Lake	15,000	15,000
		15,000	**15,000**
Provide opportunities for cultural/recreational activities for residents and visitors.			
Parks & Leisure Services	ADA compliance - Central Park	405,000	0
Parks & Leisure Services	Furniture and equipment replacement at the Senior Center, Herring Rec Center, and the Library.	14,040	0
Parks & Leisure	Replace Chemical Controllers at Aquatic Facilities	19,860	0

Services			
Parks & Leisure Services	Replace UV Light Bulbs	7,745	0
Parks & Leisure Services	Soccer Field Renovation - ADA Compliance	600,000	0
Comm Relations / Tourism	Funding for Expanding and Upgrading the Texas Tunes Series	25,700	25,700
Comm Relations / Tourism	Increase funding for annual Arts Support Grants, as recommended by Arts Advisory Board	13,569	13,569
Comm Relations / Tourism	Purchase & Installation of Recital Hall Event Lighting & Audio	23,650	0
Comm Relations / Tourism	Purchase a set of vertical pole banners to promote the MCL Grand in Old Town	6,090	0
		1,115,654	**39,269**
Provide a community where citizens/visitors are safe and secure.			
Police Department	Critical Incident Response Equipment and Critical Incident Training Equipment	32,108	0
Police Department	Graphics update on vehicles with a life cycle longer than 3 years	25,736	0
Police Department	Implement TIP411	10,900	10,900
Police Department	Increase Radio Infrastructure Maintenance Coverage	64,015	64,015
Police Department	One (1) Armored Vehicle	290,000	7,780
Police Department	One (1) Part-Time CID Clerk Typist	13,155	13,155
Police Department	One (1) Police Officer for Professional Standards/Compliance Duties	14,381	3,400
Police Department	Purchase Two (2) Unmarked Vehicles for Captains	156,268	7,100
Police Department	Repeat Offender Program (ROP)	5,000	0
Police Department	Replace end-of-life emergency equipment on thirteen (13) police cars to be replaced in 2013/2014	95,079	0
Police Department	Replacement of Nine (9) Sets of Body Armor	7,272	0
Police Department	Time Synchronization for Public Safety Systems	22,581	989
Police Department	Upgrade of Milestone Camera Computers and Monitors for the Dispatch Center	7,500	0
Police Department	Victim Aid/Self Aid Supplies for Uniformed Officers	72,878	0
FIRE	Arbitrator	11,000	0
FIRE	CASA Weather RADAR	10,000	10,000
FIRE	Hazardous Environment Monitoring Equipment	7,674	0
FIRE	Part-Time Emergency Management Help	26,918	0
FIRE	Small Tools	39,000	0
FIRE	Thermal Imaging Cameras	132,000	0
Public Services	UT - Water and Wastewater Risk Management Plan Updates	45,000	0
Municipal Court	replace carpet	27,445	0
Municipal Court	Replace Court Staff Workstations	57,200	0
		1,173,110	**117,339**
Maintain a stable, high performance workforce.			
Non-Departmental	Lobbyist contract	48,000	48,000
Non-Departmental	Reduce fleet maintenance payments related to ecoboosts	-14,944	-14,944
Mayor & Council	Dues and Memberships	2,218	2,218
Mayor & Council	iPad Replacements	4,500	0

Mayor & Council	Mileage Reimbursement	1,648	1,648
Mayor & Council	Retreat Costs - Food Expenses	531	531
Mayor & Council	Telephone	1,236	1,236
Mayor & Council	Training	10,739	10,739
Administration	Admin Analyst	67,545	67,545
Administration	Intern	17,986	0
Police Department	Advanced Police Training	26,679	899
Community Development	Shelter Clerk	34,850	34,850
Human Resources	Reclass of Position	8,829	8,829
		209,817	**161,551**

Measuring Performance

This section shows the results of each department's FY 2012-13 (last year's) efforts to achieve their objectives. Results are listed by Council priority.

Provide a well developed and maintained infrastructure and meet demand for services.

Public Records

FY 2013 Objective	Status as of September 30,2013
To continue assisting Departments with processing hard copy documents into electronic format in compliance with the City's Records Retention Policy.	City Secretary staff continues to work with other Departments to ensure their hard copy documents are being converted into electronic format. Due to New World conversion, this process has slowed in some areas because of time constraints. Focus is being given to Departments that have staffing and time. City Secretary is confident that this process will continue and records should be converted completely within the next five - ten years.

FIRE

FY 2013 Objective	Status as of September 30,2013
Ensure adequate overtime funding to maintain levels of service	Our OT account was increased this year. Currently we are tracking even at mid year. We closed out with $17,000 in reserve.
NFPA standard 1403 states that the training facility needs to be inspected by a an Engineer who has experience with fire training facilities. This add back will accomplish this need.	We have currently contracted with and Engineer and this should be completed in the next two months. The inspection was done and we are currently working with the Engineer to complete needed repairs.

Public Services

FY 2013 Objective	Status as of September 30,2013
Completion of All Funded Maintenance Programs listed on the Five Year Street and Drainage Programs.	The scheduled maintenance activities for the 2013 Five Year Street and Drainage Program are completed. One small residential street project was not started before the end of the contract, so it will be completed with the 2014 projects.
Completion of all scheduled maintenance activities.	The screening wall at Diamond Hills Estates was completed, and other small maintenance repairs were completed at numerous locations.

Ensure adequate maintenance materials and equipment.	The grit removal project to remove grit from two Wastewater Plant Grit Units was complete in February 2013.
Ensure adequate maintenance materials and equipment.	The valve repair tools have been purchased and are in use.
Ensure adequate maintenance materials and equipment.	The Midway Pump Station was put into service in October 2012
Ensure adequate maintenance materials and equipment.	The 60ft personnel lift is in use. Holiday lighting was funded and completed for 2012. CIP for Facilities has funded an Office modification in PALS and Fire System deficiency repairs.
Ensure adequate maintenance materials and equipment.	The 30 inch Raw Water line was uncovered by Red River Construction, Inc. and found not to be the source of the on-going leak at the Water Plant. The finished water line was repaired in May 2013 by ULM. Repair to the leak between the No. 1 and No. 2 Clearwells at the Water Plant were completed by Red River Construction, Inc. Three Water Plant sites were converted to the new surveillance system. Water Plant doors, ladders and walkway improvements were complete in September 2013. Older Wastewater laboratory cabinets and the fume hood were painted in March 2013. The Wastewater Plant 2 Train #2 clarifier drive was installed in May and put into service in June 2013. The small pipe inspection camera was purchased in February 2013. Consulting engineering services were added back for oversight of aggregate power and representation at TCAP.
Ensure adequate resources, maintenance materials and equipment.	DFW Doors completed the replacement of seven doors and frames throughout the Wastewater Treatment Plant.
Ensure Efficient and Effective Workforce.	The remote access to key field crews was completed in March 2013.
Ensure Efficient and Effective Workforce.	Purchased and put into use confined space entry equipment. Making meter vault entry more efficient and safe.
Ensure Efficient and Effective Workforce.	Restored overtime has been used to cover staffing shortages due to promotion and turnover for both Water and Wastewater Treatment Plants. Police Dispatch began taking the after hours utility service calls in March 2013. Equipment and software for the two consoles were purchased.
Improve water efficiency and conservation efforts.	The leak detection equipment is in service.
Maintain facility systems, equipment, fixtures and structures.	Funding for fleet repair parts was received, but remains under demand.
Maintain facility systems, equipment, fixtures and structures.	Surveys conducted to determine levels of service and associated costs for services in area cities. Franchise negotiations with hauler include service enhancement options for Council consideration. Special event recycling options expanded with the purchase of additional recycling containers.
Meet or Exceed State and Federal Standards for Water and Wastewater Quality.	Stage 2 Disinfection Byproduct sampling and analysis requirements are completed by the TCEQ's mandated schedule for public water systems. Improvements to the Reclaim Basin will be installed after winter maintenance is complete. The Wastewater Laboratory Amperometric Titrator was replaced in November 2012. A new Hach DR 5000 Spectrophotometer was purchased for the Water Laboratory in December 2012.

Provide Public Education/Awareness Campaigns for Environmental Issues within the Fiscal Year.	Water quality and recycling education materials distributed to over 2,000 LISD and private day care pre-kindergarten students. Utility bill message on preventing fats, oils, and grease (FOG) in sewer system went out to all utility customers. Trinity Trash Bash reached 200 participants with water quality and FOG education materials. Recycling information provided to multi-family complex kicking off new recycling program (600 residents). Texas Recycles Day project called, Shop My Closet, focused on re-use of clothing reached over 500 students at two LISD middle school campuses and collected over 1,400 items of clothing. Series of water conservation classes conducted for residents and multi-family property managers reached 200 participants. Two medication take-back programs provided in partnership with LISD resulted in 1,350 participants bringing in over 4,600 pounds of unused medications.
Replacement of worn and obsolete equipment.	The three new sand spreaders are in service.
Replacement of worn and obsolete equipment.	The 18, 24 and 36 inch valves were installed at the Water Plant. Programmable Logic Control replacement parts were purchased in December 2012. Upgrades were made to one of the Water Plant PC s to the new IFIX software and three distribution sites were also upgraded. The crane truck to be used by Utilities Maintenance for pulling motors and pumps was purchased in February 2013 and put into service in October 2013. The Water Laboratory Water Bath was replaced in November 2012. Wastewater Treatment Plant upgrades to the new radio system and integration are complete; some programming remains to be completed. The Wastewater Plant Drain lift station equipment including pumps and motor control center were completed in May 2013. The No.1 sludge feed pump rotor and stator were installed in January 2013. The Wastewater Laboratory balance table was ordered in April 2013.
Replacement of worn and obsolete equipment.	The Midway Pump Station was put into service in October 2012.

Parks & Leisure Services

FY 2013 Objective	Status as of September 30,2013
Optimal use of materials, products and utilities to meet service demands.	An average of 51,970+ library print and a/v materials were checked out each month. Library online research tools were accessed an average of 2,260 times per month. Each month 2,500+ residents attended 90+ educational classes and events at the library

Control cost of service delivery.

Public Services

FY 2013 Objective	Status as of September 30,2013
Evaluate potential franchised electric cost savings.	Two new solar powered street lights were installed on Main Street along the south side of the MCL Grand.
Extend communication to remote facilities.	The Water Plant Lime level sensors were installed in January 2012. Training for Water and Wastewater Plant supervisors in IFIX SCADA software was completed in March 2013.

Human Resources

FY 2013 Objective	Status as of September 30,2013
Work with the Wellness Committee to find ways to engage plan participants in healthy life styles.	The City has opened a CrossFit facility for Police and Fire sworn personnel. The facility is heavily used and employees have noted increased endurance at work. The FitBit program averages 100 employees participating in the challenges. The City has a Weigh Watchers at Work program underway and 30 employees are participating in the 19 week program.

Maintain financial stability.

Non-Departmental

FY 2013 Objective	Status as of September 30,2013
Appropriately fund leave liability amounts for the 2012-13 fiscal year.	Leave liability amounts for the fiscal year were appropriately funded in FY 12-13.

Finance Department

FY 2013 Objective	Status as of September 30,2013
Continuous improvement in the efficiency of the Finance operations.	CAFR and other annual reports completed on time. Monthly accounting period closing, reconciliations and CIP reporting continuing. Enrollment increasing monthly for electronic utility billing. Implementation of New World software underway. RFP for audit services completed this year. Weaver, LLP was selected to begin services for FY 2013. Consolidated Water and Sewer, Health and General operations accounts to one bank account for increased internal efficiency.
Provide value added financial services that strengthens and sustains the Citys financial position.	Financial plans updated. Completed a May issuance of $12.455M general obligation improvement bonds and $5.205M revenue improvement bonds. Ratings from agencies improved this year to AAA from both S&P and Fitch on the City's general obligation and revenue bonds. Final analysis of new stormwater and drainage fee and utility underway with completion later next fiscal year. Tiered rate structure analysis for water conservation rates to be reviewed further in coming year.

Provide opportunities for cultural/recreational activities for residents and visitors.

Parks & Leisure Services

FY 2013 Objective	Status as of September 30,2013
Improve promotion of PALS activities, classes, and events.	Regular postings continued on Library Facebook page with over 1,000 "likes" from community members. Library staff offered basic computer instruction classes at the Lewisville Senior Activities Center and continued visits to Lewisville Independent School District campuses to promote library materials, classes, services, and facilities.
Upgrade library computer lab public use computers	Information Technology staff reported that the upgrade to library computer lab public use computers is planned for October 2013.

Provide a community where citizens/visitors are safe and secure.

Legal Department

FY 2013 Objective	Status as of September 30,2013

Provide for the effective prosecution of cases in the Municipal Court of Record.	95% convictions

POLICE DEPARTMENT

FY 2013 Objective	Status as of September 30,2013
To install window tinting and lighting in the jail by December 31, 2012.	The project was completed on February 2013.
Advertise, test and hire six new dispatchers, which includes field training and TCLEOSE and EMD Emergency Medical Dispatcher certified by September 30, 2013.	Six dispatchers have been hired and trained.
Complete Basic detention officer training through the Municipal Jail Association of Texas MJAT by September 30, 2013.	All detention officers have attended the Municipal Jail Association of Texas MJAT training program.
Complete hiring of the remaining police officers from mid year.	In 2013, LPD hired fourteen police officers. Four were hired between October 1 and December 31, 2012. Four were hired between January 1 and March 31, 2013. Six were hired between April 1 and September 30, 2013. However, there has been a number of turnover and retirement, that resulted in the Department having 7 vacant police officer positions on September 30, 2013.
Complete the Field Training Officer program and be released to full duty by September 30, 2013.	All nine officers in Field Training as of March 2013 completed Field Training. One of those officers resigned prior to September 30, 2013. In 2013, LPD hired fourteen police officers. Four of the fourteen officers completed training by September 30, 2013. Four were hired between January 1 and March 31, 2013. Six were hired between April 1 and September 30, 2013.
Ensure outdated Low Roll Distraction Device is replaced September 30, 2013.	The objective is met. The Low Roll Distraction Devices was received in March 2013. On May 3, 2013 our SWAT team completed training on the use of the new distraction devices. Team members are now outfitted with the new devices and ready to deploy in the field when needed.
Ensure portable radio and UPS batteries are available for use by September 30, 2013.	The objective is met. The portable batteries were received in October, 2012. The UPS batteries were received in June 2013.
Ensure sufficient overtime funding is available for investigators and crime scene technician for investigation and crime scenes.	The action step for additional funding in CID overtime account related to this objective was not funded.
Ensure the department has a Tactical Robot for deployment by September 30, 2013.	Objective is met. The Robot was received in August 2013.
Ensure the department is equipped with Three Emergency M4 Rifles and Three Firearm Closet Vaults by September 30, 2013.	Objective is met. The items were received in August 2013.
Ensure the old phone for Hostage Negotiations is replaced by September 2013.	Objective is met. The old phone was replaced in June 2013.
Ensure the Range Lead Decontamination Program is complete by September 30, 2013.	The objective is met. The program was completed on July 2013.
Maintain a minimum staffing level to respond to service needs throughout the community.	Objective is met.
Provide a Basic Supervision course to the new supervisor by September 30, 2013.	Two supervisors from dispatch and one supervisor from records completed the course in May 2013.
Purchase three new vehicles with all ancillary equipment installed by September 2013.	This objective is met.

The new sergeant will complete a Basic Supervision course by September 30, 2013.	The new Street Crime Unit sergeant's position is currently unfilled. When the position is filled the sergeant will be sent to basic supervision training.
To ensure 100 percent compliance with city wide video platform standards using Preferred Technologies by July 1, 2013.	Objective is met. The Jail video camera was replaced in December 2012.
To ensure overtime funding is available to conduct grant enforcement activity.	The action step for additional funding in Traffic overtime account related to this objective was not funded.
To ensure that the Special Operations can continue to investigate crimes throughout the pay period.	The action step for additional funding in Special Operations overtime account related to this objective was not funded.
To ensure the department is well equipped with needed rifles by September 30, 2013.	The rifles were received on January 8, 2013 and deployed.
To equip all officers with an Electronic Control Device ECD by September 30, 2013.	The TAZERS were received in March and the hosters were received in end of July. TASER training was not started until October 10, 2013 due to limited availability of instructors. As of December 18, 2013, 119 officers out of the 143 officers has received the required training and the ECD have been issued.
To provide necessary equipment in support of the DEA Task Force Agreement by June 30, 2013.	The SUV for the DEA task Force was delivered in December 2012. Since then the vehicle has been fitted with necessary equipment and the vehicle deployed to the officer.
To purchase two new Automated License Plate Readers ALPR by August 2013.	Objective is met. The Automated License Plate Readers were deployed in June 2013.
To replace 100 percent of body armor that is outside the manufacturer warranty period.	Objective is met. The new replacement vest was issused to officers in August 2013.
To replace our Two Automated License Plate Readers ALPR that have reached end of service life by August 2013.	Objective is met. The Automated License Plate Readers were deployed in June 2013.

FIRE

FY 2013 Objective	**Status as of September 30,2013**
Action step needed to supplement the Fire Prevention District account for purchasing new Medic Unit. Total amount needed to purchase this unit with equipment surpassed the estimated amount funded.	Funding was added and this unit was purchased, delivered and placed in service.
Add back Division Chief of Investigations which was given up to meet target number. This position helps to provide adequate supervision, safety and control of personnel. Provide a full time fire investigators to supervise on shift investigators and manage case load.	This position was given back this budget year.
Adjustment of salaries listed in Fire Prevention District 216 account. Salaries have increased along with benefits and this adjustment will bring this account in line with current salary and benefit package.	Funding was added to cover this shortage.
Current air bag system used for rescues is past its recommended service life. This action step would fund new equipment to maintain the current level of service	This replacement equipment is currently being purchased.
Current air bag system used for rescues is past its recommended service life. This action step would fund new equipment to maintain the current level of service	Purchased and placed in service

Currently our hose reserves are completely depleted. This action step would fund additional purchases to help maintain adequate hose on all apparatus	We are currently performing our annual testing of all hose. This will be complete in May. Once this is done we will know how much hose in what diameters to order. This will be done in June. All monies were spent and additional reserves of hose were purchased.
FCC is mandating an upgrade to existing Emergency Warning Siren System by January 1, 2013. This funding will bring us into compliance.	This rebanding was done in December 2012.
Replace aging small power tools used for fire and rescue operations	This project is on going. We should have the majority of our power tools replaced with modern and current technology by June. We are also using this funding to upgrade many nozzles and fire appliances. In the past we have used 4 different manufacturers. By June we will have significantly upgraded, replaced and standardized many older nozzles and appliances. We have upgraded all small engine equipment with the latest equipment increasing reliability and decreasing maintenance costs.
This action step is need to cover the costs for the Fire Prevention District uniforms and personal protective equipment account. This account was based on estimates from over 12 months ago and items purchased with these funds have had cost increases.	Funding was added to cover this shortage. Adjustments made to fund account.
This action step is needed to add money to replacement vehicle account for the new medic.	This was added.
This action step is needed to fund OT for the 216 account Fire Prevention District. The account needs OT listed for the 9 positions that will be added.	This was added.
To provide necessary technical and network resources for employees	Funding was added to cover these expenses.

Public Services

FY 2013 Objective	Status as of September 30,2013
Assess all required RMP, SPCC and ERP Plans and implement identified actions within the fiscal year.	The Ammonia Gas Detection system was installed in January 2013. Four Level A Chemical suits were purchased for the Water and Wastewater Plants in November 2012. The portable generator to be used at lift stations for emergency power was purchased in February 2013. Installation of the Vista Ridge generator has been installed and electrical contractor completed connections to switchgear in November 2013. Replacement of approximately 650 feet of chain link fence was completed in May 2013.
Complete Implementation of Identified Security Risks within the Fiscal Year.	SCADA system upgrades to the Water Plants emergency backup system are in progress and are scheduled to be complete by September 2013.

Community Development

FY 2013 Objective	Status as of September 30,2013
Improve Nuisance code enforcement.	End of FY 12/13 98% compliance rate completed survey of out building, garage conversions, and car ports in residential.

Maintain a stable, high performance workforce.

Parks & Leisure Services

FY 2013 Objective	Status as of September 30,2013

Strengthen staff continuing education/training opportunities	Staff continued to take advantage of free and low-cost webinars offered by various groups and agencies.

Community Development

FY 2013 Objective	Status as of September 30,2013
Provide for advanced technical and leadership training in Fire Prevention.	Two members of the Fire Prevention Division attended the annual Fire Marshal's Conference in Austin witch provided leadership training courses in fire prevention.
Seek low-cost or no-cost training to develop continuing education/training that is more cost effective.	Engineering staff attended sufficient training to maintain registration. Most training was local and either no cost or very low cost. Construction inspectors also attended local low or no cost training related to work zone safety and ADA.
Seek low-cost or no-cost training to develop continuing education/training that is more cost effective.	Members of the Fire Prevention Division have attended two free seminars regarding fire prevention and will continue to seek out opportunities for free/low-cost training courses.
Seek low-cost or no-cost training to develop continuing education/training that is more cost effective.	City Engineer, Assistant City Engineer and one Civil Engineer attended a free one training by Freese & Nichols on "What is Geomorphic Stream Assessment?" City Engineer and two Civil Engineers participated in a free webinar by Texas Board of Professional Engineers on Engineering Ethics. Assistant Civil Engineer attended training by FEMA and Texas Water Development Board on "Managing Floodplain Development Through the NFIP". City Engineer plans to attend the Fall Texas Floodplain Management Association Conference. Assistant City Engineer and one Civil Engineer plan to attend the ASCE Texas Section Fall Conference. One Civil Engineer attended the Federal Highway Administration class on Pedestrian Facilities Design. One Civil Engineer attended the UT Austin Alumni class on "Advances in Alternative Cements for Sustainable Concrete". Secretary has attended IT training on Google and Excel. Two Construction Inspectors attended the Texas Public Works Association's Inspectors Roundtable. Four Construction Inspectors attended the DOT/TXDOT class "Designing Pedestrian Facilities for Accessibility". Two Construction Inspectors attended the TXDOT safety course "Work Zone Traffic Control". One Construction Inspector attended the TPWA - North Central Texas Branch One Day Education Conference. Three Construction Inspectors attended the 811Pipeline Safety Course. All Sanitarians attended three local quarterly TEHA meetings to attain continuing education credits. New employees, in Health Services, have also benefited from free on-line training courses offered by the Food and Drug Administration. Three sanitarians also attended Building Professional Institute in 2013. Two Animal services officers attended a Animal Control Conference in Austin, TX, one officer attended an Animal Expo in Tennessee and one completed their state certification as an Animal Control Officer.
Seek low-cost or no-cost training to develop continuing education/training that is more cost effective.	Building Inspectors attended 3 Classes and online study for plumbing certification.

Evaluation of Second Year of Crime Control District Strategies

Strategy 1: Enhance detention services by hiring Five Detention Officers

Objectives:

Hire five additional Detention Officers to staff the control room in the Law Enforcement Center.

Provide even staffing on each shift.

Allows staffing of the control room seven days per week and provides much needed opportunities on fully staffed days to also staff the front desk.

Performance Measures:

Advertise, test and hire five new detention officers.

Complete the field-training program for the five new detention officers.

Complete Basic detention officer training through the Municipal Jail Association of Texas (MJAT).

Strategy 1 Evaluation: The detention officer position continues to be a difficult position for recruiting quality candidates. The department's hiring standards are the same for Detention Officer as they are for Police Officer; however, the City receives fewer applicants for the position of Detention Officer. The Crime Control fund is authorized five Detention Officer positions. There are currently three vacant positions. The department recruited and tested applicants for the detention officer in August. Fifty (50) applicants passed the test. Currently there are 35 remaining applicants in various stages of the background investigation process, and the intent is to work through the remaining candidates as quickly as possible.

Strategy 2: Enhance detention services by hiring one Detention Supervisor

Objectives:

Five shifts covered currently; two shifts a week are unsupervised. The addition of a sixth supervisor provides 100% supervisor assignment to with the ability to provide a supervisor 70% of the time.

Performance Measures

Advertise, test and select/hire a Detention Supervisor and assign to the night shift.

Provide a Basic Supervision course to the new supervisor.

Provide a supervisor on all shifts a minimum of 70% of the time.

Enroll the new supervisor in the Leadership Development Series of courses.

Strategy 2 Evaluation: The Police Department will advertise, test and promote a new Detention Supervisor from within the department once two more detention officers are hired according to Strategy 1.

Strategy 3: Enhance and expand the narcotics unit.

Objectives:

Hire one narcotics officer; Unit grows to 5 officers (due to DEA task force involvement currently only 3 local officers. This will provide 4 officers for local investigations.)

- Two Teams of Two

Street Crimes Officers can return to their assignments

Performance Measures:

Advertise, test and hire a police officer, which may include attendance at the Basic Police Academy.

Complete the Field Training Officer program and be released to full duty.

Announce opening to the Narcotics Unit and select candidate to fill the new opening.

Complete a Basic Narcotics Investigator's course.

Increase arrests for narcotics violations by the Narcotics Unit by 15% over the previous year.

Strategy 3 Evaluation: The Police Department is continuing to work off a list of police officer applicants from a test in November 2012. Several new police officers are in field training delaying the selection of a new Narcotics Officer position. The Police Department anticipates selecting a narcotics officer to fill this position in the 3rd quarter.

Strategy 4: Enhance and expand the Special Operations Unit.

Objectives:

Hire One Sergeant to supervise the Street Crimes Unit and Gang Unit

One sergeant will supervise Street Crimes and Gang, one will supervisor Narcotics

Provide closer supervision to narcotics investigations due to the inherent risks with these types of investigations.

The additional supervisor and vehicle returns the span of control back to the desired 5:1 ratio.

Performance Measures:

Conduct promotional screening and promote a new sergeant.

The new sergeant will complete a Basic Supervision course.

Advertise and select a qualified supervisor from existing sergeants for transfer.

Increase arrests by unit officers 10% over the previous year.

Return span of control to 5:1 by assignment of the new sergeant.

Strategy 4 Evaluation: The Police Department has advertised, tested and completed a Police Sergeant promotional process and promoted a new sergeant. The new sergeant is in field training with "A" shift (7:00 am to 7:00 pm, Monday through Thursday) and is scheduled to attend a basic supervision course in January 2014. Once the new sergeant is trained, an existing sergeant can be transferred into the Narcotics Unit by mid-year. Span of control is expected to reach 5:1 at that time.

Strategy 5: Enhance and expand the Street Crimes Unit.

Objectives:

Hire two street crimes officers - Current staffing is 4 officers

Provide greater focus to burglary and vehicle thefts as they continue to be nuisance crimes in neighborhoods and business districts

Surveillance coverage is difficult with only 4 officers – 6 officers will allow two teams of 3 officers or 3 teams of 2.

Performance Measures:

Advertise, test and hire two police officers, which may include attendance at the Basic Police Academy.

Complete the Field Training Officer program and be released to full duty.

Announce openings to the Street Crimes Unit and select candidate to fill the new openings.

Increase arrests by the Street Crimes Unit by 10% over the previous year.

Strategy 5 Evaluation: The Police Department has ten new police officers in training with half completing their training by May 2014. Once they are out of training in May, openings in the Street Crimes Unit will be announced and candidates selected to fill the openings.

Strategy 6: Create a Tactical Dispatch Program.

Objectives:

Hire 6 dispatchers to create a tactical dispatch program

Dispatch Center handles all calls for police, fire and EMS; Radio Channels are "closed" during critical incidents; Tactical Dispatch will provide additional staffing during the following critical incidents:

Armed Robberies

Homicides

Aggravated Assaults/Shootings/Stabbings

Domestic Disturbances

Barricaded Suspects/Hostage Situations

Hazardous Material Spills

Major Accidents/Fatalities/Freeway Closures

Multi-alarm Fires

Performance Measures:

Advertise, test and hire six new dispatchers, which includes field training and TCLEOSE and EMD (Emergency Medical Dispatcher) certified.

Adopt new written policies to incorporate the new procedures required for tactical dispatching and train all Communications staff on the new procedures.

Create a work schedule identifying the hours of the day and the days of the week using current statistical analysis of Priority one calls.

Schedule tactical dispatchers on the day of week and hour of the day when most Priority 1 calls occur, 80% of the time.

Reduce the instances of closing a radio position to field units during Priority one calls by 80% or more.

Strategy 6 Evaluation: The Police Department has advertised, tested and hired six new dispatchers including TCOLE and EMD certifications. Two of the six have completed field training and the rest are due to complete training by mid-year. New policies were written to incorporate tactical dispatching into existing procedures and all Communications staff members were trained on the new procedures. A work schedule was created for the tactical shift based on statistical analysis. That schedule is two shifts from 5:00 pm to 3:00 am, Sunday through Wednesday, and 5:00 pm to 3:00 am, Wednesday through Saturday. Two new tactical dispatchers are already assigned to each new shift and once the remaining four dispatchers are out of training, there will be three scheduled to each shift. The goal is to have an 85% reduction in closed channels during the peak hours of 5:00 pm to 3:00 am each day.

In addition to these strategies, additional funding was provided for four automated license plate readers that were purchased during FY 2012-13 in response to the first year strategy of enhancing covert surveillance methods.

Evaluation of Second Year of Fire Services District Strategies

Strategy 1: Enhance Daily Minimum Shift Staffing Levels

Objective: Raise minimum staffing level by 2 on all three shifts by hiring 9 fire fighter/paramedics.

Performance measures:

Hire 9 Firefighter/Paramedics

Complete orientation training and assign to Shifts

Raise minimum staffing level by 2 on all 3 shifts

Lower response time to EMS calls to 4:00 minutes or less

Evaluation of Strategy 1: Approximately 130 candidates were tested. This included written examinations and a physical agility test. From this candidate pool, background checks were performed on 55 applicants. The city made job offers to 9 candidates and they were given the remaining tests including polygraph examination, psychological testing, and medical physical. Note: The nine firefighter/paramedics started orientation November 19, 2012. Paramedic/Firefighters have completed orientation training and been assigned to shifts. The Medic unit was placed in service January 9, 2013. The minimum staffing level has been raised by 2 on all 3 shifts. The current average response time to EMS calls is 3:49.

Long-Range Financial Plans

Long-range forecasting helps city leaders prioritize future spending.

General Fund Five Year Plan

	ACTUAL 2011/12	BUDGET 2012/13	ESTIMATE 2012/13	BUDGET 2013/14	PLANNED 2014/15	2015/16	2016/17	2017/18
Revenues								
General Property Taxes	$ 21,283,448	$ 21,678,194	$ 21,665,442	$ 22,997,138	$ 23,457,081	$ 23,926,222	$ 24,404,747	$ 24,892,842
Franchise Taxes	7,269,837	6,882,779	7,221,214	7,117,488	7,188,663	7,260,550	7,333,155	7,406,487
Sales Tax	20,362,865	20,237,743	21,063,365	21,063,365	21,584,736	22,119,011	22,666,512	23,227,564
Mixed Beverage Tax	370,607	361,074	369,419	409,056	419,181	429,557	440,190	451,085
Licenses & Permits	1,626,489	1,521,159	2,135,453	1,680,681	1,654,086	1,627,912	1,602,152	1,576,800
Fines & Forfeitures	2,874,525	2,922,488	3,097,528	3,052,465	3,095,420	3,138,980	3,183,153	3,227,947
Charges for Services	5,745,554	5,755,962	5,992,729	5,937,532	6,054,335	6,173,435	6,294,879	6,418,711
Recreation	1,147,599	1,139,760	1,128,541	1,131,846	1,140,171	1,148,558	1,157,006	1,165,516
Other Revenue	670,033	866,355	741,425	885,910	894,769	903,717	912,754	921,881
Transfers	2,483,054	2,565,759	2,565,759	2,565,759	2,583,571	2,661,078	2,740,910	2,823,137
Total Revenues	63,834,011	63,931,273	65,980,875	66,841,240	68,072,013	69,389,020	70,735,457	72,111,971
Total Expenditures	60,176,504	63,931,273	63,679,388	66,841,240	68,072,013	69,389,020	70,735,457	72,111,971
Transfer Out & One-Time	1,904,695	3,460,221	4,521,306	3,081,622	100,000	100,000	100,000	100,000
Beginning Fund Balance	29,320,039	28,853,411	31,072,851	28,853,032	25,771,410	25,671,410	25,571,410	25,471,410
Ending Fund Balance (Net)	31,072,851	25,393,190	28,853,032	25,771,410	25,671,410	25,571,410	25,471,410	25,371,410

Utility Fund Five Year Plan

	ACTUAL 2011/12	BUDGET 2012/13	ESTIMATED 2012/13	BUDGET 2013/14	PLANNED 2014/15	2015/16	2016/17	2017/18
Charges for Services	$ 369,285	$ 306,664	$ 326,002	$ 368,781	$ 381,292	$ 394,227	$ 407,601	$ 421,429
Retail Water Sales	17,038,438	15,816,847	16,519,949	16,018,863	16,442,075	16,876,468	17,322,337	17,779,986
Retail Sewer Treatment	10,284,674	9,799,859	9,829,884	9,874,790	10,073,247	10,275,692	10,482,206	10,692,871
Wholesale Sewer Treatment	683,445	621,695	683,445	683,445	715,997	750,100	785,827	823,256
Capital Recovery	1,084,457	585,571	1,481,854	755,680	500,000	500,000	500,000	500,000
Miscellaneous and Other	74,433	269,049	292,756	220,826	220,826	220,826	220,826	220,826
Total Sources	29,534,732	27,399,685	29,133,890	27,922,385	28,333,437	29,017,313	29,718,798	30,438,367
Uses of WC								
Total Operating Expenses	15,769,467	16,291,747	16,052,203	16,919,955	17,102,177	17,846,535	18,098,719	18,825,870
Administrative Fee	2,390,899	2,414,808	2,414,808	2,414,808	2,487,252	2,561,870	2,638,726	2,717,888
Payment in Lieu of Francise Tax	1,401,171	1,313,348	1,352,423	1,328,654	1,361,566	1,395,113	1,429,519	1,464,806
Capital Outlay O&M	111,374	156,862	309,993	97,248	100,000	100,000	100,000	100,000
Debt Service - P&I	6,143,351	6,095,758	6,158,252	6,311,889	5,911,085	5,508,116	5,261,836	4,673,012
Debt Service - Sub Lien	-	-	-	-	-	-	-	-
Debt Service - New	-	62,494	-	-	530,888	922,325	1,485,588	1,980,532
Debt Service - Transfer Converted Debt	1,112,979	1,058,148	1,058,148	835,720	815,962	658,073	651,919	650,432
Restricted Assets-Reserve	(3,726)	6,520	6,520	14,111	24,508	25,281	52,491	25,829
CIP Transfers & One Time	3,387,463	1,598,462	1,598,462	4,185,447	2,252,000	1,000,000	1,000,000	1,250,000
Total Uses	30,312,978	28,998,147	28,950,809	32,107,832	30,585,437	30,017,313	30,718,797	31,688,368
Beginning Working Capital	18,937,892	16,036,701	18,159,646	18,342,727	14,157,280	11,905,280	10,905,279	9,905,280
Ending Working Capital	18,159,646	14,438,239	18,342,727	14,157,280	11,905,280	10,905,279	9,905,280	8,655,279

Utility Fund Five Year Capital Projects Plan

Revenue Bonds

Project	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	TOTAL
Wastewater Treatment Plant		1,000,000	6,000,000			7,000,000
Water Treatment Plant – I35 Tank		2,900,000				2,900,000
Sewer Meter, Lift Station, Lines					1,000,000	1,000,000
Water Pump Station Transmission					2,300,000	2,300,000
Ozonation	3,700,000			6,000,000		9,700,000
Sewer Line Replacements	1,700,000					1,700,000
Total	5,400,000	3,900,000	6,000,000	6,000,000	3,300,000	24,600,000

Utility Fund Cash / Capital Projects Fund

Project	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18	TOTAL
Paint Elevated Storage Tanks & WTP	925,000	1,252,000				2,177,000
Distribution System Valve Replacement	250,000					250,000
Water Line Replacements	500,000	250,000	500,000	250,000		1,500,000
Sewer Line Replacements	250,000	500,000	250,000	500,000		1,500,000
Wastewater Treatment Plant Sludge					250,000	250,000
New Sewer Lines					1,000,000	1,000,000
Inflow/Infiltration Repairs	250,000	250,000	250,000	250,000		1,000,000
Corrosion Control & Odor Abatement	2,727,200					2,727,200
Total	4,902,200	2,252,000	1,000,000	1,000,000	1,250,000	10,404,200

5 Year Street and Drainage Program - FY 13/14					
Program Type	FY 13/14	FY 14/15	FY 15/16	FY 16/17	FY 17/18
Concrete Street Rehab	Edmonds Lane (Main to SH 121) Valley - (Main to Old Orchard) Mill Street (College to Jones) Indian Oaks Section 3 $1,100,000	Corporate Dr Lakeway Dr Denton Tap Hebron Pkwy $940,000	Valley Ridge Quail Crest Addition Summit Ave $940,000	MacArthur Blvd Rockbrook Dr Vista Ridge Mall Dr $940,000	College Pkwy GardenRidge Blvd $940,000
Neighborhood Rehabilitation	Lewisville Valley 4 Abilene, Tiburon, Sterling, and Clarendon. San Antone $400,000	Lewisville Valley 4 Glencairn, Clydesdale, and Solway $400,000	Lewisville Valley 4 Beltower, Windmere, and Canterbury $400,000	Lewisville Valley 5 Autumn Breeze, Sunswept, Springaire, and Summerwind $400,000	Lewisville Valley 6 Glenmore, CrossHaven, and Waterford $400,000
Alley Rehab	Parkside Trail Autumn Breeze $170,000	TBD $170,000	TBD $170,000	TBD $170,000	TBD $170,000
Asphalt Maintenance	Indian Oaks Buffalo Bend, Spring Creek, Wanderlust, and Babbling Brook Uecker Lane $497,000	N. Mill Street, Tennie, Eas and West Shore E Main St $332,000	Walters, Harris, Henrietta, and Leonard $332,000	TBD $332,000	TBD $332,000
Sidewalk Maintenance	*Valley Vista Additions $580,000	*Water Oak Estates $380,000	*Meadow Lake and Highlar Lakes Additions $380,000	*TimberCreek Park and Willo Grove Additions $380,000	*Lakeland Terrace 1 and Central Elementary Addition Area $380,000
Drainage Improvements	$0	$0	$0	$0	$0
Screening Wall Maintenance	$300,000	$300,000	$300,000	$300,000	$300,000
Traffic Improvements	$365,901	$0	$0	$0	$0
Program Total	$3,412,901	$2,522,000	$2,522,000	$2,522,000	$2,522,000

Technology Plan (5-Year)

Project	Description	Onte Time Cost	Ongoing
Funded 13-14			
Contact Center Expansion Phase 2	Utility Billing and the main Police number 3600	32,535	4,903
Logging System	Replace end of life Logic Logging System	42,460	
Network Upgrade to 10G Ring	Upgrade COL Core Switches to 10GB	188,450	1,500
Network Switch EOL	Six Network Switches EOL	29,300	2,600
Network Printers	Replace 8 Network Printers	9,600	
Phone Sets Upgrade	40 Generation 2 IP phone sets	14,000	
Wireless Network Upgrade and Replacement	2 5508 Wireless Controllers & WCS	56,100	6,100
Network Security	Cisco Identify Services Engine (ISE)	37,875	12,430
Fiber to Fire 2	Expansion of fiber to FD 2. Network	41,710	430
Fiber to Fire 3	Expansion of fiber to FD 3. Network	194,690	430
Fiber to Fire 4	Expansion of fiber to FD 4. Network	218,430	430
Fiber to Fire 6	Expansion of fiber to FD 6. Network	294,630	430
Microsoft RDS licenses	2012 Terminal Serices Licenses	37,885	
Total:		*$1,197,665*	*$29,253*
e *Recommended 14 -15*			
CMS Utility System refresh		350,000	20,000
WiMAX Solution	Wireless Refresh for Alvarion		
Court Technology Refresh		350,000	30,000
AMR/AMI Infrastructure	Automated Meter Reading Network	300,000	50,000
Contact Center Expansion Phase 3	Database DIPS Advance Scripting	60,000	
Fiber	Expansion and aerial ring to underground cable with 96 pair. Network equipment	390,000	
Maintenance for Storage System XIV	Year 4 Maintenance for Enterprise Disk system for COOP - Crime Control		24,500
Two Factor Authentication	CIJIS 5.1 Guidlelines for Public Safety	100,000	20,000
Network Switches EOL	14 number of eol switches	34,600	
SharePoint Expansion		100,000	
Network Scanners		18,000	
Network Printers		11,500	
Phone Sets Upgrade		14,000	
PC Replacement		100,000	
Network Upgrade and Replacement		25,000	
Operating Infrastructure Cost		148,650	
Total:		*$2,001,750*	*$144,500*
Recommended 15 -16			
Fiber	Direct Fiber from EOC to Kealy Tower	104,500	500
Network Switches EOL	14 number of eol switches	34,600	
Sharepoint Expansion		100,000	
Network Scanners		18,000	
Network Printers		11,500	
Phone Sets Upgrade		14,000	
PC Replacement		100,000	
Network Upgrade and Replacement		25,000	
Operating Infrastructure Cost		148,650	
P.25 Digital Radio Project	Begin Implementation for P.25	3,500,000	
Total:		*$4,056,250*	*$500*
Recommended 16 -17			
Network Switches EOL	14 number of eol switches	34,600	
Network Scanners		18,000	
Network Printers		11,500	
Phone Sets Upgrade		14,000	
PC Replacement		100,000	
Network Upgrade and Replacement		25,000	
Operating Infrastructure Cost		148,650	
Total:		*$351,750*	*$0*
Recommended 17-18			
P.25 Digital Radio Project	Production Year for P.25	3,500,000	300,000
Enterprise Disk Replacement		400,000	60,000
Network Switches	End of Life Network switches (4)	13,764	
Network Printers	8 to 10	11,500	
Phone Sets Upgrade	27 - 30 handsets	14,000	
PC Replacement	90 units	90,000	
Total:		*$4,029,264*	*$360,000*

PEG Fund Five Year Plan

Year One (FY13-14)
Priority: Create fully functional event production capability at MCL Grand, and develop mobile event production capability.

Project Description	Expenditures
Currently, the only option to record MCL Grand events for cable and online broadcast is to set up portable cameras and cabling and to do all editing post-event. As a result, staff rarely takes advantage of the programming opportunities presented by the MCL Grand. This project would install the equipment and infrastructure needed for more frequent and timely production related to MCL Grand events and performances. System would include, at minimum: • Fiber connection into MCL Grand • 3 robotic tripod-mounted cameras • Portable audio mixer • Portable video switcher • Replacement video editing station at MCL Grand	**$178,000**
Staff currently is unable to effectively record for broadcast events that are held away from City Hall or another City facility, such as activities at Lake Park or Railroad Park. A portable system would enable a small crew (one or two people) to capture those events for cable and online broadcast. System would include, at minimum: • 3 portable robotic tripod-mounted cameras • 3 stead-cam devices • Portable lighting system • Portable audio mixer • Portable video switcher	**$60,000**

Year Two (FY14-15)
Priority: Create fully functional studio production capability at a City facility.

Project Description	Estimated Expenditures	Estimated to Reserve Fund
The intent is to have a production studio at a City facility that can be used for in-house video programs. Currently, the only available studio facility is operated by Lewisville ISD. A production studio could be installed in the former studio space at the Annex (currently used for library storage), or in the City Hall basement as part of an overall build-out project.	**$150,000**	**$15,000**
The current broadcast server (TeleVue, formerly Princeton) will be due for replacement by this time in order to maximize use of digital technology and avoid potential failure caused by aging equipment.	**$35,000**	

Years Three, Four and Five (FY15-16, FY 16-17, and FY 17-18)
Priority: Create fully functional mobile production studio.

Project Description	Estimated Expenditures	Estimated to Reserve Fund
While the portable production system described in Year Three will accommodate many events, there are certain large-scale events that require a higher level of equipment and technology to produce properly. Much of the portable equipment described in Year Three would be incorporated into a mobile unit, with the majority of cost being the specialized vehicle and power supply. This is being listed under two fiscal years because total cost is expected to exceed revenue that would be received in a single year so it will be deferred until Year Five. However, drawing from PEG Fund reserves could accelerate this project into Year Four. (Based on projected $200,000 in annual revenue, this plan would accumulate $75,000 in the PEG Fund reserves entering Year Four.	**$300,000**	**$100,000**

LEWISVILLE
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Budget Overview

Summary of Full-Time Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
General Fund					
Non-Departmental	.7	-	-	-	-
Administration	6.	6.	6.	6.	7.
Public Records	4.	4.	3.	3.	3.
Legal Department	3.	3.	3.	3.	3.
Police Department	199.	199.	200.	200.	200.
Fire	135.	135.	135.	135.	135.
Public Services	39.5	39.5	39.5	39.5	40.5
Parks & Leisure Services	64.	64.	64.	64.	64.
Community Development	56.	56.	57.	57.	58.
Finance Department	10.	10.	10.	10.	10.
Human Resources	7.	7.	7.	7.	7.
Comm Relations / Tourism	5.98	5.98	6.48	6.48	6.48
Economic Develop/Planning	6.	6.	6.	6.	6.
Information Technology	16.	16.	16.	16.	16.
Municipal Court	12.	12.	12.	12.	12.
	564.18	**563.48**	**564.98**	**564.98**	**567.98**
Hotel / Motel Tax Fund					
Comm Relations / Tourism	5.02	5.02	5.52	5.52	5.52
	5.02	**5.02**	**5.52**	**5.52**	**5.52**
Grant Fund					
Police Department	2.	2.	1.	1.	-
Economic Develop/Planning	2.	2.	2.	2.	2.
	4.	**4.**	**3.**	**3.**	**2.**
CRIME CONT/PREV DISTRICT					
Police Department	-	10.	26.	26.	28.
Community Development	-	3.	3.	3.	3.
Information Technology	-	1.	1.	1.	1.
	-	**14.**	**30.**	**30.**	**32.**
FIRE SERVICES DISTRICT					
Fire	-	-	9.	9.	9.
Information Technology	-	-	-	-	1.
	-	**-**	**9.**	**9.**	**10.**
Juvenile Case Manager					
Municipal Court	1.	1.	1.	1.	1.
	1.	**1.**	**1.**	**1.**	**1.**
Water & Sewer Fund					
Non-Departmental	.3	-	-	-	-
Public Services	78.1	78.1	78.1	78.1	78.1
Community Development	1.	1.	1.	1.	1.
Finance Department	10.	10.	10.	10.	10.
	89.4	**89.1**	**89.1**	**89.1**	**89.1**
Maint & Replacement Fund					
Public Services	5.4	5.4	5.4	5.4	5.4
	5.4	**5.4**	**5.4**	**5.4**	**5.4**
4B Sales Tax Fund					
Parks & Leisure Services	17.	17.	17.	17.	19.
	17.	**17.**	**17.**	**17.**	**19.**
	686.	**699.**	**725.**	**725.**	**732.**

Personnel

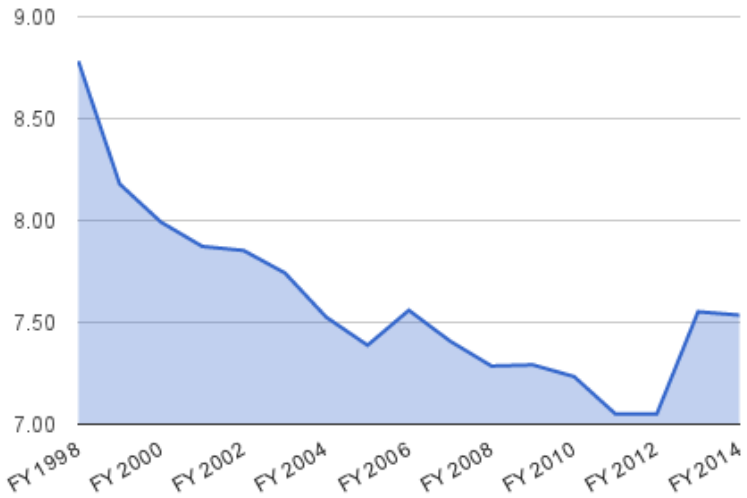
In FY 2013-14, the budget includes 732 full time personnel.

- During 2012-13, a Traffic Engineer position was reallocated to an Administrative Analyst position in Community Development (remaining salary savings were appropriated to contract traffic engineering)

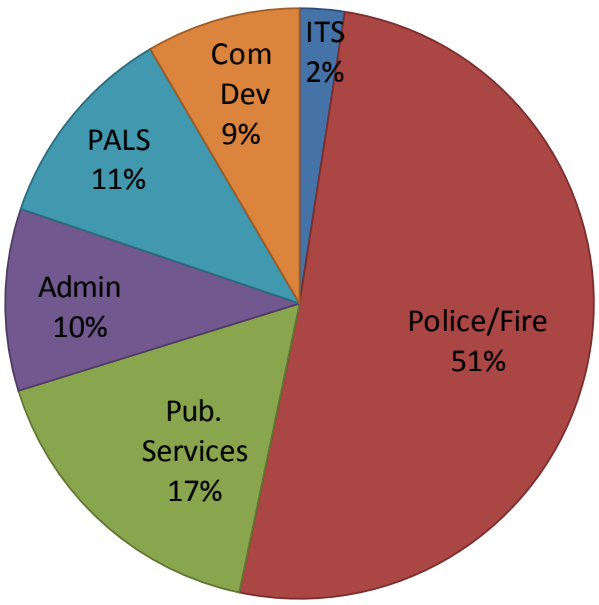
Positions added in the 2013-14 budget:

- Animal Shelter Clerk is being added to the Community Development Department
- Family Violence Police Officer position was eliminated in the Grant Fund due to loss of the grant
- Administrative Analyst is being added to the City Manager's Office
- Security and Fire Systems Technician position is being added to the Public Services department
- Two-person crew is being added to the 4B Sales Tax Fund to assist with maintenance related to the upcoming Old Town Park Plaza.
- Two Property Evidence Technicians are added to the Crime Control Fund.
- A System Support Specialist is funded in the Fire Services District Fund to support technical operations in the Fire department.

The following graph illustrates the relationship between the growth of the City's population and workforce over the last twelve years. Throughout the 90's, the trend reflected how development rose rapidly and population outpaced staff growth. The trend downward beginning in 1995 is attributed to a City Council commitment to provide more services with fewer resources by promoting flexible management and the efficient use of technology. The downward trend was reversed primarily due to the implementation of the new Police and Fire Services District Funds in 2012. New police and fire personnel were able to be added beginning in FY 2013.



The next chart indicates that the allocation of expenditures and personnel are closely related. Public safety, comprising 57% of the general fund operating budget, also utilizes half (51%) of the total city personnel. Public Services, which includes both General and Utility Fund services for streets, traffic facilities, and utilities represents 17%. Parks and Leisure Services utilize 11% of total staff. Administrative personnel, which includes the City Manager's Office, City Secretary, Municipal Court, Finance, Human Resources and Economic Development and Planning accounts for 10%. Community Development comprises 9% of all personnel and Information Technology services accounts for 2% of overall personnel.



Overview of Funds

Lewisville's budget is comprised of 25 operating funds and 3 capital improvement funds, each segregated according to Federal, State, or City charter requirements. Funds are divided into three categories: Operating (both major and other), Internal Service and Capital Improvements. All funds are appropriated.

Operating Funds (Major)
General Fund
Utility Fund
G.O. Debt Service Fund

Internal Service Funds
OPEB Liability Trust Fund
Health Insurance Fund
Insurance Risk Fund
Maintenance & Repl Fund

Operating Funds (Other)
Recreation Activity Fund
TIRZ Fund #1
TIRZ Fund #2
4B Sales Tax Fund
Hotel / Tax Fund
Grants Fund
Waters Ridge PID Fund
LEOSE Fund
Court Security Fund
Court Technology Fund
Community Activities Fund
Police Forfeitures Fund (State)
Police Forfeitures Fund (Federal)
Fire & Police Training Fund
Juvenile Case Manager Fund
PEG Programming Fund
Crime Control/Prevention District
Fire Services District

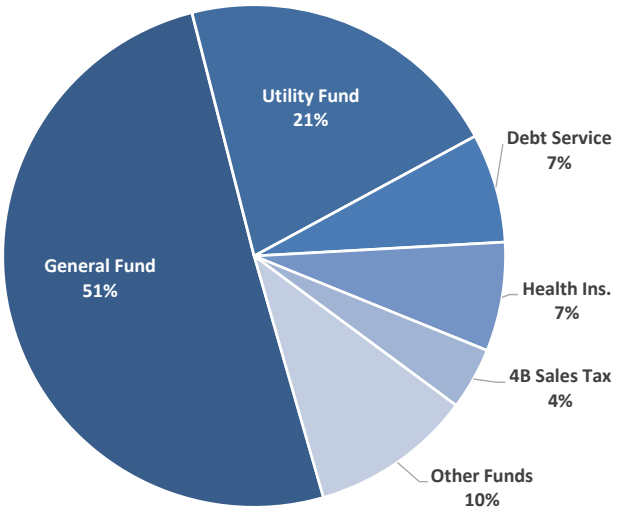
Capital Improvement Funds
General Capital Projects
Utility Capital Projects
Other Capital Projects

Operating funds originate from direct revenue sources, such as taxes, charges for service, grants or loans, which are used to provide direct service or improvements to the community.

Internal service funds derive revenue from internal charges and provide indirect, or ancillary, services to the community.

Capital improvement funds derive their revenue from bond sales and cash transfers from operating funds. These revenues pay for capital projects such as roadway resurfacing, new roadway construction, water and sewer line replacement, park improvements, building construction and technology improvements.

As the following chart reflects, the General Fund is where most of the City's resources are allocated at 51%. The second largest fund is the Utility Fund, where 21% of the city's resources are allocated. These two funds will have the most detail in this budget overview. However, each of the 25 funds will be covered in some level of detail on the following pages. The capital improvement funds will be further detailed in the Capital Improvements section of this budget document.



GENERAL FUND

The General Fund is the largest operating fund of the City and provides most of the basic administrative and governmental services to the City. The major revenues that support this fund include property and sales taxes, other taxes, licenses and permit fees, charges for service, recreation fees, fines and forfeitures, and interest and miscellaneous income. These sources support all general government activities, including public safety, administrative services and finance, development services, parks and leisure services, and public infrastructure maintenance.

REVENUES

General Fund Current Year Revenues

General Fund revenue is anticipated to be higher than budgeted by $2,049,647 or approximately 3.2%. This increase is primarily due to sales tax collections coming in higher than anticipated. Actual sales tax receipts so far this fiscal year, along with prior year trends in collections, are used to project a year-end amount of $21,063,365, which is $825,622 more than budgeted.

Other positive accounts include payments from Castle Hills for public safety services, which are now estimated to come in $150K higher than budget due to the updated contract pricing. Court and motor carrier fines are anticipated to end the year $143K over budget, and building permits, plan check fees and engineering inspection fees are projected to come in ahead of budget projections by $600K.

Negatively, the estimate for Atmos Energy franchise payment is down $75K to $551,638. This estimate could change once additional payments are received from Atmos however; the current payment is down $20,000 from last year's amount. This revenue is based strictly on gas sales volume by the company.

Overall, as stated above, General Fund revenue is projected to come in ahead of budget by over $2M.

General Fund FY 2013-14 Revenues

Projected FY 2013-14 adopted budget revenue is $66.841 million which is $2,909,967 (4.55%) more than last year's original budget. As mentioned above and reflected in the following chart, the primary driver of the increase is in the sales tax category, which is projected to be up $825,622.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-13 Revised	2013-14 Adopted
REVENUES						
Property Taxes	21,047,460	20,344,719	20,908,354	21,521,977	21,521,977	22,880,045
Sales Tax	18,605,874	18,677,965	20,362,865	20,237,743	21,063,365	21,063,365
Other Taxes	6,841,307	7,838,823	8,015,539	7,400,070	7,734,098	7,643,637
Licenses & Permits	1,894,107	2,210,219	1,626,489	1,521,159	2,135,453	1,680,681
Charges For Services	5,522,540	5,493,682	5,745,554	5,755,962	5,992,729	5,937,532
Recreation	1,104,199	1,156,783	1,147,599	1,139,760	1,128,541	1,131,846
Fines & Forfeitures	2,946,204	2,752,315	2,874,525	2,922,488	3,097,528	3,052,465
Transfers In / Miscellaneous	3,307,581	3,858,607	3,153,085	3,432,114	3,307,229	3,451,669
Total Revenues	**61,269,270**	**62,333,114**	**63,834,011**	**63,931,273**	**65,980,920**	**66,841,240**

Taxes

As a category, "tax based" revenues for FY 2013-14 have been set at a total of $51.587M or $2.427M more than the FY 2012-13 budget. These revenues account for 77.18% of the adopted budget compared to 76.90% of last year's adopted budget).

■ **Property Tax**

Although tax revenues flow from a variety of sources, property tax historically serves municipalities as the most significant since it is based on assessments to permanent assets. Property taxes are assessed on all real and personal property on January 1 each year. Enacted into law by the 66th Texas Legislature in 1979, the Property Tax Code mandates that all taxable property be appraised at market value.

Property Tax Rate

The FY 2013/14 property tax rate is $0.44021 per $100 of assessed value, which is the same as the FY 2012/13 rate. Each year, the City Council sets this rate by ordinance.

Components of the Property Tax Rate:

The property tax rate is comprised of two components: Operations and Maintenance (O&M) and Interest and Sinking (I&S). The O&M rate is developed to provide the level of funding needed to cover existing and new general fund services approved by the City Council. The I&S rate is developed to cover the interest and principal payments needed to service the City's existing debt. The debt service rate is based upon the amount of outstanding debt. For FY 13-14, the City's O&M rate is $.32289 and the I&S rate is $.11732 for a total property tax rate of $.44021.

Property tax revenue is budgeted for FY 2013-14 at an increase from the FY 2012-13 revised budget amount of $21,521,977. The $22,880,045 FY 2013-14 budgeted amount is due to a small increase in property values. The property tax rate remains the same at .44021.

Property Values

The total "assessed" value is $8,293,094,176 (includes $158,594,443 in property under protest). Total taxable value is $6,968,851,092 after deducting exemptions (65+, disabled, Freeport, etc.) and 65+/disabled freeze values. Then, values "lost" to the OT TIF and TIF2, $94,339,896, are deducted, leaving a total "net" taxable value of $6,874,511,196.

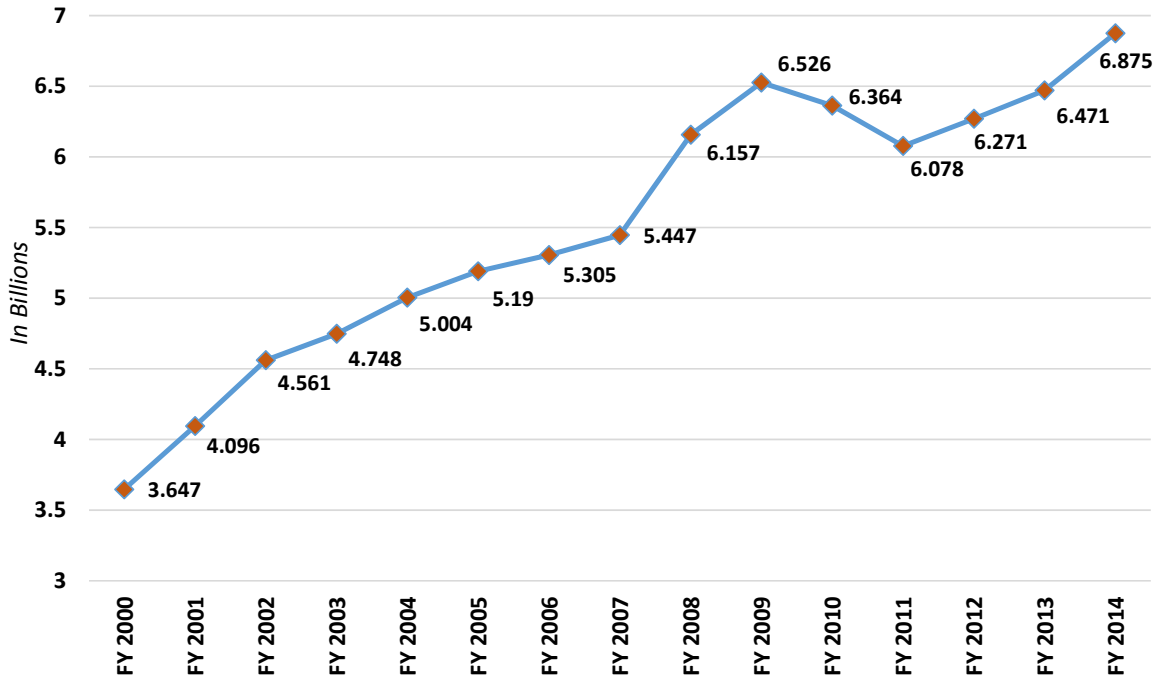
The certified total taxable value last year was $6,556,852,867, so this year's $6,968,851,092 represents a 6.28% increase in value. Last year's "net" value (on which we set rates) was $6.471B, so this year's $6.875B represents a 6.24% increase. Of the $6.875B net taxable value, new construction value is $53,175,599 ($63,812,507 last year).

In calculating effective and rollback rates, the "net taxable roll" of $6,874,511,196 is used. However, because this roll does not include any of the value of properties subject to the freeze, our tax levy calculation will need to be adjusted for the taxes that will be received from properties subject to the freeze. This amount has been estimated using information from both of the appraisal districts at a total of $682,936.

The tax base is comprised of various property types and of interest this year is the change in market value from one type to another. Compared to the certified roll in 2012, the 2013 roll for Single Family property increased by 3.16% to $2.807B and represents 33.45% of the total base (average home value increased from $153,296 to $157,097). Multi Family property increased $976M or 8.80% to $1.062B (12.65% of total).

Commercial real property now represents 25.90% ($2.174B) of the roll and increased 1.37% or $30M. Business Personal Property (BPP), which represents 13.05% of the roll ($1.450B), increased 13.05% or $167M. It is important to note that the BPP category can be more volatile due to shifts in business inventories or relocations.

All of these numbers are prior to various exemptions but they give an idea of the changes in local market value in the past year. The following is a chart reflecting the trend in property tax values here in Lewisville.



The total value may change in a given year due to fluctuating levels of new construction, improvements to existing properties and increased/decreased values of property on the real estate market.

From 1991 until 1994, Lewisville experienced a 3.6 percent decrease in property values. This was common among many municipalities as total assessed value declined from depressed property values and reduced construction activity. Conversely, 1994-2002 reflects the economic boom experienced in the North Texas area and Lewisville's prosperity from significant new construction and housing demand. From 2002-2009, appraised values continued to increase, but

at a decelerated rate of 4 – 5% annually. Then the next two years saw values decreasing as a result of the recession. This year's increase of 6.24% represents a continued upward change to the previous recessionary trend.
To gain further historical insight, the below table illustrates two key points. First, columns 1-3 show the year, total assessed value, and tax rate established by the City Council. Note that as values increased, the tax rate has gone down or, at the very least, remained steady. This relationship will typically be true when the City Council is able to use increased value to lower tax rates while maintaining a consistent revenue source.

The next two sections, columns 5-7 and 8-10 respectively, show the amount of property tax revenue we expect to receive versus what we actually received. Finally, the actual collection rate, column 11, shows the percent of total taxes expected to be collected that have been collected to date for each fiscal year.

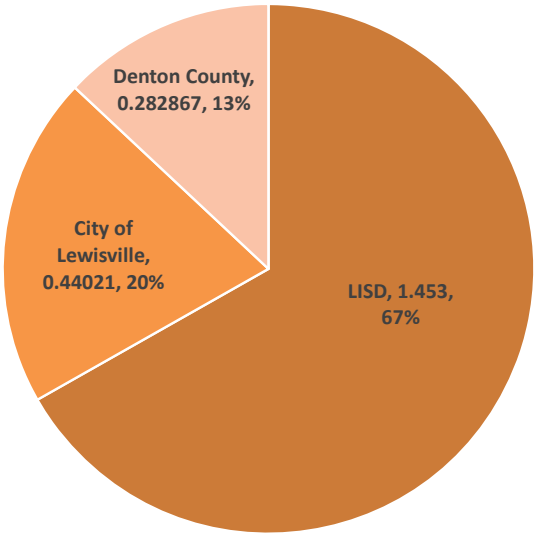
Tax Year	Net Taxable Value	Tax Rate	Budgeted Collection Rate	Expected to be Collected Within the FY	Adjustments to Levy in Subsequent Years	Adjusted Taxes Levied for the FY	Owed this Year/Collected this Year	Collected in a Different Year	Total Taxes Collected for this Year	Actual Collection Rate
2000/01	4.095 B	0.45105	97	18,799,829	3,921	18,803,750	18,598,798	192,060	18,790,858	99.93
2001/02	4.561 B	0.45050	97	20,766,871	64,410	20,831,281	20,493,339	287,818	20,781,157	99.76
2002/03	4.748 B	0.45050	98	21,752,602	64,127	21,816,729	21,476,523	283,161	21,759,684	99.74
2003/04	5.004 B	0.45050	98	22,831,246	57,486	22,888,732	22,541,885	294,884	22,836,769	99.77
2004/05	5.190 B	0.45050	98	23,542,373	42,500	23,584,873	23,292,813	249,040	23,541,853	99.82
2005/06	5.305 B	0.45679	98	25,246,156	(26,081)	25,220,075	24,949,844	227,709	25,177,553	99.83
2006/07	5.447 B	0.45679	98	26,677,093	30,356	26,707,449	26,470,497	199,327	26,669,824	99.86
2007/08	6.157 B	0.44050	98	28,264,833	(27,972)	28,236,861	28,029,846	173,138	28,202,984	99.88
2008/09	6.526 B	0.44021	98	29,966,864	(58,630)	29,908,234	29,762,422	94,127	29,856,549	99.83
2009/10	6.364 B	0.44021	99	29,389,678	(121,823)	29,267,855	29,115,450	97,493	29,212,943	99.81
2010/11	6.078 B	0.44021	100	28,228,960	7,401	28,236,361	28,084,210	107,571	28,191,781	99.84
2011/12	6.271 B	0.44021	100	28,925,178	(22,432)	28,902,746	28,814,980	31,812	28,846,792	99.81
2012/13	6.471 B	0.44021	100	29,949,696	TBD	29,949,696	29,838,761	TBD	29,838,761	99.63

Property Values, Rates and Collection History

Impact to the Average Homeowner

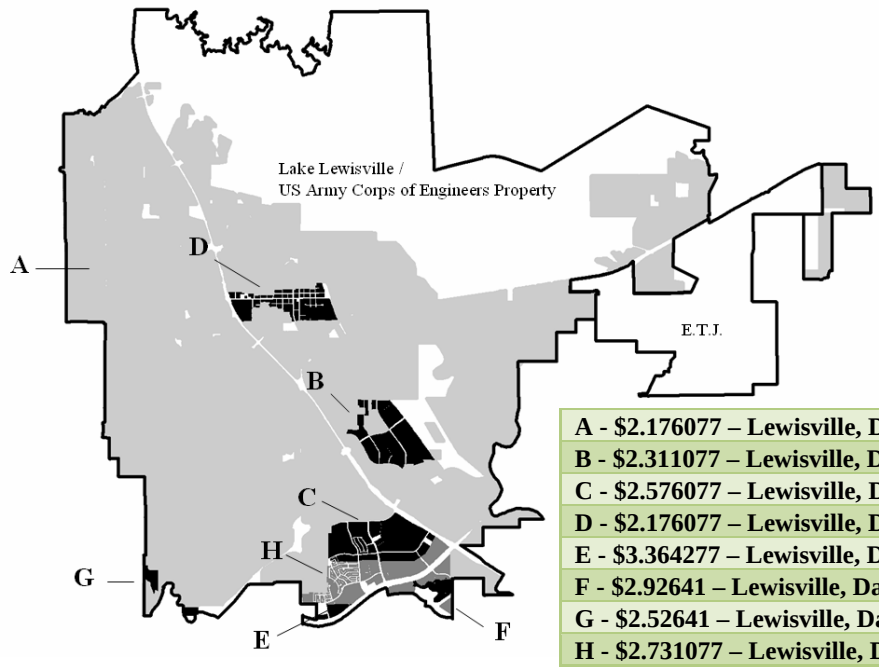
During the past year, the average home value increased from $ 153,296 to $ 157,097, a 2.48% increase. The owner of a property worth the annual 'average' amount will see their City of Lewisville property tax bill increase from $674.82 to $691.56, a $16.73 change.

Other Entities that Levy a Property Tax in Lewisville: Most property owners in Lewisville have responsibility to three entities: the City of Lewisville, Denton County, and the Lewisville Independent School District. All three bodies work independently from one another and are led by separate elected officials under very distinct demands. Therefore, property owner tax bills will vary from year to year.



Total Property Tax Rate: $2.17608

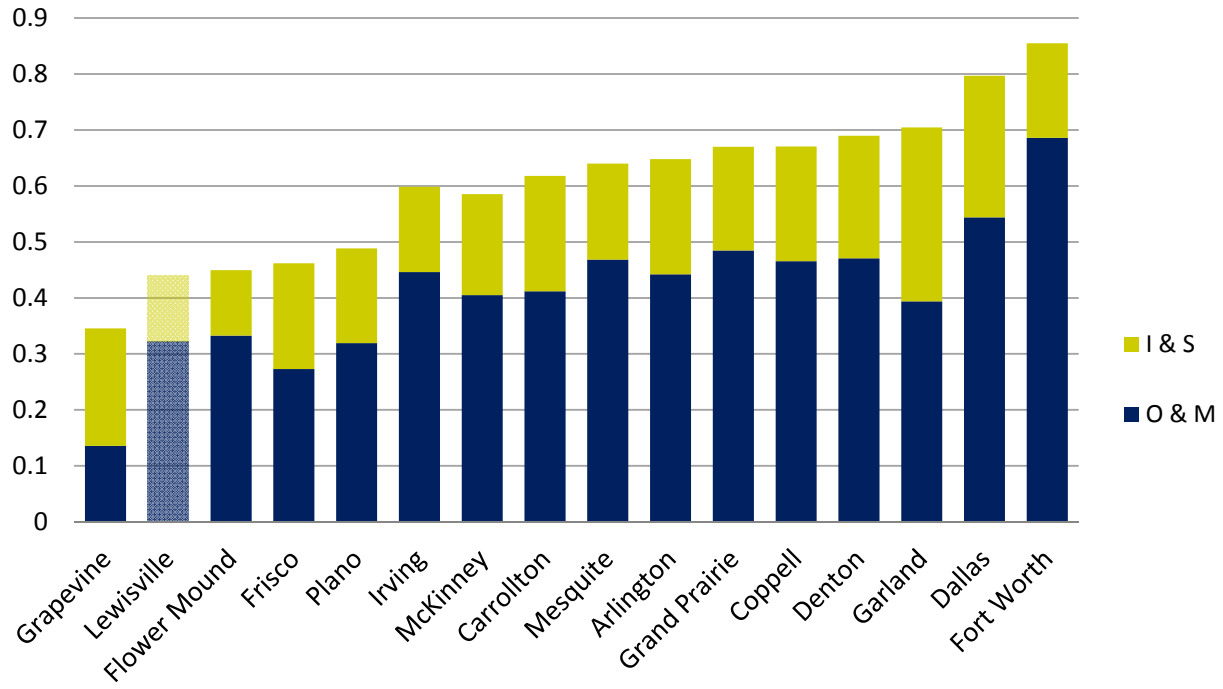
Based on the location of their property, a small number of property owners also have responsibility to some of the following entities:



A	$2.176077 – Lewisville, Denton County, LISD
B	$2.311077 – Lewisville, Denton County, LISD, PID
C	$2.576077 – Lewisville, Denton County, LISD, RUD
D	$2.176077 – Lewisville, Denton County, LISD, TIF
E	$3.364277 – Lewisville, Dallas County, LID, RUD, CISD
F	$2.92641 – Lewisville, Dallas County, RUD, CISD
G	$2.52641 – Lewisville, Dallas County, CISD
H	$2.731077 – Lewisville, Denton County, LISD, LID, RUD

Survey City Tax Rate Comparison:

By comparing city taxes only, Lewisville ranks favorably among surrounding municipalities. As indicated below, Lewisville ranks second in lowest tax rates among its survey cities. Generally, cities ranking lower on the chart benefit most from rising values and new development and are able to accommodate growth in existing and new services without raising rates. Cities with low debt rates are generally not involved in significant new construction of public facilities or infrastructure and are able to contribute more operating revenues each year to capital projects to avoid incurring debt. In Lewisville's case, the debt rates have been able to be reduced by the growth in taxable assessed value.



■ Sales Tax

Sales tax revenue for FY 2012-13 is projected at $21.063 million or $701K more than the FY 2011-12 actual of $20.362M. This estimate represents an upward trend in sales tax which, if continued, will result in the highest collection amount ever experienced by the City. Sales tax revenue has been especially volatile the past few years. However, the trend last fiscal year and so far this fiscal year has been positive.

Pursuant to Council policy, the sales tax projected for FY 2013-14 should be no more than the estimate for the current year; therefore, the current year's estimate of $21.063 million was used as a base number for FY 2013-14. For FY 2013-14, we are assuming $35,716 in "excess" sales tax revenue related to the Castle Hills Strategic Partnership Agreement (SPA) Council approved in July of 2009. As you will recall, sales tax revenue received from Castle Hills is

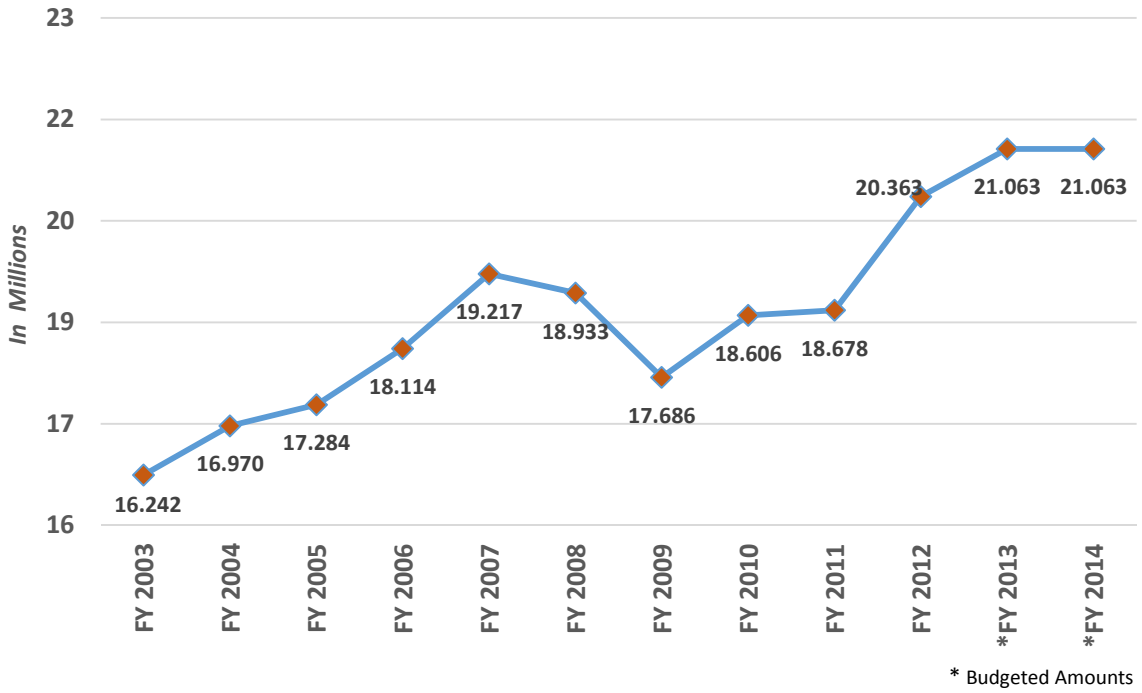
first split between a Fire and EMS line and then to a Police line before any excess revenue is split 50/50 with the Water District.

Local sales tax rates cannot exceed 2%. The following is the breakdown of the total 8% sales tax charged on applicable goods and services sold within Lewisville's geographical boundaries:

The current sales tax rate paid by consumers within the corporate limits of the City of Lewisville is 8.25 percent. The State of Texas levies 6.25 percent, the City levies 1.00 percent for general revenue (general fund operations), the Denton County Transportation Authority levies ½ cent for regional transit and the City levies an additional ¼ percent for parks and library construction (4B sales tax). For FY 2012-13, both a Crime Control and a Fire Services District sales tax were approved for the City of Lewisville. Because the sales tax is based on consumer spending, inflation, and the general economy, it is the most difficult to forecast.

Entity	Rate
City of Lewisville (General Fund)	**1.00%**
Crime Control	**0.125%**
Fire Services	**0.125%**
City of Lewisville (4B Fund)	**0.25%**
Denton Co. Trans. Authority	**0.50%**
State of Texas	**6.25%**
Total	**8.25%**

Management policy has been to weigh the contribution of sales tax within the context of total revenue and to avoid overextending City resources by informally directing surplus sales tax collections to support one-time expenditures, such as capital projects and new vehicle and equipment purchases. This policy limits the portion of the budget funded by the sales tax to roughly 33% and will continue limiting overall dependence on the sales tax for operating purposes. For FY 2013-14, budgeted sales tax revenue equates to approximately 32% of all budgeted general fund revenue. The following chart reflects the trend in sales tax here in Lewisville.



■ Other Taxes

All other tax revenue sources are projected at $7,643,637 compared to the $7,400,070 budgeted in FY 2012-13 ($243,567 increase). Several lines of revenue in this category are noteworthy including an increase in mixed drink receipts of $47,982. This is due to a change in state law affecting the amount of mixed drink tax that cities are able to retain. Two years ago the state approved reallocations that allowed the State to retain additional percentages. However, the legislature reversed that ruling and revenue will return to the local entities.

Time Warner television revenues are anticipated to be up $100K from last year's budget amount. This is a result of previous conservative budgeting. Staff waited until several years of history were available to establish a baseline for this revenue source. That is also the case with telephone franchise payments. For several years a decrease in this revenue source was realized which prompted staff to project this revenue source as unreliable, however the last three years have been steadier and it is now feasible to budget the entire projected amount. All other revenue sources in this category are performing within reasonable budget variances during the fiscal year and are anticipated to remain stable in the upcoming fiscal year.

Licenses and Permits

This category is comprised mainly of building and development related permitting and is forecast at $2.135M for the 2012-13 budget year compared to the $1.521 million originally budgeted for FY 2012-13. This is an increase of $614,294 due to an upswing in building related activity occurring this fiscal year. For FY 2013-14, $1.681M has been budgeted based on known building activity anticipated to occur. The major revenue accounts in this category are listed below.

Licenses & Permits	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-13 Revised	2013-14 Adopted
101-0000-321.10-00 LICENSES	*62,548*	*46,460*	*36,720*	*35,258*	*31,200*	*35,000*
101-0000-322.01-00 BUILDING	*243,175*	*441,027*	*314,095*	*235,978*	*601,357*	*257,398*
101-0000-322.02-00 ELECTRIC	*41,907*	*16,049*	*10,473*	*11,000*	*8,390*	*11,000*
101-0000-322.03-00 SIGN	*27,371*	*20,634*	*13,593*	*13,929*	*13,000*	*13,000*
101-0000-322.04-00 GARAGE SALES	*3,510*	*3,600*	*3,825*	*3,500*	*3,500*	*3,500*
101-0000-322.05-00 ALARM	*365,127*	*368,930*	*385,812*	*357,000*	*357,000*	*370,000*
101-0000-322.06-00 PLUMBING	*46,726*	*29,594*	*31,200*	*24,489*	*26,000*	*28,000*
101-0000-322.07-00 MECHANICAL	*56,298*	*19,282*	*22,160*	*23,040*	*9,631*	*15,000*
101-0000-322.08-00 FENCE	*10,256*	*27,795*	*26,335*	*17,514*	*20,000*	*20,000*
101-0000-322.09-00 ZONING/SUB	*36,343*	*31,103*	*43,821*	*35,480*	*17,054*	*40,000*
101-0000-322.10-00 FOOD HANDLERS	*61,915*	*61,550*	*60,220*	*63,098*	*64,500*	*64,500*
101-0000-322.11-00 OFF PREM ALCOHOL PERMITS	*1,410*	-	-	-	-	-
101-0000-322.12-00 FIRE PREVENTION PERMITS	*33,466*	*48,112*	*34,550*	*25,283*	*30,000*	*45,000*
101-0000-322.13-00 NATURAL GAS WELL	*280,000*	*70,000*	*10,000*	*10,000*	-	-
101-0000-322.14-00 GAS WELL INSPECTIONS	-	-	*6,825*	*5,850*	*5,850*	*5,850*
101-0000-323.01-00 PLAN CHECK	*110,435*	*194,319*	*114,348*	*117,989*	*263,209*	*128,699*
101-0000-323.02-00 ENGINEERING INSP FEES	*52,176*	*100,309*	*32,995*	*61,075*	*198,124*	*148,834*
101-0000-323.03-00 FIRE OCCUPANCY INSPECTION	*166,185*	*176,438*	*182,547*	*192,155*	*176,438*	*185,000*
101-0000-323.04-00 AFTER HOURS INSPECTIONS	*8,505*	*5,715*	*11,993*	*6,406*	*7,800*	*7,500*
101-0000-323.07-00 ABND VEHICLE TOW/AUCTION	*14,650*	*21,273*	*15,221*	*11,228*	*15,400*	*15,400*
101-0000-323.11-00 MULTI-FAMILY INSPECTIONS	*143,275*	*122,425*	*134,865*	*129,583*	*143,000*	*143,000*
101-0000-323.12-00 HEALTH SERVICE FEES	*128,830*	*131,073*	*134,893*	*141,304*	*144,000*	*144,000*
101-0000-323.14-00 GAS WELL ROAD REPAIR	-	*274,531*	-	-	-	-

- **Plan Check and Engineering Inspection Fees**
  Plan Check and Engineering Inspection fees are projected at an increase of $98K for FY 2013- 14 due to the planned construction activity and anticipated zoning/planning cases. For FY 2012-13, this revenue source is estimated at $461K, an increase of $281K.

- **Building and Related Permits**
  An increase of $13K, from the original FY 2012-13 budget, is estimated for FY 2013-14 in building, electric, mechanical, and plumbing permit revenue. Although a slowdown in construction activity had occurred over the past few years, staff's review of projects "in the pipeline" and renovation projects are increasing, as seen this fiscal year. A small increase is anticipated based on known projects anticipated to occur during the 2013-14 fiscal year.

- **Alarm Fees**
  Alarm fees are projected at an increase from the 2012-13 fiscal year budget of $13,000. This is in line with the 2011-12 actual amount collected, which was a normal year of collection.

Since FY 2006-07, this entire category has dipped from $2.393M to a projected $1.681M (-$713K/-30%) – which is well over one cent on the property tax rate. The projected budget is based on various development projects anticipated to occur in FY 2013-14 including commercial projects such as Valley Parkway Distribution Center, Hebron Station 121 Apartments, Pine Prairie Apartments, Quick Lube, Winco Foods, Soccer City, Chin Church, Jubilee Church,

Family Dollar, Marluc Storage, Morrow Cabinets, Alex Paint and Body, and CVS Pharmacy. Residential projects include Lakeridge Townhomes, Highpoint Estates, Settlers Village, Manors at Vista Ridge Townhomes, Uptown Village Townhomes, Preserve at Highland, Valley Ridge Townhomes, and Wyndale Meadows.

Charges for Services

This category is a large diverse one including garbage fees, host fees, contract revenues, items for sale, etc. and is projected for FY 2013-14 at $5.937M compared to the FY 2012-13 budget of $5.755M (3% increase).

- **Landfill Host Fees**
  A portion of the increase in this category is related to payments from landfill host fees. This source of revenue is estimated for FY 2013-14 at $1,815,648 (up $76,167 from the 2012-13 budget). The host fees are somewhat dependent on construction/economic activity (Allied, in particular) and are another reflection of a small upturn in the economy.

- **Ambulance Fees**
  In the current year, ambulance revenue is projected to come in over budget by $16,697, producing $1,681,464. This amount is carried over for FY 2013-14. Only minor increases are anticipated in this source of revenue due to our collection efforts reaching a cap at which staffing efficiencies and collection of past due accounts no longer result in significant increases in revenue from year to year.

- **Castle Hills**
  The Castle Hills police and fire contracts are in the process of being updated. For now, the revenue has been budgeted equal to the current 2012-13 estimates for year-end of $519,880. A Strategic Partnership Agreement with Castle Hills was approved in July 2009, which provides the source of funding for these charges as well as additional sales tax revenue from Castle Hills (see earlier discussion).

Recreation Fees

Recreation fees are estimated at $1,128,541 for FY 2012-13. For FY 2013-14, staff has estimated all lines close to the FY 2012-13 budget estimates. Overall, the category is budgeted for FY 2013-14 flat at $1,131,846.

- **Arts and Events Center**
  $50,000 is included in the FY 2013-14 revenue projection for Arts and Events Center facility rentals. Additional rental revenue beyond this amount is budgeted in the Community Activities fund to offset expenditures in that fund for the Arts and Events Center.

Fines and Forfeitures

This category consists primarily of Court Fines and Warrant Fees, although Library Fines are also included. The FY 2012-13 budget was $2,922,488 and is forecast to end the year at $3,097,528 due to increases in court fine revenue, motor carrier fines, and the revenue received from the County for child safety. For FY 2013-14, this category is budgeted at $3,052,465, an increase from 2012-13 original budget and a slight decrease from the 2012-13 mid-year projection. This is primarily due to court fines which are budgeted higher this fiscal year based on current activity, but slightly lowered for next year's projection based on trend analysis.

The two large lines in this category are Court Fines (FY 2013-14 budget of $1,616,815 compared to $1,545,212 in last year's budget) and Warrant Fees (held steady at the $1,007,116).

Court fines and warrant revenue tend to be subject to the ebb and flow of the enforcement effort at PD, as well as successful collection efforts. An additional warrant officer position was added during FY 2012-13 to address increases in workload including increases in cases filed in Municipal Court going to warrant, an increase in the number of days the Court meets, and a longer Court docket (warrant officers serve as bailiff for the court when it is in session).

Court fines and warrant fees account for 86% of all revenue in this category. We continue to be very dependent on traffic fines which generate the equivalent of 4 cents of property tax, although this is not that unusual for cities our size. This is one of the reasons that programs such as the "Scofflaw" statute can be critical to the finances of the City and the taxpayer by protecting both from undesirable tax hikes or service cuts. Currently uncollected fine and warrant revenue stands at an estimated face value of $2.672M.

Miscellaneous Revenues

This category includes general fund interest, the "general and administrative" charge to the Utility Fund, transfers from the CIP, 4B, Court Technology, Court Security, Crime Control and Fire Services funds for general fund based services, payments for radio and school resource officer contracts with outside entities, and sources that fit no other category.

The FY 2012-13 budget for the whole category was $3.432M. The FY 2013-14 projection is $3.451M ($19,555 increase). Minor increases can be seen in Credit Card rebate payments, and School Resource Officer payments received from LISD but are offset by a decrease in projected interest earnings.

General Fund Fee Modifications

For FY 2013-14, the entire fee schedule was reviewed as part of the budget preparation process. There are several fees approved for adjustment, however, none of the fee adjustments have been included in revenue projections and will not be taken into account until they actually materialize.

General Fund Revenue Summary

As always, many of the estimates for FY 2013-14 are highly dependent on the overall national economy as well as local economic activity in Lewisville. This is particularly true of the sales tax and development fees. However, we also have other "dependencies," chiefly, the host fees and

traffic fine revenue which create some long-term uncertainty. These revenue sources account for $4.442M (6.8%) of FY 2013-14 revenue and are equivalent to more than 6 cents of property tax rate. One of these (host fees) is, in fact, a known temporary source of revenue and will someday go to zero (when the landfill reaches maximum capacity), forcing cutbacks or additional revenue generation. We may not see that day ourselves as staff or council members, but the City will. The DFW Landfill has approximately 10-15 years before reaching capacity and Allied is very difficult to project because of its dependency on construction activity. While closures may seem very distant, it is not too early to begin building incremental adjustments for the day when these sources dry up. These adjustments could take the form of small tax rate increases, service level or cost structure reductions, new revenue sources that can be applied to current costs (e.g. sales tax options) etc. The key would be to avoid using these resources as sources for ongoing services that cannot be easily eliminated in the future. To date, nothing has been done to plan for this eventuality.

Reflecting this situation is the split between property tax, sales tax, and "other" revenue. As directed by City Council, we strive for a diversified structure and an approximate 1/3 split between each of these categories. You will also recall several years ago when sales tax dominated this picture at 42%. We successfully reversed this over reliance on sales tax and in the projected base budget our splits are: property tax 33%, sales tax 32%, and "other" 35%. The "Other" category of revenue has been increasing each year since FY 1999-00 when it was 31%. The slowdown in sales tax in 1999-2004, and in FY 2009-10 has a lot to do with these changes but, ultimately, the fact is that much of our revenue structure may be increasingly volatile (i.e. non-property tax based) in the future. As always, the supporting detail sheets in the revenue section contain more specific information on all revenue sources.

Expenditures

General Fund Current Year Expenditures

Operating expenditures in the General Fund are estimated to come in below the original budgeted level of $63,931,273 at $63,679,388. This $251,930 in savings is primarily attributed to salary savings when positions are vacant. Transfers Out have been revised to include the supplemental appropriations done so far this fiscal year including the cash match for the FEMA Fire department grant, financial software, additional Midway Road funding, and the supplemental done for the Old Town Park Plaza project. One time expenditures reflect an increase in budget as well, however, this increase is entirely due to the year-end purchase order carry-overs.

General Fund FY 2013-14 Expenditures

The Manager's recommended base operating budget for the FY 2013-14 General Fund totals $66,841,240 compared to $63,931,273 in FY 2012-13. This is an increase of $2.91M. Following are projected budgets by department.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-13 Revised	2013-14 Adopted
EXPENDITURES						
Non-Departmental	679,758	659,636	650,091	1,041,564	1,006,412	863,980
Mayor & Council	53,024	53,593	61,181	66,850	66,850	84,722
Administration	978,924	996,942	998,222	1,000,311	997,993	1,098,878
Public Records	345,939	357,062	347,997	307,926	305,940	313,897
Legal	590,966	583,476	515,355	559,965	558,860	584,324
Police Department	18,295,801	18,617,316	19,393,766	20,065,891	20,119,686	20,773,179
Fire Department	14,809,497	15,048,869	15,647,916	16,381,725	16,393,414	16,872,415
Public Services	6,716,469	5,841,704	5,916,607	7,018,283	7,057,828	8,051,683
Parks & Leisure Services	5,798,716	5,904,496	5,927,792	6,154,664	6,059,074	6,409,588
Community Development	4,648,834	4,475,934	4,615,708	5,061,480	4,929,955	5,200,472
Finance	1,211,779	1,258,681	1,256,259	1,306,469	1,305,577	1,329,822
Human Resources	710,231	681,626	681,972	717,197	706,166	742,429
Community Relations/Tourism	499,842	595,805	655,255	735,118	732,717	814,817
Economic Dev. & Planning	601,254	588,696	611,782	632,890	642,499	665,477
Information Technology	1,851,130	1,927,477	2,021,821	1,991,376	1,932,060	2,120,337
Municipal Court	815,772	829,640	874,781	889,564	864,357	915,220
Total Expenditures	**58,607,936**	**58,420,954**	**60,176,504**	**63,931,273**	**63,679,388**	**66,841,240**

Last year, transfers out and additional one-time expenditures from reserves brought the total appropriation to $67.391M. For FY 2013-14 recommended transfers/one-time expenditures from reserves amount to $3.082M, bringing total appropriations to $69,922,862. This increase is primarily due to funding Annex HVAC replacement ($845,381), Fiber Ring for the Fire Stations ($749,460), Central Park ADA improvements ($405,000), Fire Station No. 2 remodel ($244,000), a Central Communications Switch Upgrade ($188,450) and Fire Thermal Imaging Camera replacements ($132,000). Details on these and the numerous other, smaller transfers out will be discussed below.

Increasing Operating or CIP Driven Costs in Base Budget

The largest increase in operating costs is seen in salary and benefits related to a 3% general government compensation plan adjustment ($277,955), a 2% market adjustment for police officers and firefighters and varying rank/rank to rank market match for other public safety positions ($462,957), and public safety step increases ($60,350). These increases amount to $801,262 in the General Fund. An additional $51,342 has been budgeted for market adjustments to part-time library positions.

In addition, health insurance increased $587,669 in the General Fund due to increasing the internal payment rate (the per employee rate charged to the departments to fund the employer share of the claims and administrative cost) from $8710 per employee to $9746 based on claims trends. This also covers a new $70,000 ($63 per life covered on the plan) tax for health care reform that is now required by the Federal government. As of this writing staff is evaluating proposals for health insurance which could affect the ultimate cost. For now we have budgeted a “worst case scenario” and recommend retaining this in the budget regardless of the proposal outcome. (It can be adjusted as needed at mid-year).

TMRS costs have been increasing each year for the past three years related to a change in the actuarial methodology adopted by the TMRS Board several years ago. This change increased all

TMRS cities' rates substantially. The Council decided three years ago to phase-in the impact over an eight year period. Each year since 2009, the City only budgeted the phase in rate for that year. For 2013, the City reduced the current Updated Service Credit benefit from 100% to 75%. This change reduced the total TMRS rate to 17.55% and stabilized the cost of the TMRS benefit at the current funding level. So, for FY 2013-14, the same 17.55% rate is being utilized.

Streets/Signal/Drainage Capital Improvement Program

The Annual PAYGO Streets/Signal/Drainage capital improvement program for FY 2013-14 has been budgeted within the operating fund (Public Services) at $3,412,901 (as compared to $2,539,606 in last year's operating budget). The difference is due to increases in concrete, sidewalk, and asphalt funding. The program components are $1,100,000 for concrete street rehab, $497,000 for asphalt maintenance, $580,000 for sidewalk maintenance, $300,000 for screening wall maintenance, $400,000 for neighborhood rehab, $170,000 for alley rehab, and $365,901 for traffic improvements.

Last fiscal year, an additional $1,130,000 was allocated from General Fund reserves ($400,000 for increased sidewalk maintenance, $330,000 for increased asphalt maintenance, $200,000 in additional screening wall maintenance, and $200,000 for specific curb and gutter improvements at Walters, Herod, and Hatcher) to address various project backlogs. This year, there is no funding from reserves for the capital improvement program. However, additional sidewalk, concrete, and asphalt funding was allocated in the operating budget as detailed above.

Organizational Changes

Following are the changes to staffing levels/structures occurring in FY 2013-14. For all funds, there were 725 positions funded in the original 2012-13 budget. During FY 2012-13, a Traffic Engineer position was reallocated to an Administrative Analyst and the remaining salary savings was appropriated to contract traffic engineering. The total city-wide position count remained at 725 employees.

There are 732 total positions in the FY 2013-14 budget. One Shelter Clerk for the new Animal Shelter is added to the General Fund, a Family Violence Police Officer grant position was eliminated due to loss of the grant (person was moved into a vacant police officer position in the General Fund), two Property Evidence Technicians are being added to the Crime Control District, one Public Safety Support Specialist is added to the Fire Services District, and a Crewleader and a Maintenance Worker are added to the 4B fund to maintain the Park Plaza, City Hall, and MCL Grand (existing maintenance for the MCL and CH grounds has been reallocated to a $28,953 transfer (from the General Fund to the 4B fund) to account for time spent by the new crew maintaining these areas). Following are the changes to the General Fund for FY 2013-14.

- **Community Development** – A Traffic Engineer position was reallocated to an Administrative Analyst position and an Animal Shelter Clerk position is being added.

Recommended and funded new program changes in the Operating budget

As noted in the Street/Signal/Drainage discussion, $3.413M in transfers to CIP is funded in the operating budget this year. In addition, recommended and funded program changes in the FY 2013-14 Manager's base budget include:

1. **$801,262** to fund compensation plan adjustments (as detailed previously).
2. **$ 587,669** to fund health insurance increases (as discussed previously).
3. **$64,015** to fund radio maintenance in the Police department. The City is moving from an agreement with Carrollton to a Motorola agreement based on services received, turnover in staff at Carrollton, and a cost decrease from Motorola to a more reasonable amount.
4. **$51,342** to fund library pay plan adjustments for part time employees. Adjustments have not been done for a number of years and the pay scale is contributing to part-time staff going to other cities.
5. **$37,007** to fund Fire Station accessibility issues - repair and replace access ramps, curb cuts and add required parking at Stations 1, 2, 4, 5, 6, and 7.
6. **$34,850** to fund a full-time Shelter Clerk for the Animal Shelter instead of the current part-time Shelter Attendant. The 40 hour work week as opposed to the 20-24 will allow management additional flexibility with job responsibilities, including staffing the drop off area.
7. **$28,953** transfer to the 4B fund for costs associated with maintaining City Hall and MCL. Grand landscaping (offset by a reduction in contract mowing).
8. **$16,372** to fund increases in the City Council departmental budget for training, mileage reimbursement, on-going costs related to IPAD replacements, and City-wide dues and memberships.
9. **$13,155** to fund a part-time Clerk Typist for the Police department. An increase in workload and a shifting of tasks from the Property and Evidence section necessitates the addition of one, part-time CID Clerk Typist in order to fulfill current work requirements. This position and workload will be evaluated after one year to determine continuity.
10. **$12,430** to fund one-time costs associated with CISCO ID services engine. Cisco's Identity Services Engine addresses network security by providing consistent enforcement of network security policies across wired and wireless networks. ISE also provides IT administrators visibility into who and what devices are on the network, whether wired, wireless, or across a VPN. ISE would provide better management of networked endpoints, helping administrators in the protection of network devices and critical IT infrastructure.
11. **$9,398** to fund an Internal Services maintenance management system. Annual software maintenance cost ($5,706) is based on square footage of buildings being managed. Software also has an energy tracking module called UtilityTrac PLUS to monitor, analyze and report on utility consumption. The annual software maintenance and data hosting for this module is $3,692 for tracking up to 150 utility meters (electric, water, and gas).
12. **$10,200** to fund one-time costs associated with wireless infrastructure replacements, network layer 2 switch replacements, and a central switch upgrade.
13. **$10,000** to fund ongoing costs for the CASA weather radar system - a more accurate advanced warning weather radar system.
14. **$8,829** to reclassify the current Benefits Coordinator to a manager position to add depth to the management in the Human Resources department and more involvement in the management of the overall City benefit plan.

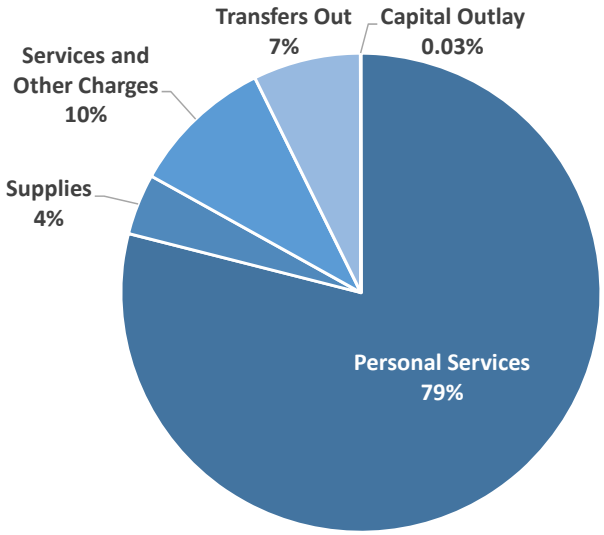
15. **$7,500** to fund body armor replacements for the Police department.
16. **$4,903** to fund one-time costs related to the Contact Center Phase 2 technology project. First phase of this project included the main 3400 number and Municipal Court. This phase will include Utility Billing and the main Police number 3600.
17. **$3,550** to fund operating costs associated with two unmarked Police department Captain's vehicles funded out of the Federal Asset Forfeiture fund. Vehicles will be equipped with mobile radio and emergency lightings. The captains act as incident commanders on the crime scenes. These responses require equipment that needs to be on hand on arrival such as marker boards and extra crime scene supplies.
18. **$3,500** to upgrade existing hazardous monitoring equipment and purchase new meters for the Fire department.
19. **$1,720** to fund annual operating costs related to new switches and fiber infrastructure needed to provide redundant communications and to upgrade communication bandwidth to a 10 GB fiber ring.
20. **$60,228** to fund a Security and Fire System Technician for Internal Services. ($1,675 is one-time) This position would be responsible for all door hardware (hinges, push bars, handles, openers, latches, cores, keys, etc.) and electronic/security devices (readers, locking devices, automatic openers, etc.) He/she will manage the security software systems to include personnel access, building schedules, alarms, and would work with individual building security Sub-Administrators to maintain the integrity of the City's buildings security systems. Provide technical support for new construction to include keying hierarchy, types of devices, and all door hardware. Develop and maintain a building keying plan that promotes ease of access while maintaining building integrity. Ensure ADA compliance in all building access situations.
21. **$67,545** to fund an Administrative Analyst position for Administration. The City Manager's office historically had a professional level position to support the budget operation and assist with special projects. This position was cut during the FY 2010-11 budget (the incumbent was transferred to ITS to fill a position created when the GIS Administrator position was reallocated to a Technology Projects Coordinator). The budget operation is a critical process in the city operation and should have two positions that are fully trained on all aspects of the operation.

Social Service Agency Funding

Pursuant to Council discussions and several years of history, the base budget includes allocations for social service contracts. The following is a summary of the current and projected General Fund allocations:

	FY 2012-13	FY 2013-14	Change
PediPlace	$ 52,000	$ 55,000	$ 3,000
Camp Summit	1,900	2,000	100
New Hope Learning Center	4,000	4,000	-
Communities In Schools	30,500	31,500	1,000
RSVP	8,000	9,000	1,000
Denton Co. Friends of the Family	13,100	10,000	(3,100)
Denton Co. Children's Advocacy Center	9,500	9,500	-
OPM	6,000	4,500	(1,500)
Salvation Army	5,000	-	(5,000)
Youth and Family	40,000	40,500	500
Launchability - ECI Program	-	4,000	4,000
	$ 170,000	$ 170,000	$ -

The following chart reflects expenditures by category as you would expect in a General Fund that is service oriented; personal services make up the largest expenditure category.



Fund Balance

At the time of the preliminary 2012-13 budget, the estimated ending fund balance for FY 2011-12 (which was the amount budgeted as the FY 2012-13 beginning fund balance) was projected at $28,853,411. However, the FY 2011-12 ending fund balance has now been finalized at $31,072,851. This difference was due to $846,428 in additional revenue, primarily $417K in increased franchise payment revenue including cable, telephone, and the Payment In Lieu of Taxes from the Utility Fund. Another $162K in additional revenue was received in licenses and permit revenue related to an upswing in development activity, and $125K was received in additional sales tax revenue. There were several other minor increases in miscellaneous revenue accounts. In addition, in FY 2011-12, expenditures came in lower than forecast by $1.373M in primarily due to salary savings in Community Development, Public Services, Parks and Leisure

Services, and Police and Fire departments. There was also utility savings in both water and electricity accounts, as well as economic development 380 agreements that were not paid due to the agreement thresholds not being met.

At this point in time, the projected FY 2012-13 ending fund balance is estimated to be $28,853,077, an increase of $3.460M/13.6% from budgeted projections last year. This ending fund balance estimate is higher due to the now final FY 2011-12 ending balance referenced above. In addition, the revised FY 2012-13 "current balance" is $2,301,532 due to sales tax projections, permit activity, and franchise fee payments received to date. On the expenditure side, the budget is estimated to come in under budget by $251K due to salary savings related to vacant positions.

The starting point for FY 2013-14 is the projected ending 2012-13 balance of $28,853,077. From this point, operating revenues are added, expenses subtracted and after reducing for the required 15% reserve ($10,026,186), unencumbered reserves at year-end 2013-14 would be $18,826,891. However, various appropriations from this balance as one-time or time limited expenditures are recommended.

One-Time Expenditure Funding from Reserves

Various transfers out of reserves for one-time requests have been budgeted. A detailed listing of the $1,144,365 in transfers out to the capital projects fund includes the following:

- **$749,460** to fund new switches and fiber infrastructure needed to provide redundant communications and to upgrade communication bandwidth to a 10 GB fiber ring for the fire stations.
- **$188,450** to fund a new central switch upgrade.
- **$56,100** to fund wireless infrastructure replacement used to provide network connectivity to its employees, as well as Internet services to Lewisville citizens. The City will upgrade from 4400 series to 5508 wireless controllers with the latest version of code, replace the current location appliance, and migrate the WCS management system to Cisco Prime.
- **$42,460** to fund Security Information Event Management (SIEM) replacement – Both HIPAA and CJIS rules require logging results to be accessible and maintained for a period of time. This solution will provide the needed reporting.
- **$37,885** to fund remote desktop licenses - all users that use Remote Desktop will need new licenses for Windows 2012 Terminal Services ($63.14 per person x 600 users).
- **$32,535** to fund a Contact Center Phase 2 technology project. First phase of this project included the main 3400 number and Municipal Court. This phase will include Utility Billing and the main Police number 3600.
- **$23,600** to fund phone and printer replacements. Forty phone sets and eight printers are budgeted for replacement in 2014.
- **$13,875** to fund transfer to CIP for Cisco’s Identity Services Engine which addresses network security by providing consistent enforcement of network security policies across wired and wireless networks helping administrators in the protection of network devices and critical IT infrastructure.

In addition to the transfers out, $1,937,257 in direct one-time expenditures are funded from the General Fund reserve for FY 2013-14:

- **$845,381** to fund an Annex/Library HVAC system replacement. HVAC equipment at the Annex and Children's Library will reach 25 years of service in 2014. The four chillers have had numerous compressors replaced and many other repairs have been made to the air handlers as well as the chillers.
- **$405,000** to fund Central Park ADA improvements. The pavilions and restroom at Central Park need to be modified for ADA Compliance. This will also require modification to the sidewalk access.
- **$244,000** to fund Fire Station No. 2 remodel. Project will update and make much needed repairs to the facility which was built in the late 90's.
- **$132,000** to fund Fire Thermal Imaging camera replacement - 10 thermal imaging cameras are in use and have reached their service life.
- **$57,200** to fund Municipal Court workstation replacements. This funding will replace the obsolete workstations with 13 modern, ergonomically healthy workstations. The replacement will also allow the court to reconfigure to improve service delivery and to provide better overhead lighting, increased access to electrical outlets and noise reduction from foot traffic within office.
- **$40,000** for economic development 380 agreements: Medfusion $14,000, Huffines Plaza $17,000, Armfield Blue $5,000, and Blue Lynks Media $4,000.
- **$39,000** to fund replacement of nozzles and lighting equipment for the Fire department.
- **$29,300** to fund network layer 2 switch replacement for 6 "End of Life" Network Switches.
- **$27,445** to fund Municipal Court re-carpeting in the jury room, back hallway, and municipal court offices.
- **$24,000** to fund one-time costs associated with Cisco's Identity Services Engine which addresses network security by providing consistent enforcement of network security policies across wired and wireless networks helping administrators in the protection of network devices and critical IT infrastructure.
- **$19,314** to fund the replacement of the florescent light fixtures in the apparatus bays of 3 fire stations to LED lighting. There are approximately 34 fixtures consuming 3,264 watts of power at each station. The life cycle of the florescent light is short, ballasts are replaced frequently and the stations operate 24/7. LED lighting should provide 4-5 years of service free operation with an average life span of 50,000 hours.
- **$17,986** to fund a temporary Administrative Intern to assist with Vision 2025.
- **$16,717** to fund replacement lighting in the Performance Hall at the MCL GT – currently have 36 250W fixtures that are recessed in the 45' high ceiling cloud structures. By replacing these fixtures with LED lights, we should see 4 to 5 years between light changes outs.
- **$14,040** to fund replacement furniture at the Senior Center with furniture that is more durable. Funding will also replace the current stand-up freezer with a refrigerator/freezer combination, replace a ping pong table at the Frederick P. Herring Recreation Center, and replace broken study table chairs in the Teen area of the library.
- **$13,700** to fund traffic counter replacements. The devices would be deployed as needed to conduct traffic studies and analysis.

- **$7,674** to upgrade existing hazardous monitoring equipment and purchase new meters for the Fire department.
- **$4,500** to fund IPADs for the City Council.

The economic development obligations are dependent on recipients meeting the terms of the agreements and are often related to a benefit or revenue the City receives in one fiscal year but does not pay until the next fiscal year. Therefore, an expenditure out of reserves is appropriate when needed.

Total transfers out/one-time expenditures out of General Fund reserves for FY 2013-14 are $3,081,622, which will reduce undesignated reserves to $15,745,269. You should consider at least $3M of that amount as an additional operating reserve contingency, given the economic climate. Our required reserve is 15%, which is more than sufficient in good times, but many cities use 20% of operating expenditures or more. Beyond this there are various other projects that should be kept in mind for future allocations:

- **Technology**

There are several major costs on the horizon including future network expansion and upgrades, fiber expansion, pc replacements, telephone system enhancements, and various system upgrades. Altogether, Council should be aware of approximately $3M in technology capital costs from reserves over the next four years. This does not include replacement of the public safety radio system, which will need to happen sometime in the next 5 – 10 years at an estimated cost of $7M. This project could be partially Crime Control District funded as well, but a source has not yet been determined.

- **Economic Development Projects**

Land banking and other grant programs need matches or supplemental funds if used; independent expenditures by the City for major incentive packages would need to be funded through reserves and further efforts toward the Lake Project will require additional funding.

- **RTR Matches**

The Regional Toll Revenue grants for Corporate Drive/Windhaven require matches for each section. If all sections are built, the local match is $10.2 million. Some of the match will be shared with Denton County, and some will be provided by the sections already completed by the City, County, or Fresh Water Supply District 1A. However, a substantial contribution will still remain, and the City will also be responsible for any additional costs beyond the grant amounts.

- **Screening Wall Construction**

Total reconstruction of severely weakened walls will cost several million. In lieu of this, a larger amount of reconstruction/repair funding has been allocated in the base budget.

- **Possible Relocation of Fire Station 3**

- **Park Master Plan Projects**

These projects will likely be considered by Lewisville 2025 committees. With the 4B Fund tapped for the near future, alternate sources may need to be considered for park improvements.

As you can see, the undesignated reserve could easily be wiped out by this list.

For additional detail of General Fund expenditures in department budgets, consult the individual department information.

UTILITY FUND

Utility Fund Current Year and FY 2013-14 Revenues

Total revenues in the Utility Fund for FY 2012-13 are now estimated at $29.134M. This compares to an actual in FY 2011-12 of $29.535M and a budget in FY 2012-13 of $27.400M.

Utility Fund revenue is projected to end the year ahead of projections by $1,734,205. This is due to increases in end of year projections for Water Sales ($703,102) and capital recovery fees ($896,283). One revenue source which will not be reflected in the revenue total is the transfer in for project engineering. This source will be shown as an offset to an expenditure rather than as a revenue as recommended by the City's external auditor.

- **Water Sales**
  The first half of the fiscal year reflects slightly better than average water sale activity. With the emergency sales to Castle Hills earlier in the year and with the hotter weather experienced in the months of May and June, water sales have risen. Continued hot weather could drive this estimate higher later in the year but we will have to wait to see if that happens. The year-end estimate is $16.520M compared to a budget of $15.817M.

  For FY 2013-14, revenues (and expenditures) are budgeted based on a "normal" year, per policy. Water sales have been set at $16.019M. This projection is on target with the five year average for water sales (adjusted for rate increases). This assumes a 1.5% water rate increase and no increase in demand.

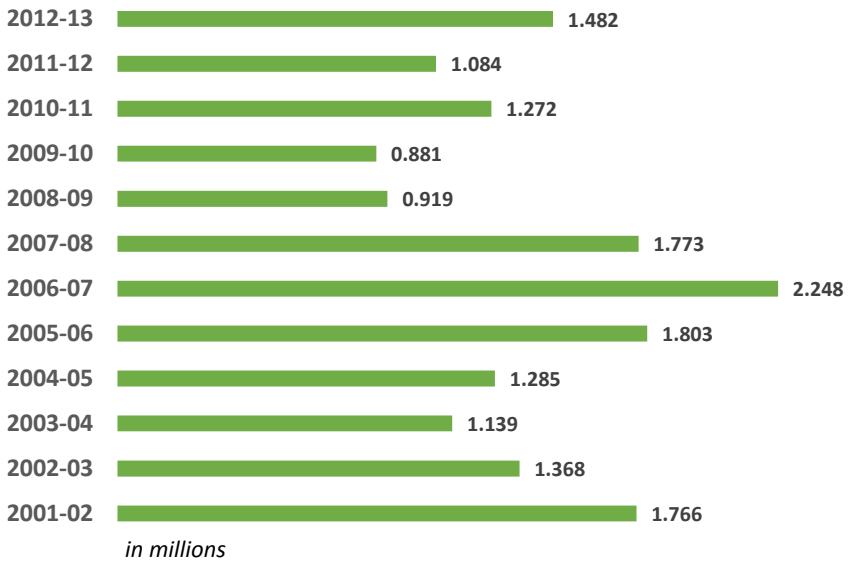
- **Sewer Sales**
  Sewer sales is a revenue source that is partially driven by winter averaging. Wet winters tend to re-set residential sewer volumes at lower levels. There is also a "dry summer" effect on sewer sales which can occur when commercial properties that do not have separate sprinkler meters use more water during hot weather. Because commercial property sewer volumes are set on total consumption per month, rather than a winter average, the use of more water can result in the City collecting more "sewer revenue" than one would expect. The FY 2012-13 June estimate for sewer sales is $9.829M compared to a budget of $9.799M. For FY 2013-14, we are using a $9.875M projection, which is again based on a

normalized year. This is somewhat more conservative and assumes no rate increase or growth in demand.

Together these two lines represent 92.7% of the planned FY 2013-14 budget compared to 93.5% last year. The decrease as a percentage is a result of an increase in capital recovery fees. The remaining revenue sources are comprised of charges for services and capital recovery fees.

- **Capital Recovery Fees**

Capital Recovery Fees have been performing much better than anticipated and are expected to end the year at $1,481,854. Capital Recovery Fees can be extremely volatile, as witnessed during the previous twelve years:



The $1.285M received in FY 2004-05 stopped the downward trend the City had been experiencing in prior years. There were then two years of growth and then significant decreases beginning in FY 2007-08. Because of this volatility, projected revenue is always based solely on known residential and commercial development projects anticipated to occur in the upcoming fiscal year. For FY 2013-14, the estimate for capital recovery fees is $755,680, up $170,109 from the FY 2012-13 original budget of $585,571 and is based on various development projects anticipated to occur in FY 2013-14 including commercial projects such as Quick Lube, Pine Prairie Apartments, Hebron Station 121 Apartments, Soccer City, Chin Church, Jubilee Church, Family Dollar, Marluc Storage, Morrow Cabinets, and the Valley Parkway Distribution Center. Residential projects include Kings Grant, Lakeridge Townhomes, Highpoint Estates, Settlers Village, Brookside Addition, Manors at Vista Ridge Townhomes, Uptown Village Townhomes, Preserve at Highland, Valley Ridge Townhomes, and Wyndale Meadows.

These three sources (water sales, sewer sales, and capital recovery) represent 95% of Utility Fund revenue so if there are any difficulties with the budget, you can assume it is caused by

one or more of these lines. As always, Capital Recovery fees have been the most worrisome; however, our "dependence" on them has been reduced in recent years (capital recovery fees represented 13.2% of budgeted revenues in FY 1998-99 and are only 3% in FY 2013-14).

- **Wholesale Sewer Sales**
  Wholesale sewer sales to Castle Hills is anticipated to bring in $683,445 in FY 2012-13, making this source of revenue a strong component in the overall revenue structure for the Utility Fund. For FY 2013-14, this revenue source is projected to remain stable at $683,445.

- **Other Revenue Sources**
  Other revenue sources (connects/reconnects, interest earned, industrial surcharges, Upper Trinity effluent sales) are all cumulatively a small portion of the budget.

Overall, FY 2013-14 Utility Fund revenue is projected at $27,922,385, an increase of $522,700 from the FY 2012-13 budget. These revenue forecasts are based on a 1.5% rate increase for water and no rate increase for sewer charges.

Utility Fund Fee Modifications

For FY 2013-14, the entire fee schedule was reviewed as part of the budget preparation process. There are no recommended Utility Fund changes to the fee schedule for FY 2013-14.

Expenditures

Expenditures in the Utility Fund for FY 2012-13 are anticipated to come in slightly under the original budget at $27,352,347. This is due to purchase order carry-overs from the prior fiscal year. All planned transfers to the Capital Improvement Plan will occur as budgeted.

The recommended operating budget for FY 2013-14 is $27,922,385, an increase of $522,700 from FY 2012-13. Another $4,185,447 in one time expenditures/transfers out of reserves to the Utility Capital Improvement Program is planned, making the total expenditures $32,107,832. The FY 2012-13 total expenditures were budgeted at $28,998,147 including a $1,598,462 transfer to CIP. The total FY 2013-14 Utility Fund budget is $3,109,685 more than the FY 2012-13 budget due to the large expense for one time expenditures/transfers out of reserves.

- **Operating Budget**
  For FY 2013-14, $847,093 is included in the operating budget to fund a portion of the CIP program requirements related to water line replacements, sewer line replacements, and inflow/infiltration repairs. An additional $4,055,107 is budgeted out of Utility Fund reserves for the total of $4,902,200 ($2,727,200 for corrosion control/odor abatement, $925,000 to paint elevated storage tank #3, $250,000 for distribution system valve replacement, $500,000 for water line replacements, $250,000 for sewer line replacements, and $250,000 for Inflow/Infiltration repairs).

  The largest increases in ongoing operating cost in the Utility Fund are in Raw Water ($178K) and Treated Water ($61,214) costs related to DWU. Health insurance expenditures increased $92,765 due to increasing the internal payment rate (the per employee rate

charged to the departments to fund the employer share of the claims and administrative costs) from $8710 per employee to $9746 based on claims trends. This also covers a new ($63 per life covered on the plan to fund) tax for health care reform that is now required by the Federal government.

The operating budget includes "new" programs totaling $1,997,568 (detailed below). Staff was able to add these programs, while increasing the overall budget only $522,700, through various savings including eliminating one-time costs related to action steps funded in FY 2012-13 (-$723,823) and removing last year's one-time transfer to CIP for water and sewer line replacements (-$746,588).

Raw and treated water costs are budgeted at an increase of $239,390 due to an increase in the DWU 2013 Wholesale Cost of Service Study Summary of Rate Changes. The study has projected increases in both raw and treated water and in volume and demand. This includes an increase of 16.7% in the raw water rate ($178,176). Treated water increased 3% in demand charges and 0.5% in volume (total of $61,214).

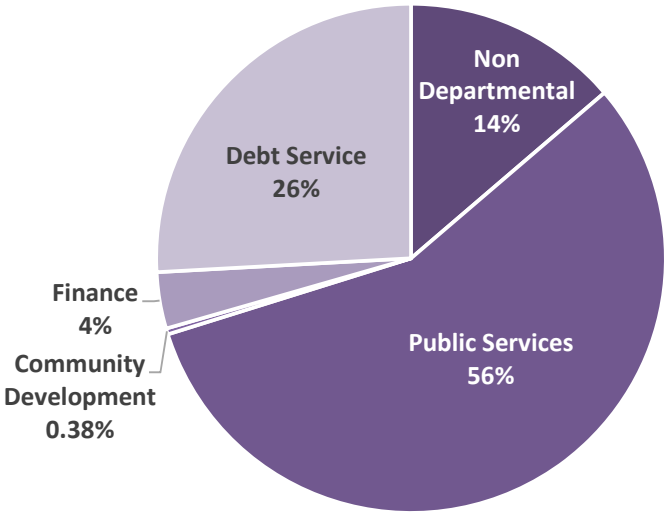
- **Debt Service**

  Debt Service was budgeted at $7,222,921 for FY 2012-13 and is budgeted at $7,161,720 for FY 2013-14 (this includes an $835,720 transfer to the GO Debt Service Fund for the 2010 Refunding Revenue Bond Conversion). Budgeted debt service represents only 25.8% of Utility Fund operating expenditures in FY 2013-14, compared with 26.3% in 2012-13, 27% in FY 2011-12, 28% in FY 2010-11, and 31% FY 2009-10. Schedules showing all debt service issuances and their related requirements are included in the debt summary section of this budget.

- **Organizational Changes**

  There were no organizational changes in the Utility Fund for FY 2013-14.

Following is a pie chart which shows expenditures by department. As you can see, Public Services expenditures account for 56% of overall expenditures in the fund, with debt service being the second largest expenditure category at 26%.



Recommended and funded program changes:

1. **$847,093** transfer to CIP for water and sewer capital improvements, as discussed previously.
2. **$239,390** in treated and raw water purchases related to DWU increases, as discussed previously.
3. **$180,000** for utility cut repairs. The Street Division has historically completed all utility cut pavement repairs. These repairs are approximately 40% of the total workload for our small in-house crew. Contracting these utility cut repairs with the small street/sidewalk repairs will enable the in-house crew to perform routine maintenance (crack sealing, grinding, patching, and slab stabilization).
4. **$140,880** for SCADA ACE System and Telemetry Hardware Systems at Whippoorwill and Vista Ridge Lift Station Upgrades
5. **$92,765** in health expenditure increases, as discussed previously.
6. **$70,788** for compensation plan adjustments (3% merit).
7. **$61,000** for a water plant dehumidifier. The existing dehumidifier is no longer in service leaving the pipes open to corrosion from humidity in the pipe gallery.
8. **$58,700** for harmonic filters. In 2011 and 2012, 6 Pulse H9 variable frequency drives were installed on High Service Pump #1 and Southside Pump Station #4, respectively. Since their installation, ambient harmonic currents have been detected which cause impedance and damage to motor windings. Output filters and in-line reactors have been added to protect the motors and reduce some of current loads; however, based on testing and consultation with our electrical engineer, harmonic filters are needed to fully protect the meters.
9. **$45,000** for water and wastewater risk management plan updates. Every five years, updates of the Plant Risk Management Plans are required, in keeping with the United States Environmental Protection Agency's Accidental Release Prevention Program

(ARPP), Section 112(r) of the 1990 Clean Air Act Amendments. In 2014, a Hazard Assessment and Hazard Review are required to update the existing plan and ensure compliance with federal regulations.

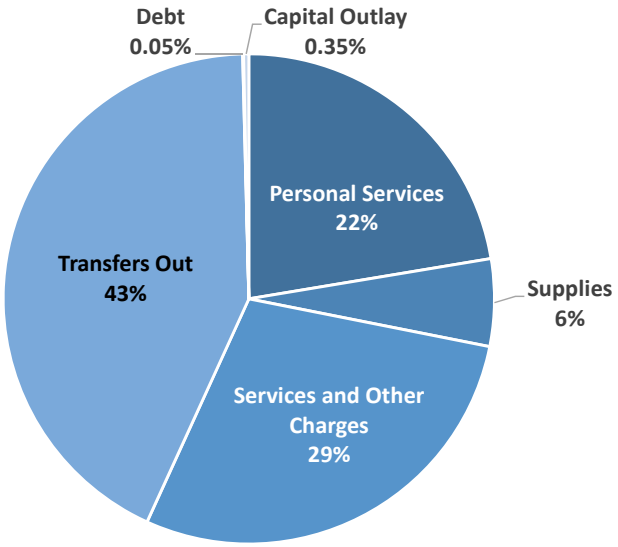
10. **$41,309** for the replacement rotor and stator for sludge feed pump #2 and several ancillary parts. The pump was originally installed in 1994, for pumping sludge to the drying field weekly. Over the five year period that the pumps rotor and stator is in service, the pumping efficiency diminishes due to the extended hours of operation of this equipment.
11. **$39,967** for confined space safety equipment. Davit Arms are needed for proper confined space entry into basins and meter vaults. Funding will also provide ten safety harnesses with shock absorbing lanyards that will protect operators from injury or death from unexpected falls while working at various heights at the Water and Wastewater Treatment Plants and associated facilities. Two confined space entry blowers are also funded and will be used at Water and Wastewater facilities for forced air ventilation in basements, vaults and other confined space work areas at both facilities. Eight small ruggedized handheld tablets are included for three Utility area needs: 3 at Wastewater; 2 at Water Plant and 3 for Utilities Maintenance.
12. **$28,700** for replacement of the graphite packing material, used in sewage pumps to retard leaking of sewage, with split mechanical seals in nineteen sewage pumps.
13. **$26,327** for replacement of the existing Motor Control Centers (MCC) at Lake Park and Railroad Lift Stations. The original MCC panels were built and installed in 1993 and 1992, respectively. The panels incorporate older circuitry that is either no longer available or hard to find.
14. **$22,859** for replacement of the North Side Pump Station Pump #9 check valve. The check valve was installed in 1999 as part of the original station. The valve is leaking, allowing water from within the distribution system to enter the Water Plant.
15. **$19,346** for replacement of a 20-year-old valve in Tank #3 in order to isolate the tank for repairs and maintenance.
16. **$10,998** for replacement of two shoring boxes. The old boxes are in poor condition, and the new shoring will have adjustable legs, which is better suited for installing over water and sewer piping.
17. **$10,410** for replacement of the Wastewater Laboratory distiller. The current distiller is over seven years old and its output has decreased to the point that increasingly longer run times are needed to produce the water required to meet the laboratory's needs.
18. **$10,236** for replacement of three portable samplers that ECS utilizes for monitoring Industrial and Commercial Users. These samplers are the oldest of the seven samplers and are no longer functional.
19. **$9,495** for replacing the current storm water tracking software. The Storm Water Division now conducts over 1,500 inspections, on average, annually. Data tracking software is essential to documenting activities and organizing those records in a way that facilitates completion of yearly goals and efficient annual reporting.
20. **$8,802** for the replacement of the check valves on #1, #2 and #3 pumps at the Wastewater Filter building. The check valves were installed during the 1995 plant expansion and each valve has had all of the internal wear items replaced several times.
21. **$7,525** for replacement of the Sludge feed pump variable frequency drive (VFD) #2. The Sludge feed pump VFD #1 was replaced in 2011, because it cost more to repair the unit than to replace it. This remaining Robicon VFD unit was installed in 1995; the

manufacturer no longer builds, nor supports the unit for repair and new parts are no longer manufactured.

22. **$7,349** for replacement of the Plant #1 Return Activated Sludge flow meter, which has failed. The meter has been in service for seventeen years and is required to monitor and control the treatment process, allowing plant staff to make accurate process control adjustments.
23. **$6,722** for replacement of one existing pipe and cable locater, and funding of an extra locater for the collection system crews.
24. **$5,432** for replacement of a wastewater plant effluent sampler. The effluent sampler used to collect samples for TPDES Permit compliance has historically had a useful lifetime of three years.
25. **$3,775** for a water tapping machine that will allow crews to install water services from 3/4 inch to 2 inch in size on existing water mains without turning off the water main.
26. **$2,700** for replacement of two existing 3 inch trash pumps that are worn out and in need of replacement. These are used by repair crews to pump out excavations during line repairs.

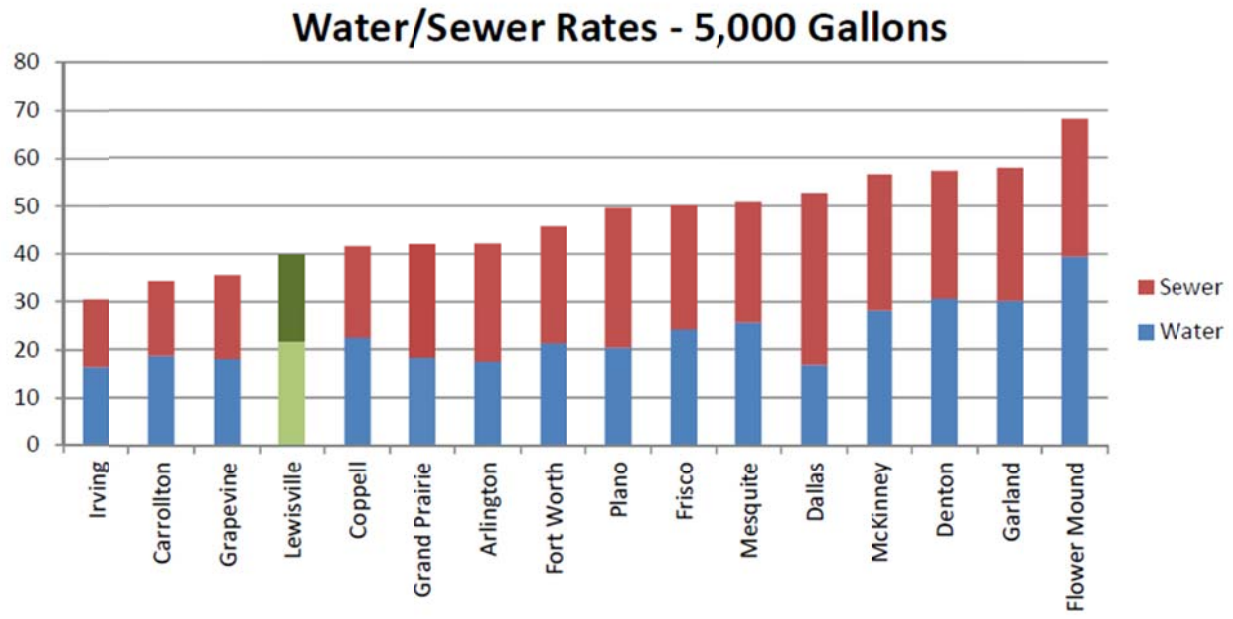
These represent all of the additions to the base budget. As you can see, many of the above changes are one time in nature, giving us flexibility in this budget (e.g. for revenue shortfalls) and in future budgets (adjusting to any major on-going cost increase such as the DWU rates or debt service). Most of the one-time expenditures will also be deferred until at least mid-year to ensure that revenue performance is sufficient.

The following is an expenditure chart by category. In the Utility Fund, unlike in the General Fund, transfers out to CIP make up the largest percentage of expenditures.



As always, you can see that the Utility Fund is capital and equipment intensive. We have been able to fund the most important operating needs for the water/sewer plants by controlling costs and by implementing rate increases when necessary. More expensive capital costs have been financed through revenue bond debt and occasional transfers from undesignated reserves.

To continue this practice, regular, incremental increases in rates should be examined, especially as operating costs (electricity, fuel, water, personnel) increase. Rate changes in the past five years were 0%, 1.15%, 1.19%, 1%, and .5% in sewer rates and 0%, .65%, 1.19%, 1%, and 1.5% in water rates. Council has historically passed on to consumers any changes in raw or treated water cost from DWU. Council has continued this practice for FY 2013-14 by approving a 1.5% water rate increase.



Fund Balance

Beginning Fund Balance (current year)

At the time of the preliminary 2012-13 budget, the estimated ending fund balance for FY 2011-12 (which was the amount budgeted as the FY 2012-13 beginning fund balance) was $16,036,701. However, the FY 2011-12 ending fund balance has now been finalized at $18,159,646. This increase is primarily due to a hot summer and water revenue sales coming in over revised budget by $1.4M and sewer sales coming in over revised by $584K.

Ending Fund Balance (current year)

At this point in time, the FY 2012-13 ending fund balance is estimated to be $18.343M, an increase of $184K from the now final $18.159M FY 2011-12 ending fund balance due primarily to a higher projection for water sales and capital recover fees this fiscal year. Activity so far this fiscal year indicates an increase in revenue of $1.7M and a decrease in expenditures of $47,338 (related to salary savings). The entire transfer out to CIP (originally budgeted this fiscal year out of reserves) should be covered by current revenue, thereby adding $184K to the fund balance.

Fund balance (FY 2013-14)
Beginning with the projected FY 2012-13 ending balance of $18,342,727, the budgeted FY 2013-14 fund balance will be reduced by $4,185,447 (for transfers being made to the CIP program and economic development agreements) resulting in a total ending fund balance of $14,157,280. After deducting the required operating reserve of $4.188M, the final budget undesignated reserves will total $9.968M. (The economic development payments are in the amount of $130,340 (Uptown Village - $97,340 and Bridal Boutique - $33,000 and shown as one-time expenditures in the Fund Summary).

Capital Improvement Program

The FY 2013-14 planned allocation from reserves is $4,185,477. This transfer will help fund PAYGO CIP Projects such as $2,727,200 for corrosion control and odor abatement, $925,000 to paint the elevated storage tanks and WTP, $250,000 for distribution system valve replacement, $500,000 for water line replacements, $250,000 for sewer line replacements, and $250,000 for Inflow/Infiltration repairs. The total for these projects is $4,902,200. The additional $847,093 is budgeted in operating funds. In addition, a $5.4M revenue bond sale is planned to fund sewer line replacements and part of the Ozonation project.

- **Future Capital Programs**
  After the transfer for water line replacements, $9,968,922 is projected as undesignated Utility Fund reserves at the end of FY 2013-14. There are various CIP projects that we hope to fund out of reserves in future years. The water/sewer CIP recommended for FY 2013-14 through FY 2017-18 is included in the strategic plan section of this document. This document is not static and changes from year to year depending on circumstances and priorities. You will note that it shows the use of an additional $5.502M in reserves over this period.

  Obviously, we will need to have a few “dry years” that generate funds for these projects to achieve this plan. The plan also calls for debt issuances of $16.9M. The potential annexation of properties in the east and the growth of other areas in the vicinity may require $10M - $13M in infrastructure improvements depending on whether the City were to assume these costs or let developers handle them. These costs are not currently programmed in the reserve or bond funded CIP. When evaluating alternative rate structures such as “increasing block” we will have to be careful to avoid disruptions to revenue being used to fund the CIP.

- **2012-13 Revenue Bond Funding**
  $5,400,000 in revenue bonds is planned to fund the design and construction of an Ozonation process for taste and odor at the Water Treatment Plant ($3,700,000) and design and construction of the Timbercreek 24” force main.

DEBT SERVICE FUND

The Debt Service Fund's purpose is to provide for principal and interest payments for the City's General Obligation bonds. Revenues and expenditures will vary each year in relation to the timing of issuance and the schedule of repayments.

So far in FY 2012-13, overall tax revenue has come in close to the original budget amounts. The property tax line item shows an increase of $267,217; however, $228,189 of that was originally budgeted as other miscellaneous revenue to allow over 65 and disabled frozen property amounts to be included in the fund summary at budget time. As you can see from the fund summary, this $228,189 line item has been reduced as the revenue is now part of the property tax line.

The transfer in amount is related to refunding revenue bonds in the Utility Fund and in the 4B Fund. There is a corresponding expenditure in same the amount.

FY 2013-14

Debt Service for FY 2013-14 reflects the issuance of $13.53M in general obligation debt during FY 2012-13 and amounts to $6,155,000 in principal and $3,154,493 in Interest and Agent Fees. Of these amounts, there is $755K for principal and $595K in interest that is for refunded Revenue and 4B bonds. This is offset by revenue from these funds (Transfers In).

4B SALES TAX FUND

The 4B Sales Tax election was passed by the voters in 2002 allowing for the collection of a quarter cent sales tax. In accordance with the 2002 election, sales tax proceeds may only be spent on parks and library projects. Revenues in this fund include sales tax collected in Lewisville. In addition, a strategic partnership agreement was approved in 2009 allowing for collection of sales tax in designated areas in the districts. The entire quarter cent sales tax collected in Castle Hills is retained by the 4B Corporation (in the General Fund the sales tax collected is used to first pay for fire and police contract services and then split 50-50 with DCFWSD 1-A).

FY 2012-13 Re-estimates

Total FY 2012-13 revenues were budgeted at $5.4M and are now estimated to end the year at $5.7M, a 4.4% increase. Sales tax revenues are projected to be up by 4.2% by year end.

Additional revenue sources include "Recreation" and "Miscellaneous". "Recreation" includes aquatic facility rental/entrance fees and field rental fees at Toyota of Lewisville Railroad Park. The "Miscellaneous" category is interest earnings. Recreation revenues are projected to be up by 9.4% ($22,480) by year end. Interest earnings are projected to be up 3.9% by year end.

FY 12-13 expenditures are down slightly ($87,501) due to lower electricity cost at Railroad Park ($20,000) and water costs budgeted to reflect true water utilization at the aquatic parks ($10,000). The remaining savings are due to staff turnover.

FY 2013-14

Total revenue is estimated at $5.7M, a 5.1% increase over the FY 2012-13 budget ($275,952). As in the General Fund, sales tax revenue is budgeted at the FY 12-13 estimated amount, a 4.2% increase over the FY 2012-13 budget. Transfers In/Miscellaneous includes a first time transfer from the General Fund in the amount of $28,953 to cover part of the cost of a new two person crew assigned to work on the new Park Plaza as well as City Hall and the MCL. The remaining revenues come from interest earnings.

Operating expenditures for FY 2013-14 include administrative charges in the amount of $60,000 (general administrative services charged back to the General Fund) as well as Parks and Leisure Services (PALS) expenditures which include library, aquatic facilities, and park maintenance activities. FY 2012-13 PALS expenditures were budgeted at $2.2M. The FY 2013-14 expenditures are budgeted at $2.5M, an increase of $261,871. This increase includes the compensation plan increase ($11,581) as described earlier in the General Fund overview, a new 2-person crew to maintain the Park Plaza, MCL and City Hall along with equipment and operating costs of the new park ($214,831), health plan cost increases as described in the General Fund overview ($17,620), expansion of E-Books ($15,000), pool UV bulb replacement ($7,745), Library technology upgrades ($29,993), replacement of library security gates to provide enhanced security for DVD and CD materials ($27,070), replace worn carpeting in Library and make ADA compliant at walkway transitions ($14,575), replace chemical controllers at aquatic facilities ($19,860) and a lighting retrofit in the library ($15,330).

Debt payments total $2,743,259 and include debt related to the library expansion, the College Street and Sun Valley aquatic facilities, Railroad Park land, and Railroad Park construction. Debt payments dropped by $109,475 due to a refunding of debt in 2012. The 2004 sale was composed of 20 year CO's which will be retired in full in 2024 (can be called as early as 2022). The 2007 sale was 25 year CO's which will be retired in full in 2032 (can be called as early as 2017).

Transfers to CIP out of reserves for FY 2013-14 total $345,600 which includes $20,600 for the annual transfer for the eventual repainting of the aquatic facilities and $325,000 for completion of turf renovation at Lake Park (4 fields were completed several years ago leaving 4 needing renovation) as well as ADA accessibility to all soccer fields.

As was the case the last several years, transfers out of reserves to fund infrastructure improvements, such as playgrounds, hike and bike trails, etc. have not been included. The Parks Board has prioritized items listed in the Park Master Plan and Trail Master Plan. These items will be considered with the appointment of committees as part of the Lewisville Vision 2025 Plan.

CRIME CONTROL AND PREVENTION DISTRICT

A creation election for the Crime Control and Prevention District was approved by voters November 2011 allowing for the collection of a one-eighth of one percent sales tax. Proceeds from this sales tax may only be used for law enforcement programs as defined by Local Government Code, Chapter 363. The Texas Comptroller's Office began collection of the sales

tax in January 2012. The district will exist through May 2017 unless a referendum election is passed which can continue the district for up to 20 years. The referendum election can be held no earlier than May 2016.

FY 2012-2013

Total FY 2012-13 revenues were budgeted at $2.648M and were estimated to end the year at $2.654M, an increase of $6,422. Revenue is made up of both sales tax collections and interest earnings. Expenditures were budgeted at $2.4M and projected to end the fiscal year at $2.1M, a savings of $359,891. A total of 55% of the Police Department expenditures in this fund are for police officer positions, a position that has historically been difficult to fill in a timely manner. The savings are due to these personnel cost reductions.

FY 2013-2014

Total revenue for the budget is projected to be $2.63M, a decrease of $12,788 from the FY 2012-13 adopted budget and a decrease of $19,210 from the revised budget. This reduction is due entirely to a decrease in interest earnings. The Finance Department reviewed interest earnings in June and decreased the projected earnings resulting in a decrease from both the approved budget and the revised budget that was projected in April.

While the Temporary Board of Directors was required under the statute to adopt a two year budget plan, a five year budget plan was actually developed. The five year plan focused on adding both positions and equipment during the first two years of operation (a total of 29 positions) but only equipment additions in FY 2013-14 and 2014-15. For FY 2013-14, the original 5 year budget plan included only the addition of an armored vehicle. This item is included in the approved budget ($282,220 one-time from reserves and $7,780 on-going).

The following are additional items included in the FY 2013-14 budget: Two Property Evidence Technician positions ($105,522 - The Lewisville Police Department Property and Evidence Section is currently authorized one Property and Evidence Technician and one Property and Evidence Supervisor. During the past ten months, the department has supplemented the property and evidence function with police officers and part-time help. Two additional Property and Evidence Technicians will work to dispose of the back-log of items and conduct the daily duties of managing property and evidence), Repeat Offender Tracking Software ($5,000), Time Synchronization System for Public Safety Software ($21,592 one-time and $989 on-going), TIP411 to allow for tips to be received by text ($10,900), an upgrade of the Milestone Security Camera System to improve monitoring of security cameras in the dispatch center ($7,500), and purchase of a special type of uniform pant that has a thigh pocket so that officers can carry medical supplies on their person as well as replacement of medical supplies carried by officers ($72,878). Expanded costs related to the health plan ($31,094) and the compensation plan ($40,575) are also included in the budget.

State law allows the district to “contract” with the municipality to furnish administrative support. A transfer of $30,000 to the General Fund is included to cover the indirect costs related to operation of the district as well as the cost of the third party audit required by state law.

Total expenditures are $2.52M with a fund balance projected to be $960K by fiscal year end. An undesignated reserve of $455,431 remains after the calculation of a reserve requirement of 20% of total expenditures to take into account the volatility of sales tax revenues.

FIRE CONTROL, PREVENTION AND EMERGENCY MEDICAL SERVICES DISTRICT

A creation election for the Fire Control, Prevention, and Emergency Medical Services District was approved by voters November 2011 allowing for the collection of a one-eighth of one percent sales tax. Proceeds from this sales tax may only be used for fire control, prevention and emergency medical services programs as defined by Local Government Code, Chapter 344. The Texas Comptroller's Office began collection of the sales tax in January 2012. The district will exist through May 2017 unless a referendum election is passed which then can continue the district for up to 20 years. The referendum election can be held no earlier than May 2016.

FY 2012-2013

Total revenues were budgeted at $2.64M and estimated to end the year at $2.65M, an increase of $17,840. Revenue is made up of both sales tax collections and interest earnings. Expenditures were budgeted at $.923M and projected to end the fiscal year at $.824M, a savings of $98,132. The FY 2012-13 budget included the hiring of 9 firefighter paramedics. The savings is due to the new firefighters actually being started sometime after the start of the fiscal year.

FY 2013-2014

The budget projects sales tax collection to be $2.63M. Interest earnings of $19,392 are also projected resulting in total estimated revenues of $2.65M, a .4% increase over the FY 2012-2013 budget.

While the Temporary Board of Directors was required under the statute to adopt a two year budget plan, a five year budget plan was actually developed. The first two years of the 5-year plan included the addition of a medic to Fire House #6 and 9 firefighter paramedics, and the public safety infrastructure redundancy project (costs split 50% with Crime Control District). The 5-year plan was devised so that expenditures in the early years were minimal to allow for a fund balance to grow and be available for the purchase of a ladder truck and construction of Fire House #8 ($3.3M needed by FY 2015-16) in later years of the plan. The adopted budget includes the expansion of Fire House #6 to allow space for the addition of a second ladder truck, space for future additional personnel and a fuel island ($1.53M), a System Support Specialist dedicated to public safety to support the increasing technology workload ($71,944), a part time administrative support position for emergency management ($26,918), and equipment that will allow mobile camera units to broadcast video to EOC and Incident Command ($11,000).

Finally, expanded costs related to the health plan ($9,328) and the compensation plan ($33,224) are also included in the budget.

State law allows the district to "contract" with the municipality to furnish administrative support. A transfer of $30,000 to the General Fund is included to cover the indirect costs related to operation of the district as well as the cost of the third party audit required by state law.

Total expenditures are $2.55M with a fund balance projected to be $2.7M. An undesignated reserve of $2.5M is calculated based on a reserve requirement of 20% of total expenditures to take into account the volatility of sales tax revenues.

HOTEL/MOTEL FUND

The hotel-motel tax is levied upon the cost of use of a hotel room and is equal to seven percent of the price of the room. State law specifies that hotel occupancy taxes must be used on programs that enhance and promote tourism. State law allows up to 15% of revenues to be spent on the arts and up to 50% on historic preservation.

FY 2012-2013

The FY 2012-13 estimated hotel occupancy tax revenues are $2.01M, $47,875 more than budget. The Interest and Miscellaneous category is made up of three components for the FY 2012-2013 year: interest earnings ($10,529), a hotel tax refund paid to the Hilton Garden (-$300,000) and a payment received from the Hilton Garden related to the original development agreement ($1.75M). The city loaned the developer $3.75 million which was then to be repaid in two payments – one in December 2012, and the remaining $2M in December 2016. The payment was received in December as required. The other impact on this line is a rebate (shown as a negative revenue) of hotel tax to the Hilton Garden to cover the cost of management fees as required in the Convention Center contract. The refund is capped at $300,000 in the contract. This refund requirement continues with a cap of $300,000 through August 2016 and then drops each year for the remaining five years, ending in July 2022 with a cap of $50,000.

FY 2012-13 estimated expenditures are $2.88M compared to a $2.82M budget due to a Council approved supplemental appropriation for the Western Days celebration. Expenses include a $1.5M transfer to the Maintenance and Replacement Fund from the Convention Center repayment, because part of the original $3.75M loan was "borrowed" by the Hotel Fund from the Maintenance and Replacement Fund. With this payment, the Maintenance and Replacement Fund is repaid in full.

FY 2013-14

The FY 2013-14 hotel occupancy tax revenue is projected to increase by $92,350 over the FY 2012-13 budget. Average daily rate (ADR) at local hotel properties has increased slightly during the past year as the overall tourism market recovers, and occupancy at local hotels has edged past 70 percent for the first time since 2009. As experienced in past years, this revenue stream can be quite volatile based on overall economic conditions as they impact both business and leisure travel spending. The Interest and Miscellaneous category includes interest earnings and the refund of the hotel tax to the Hilton Garden making the number -$292,429. While total revenue declined significantly over the FY 2012-13 budget, the projected total revenue is up 5.4% over the 2011-12 actual, the last year that did not include the one-time payment from the Hilton Garden.

The FY 2013-14 total expenditures are budgeted at $1.415M compared to the FY 2012-13 budget of $2.82M, a decrease of $1.4M. That decrease reflects the one-time loan repayment of $1.5M to the Maintenance and Replacement Fund as part of the Lewisville Convention Center development project.

The Community Relations/Tourism activity ($1.1M) includes funding for staffing, special events and marketing. An increase of $51,609 over the FY 2012-13 budget is due to increased costs for Western Days (both expanded activity cost and a shift of costs from the Community Activities Fund) and $15,000 to bring a second major fishing tournament to Lewisville Lake that will fill local hotel rooms.

Spending for general tourism support is set at $668,095. This is $25,488 less than in the FY 2012-13 budget. The difference comes largely from savings in two areas -- $17,802 in facility leases no longer needed because the CVB offices have moved into the city-owned bank building on Main Street, and $17,500 related to the Vista Ridge Mall marketing agreement that expires in 2013. That money has been shifted into the special events budget to cover projected revenue reductions in the Community Activities Fund that would otherwise have forced a reduction in the Western Days festival budget.

Special events included in this fund are Western Days celebration ($340,822), Sounds of Lewisville Summer Music Series ($44,000), Holiday at the Hall ($31,000), KTA Jam Session ($21,300) and the Saddle Club Labor Day Rodeo ($7,000). The total Hotel/Motel Fund budget for special events is $444,122 approximately 31.4% of Hotel/Motel Fund expenditures.

The final components of the Community Relations/Tourism activity are positions dedicated to special events and conference sales: 30% of the Director of Community Relations and Tourism, two Tourism Sales Coordinators, a Tourism Specialist, 70% of the Publication Specialist, an Administrative Secretary, and 50% of the Event Planning Technician at the MCL Grand. The two tourism sales positions focus on different markets with one position focused on the sports and leisure markets and the other position focused entirely on the convention/group sales market. This position works closely with the Hilton Garden Inn team to bring in groups that impact multiple hotel properties.

State law sets a cap at 15% of total hotel-motel revenue that can be spent on arts activities (cap is $308,440 based on projected 2013-14 revenue). Arts Promotion includes the Arts Support Grants budgeted in the amount of $168,400, an increase of $13,569 over the FY 2012-13 budget based on a recommendation from the Arts Advisory Board. Grants are distributed to various qualifying arts groups through recommendations from the Board. This year's recommended allocation includes eight arts organizations, two of which are first-time recipients of an Arts Support Grant. Money also is budgeted for electricity in the arts center ($50,000), half of the compensation package for the Event Planning Technician, and out-of-market advertising for MCL Grand events ($15,267). In total, $260,026 is spent on the arts ($48,414 under the cap).

budget includes MCL banners in Old Town for enhanced marketing ($6,090) as well as a new

event lighting and sound system for the Recital Hall ($23,650). The enhanced lighting and sound system will likely increase room rentals and result in additional income.

The budget has current revenue to expenditure balance of $348,387. The ending fund balance is projected to be $4.1M by fiscal year end.

COMMUNITY ACTIVITIES FUND

This fund was created in FY 2011-12 to track special event sponsorships, certain naming rights agreements, the community contribution required in some economic development agreements, the community event contribution required under the BFI agreement ($45,000), MCL Grand revenue that exceeds the $50,000 targeted for the General Fund, and special event revenue.

FY 2012-2013

Revenues for FY 2012-13 are expected to be $434,153. Major revenue streams into this fund are MCL Grand rentals ($118,000), special events sponsors ($109,975), special events revenue ($87,010), MCL Grand sponsors ($90,000), and ED agreements ($28,500). Projected revenues reflect an increase of $63,837 over budget. MCL Grand rentals increased by $59,033 over budget, event revenue by $5,180, and event sponsors by $30,000 (a one-time catch-up payment received from Time Warner Cable). Projected revenue from ED agreements is $30,000 below budget; although it is possible some expected payments will arrive before the end of the fiscal year.

Expenditures for FY 2012-13 are expected to end the year at $370,113, a $10,206 increase over budget. This increase includes $6,206 in expenses related to Animal Shelter donations that were not shown in the 2012-13 budget request (those accounts are being incorporated into the Community Activities Fund this year for the first time). The other $4,000 of the total increase is from Western Days.

FY 2013-2014

Revenues for FY 2013-14 are budgeted at $395,101, an increase of 6.7% over the current budget. This increase is due primarily to a significant increase in MCL rentals ($60,833) as well as animal shelter donations ($9500). MCL Grand rental revenue is budgeted at $119,800 (in addition to the $50,000 in revenue allocated to the General Fund), an increase of $60,833. Much of this can be attributed to new mid-week business and social event bookings brought in by the new Event Planning Technician added during FY 2012-13. Decreases are projected for MCL Grand sponsors (down $10,000) and special event sponsors (down $10,000) because of a three-year agreement with First Choice Power that ends in 2013. The new event coordinator has a successful history of sponsor recruitment at his previous position in Mesquite, so we anticipate seeing improvement in this revenue line. ED agreements are budgeted for a $23,500 decrease in revenue because of four agreements that have come off the books (Ricos Products, Vinson Process Control, TIAA-Cref and MedFusion) offset by one new agreement (Armfield).

Economic development agreements included in the FY 2013-14 budget are: JP Morgan Chase ($10,000 ending in 2015), Hampton Inn & Suites ($2,500 ending in 2021), Orthofix ($10,000

ending in 2020), The Apparel Group ($5,000 ending in 2018), Blue Lynx Media ($5,000 ending in 2016) and Armfield ($2,500 ending in 2017).

FY 2013-14 expenditures for Special Events total $183,771 (Western Days entertainment at $135,771, Promoter Line at $48,000). This total reflects a decrease of $31,929 from FY 2012-13 budget. Those expenses were shifted into the Hotel Fund in order to preserve the Western Days budget while accounting for projected revenue decreases in this fund.

MCL Grand expenditures are budgeted at $160,313 (part-time theater attendants at $35,155, Texas Tunes concert series at $40,400, and advertising at $84,758). Changes in this line include removing a $21,200 commission payment on the naming rights contract and adding $11,606 for additional part-time theater attendant hours and $25,700 to add two dates and upgrade entertainment in the Texas Tunes concert series.

A fund balance of $309,117 is projected. This fund will be carefully monitored due to the volatility of sponsorships and economic development agreements.

PEG PROGRAMMING FUND

This was a new fund for FY 2012-13 which collects a state mandated 1% fee from cable providers to support Public, Educational and Governmental channels. Under FCC rules, expenditures from PEG revenues are limited to capital costs associated with PEG production. Operations cost such as salaries cannot be included in this fund.

FY 2012-2013

Revenues for FY 2012-13 are expected to be $240,524, up from budget projections of $216,672. While the revised expenditure budget remained at $178,000, a supplemental appropriation of $60,194 was approved after the revised budget was adopted. This increase reflects a Council appropriation in June that allowed an expanded camera and recording system for the Council Conference Room and Council Chambers be purchased. Installation is scheduled for completion the first week of August and includes four robotic cameras in the Council Chambers, new audio capture system and robotic cameras in the Council Conference Room, a broadcast-quality video and character generator in the control room, and a connection plate in the third-floor reception area of City Hall. This additional expense will have the impact of lowering the projected fund balance from $255,659 to $195,465.

FY 2013-2014

Projected revenue for FY 2013-14 is $255,319 in franchise payments and $524 in interest earnings for total revenue of $255,843. This shows an increase of $15,319 over FY 2012-13. Requested expenditures for FY 2013-14 total $238,100, which is $60,100 above FY 2012-13 budget.

Expenditures planned for FY 2013-14 follow the five-year PEG capital plan and focus on two projects: installing production-quality capture equipment at MCL Grand, and purchasing portable production equipment so staff can record events held at various sites around the city. Budget request includes $18,000 for retention of an A/V engineering consultant to assess the

current production system and assist in purchase and installation of new equipment, $160,000 for the MCL Grand project, and $60,000 for the portable production equipment. These projects also will include replacement of both digital editing systems currently in use.

The projected fund balance is $273,402.

HEALTH FUND

The Health Fund was first established as a separate fund in FY 2001-02 when the health plan was designated a risk pool (prior to that it was part of the Insurance Risk fund). The fund is maintained as a trust not allowing any payments or transfers out of the fund except for health plan expenditures. This fund is budgeted very conservatively due to its trust status, which periodically results in transfers from the Insurance Risk Fund.

Staff operates a partially self-insured health plan with the city paying the first $135,000 of each individual claim. In addition, aggregate insurance is purchased which provides overall plan protection when claims exceed a specified dollar amount in total. Currently, Cigna provides claim administration services as well as both the individual and aggregate stop loss contracts; however, the City is currently reviewing and evaluating proposals through an RFP for Third Party Administration services and stop loss. In addition, staff will evaluate the cost benefits of maintaining a $135,000 individual stop loss.

The city's experience with the partially self-funded health plan reflects the on-going national debate on how to control and fund health care costs. Over the last three fiscal years, FY 2009-2010 through FY 2011-12, the cost of claims (including prescription drugs) increased from $5.8M to $6.5M (12% increase). Shock claim costs (claims valued over $50,000) have continued to be a significant driver of cost increases. In FY 2011-12 compared to the prior year, the city experienced a 28% increase in the number of shock claims and 93% increase in the total claim cost associated with those shock claims. The costs of third party administration and reinsurance have also increased over time due to this claims experience. Claims are projected to increase 7.4% for FY 2013-14 to $6.8 M.

Revenues for the Health Fund come from four sources (reflected as "charges for services"): internal payments from departments, employee premiums, retiree premiums and COBRA premiums. The internal payments from departments is based on a per employee rate calculated to cover the employer share of the projected claims and administrative costs. This rate has increased the previous three fiscal years and is increased again in FY 2013-14. From FY 2009-10 to FY 2012-13, the internal payment has increased 44.7% from $6,020 per employee per year to $8,710 per employee per year. For FY 2013-14, the rate is increasing 11.9% from $8,710 to $9,746 per employee annually. The increasing internal payment rate has had major impacts on the General Fund as well as all other funds that include full-time employees.

Employees have also shared in the burden of covering the costs of increasing health care expenditures. Between FY 2009-10 and FY 2012-13 employee premiums increased an average of 123% depending on the plan and level of coverage (spouse, children, or spouse and children). This increase does not include additional surcharges for smoking and for employee and covered

spouses not participating in the wellness screenings. The City has also made various changes to deductibles and other plan design changes in an effort offset the City's increasing cost related to health care.

A comprehensive wellness program has been a priority over the last several years. Prevention is the most effective way to control future costs; therefore, the City will continue to promote wellness through plan design and wellness incentives.

Another impact on the Health Fund is compliance with GASB 45. GASB 45 specifies how "other post-employment benefits" (OPEB) costs, liabilities and funding progress are measured and displayed in government financial reports. Historically, retirees' health care costs were on a "pay-as-you-go" basis, paying the current cost of retiree health care in a given fiscal year. GASB 45 requires health benefits to be recognized as they are earned over the retiree's active working lifetime. Annually, an actuarial calculation is completed that determines the annual required contribution (ARC) and the net OPEB obligation. The ARC is a transfer from the Health Fund to the OPEB Fund (expenditure of $279,200). Recognized as revenue to the Health Fund ($329,400) is an actuarially derived number that reflects the actual costs of the retiree claims.

OPEB LIABILITY TRUST FUND

The Retiree Health Trust Fund is a fund created in FY 2007-08 to account for OPEB (other post-employment benefits) liability. In general, this fund is also a trust that exists to build up assets related to the liability realized with the requirements of the GASB 45 standard. The higher the balance in this fund the lower the unfunded liability.

The main advantage in creating a separate trust is that all fund assets can be invested to reflect a diversified mix of stocks and bonds held by the trust for long term growth and sustainability. A separate investment policy (this fund is exempt from the Texas Public Funds Investment Act) controls investment decisions and the firm of PFM Asset Management LLC manages these long term investments. The trust accounts for unrealized and realized gains and losses revenue which is a classification of revenue pertaining to investments held by the OPEB trust. The income from those assets that were sold during the year is recorded as a realized gain or loss. At year end, the assets still being held by the trust must be valued on that date and the resulting increase or decrease in value is recorded as an unrealized gain or loss. Unrealized gains or losses may fluctuate greatly depending on market conditions present at year end.

Before the end of FY 2007-08, transfers in the amount of $1M were made from both the Health Trust and Risk Funds to establish OPEB basic plan assets. Operating revenue into this fund is an annual transfer of the Annual Required Contribution ($279,200) from the Health Trust as well as interest earned by the trust ($75,000). Expenditures are $329,400 which represents the city's estimated pay-as-you-go retiree claims expense net of retiree premium contributions, fees and trust administration costs as projected by the actuary. The $329,400 will be expended on a semi-annual basis as a reimbursement to the Health Trust.

INSURANCE RISK FUND

This fund is an internal fund that receives revenue from internal premium charges to the departments. These charges are either on a per employee basis (workers compensation and general liability) or per vehicle (auto liability insurance). Insurance coverage is purchased from the Texas Municipal League for all lines of coverage (auto liability, general liability, law enforcement, errors and omissions and property) except for Worker's Compensation. Workers' Compensation has a self-insured retention of $500,000 and an aggregate limit of $3.0M. A low deductible program for workers' compensation would be very costly so the city opts to take more exposure on this line of coverage. Departments are charged for life insurance, AD&D and long term disability (all fully-insured lines) based on rates charged by the insurance companies.

Internal rates are developed in house to cover projected costs for each line of coverage. Expenses in this fund include premium payments to insurers, claims costs (TML deductibles range from $500 for auto physical damage to $50,000 for law enforcement), third party administration fees, and consultant costs. Expenses also include premiums for the life insurance, and long-term disability/AD&D programs.

Expenditures for FY 2013-14 are budgeted at $1.49M for various lines of coverage in comparison to $1.45M budgeted in FY 2012-13 (3% increase). Rates have remained flat over the last two years and remain flat for FY 2013-14. Experience in property and liability claims has remained stable; however, workers' compensation expenses spiked in FY2012-13 due to several large claims.

McGriff, Seibels and Williams of Texas, Inc., the city's risk consultant, advised in 2006 that a minimum fund balance of $5.0 million be maintained in this fund. While State law gives the city significant immunities or limits to liability exposure through the Texas Tort Claims Act, the law does not limit liability exposure on workers' compensation, law enforcement (civil rights violations such as wrongful arrest, unlawful search and seizure and excessive force) claims or public officials claims (civil rights issues such as the taking of property in a zoning case). In a single year, if there were several serious occurrences, the city could be out as much as $3.0 million in workers' compensation alone. Finally, any property destroyed that is not specifically listed on the property schedule is not covered. The FY 2013-14 adopted budget fund balance is $5.4M.

FIRE AND POLICE DEPARTMENT TRAINING FUND

This was a fund established in FY 2002-03 to allocate revenue from Fire Training Tower rentals to on-going training and for maintenance of the facility. The tower experiences considerable wear and tear and this self-sufficient fund enables the Fire Department to charge appropriate fees for training and use those fees to repair damage. Anticipated expenditures for FY 2013-14 amount to $64,828 and will be used to purchase training materials and overtime expenses related to training, and expenses related to the Keep Tradition Alive (KTA) Symposium. Donations for the KTA event are also shown in this fund.

In FY 2006-07, revenue and expense related to the Firearms Simulator rental also began being tracked in this fund. For FY 2013-14 the police department budgeted $4,200 in expenditures related to the Firearms Simulator rental.

Historically, donations and special event funding given to the Fire and Police departments were tracked in separate funds. In FY 2011-12, in order to reduce the number of city-wide funds, all donation revenues and related expenditures were move here and are now tracked in this fund.

LAW ENFORCEMENT EDUCATION FUND

This fund utilizes grant revenue from the Comptroller's Office provided exclusively for the training of police officers including materials, classes, registration costs, etc. For FY 2013-14, $9,000 in training is budgeted.

GRANT FUND

This consists of the CDBG program, Selective Traffic Enforcement Program, Wildfire Assistance and from time to time any other grants from State or Federal sources. Matches for these grants are budgeted as "transfers" in the General Fund.

The fund has two budgeted staff members within the CDBG (2) activity.

This fund ebbs and flows dramatically each year because cash inflows and outflows can vary widely over time (i.e. it may be several years before CDBG projects are spent or a grant may be discontinued). Thus, the budget reflects an estimate or snapshot of these cash flows during the year; actuals may vary considerably according to circumstances and amendments made during the year.

The City will receive a CDBG entitlement in the amount of $591,137 (an increase from the $557,272 received in FY 2012-13) from the U.S. Department of Housing and Urban Development to fund eligible grant projects for FY 2013-14.

CDBG Budget	**FY 13-14**
Bricks and mortar projects	$384,240
Social service agencies	$88,670
Administration	$118,227
	$591,137

During FY 2010-11, a management decision was made to budget wildfire assistance provided to other governmental agencies. When the Fire department sends staffing and equipment to assist in fighting fires, the expense is initially charged against the General Fund. However, when reimbursement is received for the expense, the expense is then moved to the Grant Fund and the reimbursement is also recorded in the Grant Fund. Therefore, it is prudent to budget a likely amount annually so that the Grant fund is never in an over-budget position. For FY 2013-14, $200,000 has been budgeted as revenue and expense for this purpose.

WATERS RIDGE PID NO. 1 FUND

This fund provides maintenance, inspection, and engineering services for the Waters Ridge Public Improvement District, which is limited to maintaining the levee system off of Railroad Street. It is funded entirely by special assessments on property within the PID. Expenditures for FY 2013-14 amount to $15,000 for mowing/maintenance.

MUNICIPAL COURT SECURITY, TECHNOLOGY, AND JUVENILE CASE MANAGER FUNDS

These funds have revenues from specific fees attached to fines (as allowed by the State) and must be used for the defined purposes. As discussed in relation to General Fund revenues, overall court fines impact these three funds also. The Security Fund pays for bailiff services, security contract services, training costs, and other costs (security, locks, detectors, etc.) as necessary. Total FY 2013-14 revenues are projected to remain stable at $62K. Expenditures for the fund amount to $59,613.

The Technology Fund is limited to the technology needs of the court. For FY 2013-14, $82,320 in operating costs is budgeted. Major expenditures include a $40,000 transfer to the General Fund to offset the cost of ITS staff time spent assisting with technology needs in the department; $22,000 in court software maintenance costs and $5,000 for programming services. FY 2013-14 revenue is budgeted at $83,511, slightly increased from the $82,320 budgeted in FY 2012-13.

The Juvenile Case Manager fund was a new fund in FY 2007-08. This fund is limited to expenses related to salary and benefits of a juvenile case manager. The intent is to supplement court programs that are handling an ever growing number of youth offenders. The Case Manager oversees court ordered sanctions such as compliance classes, community service, specialized state and county reporting requirements, recidivism plans, and open court appearances requiring parental attendance. Funding for this purpose is set at $4.00 per offense, as allowed by state law. For FY 2013-14, $82,038 is budgeted to pay for a full time Juvenile Case Manager and a transfer to the General Fund to offset juvenile case manager expenses tracked in that fund ($17,438).

POLICE ASSET FORFEITURE FUNDS

These funds collect revenue from confiscated drug related offenses and can be used for any police purpose. Budgeted expenditures are for operational expenses and miscellaneous equipment purchases as needed. One fund accounts for state seizures and the other is federal forfeitures. For FY 2013-14, in the state fund (605), $22,000 is recommended for “operations” expense money, $10,000 will purchase various surveillance and tracking equipment and $5,000 is budgeted for auction expenses. In the federal fund (635), $279,085 is recommended for needed equipment including the following:

$75,483 to purchase two unmarked vehicles for Captains
$95,079 to replace end-of-life emergency equipment on thirteen police cars

$32,108 to purchase critical response equipment and critical incident training equipment
$26,679 for advanced police training
$25,736 to purchase graphics updates on vehicles with a life cycle longer than three years
$10,000 to replace gas and impact launchers/munitions and ballistic shields
$10,000 for leadership development training
$4,000 for DEA vehicle related expenses

RECREATION ACTIVITY FUND

This fund collects revenue from activity fees and pays program and instructor costs. In addition, donations made are also budgeted in this fund. Expenditures are designed to be no more than annual revenue coming in; using the theory that if classes do not "make" then there is no corresponding expense. For FY 2013-14, $345,500 is expected in revenue related to recreation center and MCL Grand Theater classes, league fees and miscellaneous recreation activities. Another $150,000 in revenue is budgeted for Toyota of Lewisville Railroad Park naming rights sponsorship funding and $5,342 is anticipated in revenue related to interest earnings.

FY 2013-14 operating expenditures are budgeted at $510,842 for league play, various recreation center and senior center class fees, swim team fees, activities, improvements at Toyota of Lewisville Railroad Park related to the naming rights sponsorship, and purchase of donated items.

MAINTENANCE AND REPLACEMENT FUND

This fund is used as an internal services fund to replace vehicles, major equipment, computers and servers. Revenues are derived from three sources: lease payments, sale of retired assets, and interest. Replacement schedules are based on the useful life of the equipment and "lease" payments flow annually as transfers from the departments to this fund. In FY 2002-03, lease payments were decreased to reflect a modification in the inflation factor being utilized and extended life expectancy plans for vehicles and equipment. This modification reduced annual transfers into the Vehicle and Equipment Replacement Fund by $759,000 annually. In FY 2009-10 radio replacement payments were eliminated and computer replacement payments were dramatically reduced to no longer fund replacement payments for personal computers.

This fund is also used to account for Vehicle Maintenance activity. Fleet services expenditures are controlled exclusively by the garage operation and are not charged back "directly" to departments. Departments pay for the cost of repairs through transfer accounts in the general, utility, and grant funds. Auto parts are also ultimately paid for through this allocation. As costs rise in the Vehicle Maintenance Activity, you will see impacts to the other funds as well.

Each year the list of equipment to be replaced is reviewed to check condition and a budget for replacement expenses is set up. This budget can vary widely from year to year depending on schedules. A list of purchases for this year is included behind the Maintenance and Replacement Fund Summary.

FY 2013-14 revenue compared to expenditures is ($1,382,429). Once again, this can vary dramatically from year to year and in this fund, a negative amount is somewhat routine. While expenditures exceeding revenues would normally be a concern, in this fund a long term view is more realistic due to the fact that large purchases, such as fire engines or heavy equipment in Public Services, may be purchased in a single year inflating the total expenditure line. These large purchases are planned and the fund over time will absorb this cost. Staff routinely analyzes this fund for all future purchases to assess the accuracy of the long term funding.

In FY 2012-13, the fund summary reflects a $1.5M repayment related to a loan made to the Hotel Motel fund for assistance with development of the Hilton Garden Inn Conference Center. In 2005, $3.75M was paid to the conference center developer ($2.5M loaned from the Maintenance and Replacement Fund and $1.25M from Hotel/Motel Tax Fund.) Under the Hilton Garden contract, the City was to be reimbursed for the management fees in two installment payments: $1.75M by December 31, 2012 and $2.0M by December 31, 2016. The first reimbursement was paid by the Hilton Garden in December of 2012 and $1.5M used to pay the outstanding balance to the Maintenance and Replacement Fund (four payments of $250,000 had already been made in FY 2005-06, FY 2006-07, FY 2007-08 and FY 2008-09).

OLD TOWN TAX INCREMENT FUND

For FY 2013-14, revenue is projected at $602,740. This compares to $447,500 received in FY 2009-10, $557,018 in FY 2010-11, $481,843 in FY 2011-12, and $512,197 estimated for FY 2012-13. This amount is sufficient to cover the debt service payment of $539,942 for FY 2013-2014. (The required debt service is related to an issuance in 2007 for the Medical Center of Lewisville Grand Theater in the amount of $8,040,000 and revenue in this fund is solely being used to pay for that debt service).

Debt service for this issuance will continue increasing in the 5 - 6% range every year. This may create problems if the base doesn't keep up. Other options that may need to be considered in the future include refinancing, extending the life of the TIRZ, transfers from the Debt Service Fund (with associated tax rate impacts), and draw-downs from TIRZ or General Fund reserves.

TIRZ NO. 2

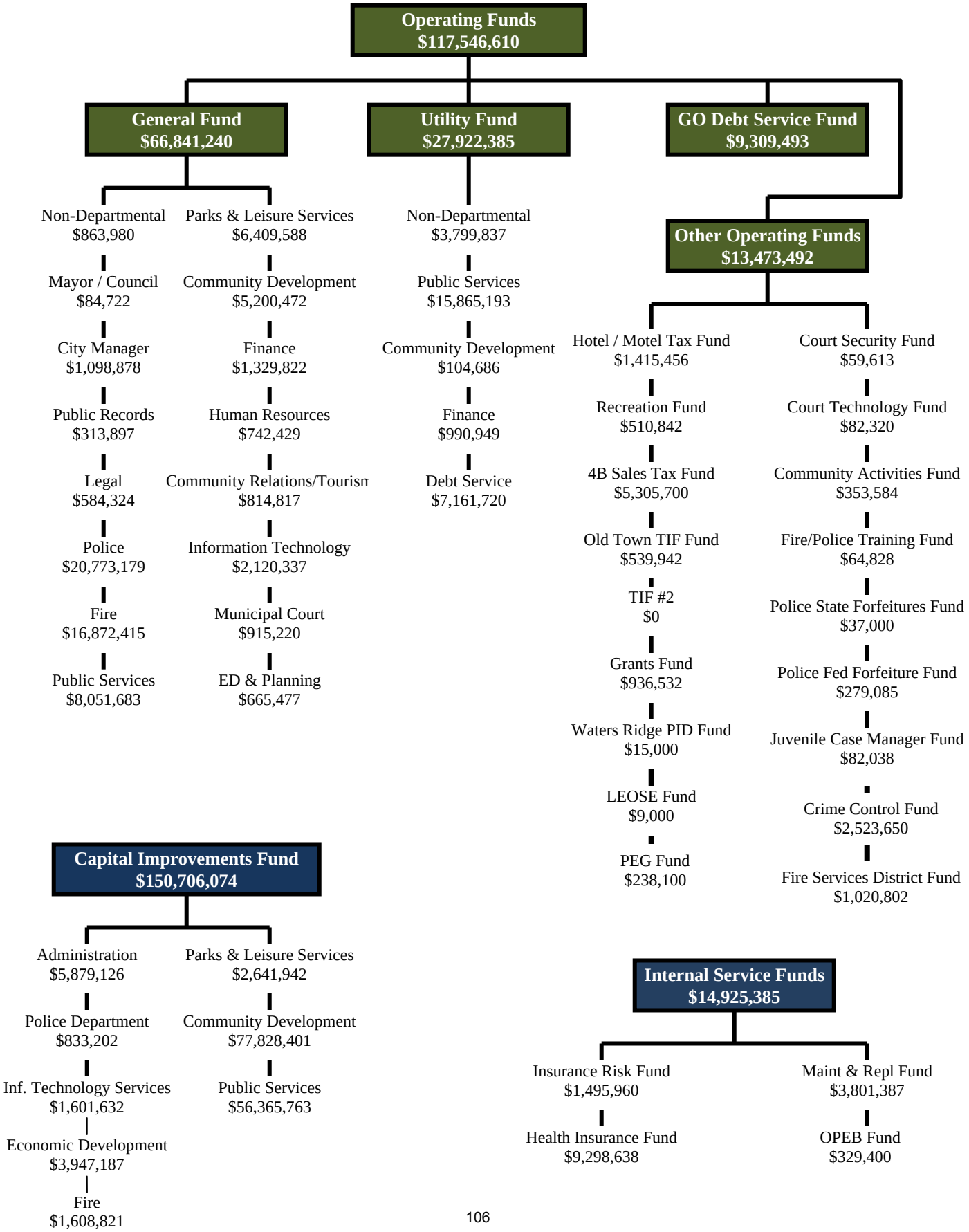
The TIRZ #2 was established in October 2008 and is comprised of 427 acres near I35E and SH121 (NW corner). The tax increment base (the value of the properties in the zone as of October 2008) is $9,097,649. The City and Denton County participate in this TIRZ. The City and the County will put 80% of their collections on the increment into this fund. The TIRZ #2 expires December 31, 2038.

For FY 2013-14, $104,718 is anticipated in revenue compared to actual collections of $73,072 in FY 2012-13, with no planned expenditures. The projected ending fund balance for FY 2013-14 is $199,849.

LEWISVILLE
TEXAS

Fund Summaries

Fund Organization



FUND DESCRIPTIONS

General Fund – The City's largest and primary operating fund. It is used to account for all financial resources traditionally associated with City government, except those required to be accounted for in another fund. The General Fund accounts for basic City services such as police, fire, street maintenance, and parks and leisure services. The three primary sources of revenue for this fund are sales tax, property tax, and other taxes.

Utility Fund – This fund accounts for the City's water and wastewater utility operations. It is a proprietary fund that operates like a business and is self-sufficient. This means that the cost of providing services to citizens is financed or recovered through user fees. Water and Sewer sales comprise 93% of the fund's total revenue.

Debt Service Fund – This fund's purpose is to provide for principal and interest payments for the City's General Obligation Bonds. Revenues and expenditures will vary each year in relation to the timing of issuances and the schedule of repayments.

Hotel/Motel Tax Fund – This fund accounts for the expenditure of revenues accumulated through a 7% charge on room occupancy at Lewisville hotels and motels. Funds are used to promote tourism through cultural arts, visitors' bureau activities and special events.

Recreation Fund – This fund accounts for revenues and expenditures associated with City sponsored recreation classes and MCL Grand art classes as well as softball, basketball and volleyball leagues.

PEG Programming Fund – Cable providers pay a franchise fee based on 5% of gross revenues. In addition, they pay a one percent fee to support Public, Educational, and Governmental cable channels. This fund tracks the 1% PEG revenue and related expenditures. Under FCC rules, expenditures from PEG revenues are limited to capital costs associated with PEG production.

Grant Fund – This fund accounts for revenues received through intergovernmental grants and expenditures related to those grant specific projects. The fund receives revenue through Federal, State and local sources and matching contributions from the City.

Crime Control/Prevention District – A creation election for the Crime Control and Prevention District was approved by voters in November of 2011 allowing for the collection of a one-eighth of one percent sales tax. Proceeds from this sales tax may only be used for law enforcement programs.

Fire Services District - A creation election for the Fire Control, Prevention, and Emergency Medical Services District was approved by voters in November of 2011 allowing for the collection of a one-eighth of one percent sales tax. Proceeds from this sales tax may only be used for fire prevention programs.

Waters Ridge PID Fund – The Lewisville Public Improvement District No. 1 (PID) is a designated geographic area comprised of approximately 300 acres of land in the Waters' Ridge Business Park. Resolution 2078-1-96 was passed by the City Council in 1996, authorizing the creation of the PID. This fund accounts for resources raised for infrastructure improvements funded through a special assessment of the ad valorem tax. The assessment is $50 per acre.

Court Security Fund – The fund has revenues from specific fees attached to fines and must be used for court security purposes.

Community Activities Fund – This fund accounts for donations and sponsorships related to economic development agreements and activities as well as various revenue, donations and sponsorships related to special events and MCL Grand Theater activities.

Fire and Police Training – This fund was established in FY 2002-03 to allocate revenue from training tower rentals to ongoing maintenance of the facility. In FY 2007-07, firearms simulator rentals and maintenance costs were added for the police department. The fund also accounts for various police and fire donations.

LEOSE- The Law Enforcement Officers Standards and Education (LEOSE) fund accounts for grant revenue received from the Comptroller's Office exclusively for the training of police officers.

TIRZ No. 2 – This Tax Increment Reinvestment Zone was established in October, 2008 and is comprised of 427 acres near I35E and SH121 (NW corner). The tax increment base is $9,097,649. The City and Denton County participate in this TIRZ. TIRZ No. 2 will expire on December 31, 2038.

TIF Fund – Old Town – The Tax Increment Fund No. 1 is a special taxing district that was created in December of 2001 to capture the City and County portions of increased property tax revenue. The district does not levy a tax but only dedicates future increased revenue from the district back to projects within the district. The boundary of the district generally follows the commercial properties along Main Street from I.H. 35 E east to the Railroad. The General Fund continues to retain tax revenue from the 2001 assessed TIF zone value of $69,240,597.

Juvenile Case Manager- This fund was established in FY 2007-08 with the adoption of the Juvenile Case Manager fee collected by the Municipal Court. This fee is used to fund all Juvenile Case Manager costs.

Court Technology Fund – This fund has revenues from specific fees attached to fines and must be used for court technology purposes only.

Maintenance and Replacement Fund – This fund is a proprietary fund that budgets citywide maintenance and replacement services. A proprietary fund operates like a business and is self-supporting. One of the principle responsibilities of this fund is to manage the purchase of City vehicles and equipment in a manner that does not create the burden of high expenditures in any single year. Departments provide annual lease payments to the fund based on the number and type of vehicle/equipment, the average life expectancy, and the projected replacement cost.

Self-Insurance Risk Fund- This fund is an internal fund which receives revenue from premium charges to the departments. Expenses include claim payments, administrative costs, and reinsurance premiums for Workers Compensation, Unemployment, and Liability/Property Casualty programs.

Asset Forfeitures – State – This fund accounts for the accumulation of resources that are obtained through police seizure of personal and real property. Cases must go through litigation in district court before being awarded to the City. Funds can only be used for police activities.

Health Insurance Trust Fund – This is an internal fund which receives revenue from premium charges to the departments and employee contributions for dependent coverage. Expenses include claims payments, administrative costs, and reinsurance premiums for the Health and Dental programs.

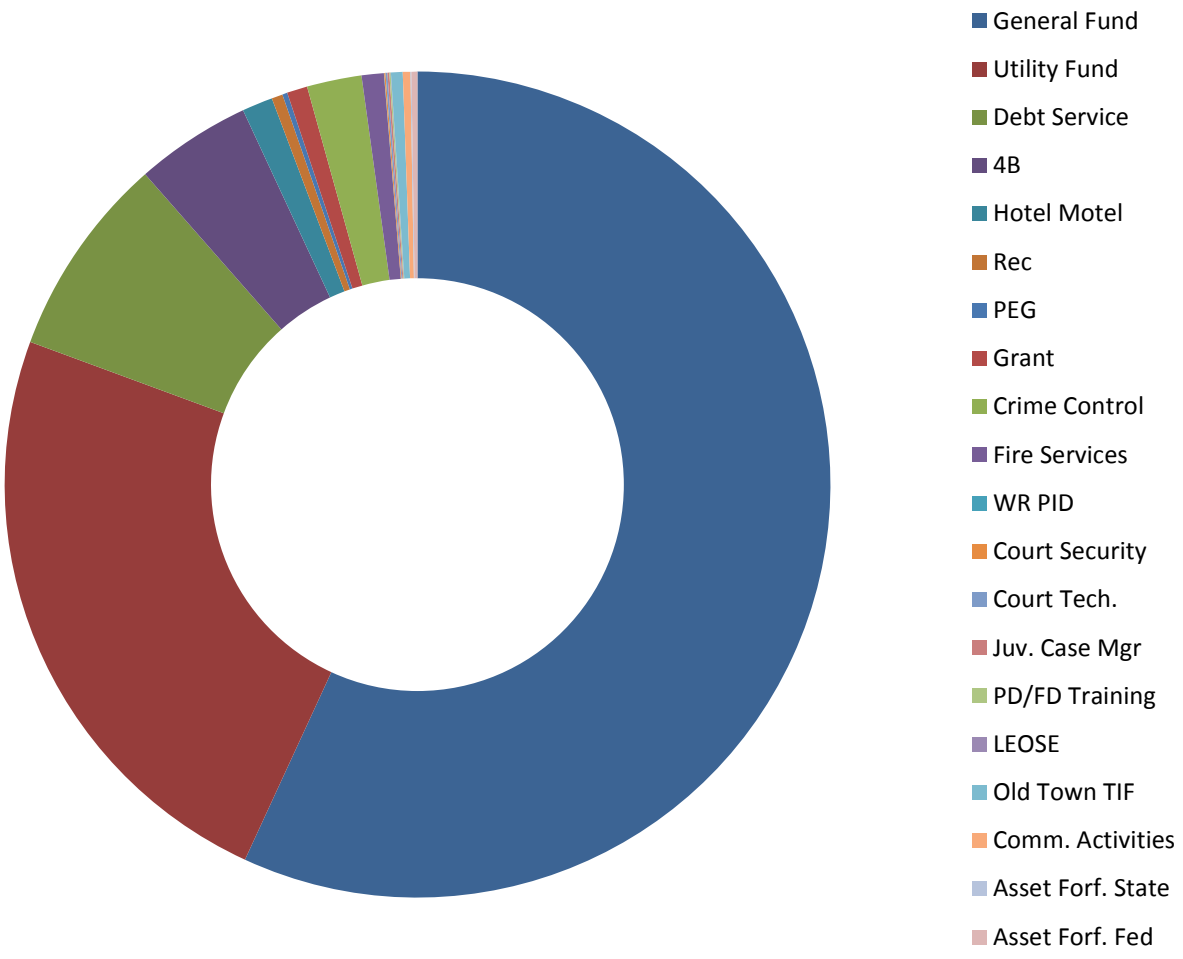
OPEB Liability Fund – This fund accounts for Other Post Employment Benefit liability associated with retiree health claims.

Asset Forfeitures – Federal – This fund accounts for the accumulation of resources that are obtained through police seizure of personal and real property. Cases must go through litigation in district court before being awarded to the City. Funds can only be used for police activities.

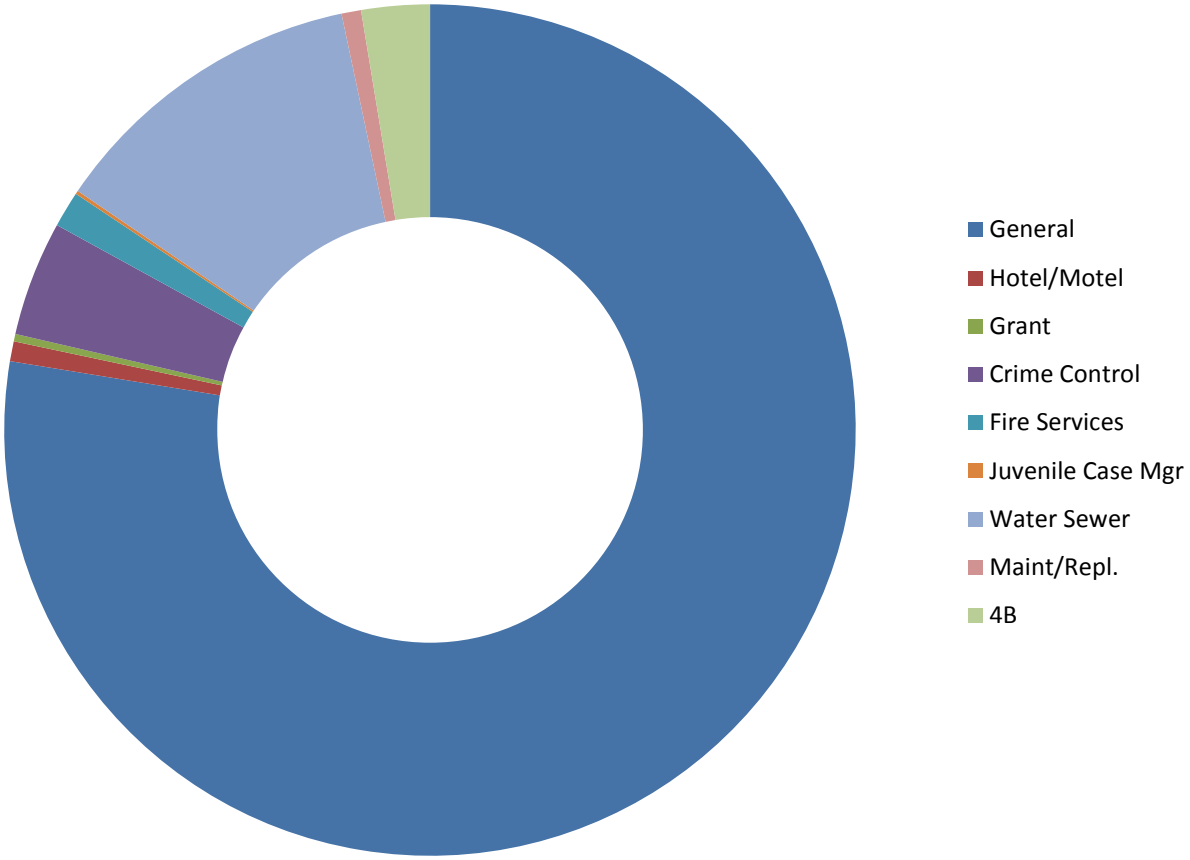
4B Sales Tax Fund – This fund was established during FY 2002/03 to account for projects and maintenance items funded through the 4B sales tax for parks and library improvements.

Operating Expenditures by Fund Type - Total $117,546,610

(exclues Internal Service Funds)



Overall City Employees By Fund - 732 Employees



COMBINED OPERATING BUDGET SUMMARY

	Actual 2011-12	Budget 2012-13	Revised 2012-13	Budget 2013-14	Variance Budget to Budget	Variance Revised to Budget
BEGINNING FUND BALANCES						
Operating Funds:						
General Fund *	$29,320,039	$28,853,411	$31,072,851	$28,853,077	0.0%	-7.1%
Utility Fund *	18,937,899	16,036,701	18,159,646	18,342,727	14.4%	1.0%
Debt Service Fund *	1,270,236	1,369,760	1,456,702	1,582,615	15.5%	8.6%
4B Sales Tax Fund	6,675,232	7,064,470	7,187,153	7,776,605	10.1%	8.2%
Hotel / Motel Tax Fund	2,368,626	2,746,808	2,944,903	3,716,895	35.3%	26.2%
Recreation Fund	249,145	194,815	269,681	282,106	44.8%	4.6%
PEG Programming Fund	-	-	193,135	255,659	n/a	32.4%
Grant Fund	73,843	67,990	74,142	79,088	16.3%	6.7%
Crime Control / Prev District Fund	-	222,062	538,061	1,130,679	409.2%	110.1%
Fire Services District Fund	-	896,652	791,143	2,621,175	192.3%	231.3%
Waters Ridge PID Fund	215,634	216,614	225,560	226,481	4.6%	0.4%
Court Security Fund	58,026	60,233	66,495	72,888	21.0%	9.6%
Court Technology Fund	189,619	172,442	178,374	177,135	2.7%	-0.7%
Juvenile Case Manager Fund	82,437	83,534	86,074	87,192	4.4%	1.3%
Fire & Police Training Fund	59,086	99,847	126,742	114,527	14.7%	-9.6%
LEOSE Fund	9,321	10,013	2,636	-	-100.0%	-100.0%
TIF Old Town Fund	1,023,820	1,116,405	1,117,884	1,121,314	0.4%	0.3%
TIRZ #2 Fund	13,068	22,059	22,059	95,131	331.3%	331.3%
Community Activities Fund	34,823	90,066	203,560	267,600	197.1%	31.5%
Asset Forfeitures-State Fund	101,990	99,429	103,175	92,650	-6.8%	-10.2%
Asset Forfeitures-Federal Fund	205,621	604,694	662,233	422,787	-30.1%	-36.2%
TOTAL OPERATING FUNDS	$60,888,465	$60,028,005	$65,482,210	$67,318,333	12.1%	2.8%
Internal Service Funds:						
Maint & Replacement Fund	$5,480,770	$3,788,050	$4,033,793	$3,990,909	5.4%	-1.1%
Self Insurance Risk Fund	7,332,849	6,467,349	6,324,548	5,387,390	-16.7%	-14.8%
Health Ins. Trust Fund	490,561	139,729	27,810	1,303,561	832.9%	4587.4%
OPEB Liability Trust Fund	2,738,050	2,854,850	3,333,183	3,418,163	19.7%	2.5%
TOTAL INTERNAL SERVICE FUNDS	$16,042,230	$13,249,978	$13,719,333	$14,100,022	6.4%	2.8%
TOTAL BEGINNING BALANCES	$76,930,695	$73,277,983	$79,201,543	$81,418,354	11.1%	2.8%
REVENUES & TRANSFERS IN						
Operating Funds:						
General Fund *	$63,834,011	$63,931,273	$65,980,920	$66,841,240	4.6%	1.3%
Utility Fund *	29,534,731	27,399,685	29,133,890	27,922,385	1.9%	-4.2%
Debt Service Fund *	25,825,720	9,568,316	9,609,951	9,741,049	1.8%	1.4%
4B Sales Tax Fund	5,501,822	5,435,662	5,677,115	5,711,614	5.1%	0.6%
Hotel / Motel Tax Fund	1,673,468	3,424,451	3,649,053	1,763,843	-48.5%	-51.7%
Recreation Fund	406,525	493,301	479,575	510,842	3.6%	6.5%
PEG Programming Fund	193,135	216,672	240,524	255,843	18.1%	6.4%
Grant Fund	1,619,054	1,382,888	2,471,948	938,234	-32.2%	-62.0%
Crime Control / Prev District Fund	1,150,069	2,648,140	2,654,562	2,635,352	-0.5%	-0.7%
Fire Services District Fund	1,154,797	2,636,722	2,654,562	2,647,848	0.4%	-0.3%
Waters Ridge PID Fund	15,921	16,112	15,921	15,921	-1.2%	0.0%
Court Security Fund	62,037	61,376	61,506	62,178	1.3%	1.1%
Court Technology Fund	83,442	82,320	82,381	83,511	1.4%	1.4%
Juvenile Case Manager Fund	82,025	81,212	81,089	82,176	1.2%	1.3%
Fire & Police Training Fund	117,695	73,625	71,358	65,331	-11.3%	-8.4%
LEOSE Fund	12	21	21	9,039	42942.9%	42942.9%
TIF Old Town Fund	481,843	513,448	512,197	602,740	17.4%	17.7%
TIRZ #2 Fund	8,991	73,148	73,072	104,718	43.2%	43.3%
Community Activities Fund	498,784	370,316	434,153	395,101	6.7%	-9.0%
Asset Forfeitures-State Fund	16,207	19,208	24,475	24,875	29.5%	1.6%
Asset Forfeitures-Federal Fund	569,152	113,272	203,636	201,489	77.9%	-1.1%
TOTAL OPERATING FUNDS	$132,829,441	$118,541,168	$124,111,909	$120,615,329	1.7%	-2.8%
Internal Service Funds:						
Maint & Replacement Fund	2,184,494	3,750,720	3,747,531	2,418,958	-35.5%	-35.5%
Self Insurance Risk Fund	1,508,839	1,482,150	1,544,754	1,529,903	3.2%	-1.0%
Health Ins. Trust Fund	7,704,995	9,191,569	9,427,300	9,318,094	1.4%	-1.2%
OPEB Liability Trust Fund	897,633	441,600	453,780	366,380	-17.0%	-19.3%
TOTAL INTERNAL SERVICE FUNDS	$12,295,961	$14,866,039	$15,173,365	$13,633,335	-8.3%	-10.1%
TOTAL REVENUE & TRANSFERS IN	$145,125,402	$133,407,207	$139,285,274	$134,248,664	0.6%	-3.6%
TOTAL AVAILABLE FUNDS	$222,056,097	$206,685,190	$218,486,817	$215,667,018	4.3%	-1.3%

** Major Operating Funds*

	Actual 2011-12	Budget 2012-13	Revised 2012-13	Budget 2013-14	Variance Budget to Budget	Variance Revised to Budget
APPROPRIATIONS & TRANSFERS OUT						
Operating Funds:						
General Fund *	$62,081,199	$67,391,494	$68,200,694	$69,922,862	3.8%	2.5%
Utility Fund *	30,312,984	28,998,147	28,950,809	32,107,832	10.7%	10.9%
Debt Service Fund *	25,639,254	9,484,038	9,484,038	9,309,493	-1.8%	-1.8%
4B Sales Tax Fund	4,989,901	5,174,404	5,087,663	5,651,300	9.2%	11.1%
Hotel / Motel Tax Fund	1,097,191	2,823,324	2,877,061	1,415,456	-49.9%	-50.8%
Recreation Fund	385,989	492,819	467,150	510,842	3.7%	9.4%
PEG Programming Fund	-	178,000	178,000	238,100	33.8%	33.8%
Grant Fund	1,618,755	1,382,406	2,467,002	936,532	-32.3%	-62.0%
Crime Control / Prev District Fund	612,008	2,391,835	2,061,944	2,805,870	17.3%	36.1%
Fire Services District Fund	363,655	922,662	824,530	2,549,074	176.3%	209.2%
Waters Ridge PID Fund	5,995	15,000	15,000	15,000	0.0%	0.0%
Court Security Fund	53,568	59,613	55,113	59,613	0.0%	8.2%
Court Technology Fund	94,686	82,320	83,620	82,320	0.0%	-1.6%
Juvenile Case Manager Fund	78,388	81,186	79,971	82,038	1.0%	2.6%
Fire & Police Training Fund	50,039	83,573	83,573	64,828	-22.4%	-22.4%
LEOSE Fund	6,697	2,855	2,657	9,000	215.2%	238.7%
TIF Old Town Fund	387,779	508,767	508,767	539,942	6.1%	6.1%
TIRZ #2 Fund	-	-	-	-	n/a	n/a
Community Activities Fund	330,047	359,907	370,113	353,584	-1.8%	-4.5%
Asset Forfeitures-State Fund	15,021	35,000	35,000	37,000	5.7%	5.7%
Asset Forfeitures-Federal Fund	112,540	433,663	443,082	279,085	-35.6%	-37.0%
TOTAL OPERATING FUNDS	$128,235,696	$120,901,013	$122,275,787	$126,969,771	5.0%	3.8%
Internal Service Funds:						
Maint & Replacement Fund	3,631,471	3,691,563	3,790,415	3,801,387	3.0%	0.3%
Self Insurance Risk Fund	2,517,140	2,452,682	2,481,912	1,495,960	-39.0%	-39.7%
Health Ins. Trust Fund	8,167,746	8,170,986	8,151,549	9,298,638	13.8%	14.1%
OPEB Liability Trust Fund	302,500	368,800	368,800	329,400	-10.7%	-10.7%
TOTAL INTERNAL SERVICE FUNDS	$14,618,858	$14,684,031	$14,792,676	$14,925,385	1.6%	0.9%
TOTAL APPROPRIATIONS & TRANSFERS OUT	$142,854,554	$135,585,044	$137,068,463	$141,895,156	4.7%	3.5%
ENDING BALANCES						
Operating Funds:						
General Fund *	$31,072,851	$25,393,190	$28,853,077	$25,771,455	1.5%	-10.7%
Utility Fund *	18,159,646	14,438,239	18,342,727	14,157,280	-1.9%	-22.8%
Debt Service Fund *	1,456,702	1,454,038	1,582,615	2,014,171	38.5%	27.3%
4B Sales Tax Fund	7,187,153	7,325,728	7,776,605	7,836,919	7.0%	0.8%
Hotel / Motel Tax Fund	2,944,903	3,347,935	3,716,895	4,065,282	21.4%	9.4%
Recreation Fund	269,681	195,297	282,106	282,106	44.4%	0.0%
PEG Programming Fund	193,135	38,672	255,659	273,402	607.0%	6.9%
Grant Fund	74,142	68,472	79,088	80,790	18.0%	2.2%
Crime Control / Prev District Fund	538,061	478,367	1,130,679	960,161	100.7%	-15.1%
Fire Services District Fund	791,143	2,610,712	2,621,175	2,719,949	4.2%	3.8%
Waters Ridge PID Fund	225,560	217,726	226,481	227,402	4.4%	0.4%
Court Security Fund	66,495	61,996	72,888	75,453	21.7%	3.5%
Court Technology Fund	178,374	172,442	177,135	178,326	3.4%	0.7%
Juvenile Case Manager Fund	86,074	83,560	87,192	87,330	4.5%	0.2%
Fire & Police Training Fund	126,742	89,899	114,527	115,030	28.0%	0.4%
LEOSE Fund	2,636	7,179	-	39	-99.5%	n/a
TIF Old Town Fund	1,117,884	1,121,086	1,121,314	1,184,112	5.6%	5.6%
TIRZ #2 Fund	22,059	95,207	95,131	199,849	109.9%	110.1%
Community Activities Fund	203,560	100,475	267,600	309,117	207.7%	15.5%
Asset Forfeitures-State Fund	103,175	83,637	92,650	80,525	-3.7%	-13.1%
Asset Forfeitures-Federal Fund	662,233	284,303	422,787	345,191	21.4%	-18.4%
TOTAL OPERATING FUNDS	$65,482,210	$57,668,160	$67,318,333	$60,963,891	5.7%	-9.4%
Internal Service Funds:						
Maint & Replacement Fund	$4,033,793	$3,847,207	$3,990,909	$2,608,480	-32.2%	-34.6%
Self Insurance Risk Fund	6,324,548	5,496,817	5,387,390	5,421,333	-1.4%	0.6%
Health Ins. Trust Fund	27,810	1,160,312	1,303,561	1,323,017	14.0%	1.5%
OPEB Liability Trust Fund	3,333,183	2,927,650	3,418,163	3,455,143	18.0%	1.1%
TOTAL INTERNAL SERVICE FUNDS	$13,719,333	$13,431,986	$14,100,022	$12,807,972	-4.6%	-9.2%
TOTAL ENDING BALANCES	$79,201,543	$71,100,146	$81,418,354	$73,771,862	3.8%	-9.4%
TOTAL APPROPRIATIONS & ENDING BALANCES	$222,056,097	$206,685,190	$218,486,817	$215,667,018	4.3%	-1.3%

** Major Operating Funds*

All Funds (2013-14 Budget)

	MAJOR OPERATING FUNDS			OTHER OPERATING FUNDS									
	General	Utility	Debt Service	4B Sales Tax	Hotel / Motel	Rec.	PEG	Grant	Crime Control	Fire Services	WR PID	Court Security	Court Tech.
BEGINNING FUND BALANCE	**28,853,077**	**18,342,727**	**1,582,615**	**7,776,605**	**3,716,895**	**282,106**	**255,659**	**79,088**	**1,130,679**	**2,621,175**	**226,481**	**72,888**	**177,135**
REVENUES													
Taxes	51,587,047	-	8,391,179	5,393,296	2,056,272	-	255,319	-	2,628,456	2,628,456	15,174	-	-
Licenses & Permits	1,680,681	-	-	-	-	-		-			-	-	-
Charges for Services	5,937,532	1,052,226	-	-	-	1,000		-			-	-	-
Recreation Fees	1,131,846	-	-	259,800	-	344,500		-			-	-	-
Fines & Forfeitures	3,052,465	-	-	-	-	-		-			-	61,847	82,728
Transfers In/Miscellaneous	3,451,669	220,826	1,349,870	58,518	(292,429)	165,342	524	35,791	6,896	19,392	747	331	783
Intergovernmental Revenue	-	-	-	-	-	-		902,443			-	-	-
Water Sales	-	16,018,863	-	-	-	-		-			-	-	-
Sewer Sales	-	9,874,790	-	-	-	-		-			-	-	-
Capital Recovery	-	755,680	-	-	-	-		-			-	-	-
TOTAL REVENUES	**66,841,240**	**27,922,385**	**9,741,049**	**5,711,614**	**1,763,843**	**510,842**	**255,843**	**938,234**	**2,635,352**	**2,647,848**	**15,921**	**62,178**	**83,511**
TOTAL RESOURCES	**95,694,317**	**46,265,112**	**11,323,664**	**13,488,219**	**5,480,738**	**792,948**	**511,502**	**1,017,322**	**3,766,031**	**5,269,023**	**242,402**	**135,066**	**260,646**
EXPENDITURES													
Non-Departmental	863,980	3,799,837	-	-	-	-		-			-	-	-
Mayor / Council	84,722	-	-	-	-	-		-			-	-	-
City Manager	1,098,878	-	-	60,000	-	-		-			-	-	-
Public Records	313,897	-	-	-	-	-		-			-	-	-
Legal	584,324	-	-	-	-	-		-			-	-	-
Police Department	20,773,179	-	-	-	-	-		116,129	2,247,194		-	-	-
Fire Department	16,872,415	-	-	-	-	-		200,000		948,858	-	-	-
Public Services	8,051,683	15,865,193	-	-	-	-		-			-	-	-
Parks & Leisure Services	6,409,588	-	-	2,502,441	-	508,842					15,000	-	-
Community Development	5,200,472	104,686	-	-	-	-		620,403	201,498		-	-	-
Finance	1,329,822	990,949	-	-	-	-		-			-	-	-
Human Resources	742,429	-	-	-	-	-		-			-	-	-
Comm Relations & Tourism	814,817	-	-	-	1,415,456	2,000	238,100	-	-	-	-	-	-
Economic Dev. & Planning	665,477	-	-	-	-	-		-			-	-	-
Infor. Technology Services	2,120,337	-	-	-	-	-		-	74,958	71,944	-	-	40,000
Municipal Court	915,220	-	-	-	-	-		-			-	59,613	42,320
Miscellaneous/Other	-	-	3,154,493	-	-	-		-			-	-	-
Debt Service	-	7,147,609	6,155,000	2,743,259	-	-		-			-	-	-
Debt Service (Reserve)	-	14,111	-	-	-	-		-			-	-	-
TOTAL EXPENDITURES	**66,841,240**	**27,922,385**	**9,309,493**	**5,305,700**	**1,415,456**	**510,842**	**238,100**	**936,532**	**2,523,650**	**1,020,802**	**15,000**	**59,613**	**82,320**
EXPENDITURES FROM FUND BALANCE													
One-Time Expenditures	1,937,257	130,340	-	-	-	-	-	-	282,220	1,528,272	-	-	-
Transfers Out	1,144,365	4,055,107	-	345,600	-	-	-	-	-	-	-	-	-
TOTAL EXP. FROM FB	**3,081,622**	**4,185,447**	**-**	**345,600**	**-**	**-**	**-**	**-**	**282,220**	**1,528,272**	**-**	**-**	**-**
ENDING FUND BALANCE	25,771,455	14,157,280	2,014,171	7,836,919	4,065,282	282,106	273,402	80,790	960,161	2,719,949	227,402	75,453	178,326
OPERATING RESERVE	10,026,186	4,188,358	-	1,061,140	-	-	-	-	504,730	204,160	-	-	-
EXCESS RESERVE	**15,745,269**	**9,968,922**	**2,014,171**	**6,775,779**	**4,065,282**	**282,106**	**273,402**	**80,790**	**455,431**	**2,515,788**	**227,402**	**75,453**	**178,326**

TOTAL CITY-WIDE OPERATING BUDGET FOR FY 2013-14: $ 117,546,610

			OTHER OPERATING FUNDS						INTERNAL SERVICE FUNDS					
Juv. Case Mgr	PD/FD Training	LEOSE	Old Town TIF	TIF #2	Comm. Activities	Asset Forfeiture (State)	Asset Forfeiture (Federal)	OPERATING TOTAL	Maint / Repl	Insurance Risk	Health Insurance	OPEB	INTERNAL SERVICE TOTAL	Capital Improvement Projects
87,192	**114,527**	**-**	**1,121,314**	**95,131**	**267,600**	**92,650**	**422,787**	**67,318,333**	**3,990,909**	**5,387,390**	**1,303,561**	**3,418,163**	**14,100,022**	**157,734,911**
-	-	-	598,683	104,614	-	-	-	**73,658,496**	-	-	-	-	-	
-	-	-	-	-	-	-	-	**1,680,681**	-	-	-	-	-	
-	30,200	-	-	-	-	-	-	**7,020,958**	-	-	8,975,778	-	**8,975,778**	
-	-	-	-	-	-	-	-	**1,736,146**	-	-	-	-	-	
81,789	-	-	-	-	-	-	-	**3,278,829**	-	-	-	-	-	
387	35,131	39	4,057	104	395,101	24,875	201,489	**5,679,443**	2,418,958	1,529,903	342,316	366,380	**4,657,557**	11,790,455
-	-	9,000	-	-	-	-	-	**911,443**	-	-	-	-	-	
-	-	-	-	-	-	-	-	**16,018,863**	-	-	-	-	-	
-	-	-	-	-	-	-	-	**9,874,790**	-	-	-	-	-	
-	-	-	-	-	-	-	-	**755,680**	-	-	-	-	-	
82,176	**65,331**	**9,039**	**602,740**	**104,718**	**395,101**	**24,875**	**201,489**	**120,615,329**	**2,418,958**	**1,529,903**	**9,318,094**	**366,380**	**13,633,335**	**11,790,455**
169,368	**179,858**	**9,039**	**1,724,054**	**199,849**	**662,701**	**117,525**	**624,276**	**187,933,662**	**6,409,867**	**6,917,293**	**10,621,655**	**3,784,543**	**27,733,357**	**169,525,366**
-	-	-	-	-	-	-	-	**4,663,817**	-	-	-	-	-	-
-	-	-	-	-	-	-	-	**84,722**	-	-	-	-	-	-
-	-	-		-	-	-	-	**1,158,878**	-	-	-	-	-	5,879,126
-	-	-	-	-	-	-	-	**313,897**	-	-	-	-	-	
-	-	-	-	-	-	-	-	**584,324**	-	-	-	-	-	
-	4,200	9,000	-	-	-	37,000	279,085	**23,465,787**	-	-	-	-	-	833,202
-	60,628	-	-	-	-	-	-	**18,081,901**	-	-	-	-	-	1,608,821
-	-	-	-	-	-	-	-	**23,916,876**	-	-	-	-	-	56,365,763
-	-	-	-	-	-	-	-	**9,435,871**	-	-	-	-	-	2,641,942
-	-	-	-	-	-	-	-	**6,127,059**	-	-	-	-	-	77,828,401
-	-	-	-	-	-	-	-	**2,320,771**	-	-	-	-	-	
-	-	-	-	-	-	-	-	**742,429**	-	-	61,052	-	**61,052**	
-	-	-	-	-	353,584	-	-	**2,823,957**	-	-	-	-	-	
-	-	-	-	-	-	-	-	**665,477**	-	-	-	-	-	3,947,187
-	-	-	-	-	-	-	-	**2,307,239**	169,407	-	-	-	**169,407**	1,601,632
82,038	-	-	-	-	-	-	-	**1,099,191**	-	-	-	-	-	
-	-	-	-	-	-	-	-	**3,154,493**	3,631,980	1,495,960	9,237,586	329,400	**14,694,926**	
-	-	-	539,942	-	-	-	-	**16,585,810**	-	-	-	-	-	
-	-	-	-	-	-	-	-	**14,111**	-	-	-	-	-	-
82,038	**64,828**	**9,000**	**539,942**	**-**	**353,584**	**37,000**	**279,085**	**117,546,610**	**3,801,387**	**1,495,960**	**9,298,638**	**329,400**	**14,925,385**	**150,706,074**
-	-	-	-	-	-	-	-	**3,878,089**	-	-	-	-	-	-
-	-	-	-	-	-	-	-	**5,545,072**	-	-	-	-	-	-
-	-	-	-	-	-	-	-	**9,423,161**	-	-	-	-	-	-
87,330	115,030	39	1,184,112	199,849	309,117	80,525	345,191	60,963,891	2,608,480	5,421,333	1,323,017	3,455,143	12,807,972	18,819,293
-	-	-	-	-	-	-	-	15,984,574	-	-	-	-	-	-
87,330	**115,030**	**39**	**1,184,112**	**199,849**	**309,117**	**80,525**	**345,191**	**44,979,317**	**2,608,480**	**5,421,333**	**1,323,017**	**3,455,143**	**12,807,972**	**18,819,293**

General Fund

Fund (101)

The General Fund is the City's largest and primary operating fund. It is used to account for all financial resources traditionally associated with City government, except those required to be accounted for in another fund. The General Fund accounts for basic City services such as police, fire, street maintenance, and parks and leisure services. The three primary sources of revenue for this fund are sales tax, property tax, and other taxes.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**32,008,366**	**26,768,341**	**29,320,039**		**28,853,411**	**31,072,851**	**28,853,077**	
REVENUES								
Property Taxes	21,047,460	20,344,719	20,908,354	21,361,047	21,521,977	21,521,977	22,880,045	-
Sales Tax	18,605,874	18,677,965	20,362,865	7,290,427	20,237,743	21,063,365	21,063,365	-
Other Taxes	6,841,307	7,838,823	8,015,539	2,248,109	7,400,070	7,734,098	7,643,637	-
Licenses & Permits	1,894,107	2,210,219	1,626,489	1,299,611	1,521,159	2,135,453	1,680,681	-
Charges For Services	5,522,540	5,493,682	5,745,554	2,626,244	5,755,962	5,992,729	5,937,532	-
Recreation	1,104,199	1,156,783	1,147,599	369,943	1,139,760	1,128,541	1,131,846	-
Fines & Forfeitures	2,946,204	2,752,315	2,874,525	1,468,691	2,922,488	3,097,528	3,052,465	-
Transfers In / Miscellaneous	3,307,581	3,858,607	3,153,085	1,759,001	3,432,114	3,307,229	3,451,669	-
Total Revenues	**61,269,270**	**62,333,114**	**63,834,011**	**38,423,074**	**63,931,273**	**65,980,920**	**66,841,240**	**-**
Total Resources	**93,277,636**	**89,101,455**	**93,154,050**	**38,423,074**	**92,784,684**	**97,053,771**	**95,694,317**	**-**
EXPENDITURES								
Non-Departmental	679,758	659,636	650,091	527,960	1,041,564	1,006,412	863,980	-
Mayor & Council	53,024	53,593	61,181	49,877	66,850	66,850	84,722	-
Administration	978,924	996,942	998,222	488,678	1,000,311	997,993	1,098,878	-
Public Records	345,939	357,062	347,997	139,144	307,926	305,940	313,897	-
Legal	590,966	583,476	515,355	260,294	559,965	558,860	584,324	-
Police Department	18,295,801	18,617,316	19,393,766	9,639,819	20,065,891	20,119,686	20,773,179	-
Fire Department	14,809,497	15,048,869	15,647,916	7,682,312	16,381,725	16,393,414	16,872,415	-
Public Services	6,716,469	5,841,704	5,916,607	4,570,333	7,018,283	7,057,828	8,051,683	-
Parks & Leisure Services	5,798,716	5,904,496	5,927,792	2,805,822	6,154,664	6,059,074	6,409,588	-
Community Development	4,648,834	4,475,934	4,615,708	2,344,100	5,061,480	4,929,955	5,200,472	-
Finance	1,211,779	1,258,681	1,256,259	745,419	1,306,469	1,305,577	1,329,822	-
Human Resources	710,231	681,626	681,972	326,702	717,197	706,166	742,429	-
Community Relations/Tourism	499,842	595,805	655,255	310,098	735,118	732,717	814,817	-
Economic Dev. & Planning	601,254	588,696	611,782	319,737	632,890	642,499	665,477	-
Information Technology	1,851,130	1,927,477	2,021,821	1,038,271	1,991,376	1,932,060	2,120,337	-
Municipal Court	815,772	829,640	874,781	412,656	889,564	864,357	915,220	-
Total Expenditures	**58,607,936**	**58,420,954**	**60,176,504**	**31,661,220**	**63,931,273**	**63,679,388**	**66,841,240**	**-**
Curr. Rev - Curr. Expend	**2,661,334**	**3,912,160**	**3,657,507**	**6,761,853**	**-**	**2,301,532**	**-**	**-**
Transfers Out	7,664,507	1,207,342	1,705,980	2,160,318	2,135,415	3,109,763	1,144,365	-
One-Time Expenditures	236,852	153,124	198,715	316,682	1,324,806	1,411,543	1,937,257	-
ENDING FUND BALANCE	**26,768,341**	**29,320,035**	**31,072,851**		**25,393,190**	**28,853,077**	**25,771,455**	
OPERATING RESERVE	**8,791,190**	**8,763,143**	**9,026,476**		**9,589,691**	**9,551,908**	**10,026,186**	
UNDESIGNATED RESERVE	**17,977,150**	**20,556,892**	**22,046,375**		**15,803,499**	**19,301,169**	**15,745,269**	

General Fund Fund (101)

Revenue Detail

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Budget	Budget vs. Proposed	Comments
Property Taxes							
Current-Real & Personal (311.01)	20,344,719	20,908,354	**21,521,977**	21,521,977	**22,880,045**	1,358,068	Based on current property tax appraised value applied to property tax rate.
Total Property Taxes	**20,344,719**	**20,908,354**	**21,521,977**	**21,521,977**	**22,880,045**	**1,358,068**	
Sales Tax							
Sales Tax (313.01)	18,609,373	20,272,196	**20,155,215**	21,027,649	**21,027,649**	872,434	Per policy, use 2012-13 estimated amount.
Castle Hills (313.02)	68,592	90,669	**82,528**	35,716	**35,716**	(46,812)	Reduced due to additional sales tax receipts going towards the Fire Services contract based on higher contracted price.
Total Sales Tax	**18,677,965**	**20,362,865**	**20,237,743**	**21,063,365**	**21,063,365**	**825,622**	
Other Taxes							
Delinquent (311.10)	47,399	189,278	**47,399**	73,772	**47,399**	-	Used conservative estimate based on lowest amount of revenue received in prior three years.
Penalty & Interest (311.20)	108,818	185,816	**108,818**	69,693	**69,694**	(39,124)	Used conservative estimate based on lowest amount of revenue received in prior three years.
Coserv (Gas & Elec) (312.01)	211,017	301,911	**216,118**	268,000	**260,309**	44,191	Three year average.
Texas New Mexico Power (312.02)	3,076,356	3,032,308	**3,009,680**	3,049,000	**3,052,555**	42,875	Three year average.
Txu / Oncor (312.03)	97,103	91,242	**92,658**	92,568	**93,638**	980	Three year average.
Atmos Energy (312.10)	636,786	544,872	**626,404**	551,638	**548,255**	(78,149)	Two year average.
Tele - Fiber Optics (312.21)	10,200	10,200	**10,200**	10,200	**10,200**	-	Based on current agreement amount.
Cable - Verizon (312.35)	699,482	794,472	**708,004**	794,471	**716,000**	7,996	Based on ytd actual plus prior year's trend
Cable - Time Warner (312.36)	517,864	442,257	**364,633**	459,880	**464,330**	99,697	Year to date x2 based on prior two years trends
At&T Video Service (312.37)	8,484	10,684	**8,434**	8,434	**8,484**	50	Based on trend reflective of FY 2010-11
P.I.L.O.T. - Water/Sewer (312.40)	1,109,113	1,120,937	**1,050,678**	1,081,938	**1,062,923**	12,245	Based on 4% of water and sewer sales
Water/Sewer Franchise Fee (312.41)	277,278	280,234	**262,670**	270,485	**265,731**	3,061	Equals 1% of water and sewer sales amounts.
Mixed Drink (313.10)	409,056	370,607	**361,074**	369,419	**409,056**	47,982	Per the state legislature, hotel motel tax is being recalculated in 2013-14 to restore percentage decrease in prior year.
Telephone Franchises (314.01)	629,867	640,721	**533,300**	634,600	**635,063**	101,763	Three year average.
Total Other Taxes	**7,838,823**	**8,015,539**	**7,400,070**	**7,734,098**	**7,643,637**	**243,567**	
Licenses & Permits							
Licenses (321.10)	46,460	36,720	**35,258**	31,200	**35,000**	(258)	Do not anticipate any significant changes.
Building (322.01)	441,027	314,095	**235,978**	601,357	**257,398**	21,420	Based on projects in process.

Electric (322.02)	16,049	10,473	**11,000**	8,390	**11,000**	-	Do not anticipate any significant changes.
Sign (322.03)	20,634	13,593	**13,929**	13,000	**13,000**	(929)	Do not anticipate any significant changes from revised.
Garage Sales (322.04)	3,600	3,825	**3,500**	3,500	**3,500**	-	Do not anticipate any significant changes.
Alarm (322.05)	368,930	385,812	**357,000**	357,000	**370,000**	13,000	Based on historical collections.
Plumbing (322.06)	29,594	31,200	**24,489**	26,000	**28,000**	3,511	Anticipate an improvement on misc. permits due to slight economic upturn.
Mechanical (322.07)	19,282	22,160	**23,040**	9,631	**15,000**	(8,040)	Based on ytd activity.
Fence (322.08)	27,795	26,335	**17,514**	20,000	**20,000**	2,486	Anticipate continued emphasis by Code Enforcement and Building Inspections action.
Zoning/Sub (322.09)	31,103	43,821	**35,480**	17,054	**40,000**	4,520	The Zoning Ordinance now includes a Specific Use Permit process which will generate additional revenue.
Food Handlers (322.10)	61,550	60,220	**63,098**	64,500	**64,500**	1,402	Staff anticipates little or no change in projected revenues from the revised amount; however the loss of food establishments during the I-35 Expansion could decrease the revenue (2-3%) if it occurs during this year.
Fire Prevention Permits (322.12)	48,112	34,550	**25,283**	30,000	**45,000**	19,717	Staff anticipates that permit revenues will return to prior year amounts now that they are fully staffed.
Natural Gas Well (322.13)	70,000	10,000	**10,000**	-	**-**	(10,000)	No new gas well permits are projected for FY 13-14.
Gas Well Inspections (322.14)	-	6,825	**5,850**	5,850	**5,850**	-	Two annual permits for Chesapeake's facilities.
Plan Check (323.01)	194,319	114,348	**117,989**	263,209	**128,699**	10,710	Based on known projects in process.
Engineering Insp Fees (323.02)	100,309	32,995	**61,075**	198,124	**148,834**	87,759	Based on known projects in process.
Fire Occupancy Inspection (323.03)	176,438	182,547	**192,155**	176,438	**185,000**	(7,155)	Staff anticipates that inspection revenues will return to prior year amounts now that they are fully staffed. Ths is an increase over revised amount projected.
After Hours Inspections (323.04)	5,715	11,993	**6,406**	7,800	**7,500**	1,094	Expect continued increase in level o development project and CIP construction.
Abnd Vehicle Tow/Auction (323.07)	21,273	15,221	**11,228**	15,400	**15,400**	4,172	Increased based on current and historical revenue trend.
Multi-Family Inspections (323.11)	122,425	134,865	**129,583**	143,000	**143,000**	13,417	Staff anticipates completing 100% of existing multi-family occupancy inspections.
Health Service Fees (323.12)	131,073	134,893	**141,304**	144,000	**144,000**	2,696	Staff anticipates little or no change the projected revenue; however with the I-35 expansion a slight decrease (2-3%) could occur if there is a loss of food establishment business.
Gas Well Road Repair (323.14)	274,531	-	**-**	-	**-**	-	Staff does not foresee any additional gas well permits in FY 13/14.
Total Licenses & Permits	**2,210,219**	**1,626,489**	**1,521,159**	**2,135,453**	**1,680,681**	**159,522**	

Charges For Services

Electronic Plan Review (323.01)	-	16,266	**10,686**	21,794	**21,794**	11,108	Based on trend

Elect Plan Revw Conv Fee (323.01)	-	15,065	**16,340**	15,062	**15,062**	(1,278)	Based on trend
Row Usage - Gas Wells (323.15)	-	83,333	**80,000**	80,000	**80,000**	-	The estimated revenue for FY 13-14 should remain the same unless pipes are abandoned (not anticipated) or new pipes are added (not anticipated).
Credit Card Convenience (340.11)	7,361	6,781	**6,908**	6,908	**6,908**	-	Staff anticipates little to no change in the
Commercial Pool Class Reg (340.12)	2,650	2,310	**2,200**	1,900	**1,900**	(300)	Staff anticipates little to no change in the projected revenue.
Equip Rentals-City Owned	6,564	-	**-**	-	**-**	-	Revenue was moved into the Community
Personnel Reimbursement (345.07)	240	-	**-**	-	**-**	-	Revenue was moved into the Community
Ticket Sales-Taxable (345.10)	2,762	-	**-**	-	**-**	-	Revenue was moved into the Community Activities Fund.
Ticket Sales-Non Taxable (345.11)	11,199	-	**-**	-	**-**	-	Revenue was moved into the Community
Merchandise Sales-Taxable (345.15)	128	-	**-**	-	**-**	-	Revenue was moved into the Community Activities Fund.
Concessions-Non Taxable (345.21)	831	-	**-**	-	**-**	-	Revenue was moved into the Community
Alcohol (345.25)	1,078	-	**-**	-	**-**	-	Revenue was moved into the Community Activities Fund.
Refuse Cart Repair (351.01)	29,051	30,461	**28,955**	30,849	**30,120**	1,165	Three year average
Commercial Garbage Admin (351.02)	1,211,545	1,247,726	**1,234,073**	1,221,165	**1,226,812**	(7,261)	Three year average.
Recycling Revenue (351.03)	67,589	44,771	**59,117**	59,117	**27,045**	(32,072)	Dependent on commodity pricing and it
Landfill Hst Fee-Twm (351.04)	1,441,046	1,470,376	**1,437,985**	1,437,985	**1,449,802**	11,817	Three year trend
Landfill Hst Fee-Ald/Rpbc	349,052	480,139	**301,496**	361,495	**365,846**	64,350	YTD/7*12
Maps & Publications (352.01)	1,726	776	**1,008**	1,950	**1,500**	492	Expected increased level of development projects and franchise utility activity. Revenue to remain low due to most requestors asking for digital rather than printed information.
Traffic Signal Repair (352.02)	100,628	100,927	**78,853**	100,528	**62,074**	(16,779)	Pending TxDOT construction projects on FM 2181 and on FM 423 will suspend O & M responsibility and billing for up to 11 intersections. Actual start dates for projects are estimated and subject to change.
Weed & Debris Assessment (352.03)	32,060	53,793	**35,793**	35,793	**27,250**	(8,543)	ytd plus lowest year in last two years July, August, Sept.
Birth & Death Certificate (352.05)	60,948	52,018	**52,475**	50,000	**45,000**	(7,475)	The Flower Mound Presbyterian Hospital is now fully operational and accredited . All births that occur at this location are now under the jurisdiction of Denton County. Due to the opening of this hospital we have seen a decrease in births at the Medical Center of Lewisville. This has lowered the number of requests for birth certificates. In addition, there is a steady decrease in requests for death certificates due to the State requiring all funeral homes to electronically file their death certificates and also to purchase at least one copy of the death certificate from the State.
Animal Control (352.06)	40,837	46,129	**48,594**	48,594	**51,000**	2,406	FY 13/14: Staff anticipates an increase of approximately 5% in revenue because of increased adoptions and new programs that will be introduced (Ex: Micro-clipping pets).

Off Prem Alcohol Proc Fee (352.09)	1,950	2,145	**1,990**	1,990	**1,990**	-	Staff anticipates little to no change in the projected revenue.
Mixed Bev Permit Proc Fee (352.10)	14,325	15,375	**12,575**	12,575	**15,000**	2,425	Current permits have reached the point where they will start paying $350 for their permits. This revenue should continue to increase.
Records Management Fee (352.11)	3,770	3,041	**2,884**	2,884	**2,000**	(884)	This revenue source is directly tied to
Birth Cert Envelopes (352.13)	2,854	2,610	**2,751**	2,000	**1,500**	(1,251)	This revenue source is directly tied to birth and death certificates.
Finger Printing (353.01)	7,230	7,572	**7,230**	7,230	**7,230**	-	Based on current and historical revenue trend.
Police Reports (353.02)	26,371	20,689	**28,197**	23,000	**23,000**	(5,197)	Decreased based on current and historical revenue trend.
Online Police Rpts (353.02)	7,865	8,645	**9,831**	7,700	**7,700**	(2,131)	Decreased based on current and historical revenue trend.
Ambulance Fees (353.05)	1,422,878	1,402,705	**1,664,767**	1,681,464	**1,681,464**	16,697	Based on ytd activity. Held steady.
Ambulance/Fire Contracts (353.06)	58,056	41,047	**64,729**	57,856	**67,856**	3,127	Denton County contracted fixed fees for Fire ($10,000) and Ambulance ($57,856) based on FY 12-13 agreements.
Castle Hills Police (353.07)	135,265	137,235	**133,218**	162,396	**162,396**	29,178	New contract is not finalized yet.
M. Court Fees (353.08)	110,847	115,594	**111,250**	112,750	**115,062**	3,812	Based on overall increase in court fine revenue.
Castle Hills Fire (353.09)	231,829	231,829	**231,829**	357,484	**357,484**	125,655	New contract is not finalized yet
County Fire Pledge (353.11)	10,000	23,682	**10,000**	10,000	**-**	(10,000)	Shown in account 353.06
County Library Allotment (354.01)	93,148	82,517	**80,228**	80,260	**82,737**	2,509	Denton County Library Advisory Board FY 12-13 funding request submitted to Denton County.
Total Charges For Services	**5,493,682**	**5,745,554**	**5,755,962**	**5,992,729**	**5,937,532**	**181,570**	

Recreation

Art\Event Facility Rental (345.03)	49,789	50,000	**50,000**	50,000	**50,000**	-	MCL Grand revenue exceeds $50,000 annually. The excees revenue is moved to the Community Activities Fund.
Laundry - Campground (362.01)	6,654	5,651	**5,668**	5,668	**5,255**	(413)	based on lower than anticipated june and july revenue received.
Recreation Center (362.02)	73,340	73,239	**76,650**	76,650	**77,000**	350	Based on current year activity.
Athletic Fields (362.04)	5,845	12,048	**5,268**	10,000	**11,000**	5,732	Increased field rental experience.
Facility & Pavilin Rental (362.05)	46,035	43,935	**40,189**	40,189	**41,000**	811	Based on current year activity.
Lake Park Picnic Rentals (362.06)	4,825	4,910	**4,843**	4,843	**4,900**	57	Based on current year activity.
Senior Center Rentals (362.07)	7,651	8,258	**8,960**	7,000	**7,500**	(1,460)	Based on YTD receipts.
Campground (362.08)	221,843	223,355	**229,988**	226,000	**226,000**	(3,988)	Based on lower than anticipated june and july revenue received.
Park Entrance Fees (362.09)	248,560	254,654	**248,560**	248,560	**248,560**	-	Based on trend.
Recreation Particip. Fees (362.10)	76,571	51,970	**57,948**	49,000	**50,000**	(7,948)	Based on trend.
Rental Property Revenue (362.11)	377	500	**250**	250	**250**	-	Based on current rental property.
Lake Park Golf Course (363.01)	127,387	120,502	**127,387**	135,000	**135,000**	7,613	Based on trend.
Sneaky Pete's Concessions (363.02)	76,829	69,014	**76,829**	70,000	**70,000**	(6,829)	Based on low mid-year revenue
Eagle Point Marina (363.03)	125,435	126,512	**125,435**	130,000	**130,000**	4,565	Based on trend.
Fishing Barge (363.04)	3,011	3,756	**3,086**	3,500	**3,500**	414	Based on trend.
The Slalom Shop (363.05)	70,289	84,707	**70,289**	65,000	**65,000**	(5,289)	Boat sales are down.
Danny Wilson Enterprises (363.06)	609	919	**850**	700	**700**	(150)	Low mid-year revenue
Misc Sub-Concessions (363.09)	11,502	13,445	**7,404**	6,000	**6,000**	(1,404)	Eagle Point has fewer boat rental concessions

Charlotte's Cleaning (363.10)	144	104	**32**	108	**108**	76	current year estimate
Michael Hildebrandt (363.11)	86	121	**124**	73	**73**	(51)	current year estimate
Total Recreation	**1,156,783**	**1,147,599**	**1,139,760**	**1,128,541**	**1,131,846**	**(7,914)**	

Fines & Forfeitures

Court Fines (381.01)	1,458,757	1,504,680	**1,545,212**	1,638,900	**1,616,815**	71,603	Based on trend.
Warrant & Other Fees (381.02)	920,194	950,207	**1,007,116**	1,007,116	**1,010,000**	2,884	Additional warrant officer will be on staff for full year.
Child Safety (381.03)	40,720	44,490	**53,109**	53,109	**45,825**	(7,284)	Trend.
Time Payment Fees (381.04)	40,989	39,424	**41,594**	41,594	**41,500**	(94)	No significant change anticipated.
Teen Court (381.05)	23,557	31,928	**32,350**	29,500	**29,500**	(2,850)	Due to slight decrease in Teen Court activity
Library Fines (381.06)	76,033	73,598	**70,754**	72,653	**73,170**	2,416	Based on two year trend.
County Fee - Child Safety (381.08)	96,609	128,180	**96,609**	128,180	**128,180**	31,571	Last actual received.
State Juror Reimburse Fee (381.09)	11,666	12,150	**11,666**	11,976	**11,975**	309	No significant change anticipated.
Motor Carrier Fines (381.10)	83,791	89,868	**64,078**	114,500	**95,500**	31,422	Additional officer re-allocated to enforcement program.
Total Fines & Forfeitures	**2,752,315**	**2,874,525**	**2,922,488**	**3,097,528**	**3,052,465**	**129,977**	

Transfers In / Miscellaneous

First Time Homebuyers (365.04)	-	665	**1,500**	1,500	**2,000**	500	FY 13 was first year w lender/realtor fees. Also solicited donations from Homebuyer class partners. Hope to expand list of donors in FY 14
Interest (391.01)	72,506	78,007	**140,743**	78,007	**78,007**	(62,736)	Based on actual interest rate earnings experience.
Discounts Taken (392.01)	1,738	1,370	**1,589**	-	**-**	(1,589)	Not a regularly budgeted account.
Cash Short/Over (392.02)	(187)	(148)	**-**	-	**-**	-	Not a regularly budgeted account.
Sro Joint Venture Lisd (392.03)	145,596	212,937	**240,623**	240,623	**244,714**	4,091	The Lewisville Independent School District commitment is 50% of the salary and benefits cost of the 5 SROs. Increased due to officers salary increases.
Proj. Eng. Allocation (392.04)	-	-	**155,740**	-	**155,740**	-	No increase from current year allocation
Radio Service Contracts (392.05)	51,194	48,640	**51,522**	51,522	**54,402**	2,880	COPPELL = 16,819.20 FLOWER MOUND = 12,614.40 HIGHLAND VILLAGE = 6,167.04 LAKE CITIES FIRE = 0.00 LAKE DALLAS PD = 1,521.76 TOTAL = 37,122.40 + Tower lease revenue $17,280
Vandalization Restitution (392.06)	3,452	5,862	**4,300**	4,300	**4,300**	-	Based on trend.
4B Admin Allocation (392.07)	60,000	60,000	**60,000**	60,000	**60,000**	-	No change from current fiscal year.
Bulletproof Vest Program (392.09)	-	-	**-**	13,965	**-**	-	Not anticipated to receive in FY 2013-14.
Jail Phone Commission (392.10)	3,101	10,039	**6,752**	12,460	**12,460**	5,708	Increased based on current and historical trend.
Kiosk Signs (392.12)	1,760	1,342	**1,320**	700	**700**	(620)	Based on ytd activity.
Public Copier (392.13)	18,486	17,024	**16,170**	14,814	**17,811**	1,641	Projection based on current revenue trend.
Radio Rebanding Reimburse (392.20)	-	175	**-**	-	**-**	-	No revenue is anticipated from this source for the 2013-14 FY.
Abandoned Property Rev (392.60)	-	5,016	**-**	4,926	**-**	-	This is a new source of revenue that will be budgeted once a trend is established.

Fair/Mkt Value On Investm (392.80)	41,122	14,749	**-**	-	**-**	-	Unstable source of revenue.
Other Services & Charges (392.90)	22,050	19,354	**22,186**	22,186	**19,354**	(2,832)	Unknown - one time revenue sources. used lowest amount received in last three years.
Other Misc. Revenue (392.99)	218,111	194,999	**163,910**	236,422	**236,422**	72,512	Primarily accounts for procurement card rebates. used same estimate from current fiscal year.
Transfers In (398.01)	748,548	1,204	**60,000**	60,000	**60,000**	-	G & A charge to the Crime Control and Fire Services District Funds ($30,000 each)
Indirect Cost Reimburse. (398.03)	2,367,227	2,390,899	**2,414,808**	2,414,808	**2,414,808**	-	Held Indirect Cost Reimbursement from the Utility Fund flat for FY 2013-14.
Security Fee Transfer (398.04)	38,901	33,513	**33,513**	33,513	**33,513**	-	Allocation remains the same for FY 2013-14.
Tech Fund Interns Trf (398.08)	40,000	40,000	**40,000**	40,000	**40,000**	-	Transfer from M Court Technology Fund to pay for ITS support staff- based on hours worked on Court technology
Juv Case Mgr Fund Transf. (398.09)	25,000	17,438	**17,438**	17,483	**17,438**	-	Allocation remains the same for FY 2013-14.
Total Transfers In / Miscellaneous	**3,858,607**	**3,153,085**	**3,432,114**	**3,307,229**	**3,451,669**	**19,555**	
Total Fund	**62,333,114**	**63,834,011**	**63,931,273**	**65,980,920**	**66,841,240**	**2,909,967**	

Water & Sewer Fund

Fund (402)

The Utility Fund accounts for the City's water and wastewater utility operations. The utility fund is a proprietary fund that operates like a business and is self-sufficient. This means that the cost of providing services to citizens is financed or recovered through user fees. Water and Sewer sales comprise 93 percent of the fund's total revenue. Debt service reflected below is different from the scheduled debt service payments due to bond convenants that require monthly installments of the upcoming principle and interest payments.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**14,549,911**	**16,845,208**	**18,937,899**		**16,036,701**	**18,159,646**	**18,342,727**	
REVENUES								
Water Sales	15,252,105	17,211,955	17,038,438	5,924,306	15,816,847	16,519,949	16,018,863	-
Sewer Sales	9,577,244	9,873,924	10,284,674	3,899,086	9,799,859	9,829,884	9,874,790	-
Charges for Services	689,597	368,021	369,285	198,473	306,664	326,002	368,781	-
Wholesale Sewer Sales	694,314	622,931	683,445	373,013	621,695	683,445	683,445	-
Capital Recovery	881,264	1,272,495	1,084,457	1,258,524	585,571	1,481,854	755,680	-
Miscellaneous & Other	(57,142)	86,164	74,433	212,353	134,746	292,756	86,523	-
Transfers In	-	-	-	-	134,303	-	134,303	-
Total Revenues	**27,037,381**	**29,435,491**	**29,534,731**	**11,865,755**	**27,399,685**	**29,133,890**	**27,922,385**	**-**
Total Resources	**41,587,292**	**46,280,699**	**48,472,630**	**11,865,755**	**43,436,386**	**47,293,536**	**46,265,112**	**-**
EXPENDITURES								
Non-Departmental	3,198,084	5,025,391	4,877,559	2,691,355	3,817,337	3,722,109	3,799,837	-
Public Services	13,676,664	14,732,658	14,720,063	6,780,966	15,281,306	15,339,182	15,865,193	-
Community Development	96,490	102,077	82,930	25,551	106,223	77,540	104,686	-
Finance	820,605	936,793	924,641	483,009	971,898	990,595	990,949	-
Debt Service	6,711,489	6,087,427	6,324,054	3,137,297	7,216,401	7,216,401	7,147,609	-
Debt Service Reserve	(676,476)	56,824	(3,726)	-	6,520	6,520	14,111	-
Total Expenditures	**23,826,857**	**26,941,169**	**26,925,521**	**13,118,178**	**27,399,685**	**27,352,347**	**27,922,385**	**-**
Curr. Rev - Curr. Expend	**3,210,525**	**2,494,321**	**2,609,210**	**(1,252,423)**	**-**	**1,781,543**	**-**	**-**
One-Time Expenditures	-	-	-	-	-	-	130,340	-
Transfers Out	915,228	401,637	3,387,463	1,598,462	1,598,462	1,598,462	4,055,107	-
ENDING FUND BALANCE	**16,845,208**	**18,937,892**	**18,159,646**		**14,438,239**	**18,342,727**	**14,157,280**	
OPERATING RESERVE	**3,574,028**	**4,041,175**	**4,038,828**		**4,109,953**	**4,102,852**	**4,188,358**	
UNDESIGNATED RESERVE	**13,271,179**	**14,896,717**	**14,120,818**		**10,328,286**	**14,239,875**	**9,968,922**	

Utility Fund Fund (402)

Revenue Detail

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Budget	Budget vs. Proposed	Comments
Water Sales							
Water Sales (347.70)	17,211,955	17,038,438	**15,816,847**	16,519,949	**16,018,863**	(501,086)	Based on a normalized year.
Total Water Sales	**17,211,955**	**17,038,438**	**15,816,847**	**16,519,949**	**16,018,863**	**(501,086)**	
Sewer Sales							
Sewer Services (348.01)	9,873,924	10,284,674	**9,799,859**	9,829,884	**9,874,790**	74,931	Based on a normalized year.
Total Sewer Sales	**9,873,924**	**10,284,674**	**9,799,859**	**9,829,884**	**9,874,790**	**74,931**	
Charges for Services							
Credit Card Convenience (340.11)	4,222	-	**-**	-	**-**	-	As of FY 2011-12, no longer tracked as a revenue.
Envirmental Assessments (341.01)	-	-	**104**	208	**208**	104	Based on actual billing.
Water Reconnect Charge (347.05)	89,325	92,225	**76,716**	72,600	**79,387**	2,671	Based on current year activity.
Water Samples (347.06)	105,740	106,492	**104,000**	110,826	**110,826**	6,826	Based on trend and current year activity.
Water Taps (347.30)	33,562	18,557	**26,060**	29,914	**27,550**	1,490	Based on current year activity.
Effluent Sewer Sales (347.90)	19,016	16,863	**15,182**	15,182	**15,182**	-	Based on ytd receipts.
Sewer Taps (348.40)	1,665	1,950	**1,710**	2,085	**2,430**	720	Based on current year activity.
Sewer Main Extension Fee (348.70)	33,958	-	**-**	-	**-**	-	This account tracks one time fees not included in the operating budget.
Industrial Waste Surcharg (348.80)	80,534	133,198	**82,892**	95,187	**133,198**	50,306	Fees increased last fiscal year. On trend to end the year tracking with last fiscal year totals.
Total Charges for Services	**368,021**	**369,285**	**306,664**	**326,002**	**368,781**	**62,117**	
Wholesale Sewer Sales							
Wholesale Sewer Sales (348.90)	622,931	683,445	**621,695**	683,445	**683,445**	61,750	Trending more in line with prior fiscal year actual amounts
Total Wholesale Sewer Sales	**622,931**	**683,445**	**621,695**	**683,445**	**683,445**	**61,750**	
Capital Recovery							
Water Capital Recovery (349.70)	921,193	635,799	**370,009**	917,011	**506,763**	136,754	Revenue projections are based on actual projects on record.
Sewer Capital Recovery (349.80)	351,302	448,657	**215,562**	564,843	**248,917**	33,355	Revenue projections are based on actual projects on record.
Total Capital Recovery	**1,272,495**	**1,084,457**	**585,571**	**1,481,854**	**755,680**	**170,109**	

Miscellaneous & Other

Stormwater Inspection Fee (340.14)	7,730	8,380	**8,890**	8,890	**6,700**	(2,190)	Based on current year activity.
Premium Activation Fee (340.15)	-	8,040	**6,380**	6,380	**8,640**	2,260	New fee in 2011-12. Still developing base-line trend.
Interest (391.01)	57,159	63,602	**91,677**	63,602	**60,380**	(31,297)	Based on current interest earnings.
Discounts Taken (392.01)	182	462	**-**	-	**-**	-	Not a reliable source of revenue.
Cash Short/Over (392.02)	()	1	**-**	-	**-**	-	Not a reliable source of revenue.
Fair/Mkt Value On Investm (392.80)	20,943	7,199	**-**	-	**-**	-	Not a reliable source of revenue.
Other Services & Charges (392.90)	(5,110)	(19,035)	**-**	186,085	**-**	-	Not a reliable source of revenue.
Other Misc. Revenue (392.99)	5,261	5,785	**27,799**	27,799	**10,803**	(16,996)	Based on trend and current year activity.
Total Miscellaneous & Other	**86,164**	**74,433**	**134,746**	**292,756**	**86,523**	**(48,223)**	

Transfers In

Transfers In (398.01)	-	-	**134,303**	-	**134,303**	-	Current project engineer allocation amount.
Total Transfers In	**-**	**-**	**134,303**	**-**	**134,303**	**-**	
Total Fund	**29,435,491**	**29,534,731**	**27,399,685**	**29,133,890**	**27,922,385**	**(1,211,505)**	

Debt Service

Fund (120)

The Debt Service Fund's purpose is to provide for principal and interest payments for the City's General Obligation Bonds. Revenues and expenditures will vary each year in relation to the timing of issuance and the schedule of repayments.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**2,159,110**	**1,575,725**	**1,270,236**		**1,369,760**	**1,456,702**	**1,582,615**	
REVENUES								
Property Taxes: Current/Real & Personal	7,766,125	7,392,122	7,596,916	7,761,398	7,591,708	7,858,925	8,302,095	-
Property Taxes: Delinquent	44,106	18,433	72,198	27,356	18,433	27,355	40,523	-
Property Taxes: Penalty & Interest	51,587	37,871	42,930	17,955	37,871	17,954	37,586	-
Interest	25,016	4,183	7,988	3,404	9,842	7,988	10,975	-
Fair Market Value on Investments	(6,640)	2,725	738	(312)	-	-	-	-
Other Miscellaneous Revenue	-	1,220,003	922,486	955,456	228,189	15,456	-	-
Arbitrage Rebate Refund	-	24,199	-	-	-	-	-	-
Proceeds from Refunding Bonds	2,565,000	1,605,000	16,490,000	-	-	-	-	-
Premiums on Bonds Sold	-	24,898	499,486	-	-	-	-	-
Transfers In	70,438	170,912	192,979	65,348	1,682,273	1,682,273	1,349,870	-
Total Revenues	**10,515,632**	**10,500,346**	**25,825,720**	**8,830,606**	**9,568,316**	**9,609,951**	**9,741,049**	**-**
Total Resources	**12,674,742**	**12,076,071**	**27,095,956**	**8,830,606**	**10,938,076**	**11,066,653**	**11,323,664**	**-**
EXPENDITURES								
Principal Debt Service	5,695,000	6,590,000	6,325,000	6,350,000	6,350,000	6,350,000	6,155,000	-
Bond Issuance Costs	68,303	46,605	29,061	-	-	-	-	-
Interest & Agent Fees	2,780,714	2,558,384	2,315,269	1,667,329	3,134,038	3,134,038	3,154,493	-
Payment to Bond Agent	2,555,000	1,610,846	16,969,925	-	-	-	-	-
Total Expenditures	**11,099,017**	**10,805,835**	**25,639,254**	**8,017,329**	**9,484,038**	**9,484,038**	**9,309,493**	**-**
Curr. Rev - Curr. Expend	**(583,385)**	**(305,488)**	**186,466**	**813,277**	**84,278**	**125,913**	**431,556**	**-**
ENDING FUND BALANCE	**1,575,725**	**1,270,237**	**1,456,702**		**1,454,038**	**1,582,615**	**2,014,171**	

Hotel / Motel Tax Fund

Fund (206)

The Hotel Motel Tax Fund accounts for the expenditure of revenues accumulated through a 7% charge on room occupancy at Lewisville hotels and motels. Funds are used to promote tourism through cultural arts, visitors' bureau functions and special events. The City has an agreement with the Hilton Garden Inn which provides for a reimbursement of a portion of the management fees paid by the Hilton Garden Inn. In 2012, $1,750,000 was paid back, and in 2016 an additional $2,000,000 is due.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**1,976,036**	**2,146,823**	**2,368,626**		**2,746,808**	**2,944,903**	**3,716,895**	
REVENUES								
Hotel Occupancy Taxes	1,551,355	1,862,191	1,960,910	782,519	1,963,922	2,011,797	2,056,272	-
Interest & Miscellaneous	(262,124)	(291,186)	(287,441)	1,631,424	1,460,529	1,637,256	(292,429)	-
Total Revenues	**1,289,231**	**1,571,005**	**1,673,468**	**2,413,942**	**3,424,451**	**3,649,053**	**1,763,843**	**-**
Total Resources	**3,265,267**	**3,717,828**	**4,042,094**	**2,413,942**	**6,171,259**	**6,593,956**	**5,480,738**	**-**
EXPENDITURES								
Non-Departmental	14,464	14,424	-	-	1,500,000	-	-	-
Community Relations/Tourism	949,149	993,911	896,125	1,930,867	1,079,653	2,619,527	1,131,262	-
Arts Promotion	154,831	154,831	154,825	76,605	154,831	164,831	168,400	-
Arts Activity Center	-	65,217	46,241	59,752	88,840	92,703	115,794	-
Total Expenditures	**1,118,444**	**1,228,383**	**1,097,191**	**2,067,224**	**2,823,324**	**2,877,061**	**1,415,456**	**-**
Curr. Rev - Curr. Expend	**170,787**	**342,622**	**576,277**	**346,718**	**601,127**	**771,992**	**348,387**	**-**
One-Time Expenditures	-	120,818	-	-	-	-	-	-
ENDING FUND BALANCE	**2,146,823**	**2,368,627**	**2,944,903**		**3,347,935**	**3,716,895**	**4,065,282**	

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Recreation Fund

Fund (210)

The Recreation Activity Fund accounts for revenues and expenses associated with City sponsored recreation classes and MCL Grand art classes as well as softball, basketball, and volleyball leagues.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**280,074**	**289,220**	**249,145**		**194,815**	**269,681**	**282,106**	
REVENUES								
General Recreation Activities	13,173	14,737	26,703	22,418	22,429	25,000	26,000	-
Rec. Center Class Fees	280,447	222,742	236,998	68,381	245,000	225,000	230,000	-
Sen. Center Class Fees	41,120	30,664	42,571	13,984	32,000	43,000	43,000	-
Softball League Fees	34,100	35,380	31,320	10,150	37,000	31,000	31,000	-
Basketball League Fees	7,200	2,100	2,121	2,082	4,500	3,500	3,500	-
Swim Team Fees	22,380	18,018	9,284	3,708	17,500	9,000	9,000	-
Charges for Services	593	653	966	242	712	950	1,000	-
Interest & Miscellaneous	2,793	2,577	54,305	52,391	132,160	140,125	165,342	-
Arts & Events Classes	-	1,604	2,256	1,232	2,000	2,000	2,000	-
Total Revenues	**401,806**	**328,474**	**406,525**	**174,587**	**493,301**	**479,575**	**510,842**	**-**
Total Resources	**681,880**	**617,694**	**655,670**	**174,587**	**688,116**	**749,256**	**792,948**	**-**
EXPENDITURES								
Parks & Leisure Services	370,831	343,550	358,957	117,724	489,619	463,950	507,642	-
Library	-	-	1,177	-	1,200	1,200	1,200	-
Community Relations	-	-	999	-	2,000	2,000	2,000	-
Total Expenditures	**370,831**	**343,550**	**361,133**	**117,724**	**492,819**	**467,150**	**510,842**	**-**
Curr. Rev - Curr. Expend	**30,975**	**(15,076)**	**45,392**	**56,863**	**482**	**12,425**	**-**	**-**
One-Time Expenditures	21,829	25,000	24,856	-	-	-	-	-
ENDING FUND BALANCE	**289,220**	**249,144**	**269,681**		**195,297**	**282,106**	**282,106**	

PEG PROGRAMMING FUND

Fund (211)

Cable providers pay a franchise fee based on 5% of gross revenues. In addition, they pay a one percent fee to support Public, Educational, and Governmental cable channels. This fund tracks the 1% PEG revenue and related expenditures. Under FCC rules, expenditures from PEG revenues are limited to capital costs associated with PEG production.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE					**-**	**193,135**	**255,659**	
REVENUES								
Other Taxes	-	-	193,077	68,418	214,527	240,000	255,319	-
Interest/Misc	-	-	58	252	2,145	524	524	-
Total Revenues	**-**	**-**	**193,135**	**68,671**	**216,672**	**240,524**	**255,843**	**-**
Total Resources	**-**	**-**	**193,135**	**68,671**	**216,672**	**433,659**	**511,502**	**-**
EXPENDITURES								
Community Relations	-	-	-	-	178,000	178,000	238,100	-
Total Expenditures	**-**	**-**	**-**	**-**	**178,000**	**178,000**	**238,100**	**-**
Curr. Rev - Curr. Expend	**-**	**-**	**193,135**	**68,671**	**38,672**	**62,524**	**17,743**	**-**
ENDING FUND BALANCE	**-**	**-**	**193,135**		**38,672**	**255,659**	**273,402**	

Grant Fund

Fund (212)

The Grant Fund accounts for revenues received through intergovernmental grants and expenditures related to those grant specific projects. The fund receives revenue through Federal, State and local sources and matching contributions from the City.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**77,879**	**75,031**	**73,843**		**67,990**	**74,142**	**79,088**	
REVENUES								
Federal Grants	1,645,646	1,236,610	1,245,877	426,036	962,183	1,998,409	604,939	-
State Grants	676,366	175,554	234,304	35,605	380,982	380,991	297,504	-
Interest & Miscellaneous	183	85,697	1,615	201	4,887	4,887	544	-
Transfers In	46,164	80,134	131,494	57,574	34,836	87,661	35,247	-
Police: Sex Offender Grant	-	-	5,763	-	-	-	-	-
Total Revenues	**2,368,359**	**1,577,995**	**1,619,054**	**519,416**	**1,382,888**	**2,471,948**	**938,234**	**-**
Total Resources	**2,446,238**	**1,653,026**	**1,692,897**	**519,416**	**1,450,878**	**2,546,090**	**1,017,322**	**-**
EXPENDITURES								
Police: Traffic Safety	77,807	44,139	77,974	25,153	79,250	79,250	84,326	-
Police: STEP / CIOT	8,278	8,694	6,880	717	5,896	5,896	6,327	-
Police: Victims Assistance	92,919	94,065	85,487	-	-	-	-	-
Police: Family Violence	-	96,627	97,022	56,787	101,535	117,855	-	-
Police: Local Law Enforce. Block Grant	23,704	23,606	-	-	15,029	15,029	13,802	-
Police: TXDOT DWI Enforcement	5,639	8,653	9,329	4,807	9,636	9,636	10,445	-
Police: Homeland Security	193,610	27	20,865	20,472	-	20,472	-	-
Police: Tobacco Education & Prevention	4,000	3,000	-	-	-	-	-	-
Police: ARRA	742,233	25,270	5	-	-	-	-	-
Police: Sex Offender Grant	-	-	11,725	3,647	21,504	21,504	-	-
Fire: Fire Simulator	-	-	-	124,514	-	124,575	-	-
Fire: Homeland Security	19,926	38,416	228,032	-	-	-	-	-
Fire: Wildfire Assistance	206,044	217,339	19,316	25,916	200,000	200,000	200,000	-
Fire: 2009 UASI	89,433	75,470	11,623	61,589	-	162,032	-	-
Fire: 2011 UASI	-	-	111,289	57,602	-	118,331	-	-
Comm Development: CDBG	604,630	998,887	811,638	425,996	640,570	1,350,888	620,403	-
PALS: Loan Star Library Grant	29,634	24,137	6,620	-	-	-	-	-
PALS: TxDOT/Timbercreek Trail	-	-	287	-	-	-	-	-
Police: Step/DWI	798	649	1,032	139	384	384	1,229	-
Econ Dev: TxDOT Old Town Plaza	265,645	(265,645)	-	-	-	-	-	-
Econ Dev: EPA	4,698	48,817	18,820	10,357	137,508	125,075	-	-
Econ Dev: EPA Hazmat	1,945	17,984	64,097	60,105	171,094	116,075	-	-
Econ Dev: Development: Misc. Grants	263	119,049	36,715	-	-	-	-	-
Total Expenditures	**2,371,207**	**1,579,183**	**1,618,755**	**877,800**	**1,382,406**	**2,467,002**	**936,532**	**-**
Curr. Rev - Curr. Expend	**(2,848)**	**(1,188)**	**299**	**(358,384)**	**482**	**4,946**	**1,702**	**-**
ENDING FUND BALANCE	**75,031**	**73,843**	**74,142**		**68,472**	**79,088**	**80,790**	

CRIME CONT/PREV DISTRICT

Fund (215)

A creation election for the Crime Control and Prevention District was approved by voters in November of 2011 allowing for the collection of a one-eighth of one percent sales tax. Proceeds from this sales tax many only be used for law enforcement programs.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE					**222,062**	**538,061**	**1,130,679**	
REVENUES								
Sales Tax	-	-	1,149,787	867,594	2,622,034	2,628,456	2,628,456	-
Transfers In / Miscellaneous	-	-	282	1,258	26,106	26,106	6,896	-
Total Revenues	**-**	**-**	**1,150,069**	**868,852**	**2,648,140**	**2,654,562**	**2,635,352**	**-**
Total Resources	**-**	**-**	**1,150,069**	**868,852**	**2,870,202**	**3,192,623**	**3,766,031**	**-**
EXPENDITURES								
Police Department	-	-	534,510	586,253	2,121,902	1,809,960	2,247,194	-
Community Development	-	-	55,263	83,339	197,752	180,193	201,498	-
ITS	-	-	22,235	34,867	72,181	71,791	74,958	-
Total Expenditures	**-**	**-**	**612,008**	**704,459**	**2,391,835**	**2,061,944**	**2,523,650**	**-**
Curr. Rev - Curr. Expend	**-**	**-**	**538,061**	**164,392**	**256,305**	**592,618**	**111,702**	**-**
Police Department	-	-	-	-	-	-	282,220	-
ENDING FUND BALANCE	**-**	**-**	**538,061**		**478,367**	**1,130,679**	**960,161**	
OPERATING RESERVE	**-**	**-**	**122,402**		**478,367**	**412,389**	**504,730**	
UNDESIGNATED RESERVE	**-**	**-**	**415,660**		**-**	**718,291**	**455,431**	

FIRE SERVICES DISTRICT Fund (216)

A creation election for the Fire Control, Prevention, and Emergency Medical Services District was approved by voters in November of 2011 allowing for the collection of a one-eighth of one percent sales tax. Proceeds from this sales tax many only be used for fire prevention programs.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE					**896,652**	**791,143**	**2,621,175**	
REVENUES								
Sales Tax	-	-	1,154,298	875,159	2,610,616	2,628,456	2,628,456	-
Transfers In / Miscellaneous	-	-	499	693	26,106	26,106	19,392	-
Total Revenues	**-**	**-**	**1,154,797**	**875,852**	**2,636,722**	**2,654,562**	**2,647,848**	**-**
Total Resources	**-**	**-**	**1,154,797**	**875,852**	**3,533,374**	**3,445,705**	**5,269,023**	**-**
EXPENDITURES								
Fire Department	-	-	363,655	319,868	922,662	824,530	948,858	-
ITS Department	-	-	-	-	-	-	71,944	-
Total Expenditures	**-**	**-**	**363,655**	**319,868**	**922,662**	**824,530**	**1,020,802**	**-**
Curr. Rev - Curr. Expend	**-**	**-**	**791,143**	**555,984**	**1,714,060**	**1,830,032**	**1,627,046**	**-**
One Time Expenditures	-	-	-	-	-	-	1,528,272	-
ENDING FUND BALANCE	**-**	**-**	**791,143**		**2,610,712**	**2,621,175**	**2,719,949**	
OPERATING RESERVE	**-**	**-**	**72,731**		**184,532**	**164,906**	**204,160**	
UNDESIGNATED RESERVE	**-**	**-**	**718,412**		**2,426,180**	**2,456,269**	**2,515,788**	

Waters Ridge PID Fund

Fund (217)

The Lewisville Public Improvement District No.1 (PID) is a designated geographic area comprised of approximately 300 acres of land in the Waters' Ridge Business Park. Resolution No. 2078-1-96 was passed by City Council in 1996, authorizing the creation of the Waters Ridge Public Improvement District #1. This fund accounts for resources raised for infrastructure improvements funded through a special assessment of the ad valorem tax. The assessment is $50 per acre.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**191,211**	**204,137**	**215,634**		**216,614**	**225,560**	**226,481**	
REVENUES								
Taxes	15,108	15,207	15,174	15,174	15,174	15,174	15,174	-
Interest & Miscellaneous	1,078	870	747	128	938	747	747	-
Total Revenues	**16,186**	**16,077**	**15,921**	**15,303**	**16,112**	**15,921**	**15,921**	**-**
Total Resources	**207,397**	**220,214**	**231,555**	**15,303**	**232,726**	**241,481**	**242,402**	**-**
EXPENDITURES								
Administration	3,260	-	-	-	-	-	-	-
Economic Dev & Planning	-	4,580	-	-	-	-	-	-
Parks & Leisure Services	-	-	5,995	1,685	15,000	15,000	15,000	-
Total Expenditures	**3,260**	**4,580**	**5,995**	**1,685**	**15,000**	**15,000**	**15,000**	**-**
Curr. Rev - Curr. Expend	**12,926**	**11,497**	**9,926**	**13,618**	**1,112**	**921**	**921**	**-**
ENDING FUND BALANCE	**204,137**	**215,634**	**225,560**		**217,726**	**226,481**	**227,402**	

Court Security Fund

Fund (219)

The Municipal Court Security Fund has revenues from specific fees attached to fines and must be used for court security purposes. The Security Fund pays for the cost of a security guard (weapons check) at each court session, part of the bailiff position, and occasionally buys special equipment.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**78,624**	**58,321**	**58,026**		**60,233**	**66,495**	**72,888**	
REVENUES								
Fees	63,871	59,599	61,847	30,386	61,118	61,350	61,847	-
Interest & Miscellaneous	225	242	190	25	258	156	331	-
Total Revenues	**64,096**	**59,842**	**62,037**	**30,411**	**61,376**	**61,506**	**62,178**	**-**
Total Resources	**142,720**	**118,163**	**120,063**	**30,411**	**121,609**	**128,001**	**135,066**	**-**
EXPENDITURES								
Municipal Court	84,399	60,136	53,568	25,645	59,613	55,113	59,613	-
Total Expenditures	**84,399**	**60,136**	**53,568**	**25,645**	**59,613**	**55,113**	**59,613**	**-**
Curr. Rev - Curr. Expend	**(20,303)**	**(295)**	**8,469**	**4,766**	**1,763**	**6,393**	**2,565**	**-**
ENDING FUND BALANCE	**58,321**	**58,026**	**66,495**		**61,996**	**72,888**	**75,453**	

Community Activities

Fund (220)

This fund accounts for donations and sponsorships related to economic development agreements and activities as well as various revenue, donations and sponsorships related to special events and MCL Grand Theater activities.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE		**45,510**	**34,823**		**90,066**	**203,560**	**267,600**	
REVENUES								
ED Agreements	-	-	45,500	-	58,500	28,500	35,000	-
Special Events Sponsors	-	-	68,975	45,000	79,975	109,975	69,975	-
MCL Grand Sponsors	-	10,000	95,000	80,000	90,000	90,000	80,000	-
MCL Grand	45,000	111,585	92,400	33,453	58,967	118,000	119,800	-
Animal Shelter Donations	-	-	896	4,811	-	-	9,500	-
Special Events	-	-	92,762	31,888	81,830	87,010	79,796	-
Transfers In/Misc.	896	491	103,251	82,245	1,044	668	1,030	-
Total Revenues	**45,896**	**122,076**	**498,784**	**277,397**	**370,316**	**434,153**	**395,101**	**-**
Total Resources	**45,896**	**167,586**	**533,607**	**277,397**	**460,382**	**637,713**	**662,701**	**-**
EXPENDITURES								
Economic Development	-	-	26,446	-	-	-	-	-
Special Events	-	-	148,531	2,200	215,700	219,700	183,771	-
MCL Grand	386	132,764	154,393	178,189	144,207	144,207	160,313	-
Animal Shelter	-	-	677	3,099	-	6,206	9,500	-
Total Expenditures	**386**	**132,764**	**330,047**	**183,487**	**359,907**	**370,113**	**353,584**	**-**
Curr. Rev - Curr. Expend	**45,510**	**(10,687)**	**168,737**	**93,910**	**10,409**	**64,040**	**41,517**	**-**
ENDING FUND BALANCE	**45,510**	**34,823**	**203,560**		**100,475**	**267,600**	**309,117**	

Fire & Police Training

Fund (222)

This fund was established in FY 2002/03 to allocate revenue from training tower rentals to ongoing maintenance of the facility. In FY 2006/07, firearms simulator rentals and maintenance costs were added for the police department. The fund also accounts for various police and fire donations.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**31,983**	**50,729**	**59,086**		**99,847**	**126,742**	**114,527**	
REVENUES								
Police Donations	-	-	3,191	-	2,000	2,000	2,000	-
Fire Donations	-	-	41,405	21,398	38,852	37,840	32,628	-
Fire Department	-	-	-	-	6,000	-	-	-
Fire Training / Rentals	17,372	8,893	10,345	11,307	24,000	28,815	28,000	-
Police Training / Rentals	7,135	3,116	2,648	792	2,270	2,200	2,200	-
Interest & Miscellaneous	1,163	1,281	60,106	70	503	503	503	-
Total Revenues	**25,670**	**13,290**	**117,695**	**33,567**	**73,625**	**71,358**	**65,331**	**-**
Total Resources	**57,653**	**64,019**	**176,781**	**33,567**	**173,472**	**198,100**	**179,858**	**-**
EXPENDITURES								
Fire Department	5,925	4,283	38,808	9,831	76,652	76,652	60,628	-
Police Department	1,000	650	11,231	1,770	6,921	6,921	4,200	-
Total Expenditures	**6,925**	**4,933**	**50,039**	**11,601**	**83,573**	**83,573**	**64,828**	**-**
Curr. Rev - Curr. Expend	**18,745**	**8,357**	**67,656**	**21,966**	**(9,948)**	**(12,215)**	**503**	**-**
ENDING FUND BALANCE	**50,728**	**59,086**	**126,742**		**89,899**	**114,527**	**115,030**	

LEOSE Fund

Fund (223)

The Law Enforcement Officers Standards and Education (LEOSE) fund accounts for grant revenue received from the Comptroller's Office exclusively for the training of police officers. Uses can include materials, classes, registration costs, etc.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**13,124**	**11,480**	**9,321**		**10,013**	**2,636**	**-**	
REVENUES								
Grant	9,966	9,431	-	-	-	-	9,000	-
Interest & Miscellaneous	66	39	12	-	21	21	39	-
Total Revenues	**10,032**	**9,470**	**12**	**-**	**21**	**21**	**9,039**	**-**
Total Resources	**23,156**	**20,950**	**9,333**	**-**	**10,034**	**2,657**	**9,039**	**-**
EXPENDITURES								
Police Department	11,676	11,629	6,697	2,655	2,855	2,657	9,000	-
Total Expenditures	**11,676**	**11,629**	**6,697**	**2,655**	**2,855**	**2,657**	**9,000**	**-**
Curr. Rev - Curr. Expend	**(1,644)**	**(2,159)**	**(6,685)**	**(2,655)**	**(2,834)**	**(2,636)**	**39**	**-**
ENDING FUND BALANCE	**11,480**	**9,321**	**2,636**		**7,179**	**-**	**39**	

TIRZ NO. 2 Fund (224)

The TIRZ #2 was established in October, 2008 and is comprised of 427 acres near I35E and SH121 (NW corner). The tax increment base (the value of the properties in the zone as of October, 2008) is $9,097,649. The City and Denton County participate in this TIRZ. The City and the County will put 80% of their collections on the increment into this fund. The TIRZ #2 expires December 31, 2038.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**-**	**13,016**	**13,068**		**22,059**	**22,059**	**95,131**	
REVENUES								
Property Tax (City)	8,245	-	5,464	44,477	44,477	44,477	63,689	-
Property Tax (County)	4,679	-	3,457	28,580	28,580	28,580	40,925	-
Interest & Miscellaneous	91	53	71	11	91	15	104	-
Total Revenues	**13,015**	**53**	**8,991**	**73,068**	**73,148**	**73,072**	**104,718**	**-**
Total Resources	**13,015**	**13,069**	**22,059**	**73,068**	**95,207**	**95,131**	**199,849**	**-**
ENDING FUND BALANCE	**13,015**	**13,069**	**22,059**		**95,207**	**95,131**	**199,849**	

TIF Fund - Old Town

Fund (225)

The Tax Increment Reinvestment Zone #1 (Old Town) is a special taxing district that was created in December of 2001 to capture the City and County portions of increased property tax revenue. The district does not levy an additional tax, but only dedicates future increased revenue from the district back to projects within the district. The boundary of the district generally follows the commercial properties along Main Street from I.H.35E east to the railroad. The General Fund continues to retain tax revenue from the 2001 assessed TIF zone value of $69,240,597. The debt service payments in the TIF Fund are not made with the I/S portion of the tax rate because TIF revenues come strictly from the O/M portion of the city tax rate.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**738,660**	**836,281**	**1,023,820**		**1,116,405**	**1,117,884**	**1,121,314**	
REVENUES								
Property Taxes	441,907	551,973	477,076	508,140	508,140	508,140	598,683	-
Interest & Miscellaneous	5,593	5,045	4,766	619	5,308	4,057	4,057	-
Total Revenues	**447,500**	**557,018**	**481,843**	**508,758**	**513,448**	**512,197**	**602,740**	**-**
Total Resources	**1,186,160**	**1,393,299**	**1,505,663**	**508,758**	**1,629,853**	**1,630,081**	**1,724,054**	**-**
EXPENDITURES								
Debt Service	349,879	369,479	387,779	338,489	508,767	508,767	539,942	-
Total Expenditures	**349,879**	**369,479**	**387,779**	**338,489**	**508,767**	**508,767**	**539,942**	**-**
Curr. Rev - Curr. Expend	**97,621**	**187,540**	**94,064**	**170,269**	**4,681**	**3,430**	**62,798**	**-**
ENDING FUND BALANCE	**836,281**	**1,023,821**	**1,117,884**		**1,121,086**	**1,121,314**	**1,184,112**	

Juvenile Case Manager

Fund (228)

This fund was established in FY 2007/08 with the adoption of the Juvenile Case Manager fee collected by the Municipal Court. This fee is used to fund all Juvenile Case Manager costs.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**55,284**	**84,446**	**82,437**		**83,534**	**86,074**	**87,192**	
REVENUES								
Juvenile Case Manager Fees	83,513	78,640	81,789	40,246	80,903	80,900	81,789	-
Transfers In / Miscellaneous	405	326	236	20	309	189	387	-
Total Revenues	**83,919**	**78,966**	**82,025**	**40,266**	**81,212**	**81,089**	**82,176**	**-**
Total Resources	**139,203**	**163,412**	**164,462**	**40,266**	**164,746**	**167,163**	**169,368**	**-**
EXPENDITURES								
Municipal Court	54,756	80,976	78,388	47,584	81,186	79,971	82,038	-
Total Expenditures	**54,756**	**80,976**	**78,388**	**47,584**	**81,186**	**79,971**	**82,038**	**-**
Curr. Rev - Curr. Expend	**29,163**	**(2,010)**	**3,637**	**(7,318)**	**26**	**1,118**	**138**	**-**
ENDING FUND BALANCE	**84,447**	**82,436**	**86,074**		**83,560**	**87,192**	**87,330**	

Court Technology Fund

Fund (229)

The Municipal Court Technology Fund has revenues from specific fees attached to fines and must be used for court technology purposes.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**354,450**	**342,301**	**189,619**		**172,442**	**178,374**	**177,135**	
REVENUES								
Technology Fee	84,947	79,447	82,728	40,515	81,482	81,800	82,728	-
Interest & Miscellaneous	2,063	1,106	713	80	838	581	783	-
Total Revenues	**87,010**	**80,553**	**83,442**	**40,595**	**82,320**	**82,381**	**83,511**	**-**
Total Resources	**441,460**	**422,854**	**273,061**	**40,595**	**254,762**	**260,755**	**260,646**	**-**
EXPENDITURES								
Municipal Court	39,927	62,234	54,686	20,921	42,320	43,620	42,320	-
Information Technology Services	40,000	40,000	40,000	20,000	40,000	40,000	40,000	-
Total Expenditures	**79,927**	**102,234**	**94,686**	**40,921**	**82,320**	**83,620**	**82,320**	**-**
Curr. Rev - Curr. Expend	**7,083**	**(21,682)**	**(11,245)**	**(326)**	**-**	**(1,239)**	**1,191**	**-**
One-Time Expenditures	19,232	131,000	-	-	-	-	-	-
ENDING FUND BALANCE	**342,301**	**189,619**	**178,374**		**172,442**	**177,135**	**178,326**	

Maint & Replacement Fund

Fund (504)

The Maintenance & Replacement Fund is a proprietary fund that budgets citywide maintenance and replacement services. A proprietary fund operates like a business and is self-supporting. One of the principle responsiblities of this fund is to manage the purchase of City vehicles and equipment in a manner that does not create the burden of high expenditures during any single year. Departments provide annual lease payments to the fund based on the number and type of vehicle/equipment, the average life expectancy, and the projected replacement cost. The items are then replaced on a schedule in order to maintain a safe fleet public service.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**5,833,102**	**5,956,066**	**5,480,770**		**3,788,050**	**4,033,793**	**3,990,909**	
REVENUES								
Lease Payment Transfers In - Vehicles	982,065	1,001,961	1,069,676	572,148	1,129,193	1,129,193	1,235,112	-
Lease Payment Transfers In - Computers	264,140	380,349	365,515	216,558	324,695	324,695	367,669	-
Lease Payment Transfers In - Other Equip.	52,395	64,173	83,789	46,369	92,738	92,738	93,048	-
Maintenance/Loan Repayment	600,472	579,130	551,496	1,784,998	2,089,365	2,089,365	611,589	-
Interest & Miscellaneous	201,165	372,494	114,018	66,093	114,729	111,540	111,540	-
Total Revenues	**2,100,237**	**2,398,107**	**2,184,494**	**2,686,165**	**3,750,720**	**3,747,531**	**2,418,958**	**-**
Total Resources	**7,933,339**	**8,354,173**	**7,665,264**	**2,686,165**	**7,538,770**	**7,781,324**	**6,409,867**	**-**
EXPENDITURES								
Replacements - Vehicles	1,200,631	809,070	1,019,075	569,747	1,993,995	2,082,682	2,218,570	-
Replacements - Computers	54,674	955,441	82,432	197,021	268,001	268,001	-	-
Capital Outlay	149,324	527,773	417,409	20,766	663,163	673,328	792,891	-
Vehicle Maintenance	572,644	581,118	591,694	316,453	593,776	593,776	620,519	-
Computer Maintenance	-	-	-	120,594	150,678	150,678	169,407	-
Total Expenditures	**1,977,273**	**2,873,402**	**2,110,610**	**1,224,580**	**3,669,613**	**3,768,465**	**3,801,387**	**-**
Curr. Rev - Curr. Expend	**122,964**	**(475,295)**	**73,884**	**1,461,585**	**81,107**	**(20,934)**	**(1,382,429)**	**-**
One-Time Expenditures	-	-	1,520,861	-	21,950	21,950	-	-
ENDING FUND BALANCE	**5,956,066**	**5,480,771**	**4,033,793**		**3,847,207**	**3,990,909**	**2,608,480**	

2013-14 Replacement Listing

Asset #	Division	Serv. Year	Make	Description	Notes	Life	Repl. Year	Rev. Repl.	Original Cost	Budgeted Repl.
201228	12	2001	Chevrolet	Impala	Background	7	2008	2014	16,224	20,936
201599	41	2007	Ford	Crown Vic	Patrol LT (08	5	2012	2014	21,322	23,539
209039	41	2011	Ford	Crown Vic	Patrol	3	2014		22,024	23,367
209040	41	2011	Ford	Crown Vic	Patrol	3	2014		22,024	23,367
209041	41	2011	Ford	Crown Vic	Patrol	3	2014		22,024	23,367
209042	41	2011	Ford	Crown Vic	Patrol	3	2014		22,024	23,367
209053	41	2011	Ford	Crown Vic	Patrol	3	2014		22,024	23,367
209044	41	2011	Ford	Crown Vic	Patrol	3	2014		23,285	24,705
209045	41	2011	Ford	Crown Vic	Patrol	3	2014		23,285	24,705
209046	41	2011	Ford	Crown Vic	Patrol	3	2014		22,024	23,367
209043	41	2011	Ford	Crown Vic	Patrol	3	2014		23,285	24,705
209047	41	2011	Ford	Crown Vic	Patrol	3	2014		22,024	23,367
201689	42	2009	Ford	Crown Vic	Traffic	5	2014		22,487	24,826
201688	42	2009	Ford	Crown Vic	Traffic	5	2014		22,487	24,826
202341	42	2009	Ford	Crown Vic	Traffic	5	2014		22,488	24,827
202370	51	2007	Dodge	Charger	CID	7	2014		14,946	17,173
202371	51	2007	Dodge	Charger	CID	7	2014		14,946	17,173
202367	51	2007	Dodge	Charger	CID	7	2014		14,946	17,173
202375	51	2007	Ford	E250 Van	Crime Scene	7	2014		18,490	21,245
201623	52	2006	Ford	Crown Vic	Sgt.	7	2013	2014	21,010	24,140
201622	52	2006	Ford	Crown Vic	DPU	7	2013	2014	21,010	24,140
201626	52	2006	Ford	Crown Vic	GANG	7	2013	2014	21,010	24,140
202389	52	2007	Ford	Crown Vic	NRO	7	2014		20,989	24,116
202388	52	2007	Ford	Crown Vic	Warrants	7	2014		20,989	24,116
202364	11	2007	Ford	Expedition		7	2014		26,954	30,970
202362	11	2007	Ford	Expedition		7	2014		26,954	30,970
202363	11	2007	Ford	Expedition		7	2014		26,954	30,970
201616	21	2007	Ford	F250	Bat Chief	7	2014		28,429	32,665
201686	22	2008	Ford	F450	Reserve	6	2014		159,387	179,470
201659	41	2007	Ford	F150		7	2014		29,825	34,269
202423	24	2004	4 Boston Wh	(Refurbish O	BOAT W/ T	10	2014		50,000	67,200
202420	31	2004	BA Compressor			8	2012	2014	18,411	21,578
202489	21	2006	Ford	F150	Std Cab	6	2012	2014	12,046	13,564
202405	22	2003	Ford	F250	Super cab	7	2010	2014	21,581	38,797
200086	22	2000	GMC	Top Kick	Pothole Pat.	10	2010	2014	43,747	53,328
200087	22	2000			Pothole Pat.	10	2010	2014	44,770	54,575
8377	22	1998	Mack	Funding mov	Concrete Tr.	14	2012	2014	102,324	165,000
201108	23	2001	Sterling	LT 7500	Tandem	10	2012	2014	59,367	72,369
202286	23	2002	GMC	C 6500	5-6 yard	10	2012	2014	39,698	58,070
4984	24	1999	GMC	Top Kick 20	5-6 yard	14	2009	2014	43,828	90,000
201109	24	2001	Sterling	LT 7500	Tandem	10	2011	2014	59,367	72,369
202449	25	2005	Ford	F150		6	2011	2014	11,883	13,380
201569	82	2007	Ford	F350 (model	Super Duty	7	2014		53,745	61,753
201634	43	2006	Ford	F150		7	2013	2014	12,046	13,841
201635	43	2006	Ford	F150 Long Bed		7	2013	2014	13,500	15,512
202495	43	2006	Ford	F150		7	2013	2014	12,046	13,841
201632	43	2006	Ford	F150		7	2013	2014	12,046	13,841
201633	43	2006	Ford	F150 Long Bed		7	2013	2014	13,500	15,512
8050	22	1997	Arrow	1350	Hammer	8	2005	2014	53,813	63,015

200124	24	2000	John Deere	5310	Tractor	12	2012	2014	17,245	21,867
201307	24	2001	Ford	TN 75	Tractor	12	2013	2014	20,046	25,418
201430	24	2002	CAT	953 C	Loader	12	2014		175,000	221,900
202491	32	2005	Ford	F350 (model 06)		7	2012	2014	29,548	43,651
202492	32	2005	Ford	F350 (model 06)		7	2012	2014	29,548	43,651
202493	32	2005	Ford	F350 (model 06)		7	2012	2014	29,548	43,651
202448	35	2005	Ford	F150		6	2010	2014	11,883	13,381
202484	34	2006	Ford	F150		6	2012	2014	12,046	13,564
202483	34	2006	Ford	F150	was 522 (reti	6	2012	2014	12,046	13,564
202373	34	2007	Ford	F250	2008 model	6	2013	2014	20,205	22,751
201562	14	2006	Ford	F150 Super Cab (model 07		8	2014		15,821	18,526
202455	14	2005	Ford	F150		8	2011	2014	11,883	13,915
202374	14	2007	Ford	F150		7	2014		15,198	17,463
202451	52	2005	Ford	F150		8	2012	2014	11,883	13,915
202450	61	2005	Ford	F150		7	2012	2014	11,883	13,642
201596	62	2007	Ford	F250 Ext. Cab (model 08)		7	2014		19,071	21,894
201617	72	2007	Chev	Cargo Van	Van	7	2014		18,968	21,794
201618	72	2007	Chev	Cargo Van	Van	7	2014		18,968	21,794
201591	57	2007	Ford	F250 (model 08)		7	2014		19,071	21,913

202432	41	2004	Ford	F350	Flat Bed	7	2011	2014	22,969	37,701
202437	41	2004	Ford	F350	Flat Bed	7	2011	2014	22,969	37,701
202482	41	2006	Ford	F-150		7	2013	2014	12,046	13,841
201606	41	2008	Toro (mod 20	Groundsmast	Mower	5	2013	2014	16,250	17,940
201605	41	2008	Toro (mod 20	Groundsmast	Mower	5	2013	2014	16,250	21,528
202500	41	2006	Toro (mod 05	Reelmaster 5	Mower	8	2014		41,295	45,590
202355	41	2009	Toro	4000-D	Groundmaste	5	2014		48,594	53,648
209002	41	2010	Toro	Workman	Utility Vehic	4	2014		8,035	8,694
202361	41	2007	Kawasaki	Mule 600		7	2014		5,790	6,653
8762	41	1998	Case	90 XT	Skid Steer	10	2008	2014	60,000	73,140
5022	41	1999	New Hollanc	TC 29	Tractor	10	2009	2014	9,969	12,152
5023	41	1999	Kubota	99 kubota 50	Tractor	10	2009	2014	14,787	18,025
202444	41	2005	Toro	MultiPro 125	Sprayer	5	2010	2014	18,500	20,424
201570	4B	2007	Ford	F250 Crew T	9' Stake Bed	7	2014		27,851	32,001
201551	4B	2009	Smithco	Superliner	Liner	3	2012	2014	12,892	13,678
201629	4B	2006	Kawasaki	Kawasaki Mule		6	2012	2014	7,145	13,409
202494	4B	2006	Toro	SandPro 5040		6	2012	2014	21,898	24,657
201631	4B	2006	Toro	Top Dresser		6	2012	2014	9,213	10,374

201602	33	2008	Ford	F150		5	2013	2014	16,198	17,883
201601	33	2008	Ford	F150		5	2013	2014	16,198	17,883
201603	33	2008	Ford	F150		5	2013	2014	16,198	17,883
202390	43	2007	Ford	F150		7	2014		Grant	21,178
201593	62	2007	Toyota	Prius		7	2014		Grant	22,554

4903	11	1999	Dodge	Ram 1500	Van	7	2006	2014	15,453	17,755

Total V	**2,218,570**
Total E	**792,891**
Total C	**3,011,461**

Self Insurance Risk Fund

Fund (535)

The Insurance Risk Fund is an internal fund, which receives revenue from premium charges to the departments. Expenses include claim payments, administrative costs, and reinsurance premiums for Workers Compensation, Unemployment, and Liability/Property Casualty programs.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**6,833,844**	**7,918,647**	**7,332,849**		**6,467,349**	**6,324,548**	**5,387,390**	
REVENUES								
Employee Life Premium Transfer	225,025	233,575	226,692	117,274	238,506	245,022	253,723	-
Long Term Disability Transfer	93,769	97,357	95,157	48,945	95,812	99,506	101,152	-
Property/Casualty Premium Transfer	796,927	490,099	507,732	258,675	454,675	488,743	465,425	-
Unemployment Premium Transfer	33,050	32,863	33,075	8,363	34,950	36,250	36,250	-
Workers Compensation	740,233	611,277	620,433	328,234	629,100	654,259	652,500	-
Interest & Miscellaneous	38,565	30,765	25,750	1,649	29,107	20,974	20,853	-
Total Revenues	**1,927,568**	**1,495,936**	**1,508,839**	**763,139**	**1,482,150**	**1,544,754**	**1,529,903**	**-**
Total Resources	**8,761,412**	**9,414,583**	**8,841,688**	**763,139**	**7,949,499**	**7,869,302**	**6,917,293**	**-**
EXPENDITURES								
Employee Benefit	21,327	21,109	22,916	11,448	22,000	22,000	22,000	-
Liability & Casualty	591,262	568,314	514,797	458,221	608,000	630,480	608,000	-
Life Insurance	305,508	315,914	314,207	148,970	275,000	275,000	275,000	-
Long Term Disability	63,140	65,346	65,898	33,537	75,000	75,000	75,000	-
Unemployment Benefit	35,089	16,751	21,168	10,594	29,000	29,000	29,000	-
Workers Compensation	(203,049)	867,069	181,104	308,285	416,500	416,500	460,000	-
Cont. Oblig.	1,988	2,232	65,212	15,327	27,182	32,072	26,960	-
Total Expenditures	**815,265**	**1,856,734**	**1,185,301**	**986,380**	**1,452,682**	**1,480,052**	**1,495,960**	**-**
Curr. Rev - Curr. Expend	**1,112,303**	**(360,798)**	**323,538**	**(223,241)**	**29,468**	**64,702**	**33,943**	**-**
Transfers Out	-	225,000	1,221,000	1,000,000	1,000,000	1,000,000	-	-
One-Time Expendiitures	27,500	-	110,839	1,860	-	1,860	-	-
ENDING FUND BALANCE	**7,918,647**	**7,332,849**	**6,324,548**		**5,496,817**	**5,387,390**	**5,421,333**	

Asset Forfeitures-State

Fund (605)

This asset forfeiture fund accounts for the accumulation of resources that are obtained through police seizure of personal and real property. Cases must go through litigation in district court before being awarded to the City. Funds can only be used for police activities.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**82,621**	**99,623**	**101,990**		**99,429**	**103,175**	**92,650**	
REVENUES								
Court Award Revenue	16,002	17,451	7,041	2,595	18,500	18,500	18,500	-
Interest & Miscellaneous	13,525	3,417	9,166	57,633	708	5,975	6,375	-
Total Revenues	**29,527**	**20,867**	**16,207**	**60,228**	**19,208**	**24,475**	**24,875**	**-**
Total Resources	**112,148**	**120,490**	**118,197**	**60,228**	**118,637**	**127,650**	**117,525**	**-**
EXPENDITURES								
Police Department	12,524	18,500	15,021	2,600	35,000	35,000	37,000	-
Total Expenditures	**12,524**	**18,500**	**15,021**	**2,600**	**35,000**	**35,000**	**37,000**	**-**
Curr. Rev - Curr. Expend	**17,004**	**2,367**	**1,185**	**57,628**	**(15,792)**	**(10,525)**	**(12,125)**	**-**
ENDING FUND BALANCE	**99,625**	**101,990**	**103,175**		**83,637**	**92,650**	**80,525**	

Health Ins. Trust Fund

Fund (614)

The Health Fund is an internal fund, which receives revenue from premium charges to the departments and employee contributions for dependent coverage. Expenses include claims payments, administrative costs, and reinsurance premiums for the Health and Dental programs.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**2,599,068**	**1,316,541**	**490,561**		**139,729**	**27,810**	**1,303,561**	
REVENUES								
Charges for Services	5,654,737	5,832,706	6,889,657	4,019,683	7,820,769	8,028,500	8,975,778	-
OPEB Liability Reimbursements	338,700	359,000	302,500	184,400	368,800	368,800	329,400	-
Interest & Miscellaneous	31,694	166,028	12,838	17,752	2,000	30,000	12,916	-
Transfers In	-	225,000	500,000	1,000,000	1,000,000	1,000,000	-	-
Total Revenues	**6,025,131**	**6,582,734**	**7,704,995**	**5,221,835**	**9,191,569**	**9,427,300**	**9,318,094**	**-**
Total Resources	**8,624,199**	**7,899,275**	**8,195,556**	**5,221,835**	**9,331,298**	**9,455,110**	**10,621,655**	**-**
EXPENDITURES								
Human Resources	49,866	100,982	43,320	28,157	61,052	61,052	61,052	-
Clinic	-	-	-	-	-	-	421,742	-
Wellness	24,091	14,786	30,307	20,276	35,000	35,000	35,000	-
Misc. Premiums	13,663	-	228,412	224,186	300,000	505,000	508,621	-
Health/Dental TPA	438,762	448,148	445,617	203,216	366,435	367,200	369,156	-
OPEB Transfer	-	-	359,300	366,600	366,600	366,600	279,200	-
Stop Loss Insurance	510,634	498,004	588,164	345,817	695,873	685,290	758,167	-
Health Claims Paid	5,776,117	5,846,454	6,466,736	3,028,746	6,340,026	6,125,417	6,859,710	-
Audit / Tax Service	12,025	5,740	5,890	5,990	6,000	5,990	5,990	-
Total Expenditures	**6,825,158**	**6,914,113**	**8,167,746**	**4,222,987**	**8,170,986**	**8,151,549**	**9,298,638**	**-**
Curr. Rev - Curr. Expend	**(800,027)**	**(331,379)**	**(462,751)**	**998,847**	**1,020,583**	**1,275,751**	**19,456**	**-**
Transfers Out	482,500	494,600	-	-	-	-	-	-
ENDING FUND BALANCE	**1,316,541**	**490,562**	**27,810**		**1,160,312**	**1,303,561**	**1,323,017**	

OPEB Liability Trust Fund

Fund (616)

The OPEB Liability Trust Fund accounts for retiree health claims.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**2,258,185**	**2,636,980**	**2,738,050**		**2,854,850**	**3,333,183**	**3,418,163**	
REVENUES								
Transfers In	482,500	494,600	359,300	366,600	366,600	366,600	279,200	-
Interest	55,851	64,092	87,181	48,791	75,000	87,180	87,180	-
Unrealized/Realized Gain/Loss Net	179,144	(98,622)	451,152	(138,795)	-	-	-	-
Total Revenues	**717,496**	**460,070**	**897,633**	**276,595**	**441,600**	**453,780**	**366,380**	**-**
Total Resources	**2,975,681**	**3,097,050**	**3,635,683**	**276,595**	**3,296,450**	**3,786,963**	**3,784,543**	**-**
EXPENDITURES								
Net Retiree Benefits Cost	338,700	359,000	302,500	184,400	368,800	368,800	329,400	-
Total Expenditures	**338,700**	**359,000**	**302,500**	**184,400**	**368,800**	**368,800**	**329,400**	**-**
Curr. Rev - Curr. Expend	**378,796**	**101,070**	**595,133**	**92,195**	**72,800**	**84,980**	**36,980**	**-**
ENDING FUND BALANCE	**2,636,981**	**2,738,050**	**3,333,183**		**2,927,650**	**3,418,163**	**3,455,143**	

Asset Forfeitures-Federal

Fund (635)

This asset forfeiture fund accounts for the accumulation of resources that are obtained through police seizure of personal and real property. Cases must go through litigation in district court before being awarded to the City. Funds can only be used for police activities.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**113,886**	**187,920**	**205,621**		**604,694**	**662,233**	**422,787**	
REVENUES								
Court Award Revenue	73,045	200,444	567,455	131,565	112,000	202,147	200,000	-
Interest & Miscellaneous	990	880	1,697	264	1,272	1,489	1,489	-
Total Revenues	**74,035**	**201,324**	**569,152**	**131,828**	**113,272**	**203,636**	**201,489**	**-**
Total Resources	**187,921**	**389,244**	**774,773**	**131,828**	**717,966**	**865,869**	**624,276**	**-**
EXPENDITURES								
Police Department	-	183,622	112,540	255,473	433,663	443,082	279,085	-
Total Expenditures	**-**	**183,622**	**112,540**	**255,473**	**433,663**	**443,082**	**279,085**	**-**
Curr. Rev - Curr. Expend	**74,035**	**17,701**	**456,612**	**(123,644)**	**(320,391)**	**(239,446)**	**(77,596)**	**-**
ENDING FUND BALANCE	**187,921**	**205,621**	**662,233**		**284,303**	**422,787**	**345,191**	

4B Sales Tax Fund

Fund (740)

This fund was established during FY 2002/03 to account for projects and maintenance items funded through the 4B sales tax for parks and library improvements.

	2009-2010 Actual	2010-2011 Actual	2011-2012 Actual	2012-2013 Per 1-6	2012-2013 Budget	2012-13 Revised	2013-14 Adopted	
BEGINNING FUND BALANCE	**6,509,543**	**6,526,985**	**6,675,232**		**7,064,470**	**7,187,153**	**7,776,605**	
REVENUES								
4B Sales Tax	4,708,582	4,781,211	5,203,845	1,892,056	5,175,187	5,393,296	5,393,296	-
Recreation	176,831	185,814	270,178	42,535	238,318	260,798	259,800	-
Transfers In / Miscellaneous	52,907	28,141	27,798	4,911	22,157	23,021	58,518	-
Total Revenues	**4,938,320**	**4,995,165**	**5,501,822**	**1,939,503**	**5,435,662**	**5,677,115**	**5,711,614**	**-**
Total Resources	**11,447,863**	**11,522,150**	**12,177,054**	**1,939,503**	**12,500,132**	**12,864,268**	**13,488,219**	**-**
EXPENDITURES								
Administration / Legal	60,343	60,000	60,175	30,000	60,500	60,000	60,000	-
Parks & Leisure Services	1,565,233	1,695,678	1,858,663	875,804	2,240,570	2,153,069	2,502,441	-
Debt Service	2,895,303	2,896,612	3,041,019	1,851,004	2,852,734	2,852,734	2,743,259	-
Total Expenditures	**4,520,879**	**4,652,290**	**4,959,856**	**2,756,808**	**5,153,804**	**5,065,803**	**5,305,700**	**-**
Curr. Rev - Curr. Expend	**417,442**	**342,875**	**541,965**	**(817,305)**	**281,858**	**611,312**	**405,914**	**-**
One-Time Expenditures	-	119,794	-	-	-	-	-	-
Transfers Out	400,000	74,835	30,044	21,860	20,600	21,860	345,600	-
ENDING FUND BALANCE	**6,526,985**	**6,675,231**	**7,187,153**		**7,325,728**	**7,776,605**	**7,836,919**	
OPERATING RESERVE	**904,176**	**930,458**	**991,971**		**1,030,761**	**1,013,161**	**1,061,140**	
UNDESIGNATED RESERVE	**5,622,809**	**5,744,773**	**6,195,182**		**6,294,967**	**6,763,444**	**6,775,779**	

Debt

Some projects are too costly to be funded with current year revenues alone. Examples include new street construction, building construction, and water and sewer line replacements, all of which can cost several million dollars a piece. In order to continue to provide routine services such as police and fire, projects like these are funded by selling bonds.

When bonds are sold, the city receives money from the sale which it uses to fund the project. The city must then make regular payments to pay off the principal and interest on the bond. This is similar to getting a mortgage to purchase a home and then making monthly payments to pay off the loan.

Projects are determined several years in advance of when they actually need to be constructed. A group of projects that will need bond funding is typically referred to as a "bond package".

Some bond packages are so large that a vote is held to determine whether to incur the debt necessary to construct them. Bonds that are voted on are called "General Obligation Bonds". Other bond packages can be approved by the City Council only. Bonds approved by Council only are called "Certificates of Obligation Bonds" (or "Revenue Bonds" if they are for water and sewer projects).

The City of Lewisville has four major categories of debt: General Fund debt, 4B Sales Tax Fund debt, Tax Increment Fund debt and Utility Fund debt. Debt in the General Fund is currently from General Obligation bonds. Debt in the 4B Fund is currently from Certificates of Obligation bonds and debt in the Utility Fund is currently from Revenue Bonds.

Category	Debt is Paid for By:	Types of Bonds Being Used:	Authorized By:
General	Property Taxes	General Obligation	Voters
Utility Fund	Water / sewer revenues	Revenue bonds	City Council
4B Fund	4B Sales Tax	Certificate of Obligation	City Council
TIF Fund	Property Taxes	Certificate of Obligation	City Council

Municipal Bond Rating

The city's General Obligation Bonds and Certificates of Obligation carry an AAA rating from Fitch and an AAA rating from Standard and Poor's, both of which are national rating agencies. The city's Water and Sewer Revenue Bonds carry an AAA from Standard and Poor's and an AAA rating from Fitch's.

Type	Fitch	Standard & Poor's
General Fund	AAA	AAA
Utility Fund	AAA	AAA

Future Debt Payments Required

Based on debt sold as of October 1, 2008 and on a General Obligation debt call for February, 2013 authorized by the City Council during the budget process, the city will be required to make annual payments as follows (includes principal and interest):

FY	GO Bonds	CO Bonds	Revenue Bonds	TOTAL DEBT PAYMENTS
2013-2014	9304493.35	2769050.02	6113055.86	18,186,599.23
2014-2015	10186284.02	1791450.02	5748976.28	17,726,710.32
2015-2016	10037741.27	1832425.02	5676882.53	17,547,048.82
2016-2017	9515939.02	1851762.52	5039026.28	16,406,727.82
2017-2018	9250156.14	1887037.52	5040307.53	16,177,501.19
2018-2019	8580591.51	1919868.77	4354538.78	14,854,999.06
2019-2020	7731233.76	1958622.52	3987902.53	13,677,758.81
2020-2021	7121212.51	1992676.27	3994088.15	13,107,976.93
2021-2022	6677831.26	2022383.77	3650353.77	12,350,568.80
2022-2023	6070803.13	2057451.89	3307381.89	11,435,636.91
2023-2024	4853212.50	2097456.26	3298836.26	10,249,505.02
2024-2025	2484806.25	2139909.38	2510925.01	7,135,640.64
2025-2026	2069675.00	2186425.00	1522981.26	5,779,081.26
2026-2027	2075125.00	2228800.00	1515706.26	5,819,631.26
2027-2028	2067375.00	1221175.00	751515.63	4,040,065.63
2028-2029	1081375.00	1220675.00	440750.00	2,742,800.00
2029-2030		1222550.00		1,222,550.00
2030-2031		1224537.50		1,224,537.50
2031-2032		1221887.50		1,221,887.50
TOTAL	**99,107,854.72**	**34,846,143.96**	**56,953.228.02**	**190,907,226.70**

* Note: The debt service budgets in the fund summaries reflect these amounts plus or minus any reserve buildups or draw-downs required as part of efforts to maintain a consistent I&S rate.

General Obligation Debt

The General Fund's debt is managed in a separate fund generally referred to as the "Debt Service Fund". The purpose of the Debt Service Fund is to provide for principal and interest payments for bonds issued for General Fund-related projects. These payments are made with revenue derived from the property tax (see below).

Expenditures vary each year in relation to the timing of issuance and the schedule of repayments.

Debt Service Portion of the Property Tax Rate

The property tax rate is comprised of two components: Operations and Maintenance (O&M) and Interest and Sinking (I&S). The O&M rate is developed to provide the level of funding needed to cover existing and new general fund services approved by the City Council. The I&S rate is developed to cover the interest and principal payments needed to service the City's existing debt. The debt service rate is based upon the amount of outstanding debt.

The City is permitted, by Article XI, Section 5, of the State of Texas Constitution to levy taxes up to $2.50 per $100 of assessed valuation for general governmental services including the payment of principal and interest on general obligation long-term debt.

Operations & Maintenance	**$0.32289**
Principal & Interest on Debt	**$0.11732**
Total Property Tax Rate	**$0.44021**

General Obligation Bond Election

In November of 2003, voters authorized a $68.725 million General Obligation bond package. The election authorized three propositions:

Street Improvements	$64,270,000
Jail Facilities	$ 3,115,000
Public Safety Training Facilities	$ 1,340,000
	$68,725,000

Budgeted Debt Service Revenues vs. Actual Debt Service Revenues

Debt Service Fund revenues typically exceed the budgeted amount for three reasons:

1. Collection rate higher than budgeted: Historically, the City budgeted for property tax to be collected at a rate less than 100% (usually 98%), however the collections have actually materialized higher than that in each of the last ten years. For FY 2013-14, the collection rate is budgeted at 100%.

2. Properties with Frozen Values not Allowed to be Budgeted: Property values related to the Over 65 and Disabled Tax Freeze are not allowed to be included in the effective tax rate calculation, therefore, could not be budgeted in the Debt Service Fund. However, the city receives tax revenue on that frozen value. This amounts to approximately $250,000 in excess collections.

3. Bond Funded Projects Come in Under Budget: If funding remains at the end of a bond-funded project (including any interest earned) and there are no other projects specified in the issuance, the only option is to transfer these savings to the Debt Service Fund.

4. Arbitrage and Debt Service Fund Interest: The remaining increase in revenue is due to transfers-in related to arbitrage liability, and interest earnings exceeding budget projections.

The excess tax collections (exclusive of the funds transferred in from other sources) affect next year's effective tax rate calculation and have the effect of lowering the I&S or debt portion of the overall tax rate.

Future General Obligation Bond Payment Requirements

Each year the city makes principal and interest payments on the debt it has issued. This section details the General Obligation bond payments, by fiscal year.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2013-2014	$ 6,155,000.00	$ 3,149,493.35	$ 9,304,493.35
2014-2015	7,370,000.00	2,816,284.02	10,186,284.02
2015-2016	7,535,000.00	2,502,741.27	10,037,741.27
2016-2017	7,320,000.00	2,195,939.02	9,515,939.02
2017-2018	7,335,000.00	1,915,156.14	9,250,156.14
2018-2019	6,930,000.00	1,650,591.51	8,580,591.51
2019-2020	6,345,000.00	1,386,233.76	7,731,233.76
2020-2021	5,995,000.00	1,126,212.51	7,121,212.51
2021-2022	5,795,000.00	882,831.26	6,677,831.26
2022-2023	5,415,000.00	655,803.13	6,070,803.13
2023-2024	4,395,000.00	458,212.50	4,853,212.50
2024-2025	2,160,000.00	324,806.25	2,484,806.25
2025-2026	1,825,000.00	244,675.00	2,069,675.00
2026-2027	1,905,000.00	170,125.00	2,075,125.00
2027-2028	1,975,000.00	92,375.00	2,067,375.00
2028-2029	1,055,000.00	26,375.00	1,081,375.00
TOTAL	**$ 79,510,000.00**	**$ 19,597,854.72**	**$ 99,107,854.72**

General Obligation Bond Issuances Being Paid For in FY 2013-14

This section shows how much the city will pay in FY 2013-14 for bonds it sold in past years. Bonds are *authorized* in one large amount, but are *sold* in small chunks. Bond sales usually occur each year and each one is referred to as an "issuance".

BOND ISSUE	Principal Payment Date 15-Feb	Interest Payment Date 15-Feb	Interest Payment Date 15-Aug	TOTAL
2004	$ 450,000.00	$ 9,281.25	$ -	$ 459,281.25
2005 Ref. & Improv.	1,410,000.00	134,988.75	99,738.75	1,644,727.50
2006	415,000.00	102,143.13	93,843.13	610,986.26
2007 Ref. & Improv.	1,375,000.00	349,275.00	321,775.00	2,046,050.00
2008	455,000.00	151,053.13	141,953.13	748,006.26
2009	265,000.00	74,537.50	70,562.50	410,100.00
2010 Refunding	895,000.00	54,868.50	42,920.25	992,788.75
2011 Refunding	545,000.00	5,450.00	-	550,450.00
2012 Ref. & Improv.	90,000.00	499,875.00	498,975.00	1,088,850.00
2013	255,000.00	284,109.58	214,143.75	753,253.33
TOTAL	**$ 6,155,000.00**	**$ 1,665,581.84**	**$ 1,483,911.51**	**$ 9,304,493.35**

Certificate of Obligation Debt

Certificates of obligation have been issued by the City Council for 4B Fund related projects and Old Town TIF Fund related projects.

In 2002, voters approved a ¼ cent sales tax for the development of a parks and library projects fund (authorized under Texas statute Title 83, Chapter 10, Article 5190.6 (Development Corporation Act of 1979), Section 4B). To begin construction of projects immediately (rather than waiting for revenue from the sales tax to accumulate), the City Council authorized a $21 million Certificate of Obligation bond in 2004. In 2007, another 18.18 million was issued for Railroad Park.

In 2007, Council issued another certificate of obligation bond to fund the construction of an arts activity center in the Old Town Tax increment Finance (TIF) District. This bond was for $8.04 million.

Future Certificate of Obligation Bond Payment Requirements

Each year the city makes principal and interest payments on the debt it has issued. This section details the Certificate of Obligation bond payments, by fiscal year.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2013-2014	$ 1,715,000.00	$ 1,054,050.02	$ 2,769,050.02
2014-2015	795,000.00	996,450.02	1,791,450.02
2015-2016	875,000.00	957,425.02	1,832,425.02
2016-2017	935,000.00	916,762.52	1,851,762.52
2017-2018	1,010,000.00	877,037.52	1,887,037.52
2018-2019	1,085,000.00	834,868.77	1,919,868.77
2019-2020	1,170,000.00	788,622.52	1,958,622.52
2020-2021	1,255,000.00	737,676.27	1,992,676.27
2021-2022	1,340,000.00	682,383.77	2,022,383.77
2022-2023	1,435,000.00	622,451.89	2,057,451.89
2023-2024	1,540,000.00	557,456.26	2,097,456.26
2024-2025	1,655,000.00	484,909.38	2,139,909.38
2025-2026	1,785,000.00	401,425.00	2,186,425.00
2026-2027	1,920,000.00	308,800.00	2,228,800.00
2027-2028	985,000.00	236,175.00	1,221,175.00
2028-2029	1,035,000.00	185,675.00	1,220,675.00
2029-2030	1,090,000.00	132,550.00	1,222,550.00
2030-2031	1,145,000.00	79,537.50	1,224,537.50
2031-2032	1,195,000.00	26,887.50	1,221,887.50
TOTAL	**$ 23,965,000.00**	**$ 10,881,143.96**	**$ 34,846,143.96**

Certificate of Obligation Bond Issuances Being Paid For in FY 2013-14

This section shows how much the city will pay in FY 2013-14 for bonds it sold in past years. Bonds are *authorized* in one large amount, but are *sold* in small chunks. Bond sales usually occur each year and each one is referred to as an “issuance”.

	BOND ISSUE	Principal Payment Date 15-Feb	Interest Payment Date 15-Feb	Interest Payment Date 15-Aug	TOTAL
2004	Combination Tax and Revenue - 4B	$ 980,000.00	$ 24,500.00	$ -	$ 1,004,500.00
2007-A	Combination Tax and Revenue - 4B	530,000.00	352,604.38	342,004.38	1,224,608.76
2007-B	Combination Tax and Revenue - TIF	205,000.00	169,776.88	165,164.38	539,941.26
	TOTAL	**$ 1,715,000.00**	**$ 546,881.26**	**$ 507,168.76**	**$ 2,769,050.02**

Utility Fund Debt (Revenue Bonds)

The Utility Fund's debt is managed in the same fund as the operating expenditures. This is because it is a proprietary fund. The purpose of the Utility Fund debt budget is to provide for principal and interest payments for bonds issued for Utility Fund-related projects. These payments are made with revenue derived from the sale of water and sewer services (and other related revenues).

For the Utility Fund, the City Council authorizes the sale of bonds. These are called "Revenue Bonds" and are similar to Certificates of Obligation bonds.

Expenditures vary each year in relation to the timing of issuance and the schedule of repayments.

Future Revenue Bond Payment Requirements

Each year the city makes principal and interest payments on the debt it has issued. This section details the Revenue Bond payments, by fiscal year.

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2013-2014	$ 4,400,000.00	$ 1,713,055.86	$ 6,113,055.86
2014-2015	4,230,000.00	1,518,976.28	5,748,976.28
2015-2016	4,330,000.00	1,346,882.53	5,676,882.53
2016-2017	3,850,000.00	1,189,026.28	5,039,026.28
2017-2018	4,000,000.00	1,040,307.53	5,040,307.53
2018-2019	3,455,000.00	899,538.78	4,354,538.78
2019-2020	3,210,000.00	777,902.53	3,987,902.53
2020-2021	3,335,000.00	659,088.15	3,994,088.15
2021-2022	3,110,000.00	540,353.77	3,650,353.77
2022-2023	2,880,000.00	427,381.89	3,307,381.89
2023-2024	2,985,000.00	313,836.26	3,298,836.26
2024-2025	2,300,000.00	210,925.01	2,510,925.01
2025-2026	1,385,000.00	137,981.26	1,522,981.26
2026-2027	1,435,000.00	80,706.26	1,515,706.26
2027-2028	715,000.00	36,515.63	751,515.63
2028-2029	430,000.00	10,750.00	440,750.00
TOTAL	**$ 46,050,000.00**	**$ 10,903,228.02**	**$ 56,953,228.02**

Revenue Bond Issuances Being Paid For in FY 2013-14

This section shows how much the city will pay in FY 2013-14 for bonds it sold in past several years. Bond sales usually occur each year and each one is referred to as an “issuance”.

BOND ISSUE	Principal Payment Date 15-Feb	Interest Payment Date 15-Feb	Interest Payment Date 15-Aug	TOTAL
2005 Ref. & Impr.	$ 1,235,000.00	$ 106,943.75	$ 76,068.75	$ 1,418,012.50
2006	240,000.00	56,461.25	51,661.25	348,122.50
2008	515,000.00	142,721.88	132,421.88	790,143.76
2009	645,000.00	179,770.63	170,901.88	995,672.51
2011 Ref. & Impr.	1,020,000.00	225,037.50	204,637.50	1,449,675.00
2012 Ref. & Impr.	500,000.00	88,415.63	83,415.63	671,831.26
2013	245,000.00	111,092.08	83,506.25	439,598.33
TOTAL	**$ 4,400,000.00**	**$ 910,442.72**	**$ 802,613.14**	**$ 6,113,055.86**

GENERAL OBLIGATION BOND PAYMENT REQUIREMENTS BY FISCAL YEAR

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2013-2014	$ 6,155,000.00	$ 3,149,493.35	$ 9,304,493.35
2014-2015	7,370,000.00	2,816,284.02	10,186,284.02
2015-2016	7,535,000.00	2,502,741.27	10,037,741.27
2016-2017	7,320,000.00	2,195,939.02	9,515,939.02
2017-2018	7,335,000.00	1,915,156.14	9,250,156.14
2018-2019	6,930,000.00	1,650,591.51	8,580,591.51
2019-2020	6,345,000.00	1,386,233.76	7,731,233.76
2020-2021	5,995,000.00	1,126,212.51	7,121,212.51
2021-2022	5,795,000.00	882,831.26	6,677,831.26
2022-2023	5,415,000.00	655,803.13	6,070,803.13
2023-2024	4,395,000.00	458,212.50	4,853,212.50
2024-2025	2,160,000.00	324,806.25	2,484,806.25
2025-2026	1,825,000.00	244,675.00	2,069,675.00
2026-2027	1,905,000.00	170,125.00	2,075,125.00
2027-2028	1,975,000.00	92,375.00	2,067,375.00
2028-2029	1,055,000.00	26,375.00	1,081,375.00
TOTAL	**$ 79,510,000.00**	**$ 19,597,854.72**	**$ 99,107,854.72**

MUNICIPAL BOND RATING

Type	Fitch	S & P
General Obligation	AAA	AAA

BOND PAYMENT REQUIREMENTS BY ISSUE
FISCAL YEAR 2013-2014
GENERAL OBLIGATION BONDS

BOND ISSUE	Principal Payment Date 15-Feb	Interest Payment Date 15-Feb	Interest Payment Date 15-Aug	TOTAL
2004	$ 450,000.00	$ 9,281.25	$ -	$ 459,281.25
2005 Ref. & Improv.	1,410,000.00	134,988.75	99,738.75	1,644,727.50
2006	415,000.00	102,143.13	93,843.13	610,986.26
2007 Ref. & Improv.	1,375,000.00	349,275.00	321,775.00	2,046,050.00
2008	455,000.00	151,053.13	141,953.13	748,006.26
2009	265,000.00	74,537.50	70,562.50	410,100.00
2010 Refunding	895,000.00	54,868.50	42,920.25	992,788.75
2011 Refunding	545,000.00	5,450.00	-	550,450.00
2012 Ref. & Improv.	90,000.00	499,875.00	498,975.00	1,088,850.00
2013	255,000.00	284,109.58	214,143.75	753,253.33
TOTAL	**$ 6,155,000.00**	**$ 1,665,581.84**	**$ 1,483,911.51**	**$ 9,304,493.35**

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2004 GENERAL OBLIGATION BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 450,000.00	4.125%	$ 9,281.25	$ -	$ 459,281.25
TOTAL	**$ 450,000.00**		**$ 9,281.25**	**$ -**	**$ 459,281.25**

Total Outstanding Bonds: $ 450,000.00

Total Original Issue: $ 6,860,000.00

Bonds were defeased June 2012 and the City's remaining responsibility on this issue is reflected above.

Purpose: Street and drainage improvements.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2005 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 1,410,000.00	5.000%	$ 134,988.75	$ 99,738.75	$ 1,644,727.50
2014-15	1,295,000.00	5.000%	99,738.75	67,363.75	1,462,102.50
2015-16	1,030,000.00	5.000%	67,363.75	41,613.75	1,138,977.50
2016-17	365,000.00	4.000%	41,613.75	34,313.75	440,927.50
2017-18	380,000.00	4.000%	34,313.75	26,713.75	441,027.50
2018-19	395,000.00	4.300%	26,713.75	18,221.25	439,935.00
2019-20	410,000.00	4.300%	18,221.25	9,406.25	437,627.50
2020-21	430,000.00	4.375%	9,406.25	-	439,406.25
TOTAL	**$ 5,715,000.00**		**$ 432,360.00**	**$ 297,371.25**	**$ 6,444,731.25**

Total Outstanding Bonds: $ 5,715,000.00

Total Original Issue: $ 14,445,000.00

All Bonds with maturities February 15, 2016 callable February 15, 2015, or any date thereafter at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Street improvements and refunding a portion of the City's outstanding general obligation bond debt.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2006 GENERAL OBLIGATION BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 415,000.00	4.000%	$ 102,143.13	$ 93,843.13	$ 610,986.26
2014-15	435,000.00	4.200%	93,843.13	84,708.13	613,551.26
2015-16	450,000.00	4.250%	84,708.13	75,145.63	609,853.76
2016-17	470,000.00	4.300%	75,145.63	65,040.63	610,186.26
2017-18	495,000.00	4.375%	65,040.63	54,212.50	614,253.13
2018-19	515,000.00	4.500%	54,212.50	42,625.00	611,837.50
2019-20	540,000.00	5.000%	42,625.00	29,125.00	611,750.00
2020-21	570,000.00	5.000%	29,125.00	14,875.00	614,000.00
2021-22	595,000.00	5.000%	14,875.00	-	609,875.00
TOTAL	**$ 4,485,000.00**		**$ 561,718.15**	**$ 459,575.02**	**$ 5,506,293.17**

Total Outstanding Bonds: $ 4,485,000.00

Total Original Issue: $ 6,805,000.00

All Bonds with maturities February 15, 2017 callable February 15, 2016, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Street improvements and construction of jail facilities.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2007 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 1,375,000.00	4.000%	$ 349,275.00	$ 321,775.00	$ 2,046,050.00
2014-15	2,030,000.00	5.000%	321,775.00	271,025.00	2,622,800.00
2015-16	2,130,000.00	5.000%	271,025.00	217,775.00	2,618,800.00
2016-17	2,235,000.00	5.000%	217,775.00	161,900.00	2,614,675.00
2017-18	1,590,000.00	4.000%	161,900.00	130,100.00	1,882,000.00
2018-19	980,000.00	4.000%	130,100.00	110,500.00	1,220,600.00
2019-20	1,025,000.00	5.000%	110,500.00	84,875.00	1,220,375.00
2020-21	1,075,000.00	5.000%	84,875.00	58,000.00	1,217,875.00
2021-22	1,130,000.00	5.000%	58,000.00	29,750.00	1,217,750.00
2022-23	1,190,000.00	5.000%	29,750.00	-	1,219,750.00
TOTAL	**$ 14,760,000.00**		**$ 1,734,975.00**	**$ 1,385,700.00**	**$ 17,880,675.00**

Total Outstanding Bonds: $ 14,760,000.00

Total Original Issue: $ 18,725,000.00

All Bonds with maturities February 15, 2018 callable February 15, 2017, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Street improvements, construction of jail facilities, and refunding of a portion of the City's outstanding general obligation bond debt.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2008 GENERAL OBLIGATION BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 455,000.00	4.000%	$ 151,053.13	$ 141,953.13	$ 748,006.26
2014-15	470,000.00	4.000%	141,953.13	132,553.13	744,506.26
2015-16	600,000.00	4.000%	132,553.13	120,553.13	853,106.26
2016-17	620,000.00	4.000%	120,553.13	108,153.13	848,706.26
2017-18	645,000.00	4.000%	108,153.13	95,253.13	848,406.26
2018-19	675,000.00	4.000%	95,253.13	81,753.13	852,006.26
2019-20	700,000.00	4.125%	81,753.13	67,315.63	849,068.76
2020-21	730,000.00	4.250%	67,315.63	51,803.13	849,118.76
2021-22	765,000.00	4.250%	51,803.13	35,546.88	852,350.01
2022-23	795,000.00	4.375%	35,546.88	18,156.25	848,703.13
2023-24	830,000.00	4.375%	18,156.25	-	848,156.25
TOTAL	**$ 7,285,000.00**		**$ 1,004,093.80**	**$ 853,040.67**	**$ 9,142,134.47**

Total Outstanding Bonds: $ 7,285,000.00

Total Original Issue: $ 8,715,000.00

All Bonds with maturities February 15, 2019 callable February 15, 2018, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Street and drainage improvements.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2009 GENERAL OBLIGATION BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 265,000.00	3.000%	$ 74,537.50	$ 70,562.50	$ 410,100.00
2014-15	280,000.00	3.000%	70,562.50	66,362.50	416,925.00
2015-16	285,000.00	3.250%	66,362.50	61,731.25	413,093.75
2016-17	295,000.00	3.500%	61,731.25	56,568.75	413,300.00
2017-18	310,000.00	3.750%	56,568.75	50,756.25	417,325.00
2018-19	315,000.00	3.750%	50,756.25	44,850.00	410,606.25
2019-20	335,000.00	4.000%	44,850.00	38,150.00	418,000.00
2020-21	345,000.00	4.000%	38,150.00	31,250.00	414,400.00
2021-22	355,000.00	4.000%	31,250.00	24,150.00	410,400.00
2022-23	375,000.00	4.000%	24,150.00	16,650.00	415,800.00
2023-24	390,000.00	4.125%	16,650.00	8,606.25	415,256.25
2024-25	405,000.00	4.250%	8,606.25	-	413,606.25
TOTAL	**$ 3,955,000.00**		**$ 544,175.00**	**$ 469,637.50**	**$ 4,968,812.50**

Total Outstanding Bonds: $ 3,955,000.00

Total Original Issue: $ 5,430,000.00

All Bonds with maturities February 15, 2020 callable February 15, 2019, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Street and drainage improvements.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2010 GENERAL OBLIGATION REFUNDING BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 895,000.00	2.670%	$ 54,868.50	$ 42,920.25	$ 992,788.75
2014-15	740,000.00	2.670%	42,920.25	33,041.25	815,961.50
2015-16	600,000.00	2.670%	33,041.25	25,031.25	658,072.50
2016-17	610,000.00	2.670%	25,031.25	16,887.75	651,919.00
2017-18	625,000.00	2.670%	16,887.75	8,544.00	650,431.75
2018-19	640,000.00	2.670%	8,544.00	-	648,544.00
					-
TOTAL	**$ 4,110,000.00**		**$ 181,293.00**	**$ 126,424.50**	**$ 4,417,717.50**

Total Outstanding Bonds: $ 4,110,000.00

Total Original Issue: $ 9,600,000.00

The Bonds are callable at any time.

Purpose: Refunding a portion of the City's outstanding general obligation and revenue bond debt.

Paying Agent: JPMorgan Chase Bank, NA

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2011 GENERAL OBLIGATION REFUNDING BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 545,000.00	2.000%	$ 5,450.00	$ -	$ 550,450.00
					-
TOTAL	**$ 545,000.00**		**$ 5,450.00**	**$ -**	**$ 550,450.00**

Total Outstanding Bonds: $ 545,000.00

Total Original Issue: $ 1,605,000.00

The Bonds are callable at any time.

Purpose: Refunding a portion of the City's outstanding debt.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2012 GENERAL OBLIGATION REFUNDING AND IMPROVEMENT BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 90,000.00	2.000%	$ 499,875.00	$ 498,975.00	$ 1,088,850.00
2014-15	1,460,000.00	4.000%	498,975.00	469,775.00	2,428,750.00
2015-16	1,760,000.00	4.000%	469,775.00	434,575.00	2,664,350.00
2016-17	2,030,000.00	4.000%	434,575.00	393,975.00	2,858,550.00
2017-18	2,580,000.00	4.000%	393,975.00	342,375.00	3,316,350.00
2018-19	2,685,000.00	4.000%	342,375.00	288,675.00	3,316,050.00
2019-20	2,590,000.00	4.000%	288,675.00	236,875.00	3,115,550.00
2020-21	2,075,000.00	4.000%	236,875.00	195,375.00	2,507,250.00
2021-22	2,160,000.00	4.000%	195,375.00	152,175.00	2,507,550.00
2022-23	2,245,000.00	4.000%	152,175.00	107,275.00	2,504,450.00
2023-24	2,340,000.00	4.000%	107,275.00	60,475.00	2,507,750.00
2024-25	890,000.00	4.000%	60,475.00	42,675.00	993,150.00
2025-26	920,000.00	3.000%	42,675.00	28,875.00	991,550.00
2026-27	950,000.00	3.000%	28,875.00	14,625.00	993,500.00
2027-28	975,000.00	3.000%	14,625.00	-	989,625.00
TOTAL	**$ 25,750,000.00**		**$ 3,766,575.00**	**$ 3,266,700.00**	**$ 32,783,275.00**

Total Outstanding Bonds: $ 25,750,000.00

Total Original Issue: $ 25,750,000.00

All Bonds with maturities February 15, 2023 callable February 15, 2022, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding general and certificates of obligation debt; construction, expanding, and improving public safety training facilities; and, constructing improvements to the City's streets, sidewalks, and related drainage improvements.

Paying Agent: Bank of New York Mellon

GENERAL OBLIGATION DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2013 GENERAL OBLIGATION BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 255,000.00	2.000%	$ 284,109.58	$ 214,143.75	$ 753,253.33
2014-15	660,000.00	2.000%	214,143.75	207,543.75	1,081,687.50
2015-16	680,000.00	4.000%	207,543.75	193,943.75	1,081,487.50
2016-17	695,000.00	1.500%	193,943.75	188,731.25	1,077,675.00
2017-18	710,000.00	2.000%	188,731.25	181,631.25	1,080,362.50
2018-19	725,000.00	2.000%	181,631.25	174,381.25	1,081,012.50
2019-20	745,000.00	4.000%	174,381.25	159,481.25	1,078,862.50
2020-21	770,000.00	2.545%	159,481.25	149,681.25	1,079,162.50
2021-22	790,000.00	2.394%	149,681.25	140,225.00	1,079,906.25
2022-23	810,000.00	2.062%	140,225.00	131,875.00	1,082,100.00
2023-24	835,000.00	4.000%	131,875.00	115,175.00	1,082,050.00
2024-25	865,000.00	4.000%	115,175.00	97,875.00	1,078,050.00
2025-26	905,000.00	5.000%	97,875.00	75,250.00	1,078,125.00
2026-27	955,000.00	5.000%	75,250.00	51,375.00	1,081,625.00
2027-28	1,000,000.00	5.000%	51,375.00	26,375.00	1,077,750.00
2028-29	1,055,000.00	5.000%	26,375.00	-	1,081,375.00
TOTAL	**$ 12,455,000.00**		**$ 2,391,797.08**	**$ 2,107,687.50**	**$ 16,954,484.58**

Total Outstanding Bonds: $ 12,455,000.00

Total Original Issue: $ 12,455,000.00

All Bonds with maturities February 15, 2024 callable February 15, 2023, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Streets, sidewalks and related drainage improvements.

Paying Agent: Bank of New York Mellon

REVENUE BOND PAYMENT REQUIREMENTS
BY FISCAL YEAR

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2013-2014	$ 4,400,000.00	$ 1,713,055.86	$ 6,113,055.86
2014-2015	4,230,000.00	1,518,976.28	5,748,976.28
2015-2016	4,330,000.00	1,346,882.53	5,676,882.53
2016-2017	3,850,000.00	1,189,026.28	5,039,026.28
2017-2018	4,000,000.00	1,040,307.53	5,040,307.53
2018-2019	3,455,000.00	899,538.78	4,354,538.78
2019-2020	3,210,000.00	777,902.53	3,987,902.53
2020-2021	3,335,000.00	659,088.15	3,994,088.15
2021-2022	3,110,000.00	540,353.77	3,650,353.77
2022-2023	2,880,000.00	427,381.89	3,307,381.89
2023-2024	2,985,000.00	313,836.26	3,298,836.26
2024-2025	2,300,000.00	210,925.01	2,510,925.01
2025-2026	1,385,000.00	137,981.26	1,522,981.26
2026-2027	1,435,000.00	80,706.26	1,515,706.26
2027-2028	715,000.00	36,515.63	751,515.63
2028-2029	430,000.00	10,750.00	440,750.00
TOTAL	**$ 46,050,000.00**	**$ 10,903,228.02**	**$ 56,953,228.02**

MUNICIPAL BOND RATING

Type	Fitch	S & P
Water/Sewer	AAA	AAA

BOND PAYMENT REQUIREMENTS BY ISSUE
FISCAL YEAR 2013-2014
WATERWORKS AND SEWER SYSTEM REVENUE BONDS

BOND ISSUE	Principal Payment Date 15-Feb	Interest Payment Date 15-Feb	Interest Payment Date 15-Aug	TOTAL
2005 Ref. & Impr.	$ 1,235,000.00	$ 106,943.75	$ 76,068.75	$ 1,418,012.50
2006	240,000.00	56,461.25	51,661.25	348,122.50
2008	515,000.00	142,721.88	132,421.88	790,143.76
2009	645,000.00	179,770.63	170,901.88	995,672.51
2011 Ref. & Impr.	1,020,000.00	225,037.50	204,637.50	1,449,675.00
2012 Ref. & Impr.	500,000.00	88,415.63	83,415.63	671,831.26
2013	245,000.00	111,092.08	83,506.25	439,598.33
TOTAL	**$ 4,400,000.00**	**$ 910,442.72**	**$ 802,613.14**	**$ 6,113,055.86**

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2005 WATERWORKS & SEWER SYSTEM REVENUE
REFUNDING AND IMPROVEMENT BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 1,235,000.00	5.000%	$ 106,943.75	$ 76,068.75	$ 1,418,012.50
2014-15	925,000.00	5.000%	76,068.75	52,943.75	1,054,012.50
2015-16	890,000.00	4.500%	52,943.75	32,918.75	975,862.50
2016-17	290,000.00	4.000%	32,918.75	27,118.75	350,037.50
2017-18	300,000.00	4.000%	27,118.75	21,118.75	348,237.50
2018-19	315,000.00	4.250%	21,118.75	14,425.00	350,543.75
2019-20	325,000.00	4.300%	14,425.00	7,437.50	346,862.50
2020-21	340,000.00	4.375%	7,437.50	-	347,437.50
TOTAL	**$ 4,620,000.00**		**$ 338,975.00**	**$ 232,031.25**	**$ 5,191,006.25**

Total Outstanding Bonds: $ 4,620,000.00

Total Original Issue: $ 11,475,000.00

All Bonds with maturities on or after February 15, 2016 callable February 15, 2015 in whole or part at the par value thereof plus accrued interest to the date of redemption.

Purpose: Improvements and extensions to the combined waterworks and sewer system and refunding a portion of the revenue bond debt.

Paying Agent Bank of New York Mellon

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2006 WATERWORKS & SEWER SYSTEM
REVENUE BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 240,000.00	4.000%	$ 56,461.25	$ 51,661.25	$ 348,122.50
2014-15	250,000.00	4.200%	51,661.25	46,411.25	348,072.50
2015-16	260,000.00	4.125%	46,411.25	41,048.75	347,460.00
2016-17	270,000.00	4.250%	41,048.75	35,311.25	346,360.00
2017-18	280,000.00	4.375%	35,311.25	29,186.25	344,497.50
2018-19	295,000.00	4.500%	29,186.25	22,548.75	346,735.00
2019-20	310,000.00	4.600%	22,548.75	15,418.75	347,967.50
2020-21	325,000.00	4.650%	15,418.75	7,862.50	348,281.25
2021-22	340,000.00	4.625%	7,862.50	-	347,862.50
TOTAL	**$ 2,570,000.00**		**$ 305,910.00**	**$ 249,448.75**	**$ 3,125,358.75**

Total Outstanding Bonds: $ 2,570,000.00

Total Original Issue: $ 4,000,000.00

All Bonds with maturities February 15, 2017 callable February 15, 2016, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Improvements and extensions to the City's waterworks and sewer system.

Paying Agent Bank of New York Mellon

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2008 WATERWORKS & SEWER SYSTEM
REVENUE BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 515,000.00	4.000%	$ 142,721.88	$ 132,421.88	$ 790,143.76
2014-15	535,000.00	4.000%	132,421.88	121,721.88	789,143.76
2015-16	560,000.00	4.000%	121,721.88	110,521.88	792,243.76
2016-17	580,000.00	4.000%	110,521.88	98,921.88	789,443.76
2017-18	605,000.00	4.000%	98,921.88	86,821.88	790,743.76
2018-19	630,000.00	3.875%	86,821.88	74,615.63	791,437.51
2019-20	655,000.00	4.000%	74,615.63	61,515.63	791,131.26
2020-21	685,000.00	4.125%	61,515.63	47,387.50	793,903.13
2021-22	710,000.00	4.250%	47,387.50	32,300.00	789,687.50
2022-23	745,000.00	4.250%	32,300.00	16,468.75	793,768.75
2023-24	775,000.00	4.250%	16,468.75	-	791,468.75
TOTAL	**$ 6,995,000.00**		**$ 925,418.79**	**$ 782,696.91**	**$ 8,703,115.70**

Total Outstanding Bonds: $ 6,995,000.00

Total Original Issue: $ 10,300,000.00

All Bonds with maturities February 15, 2019 callable February 15, 2018, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Improvements and extensions to the City's waterworks and sewer system.

Paying Agent Bank of New York Mellon

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2009 WATERWORKS & SEWER SYSTEM
REVENUE BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 645,000.00	2.750%	$ 179,770.63	$ 170,901.88	$ 995,672.51
2014-15	660,000.00	3.000%	170,901.88	161,001.88	991,903.76
2015-16	685,000.00	3.250%	161,001.88	149,870.63	995,872.51
2016-17	705,000.00	3.500%	149,870.63	137,533.13	992,403.76
2017-18	735,000.00	3.750%	137,533.13	123,751.88	996,285.01
2018-19	760,000.00	4.000%	123,751.88	108,551.88	992,303.76
2019-20	795,000.00	4.000%	108,551.88	92,651.88	996,203.76
2020-21	825,000.00	4.000%	92,651.88	76,151.88	993,803.76
2021-22	860,000.00	4.000%	76,151.88	58,951.88	995,103.76
2022-23	895,000.00	4.125%	58,951.88	40,492.50	994,444.38
2023-24	930,000.00	4.200%	40,492.50	20,962.50	991,455.00
2024-25	975,000.00	4.300%	20,962.50	-	995,962.50
TOTAL	**$ 9,470,000.00**		**$ 1,320,592.55**	**$ 1,140,821.92**	**$ 11,931,414.47**

Total Outstanding Bonds: $ 9,470,000.00

Total Original Issue: $ 11,900,000.00

All Bonds with maturities February 15, 2020 callable February 19, 2019, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Improvements and extensions to the City's waterworks and sewer system.

Paying Agent: Bank of New York Mellon

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2011 WATERWORKS & SEWER SYSTEM
REVENUE REFUNDING AND IMPROVEMENT BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 1,020,000.00	4.000%	$ 225,037.50	$ 204,637.50	$ 1,449,675.00
2014-15	1,075,000.00	5.000%	204,637.50	177,762.50	1,457,400.00
2015-16	1,120,000.00	5.000%	177,762.50	149,762.50	1,447,525.00
2016-17	1,170,000.00	4.000%	149,762.50	126,362.50	1,446,125.00
2017-18	1,220,000.00	4.000%	126,362.50	101,962.50	1,448,325.00
2018-19	565,000.00	3.000%	101,962.50	93,487.50	760,450.00
2019-20	580,000.00	3.000%	93,487.50	84,787.50	758,275.00
2020-21	600,000.00	3.000%	84,787.50	75,787.50	760,575.00
2021-22	625,000.00	3.250%	75,787.50	65,631.25	766,418.75
2022-23	650,000.00	3.500%	65,631.25	54,256.25	769,887.50
2023-24	670,000.00	3.500%	54,256.25	42,531.25	766,787.50
2024-25	695,000.00	3.750%	42,531.25	29,500.00	767,031.25
2025-26	725,000.00	4.000%	29,500.00	15,000.00	769,500.00
2026-27	750,000.00	4.000%	15,000.00	-	765,000.00
TOTAL	**$ 11,465,000.00**		**$ 1,446,506.25**	**$ 1,221,468.75**	**$ 14,132,975.00**

Total Outstanding Bonds: $ 11,465,000.00

Total Original Issue: $ 13,465,000.00

All Bonds with maturities February 15, 2022 callable February 15, 2021, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding revenue debt and constructing, acquiring and installing improvements, additions, and extensions to the system.

Paying Agent: Bank of New York Mellon

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2012 WATERWORKS & SEWER SYSTEM
REVENUE REFUNDING AND IMPROVEMENT BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 500,000.00	2.000%	$ 88,415.63	$ 83,415.63	$ 671,831.26
2014-15	510,000.00	3.000%	83,415.63	75,765.63	669,181.26
2015-16	535,000.00	3.000%	75,765.63	67,740.63	678,506.26
2016-17	550,000.00	4.000%	67,740.63	56,740.63	674,481.26
2017-18	570,000.00	4.000%	56,740.63	45,340.63	672,081.26
2018-19	595,000.00	4.000%	45,340.63	33,440.63	673,781.26
2019-20	245,000.00	2.250%	33,440.63	30,684.38	309,125.01
2020-21	255,000.00	2.500%	30,684.38	27,496.88	313,181.26
2021-22	260,000.00	2.500%	27,496.88	24,246.88	311,743.76
2022-23	265,000.00	2.500%	24,246.88	20,934.38	310,181.26
2023-24	270,000.00	2.625%	20,934.38	17,390.63	308,325.01
2024-25	280,000.00	2.750%	17,390.63	13,540.63	310,931.26
2025-26	290,000.00	3.000%	13,540.63	9,190.63	312,731.26
2026-27	295,000.00	3.000%	9,190.63	4,765.63	308,956.26
2027-28	305,000.00	3.125%	4,765.63	-	309,765.63
TOTAL	**$ 5,725,000.00**		**$ 599,109.45**	**$ 510,693.82**	**$ 6,834,803.27**

Total Outstanding Bonds: $ 5,725,000.00

Total Original Issue: $ 5,925,000.00

All Bonds with maturities February 15, 2023 callable February 15, 2022, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Refunding a portion of the City's outstanding revenue debt and constructing, acquiring and installing improvements, additions, and extensions to the system.

Paying Agent: Bank of New York Mellon

UTILITY DEBT SERVICE
SCHEDULE OF REQUIREMENTS
2013 WATERWORKS & SEWER SYSTEM
REVENUE BONDS

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 245,000.00	1.000%	$ 111,092.08	$ 83,506.25	$ 439,598.33
2014-15	275,000.00	2.000%	83,506.25	80,756.25	439,262.50
2015-16	280,000.00	1.500%	80,756.25	78,656.25	439,412.50
2016-17	285,000.00	1.500%	78,656.25	76,518.75	440,175.00
2017-18	290,000.00	2.000%	76,518.75	73,618.75	440,137.50
2018-19	295,000.00	2.000%	73,618.75	70,668.75	439,287.50
2019-20	300,000.00	2.000%	70,668.75	67,668.75	438,337.50
2020-21	305,000.00	2.250%	67,668.75	64,237.50	436,906.25
2021-22	315,000.00	2.500%	64,237.50	60,300.00	439,537.50
2022-23	325,000.00	4.000%	60,300.00	53,800.00	439,100.00
2023-24	340,000.00	4.000%	53,800.00	47,000.00	440,800.00
2024-25	350,000.00	4.000%	47,000.00	40,000.00	437,000.00
2025-26	370,000.00	5.000%	40,000.00	30,750.00	440,750.00
2026-27	390,000.00	5.000%	30,750.00	21,000.00	441,750.00
2027-28	410,000.00	5.000%	21,000.00	10,750.00	441,750.00
2028-29	430,000.00	5.000%	10,750.00	-	440,750.00
TOTAL	**$ 5,205,000.00**		**$ 970,323.33**	**$ 859,231.25**	**$ 7,034,554.58**

Total Outstanding Bonds: $ 5,205,000.00

Total Original Issue: $ 5,205,000.00

All Bonds with maturities February 15, 2024 callable February 15, 2023, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Constructing, acquiring and installing improvements, additions, and extensions to the system.

Paying Agent: Bank of New York Mellon

CERTIFICATES OF OBLIGATION REQUIREMENTS
BY FISCAL YEAR

FISCAL YEAR	PRINCIPAL	INTEREST	TOTAL
2013-2014	$ 1,715,000.00	$ 1,054,050.02	$ 2,769,050.02
2014-2015	795,000.00	996,450.02	1,791,450.02
2015-2016	875,000.00	957,425.02	1,832,425.02
2016-2017	935,000.00	916,762.52	1,851,762.52
2017-2018	1,010,000.00	877,037.52	1,887,037.52
2018-2019	1,085,000.00	834,868.77	1,919,868.77
2019-2020	1,170,000.00	788,622.52	1,958,622.52
2020-2021	1,255,000.00	737,676.27	1,992,676.27
2021-2022	1,340,000.00	682,383.77	2,022,383.77
2022-2023	1,435,000.00	622,451.89	2,057,451.89
2023-2024	1,540,000.00	557,456.26	2,097,456.26
2024-2025	1,655,000.00	484,909.38	2,139,909.38
2025-2026	1,785,000.00	401,425.00	2,186,425.00
2026-2027	1,920,000.00	308,800.00	2,228,800.00
2027-2028	985,000.00	236,175.00	1,221,175.00
2028-2029	1,035,000.00	185,675.00	1,220,675.00
2029-2030	1,090,000.00	132,550.00	1,222,550.00
2030-2031	1,145,000.00	79,537.50	1,224,537.50
2031-2032	1,195,000.00	26,887.50	1,221,887.50
TOTAL	**$ 23,965,000.00**	**$ 10,881,143.96**	**$ 34,846,143.96**

BOND PAYMENT REQUIREMENTS BY ISSUE
FISCAL YEAR 2013-2014
CERTIFICATES OF OBLIGATION

	BOND ISSUE	Principal Payment Date 15-Feb	Interest Payment Date 15-Feb	Interest Payment Date 15-Aug	TOTAL
2004	Combination Tax and Revenue - 4B	$ 980,000.00	$ 24,500.00	$ -	$ 1,004,500.00
2007-A	Combination Tax and Revenue - 4B	530,000.00	352,604.38	342,004.38	1,224,608.76
2007-B	Combination Tax and Revenue - TIF	205,000.00	169,776.88	165,164.38	539,941.26
	TOTAL	**$ 1,715,000.00**	**$ 546,881.26**	**$ 507,168.76**	**$ 2,769,050.02**

CERTIFICATES OF OBLIGATION
SCHEDULE OF REQUIREMENTS
2004 COMBINATION TAX AND REVENUE - 4B ISSUANCE

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 980,000.00	5.000%	$ 24,500.00	$ -	$ 1,004,500.00
TOTAL	**$ 980,000.00**		**$ 24,500.00**	**$ -**	**$ 1,004,500.00**

Total Outstanding Bonds: $ 980,000.00

Total Original Issue: $ 23,690,000.00

Bonds were defeased June 2012 and the City's remaining responsibility on this issue is reflected above.

Purpose: Acquisition of property and facilities for Convention/Civic Center purposes; construction and improvements of City park facilities; and Library improvements.

Paying Agent: Bank of New York Mellon

CERTIFICATES OF OBLIGATION
SCHEDULE OF REQUIREMENTS
2007-A COMBINATION TAX AND REVENUE - 4B ISSUANCE

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 530,000.00	4.000%	$ 352,604.38	$ 342,004.38	$ 1,224,608.76
2014-15	550,000.00	4.500%	342,004.38	329,629.38	1,221,633.76
2015-16	580,000.00	5.000%	329,629.38	315,129.38	1,224,758.76
2016-17	605,000.00	4.000%	315,129.38	303,029.38	1,223,158.76
2017-18	630,000.00	4.000%	303,029.38	290,429.38	1,223,458.76
2018-19	655,000.00	4.000%	290,429.38	277,329.38	1,222,758.76
2019-20	685,000.00	4.150%	277,329.38	263,115.63	1,225,445.01
2020-21	710,000.00	4.250%	263,115.63	248,028.13	1,221,143.76
2021-22	745,000.00	4.250%	248,028.13	232,196.88	1,225,225.01
2022-23	775,000.00	4.375%	232,196.88	215,243.75	1,222,440.63
2023-24	810,000.00	4.375%	215,243.75	197,525.00	1,222,768.75
2024-25	850,000.00	5.000%	197,525.00	176,275.00	1,223,800.00
2025-26	895,000.00	5.000%	176,275.00	153,900.00	1,225,175.00
2026-27	940,000.00	5.000%	153,900.00	130,400.00	1,224,300.00
2027-28	985,000.00	5.000%	130,400.00	105,775.00	1,221,175.00
2028-29	1,035,000.00	5.000%	105,775.00	79,900.00	1,220,675.00
2029-30	1,090,000.00	5.000%	79,900.00	52,650.00	1,222,550.00
2030-31	1,145,000.00	4.500%	52,650.00	26,887.50	1,224,537.50
2031-32	1,195,000.00	4.500%	26,887.50	-	1,221,887.50
TOTAL	**$ 15,410,000.00**		**$ 4,092,052.55**	**$ 3,739,448.17**	**$ 23,241,500.72**

Total Outstanding Bonds: $ 15,410,000.00

Total Original Issue: $ 18,180,000.00

All Bonds with maturities February 15, 2018 callable February 15, 2017, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Construction of an athleltic complex and related improvements

Paying Agent: Bank of New York Mellon

CERTIFICATES OF OBLIGATION
SCHEDULE OF REQUIREMENTS
2007-B COMBINATION TAX AND REVENUE - TIF ISSUANCE

Fiscal Year	Principal 15-Feb	Coupon Rate	Interest 15-Feb	Interest 15-Aug	Total
2013-14	$ 205,000.00	4.500%	$ 169,776.88	$ 165,164.38	$ 539,941.26
2014-15	245,000.00	4.500%	165,164.38	159,651.88	569,816.26
2015-16	295,000.00	4.500%	159,651.88	153,014.38	607,666.26
2016-17	330,000.00	4.500%	153,014.38	145,589.38	628,603.76
2017-18	380,000.00	4.000%	145,589.38	137,989.38	663,578.76
2018-19	430,000.00	4.125%	137,989.38	129,120.63	697,110.01
2019-20	485,000.00	4.150%	129,120.63	119,056.88	733,177.51
2020-21	545,000.00	4.250%	119,056.88	107,475.63	771,532.51
2021-22	595,000.00	4.300%	107,475.63	94,683.13	797,158.76
2022-23	660,000.00	4.350%	94,683.13	80,328.13	835,011.26
2023-24	730,000.00	4.375%	80,328.13	64,359.38	874,687.51
2024-25	805,000.00	4.375%	64,359.38	46,750.00	916,109.38
2025-26	890,000.00	5.000%	46,750.00	24,500.00	961,250.00
2026-27	980,000.00	5.000%	24,500.00	-	1,004,500.00
TOTAL	**$ 7,575,000.00**		**$ 1,597,460.06**	**$ 1,427,683.18**	**$ 10,600,143.24**

Total Outstanding Bonds: $ 7,575,000.00

Total Original Issue: $ 8,040,000.00

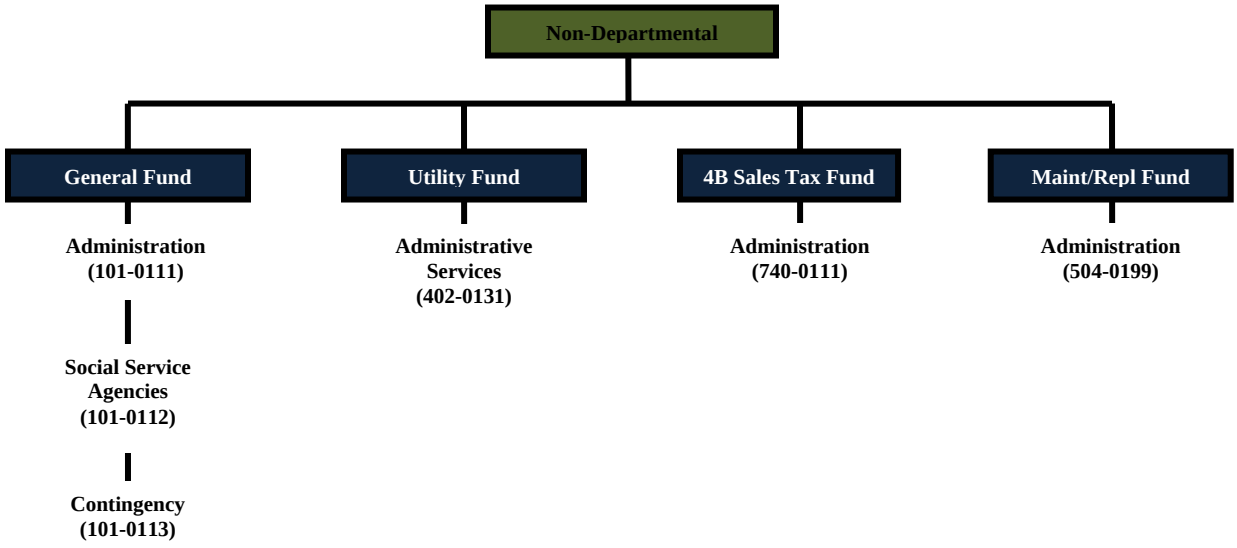
All Bonds with maturities February 15, 2018 callable February 15, 2017, or any date thereafter, at the par value thereof plus accrued interest to the date fixed for redemption.

Purpose: Construction of an arts activity center and related improvements and development of a parking lot.

Paying Agent Bank of New York Mellon

Non-Departmental

Organizational Chart



Non-Departmental

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**1**	**-**	**-**	**-**	**-**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	(33,303)	10,995	153,000	(76,029)	170,986
Supplies	116,158	67,713	218,973	166,079	29,414
Services & Other Charges	1,061,714	889,250	1,681,633	1,786,002	1,154,893
Transfers & Reimbursement	6,464,710	10,089,351	17,526,514	17,041,197	16,562,383
Capital Outlay	54,235	1,711,254	307,593	403,789	1,735,826
Debt	1,276,824	916,274	6,520	6,520	14,111
	8,940,338	**13,684,837**	**19,894,233**	**19,327,558**	**19,667,613**

Non-Departmental

General Fund

(101-0111)

Administration

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	9,747	(23,540)	152,000	56,260	152,000
Supplies	57,105	60,816	3,200	15,824	3,200
Services & Other Charges	422,784	404,815	448,784	496,848	472,440
Transfers & Reimbursement	-	-	267,480	267,480	66,240
Capital Outlay	-	38,000	-	-	-
	489,636	**480,091**	**871,464**	**836,412**	**693,880**
Personnel Schedule					
Project Manager	0.70	-	-	-	-
Total Full-Time	**0.70**	**-**	**-**	**-**	**-**
Administrative Intern	-	-	-	-	0.50
Total Part-Time	**-**	**-**	**-**	**-**	**0.50**

(101-0112)

Social Service Agencies

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	170,000	170,000	170,000	170,000	170,000
	170,000	**170,000**	**170,000**	**170,000**	**170,000**

(101-0113)

Reserves / Contingency

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	-	-	100	-	100
	-	**-**	**100**	**-**	**100**

(101-0199)

Fund Balance Expenditures

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	4,360	-	-	17,986
Supplies	10,507	3,257	193,823	128,305	26,214

Services & Other Charges	142,617	154,089	823,390	881,309	157,231
Transfers & Reimbursement	1,207,342	1,705,980	2,135,415	3,109,763	1,144,365
Capital Outlay	-	37,009	307,593	401,929	1,735,826
	1,360,466	**1,904,695**	**3,460,221**	**4,521,306**	**3,081,622**

Hotel / Motel Tax Fund

(206-0111)

Administration

Hotel / Motel Tax Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	14,374	-	-	-	-
Services & Other Charges	50	-	-	-	-
Transfers & Reimbursement	-	-	1,500,000	-	-
	14,424	**-**	**1,500,000**	**-**	**-**

(206-0199)

Fund Balance Expenditures

Hotel / Motel Tax Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	120,818	-	-	-	-
	120,818	**-**	**-**	**-**	**-**

Recreation Activity Fund

(210-0199)

Fund Balance Expenditures

Recreation Activity Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	25,000	24,856	-	-	-
	25,000	**24,856**	**-**	**-**	**-**

Municipal Court Technology Fund

(229-0199)

Fund Balance Expenditures

Municipal Court Technology Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Transfers & Reimbursement	131,000	-	-	-	-
	131,000	**-**	**-**	**-**	**-**

Water & Sewer Fund

(402-0131)

Administrative Services

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	(57,424)	30,175	1,000	(132,289)	1,000
Services & Other Charges	109,197	135,315	88,181	87,167	55,375
Transfers & Reimbursement	3,924,531	3,985,048	10,944,557	10,983,632	10,891,071
Debt	1,276,824	916,274	6,520	6,520	14,111
	5,253,128	**5,066,812**	**11,040,258**	**10,945,030**	**10,961,557**
Personnel Schedule					
Projects Manager	0.30	-	-	-	-
Total Full-Time	**0.30**	**-**	**-**	**-**	**-**

(402-0199)

Fund Balance Expenditures

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	-	-	-	-	130,340
Transfers & Reimbursement	401,637	3,387,463	1,598,462	1,598,462	4,055,107
	401,637	**3,387,463**	**1,598,462**	**1,598,462**	**4,185,447**

Maintenance & Replacement Fund

(504-0199)

Fund Balance Expenditures

Maintenance & Replacement Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	-	3,640	21,950	21,950	-
Services & Other Charges	-	-	150,678	150,678	169,407
Capital Outlay	-	1,517,221	-	-	-
	-	**1,520,861**	**172,628**	**172,628**	**169,407**

Insurance Risk Fund

(535-0199)

Fund Balance Expenditures

Insurance Risk Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Transfers & Reimbursement	225,000	929,000	1,000,000	1,000,000	-
Capital Outlay	-	110,839	-	1,860	-
	225,000	**1,039,839**	**1,000,000**	**1,001,860**	**-**

Health Insurance Trust Fund

(614-0199)

Fund Balance Expenditures

Health Insurance Trust Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Transfers & Reimbursement	494,600	-	-	-	-
	494,600	**-**	**-**	**-**	**-**

4B Sales Tax Fund

(740-0111)

Administration

4B Sales Tax Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	-	175	500	-	-
Transfers & Reimbursement	60,000	61,260	60,000	61,260	60,000
	60,000	**61,435**	**60,500**	**61,260**	**60,000**

(740-0199)

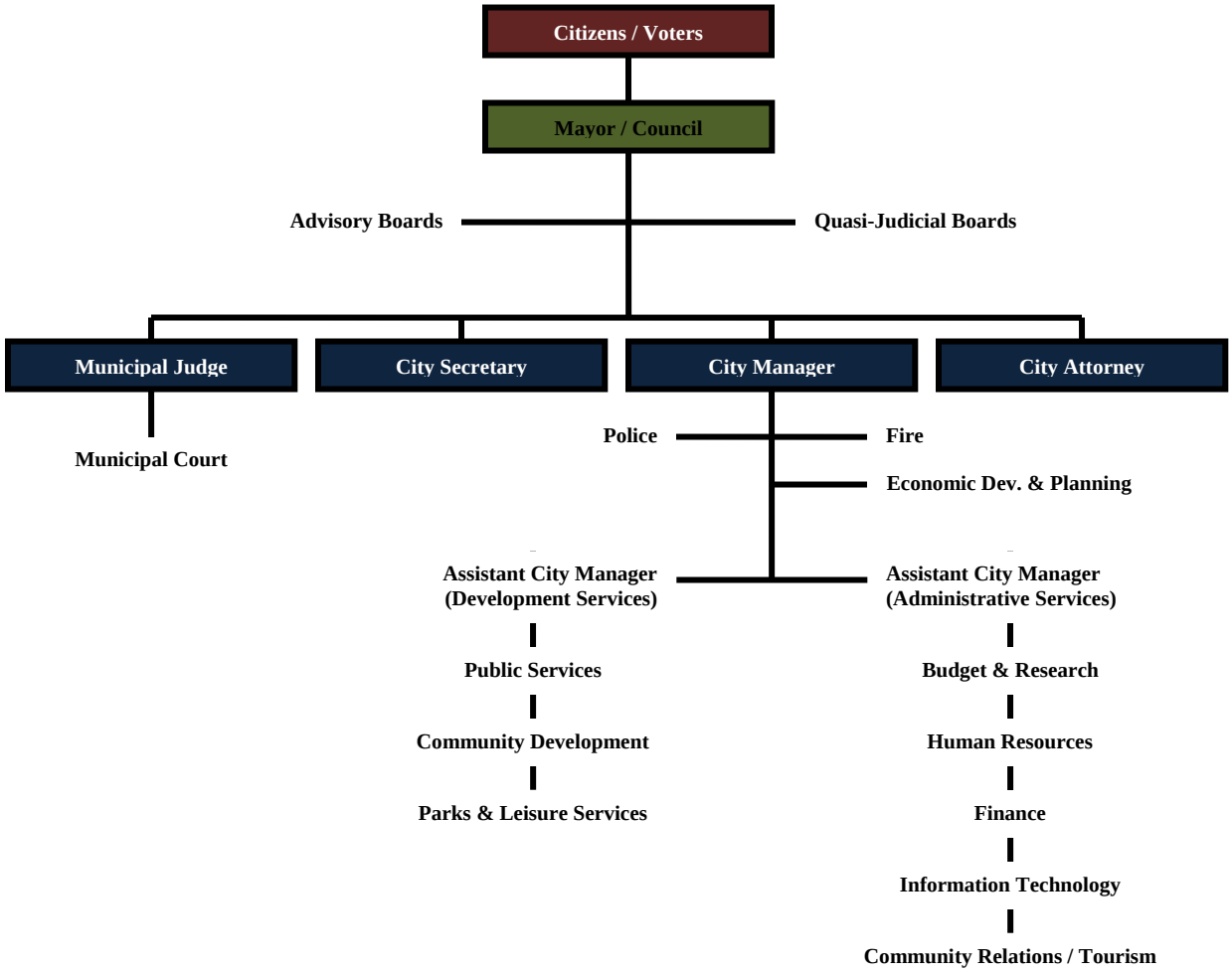
Fund Balance Expenditures

4B Sales Tax Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	48,546	-	-	-	-
Services & Other Charges	71,248	-	-	-	-
Transfers & Reimbursement	20,600	20,600	20,600	20,600	345,600
Capital Outlay	54,235	8,184	-	-	-
	194,629	**28,784**	**20,600**	**20,600**	**345,600**

Mayor / Council

Organizational Chart



Mayor & Council

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	8,189	8,573	9,788	9,788	9,443
Supplies	1,435	1,245	1,469	1,469	2,000
Services & Other Charges	43,969	51,363	55,593	55,593	73,111
Transfers & Reimbursement	-	-	-	-	168
	53,593	**61,181**	**66,850**	**66,850**	**84,722**

Mayor & Council

General Fund

(101-0211)

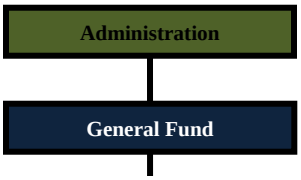
Administration

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	8,189	8,573	9,788	9,788	9,443
Supplies	1,435	1,245	1,469	1,469	2,000
Services & Other Charges	43,969	51,363	55,593	55,593	73,111
Transfers & Reimbursement	-	-	-	-	168
	53,593	**61,181**	**66,850**	**66,850**	**84,722**

Administration

Organizational Chart



Administration
(101-0311)
City Manager (1)
Asst City Manager (2)
Budget & Research Director (1)
Executive Secretary (1)
Administrative Analyst (1)
Secretary (1)

Administration

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**6**	**6**	**6**	**6**	**7**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	980,791	982,955	979,914	977,354	1,076,446
Supplies	2,007	2,034	2,440	2,390	2,440
Services & Other Charges	14,144	13,233	16,073	16,365	18,290
Transfers & Reimbursement	-	-	1,884	1,884	1,702
	996,942	**998,222**	**1,000,311**	**997,993**	**1,098,878**

Performance Measures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Receive GFOA Distinguished Budget Award.	Y	Y	Y	Y	Y

Administration

General Fund

(101-0311)

CITY MANAGER'S OFFICE

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	980,791	982,955	979,914	977,354	1,076,446
Supplies	2,007	2,034	2,440	2,390	2,440
Services & Other Charges	14,144	13,233	16,073	16,365	18,290
Transfers & Reimbursement	-	-	1,884	1,884	1,702
	996,942	**998,222**	**1,000,311**	**997,993**	**1,098,878**
Personnel Schedule					
City Manager	1	1	1	1	1
Assistant City Manager	2	2	2	2	2
Budget & Research Director	1	1	1	1	1
Admin Analyst	-	-	-	-	1
Executive Secretary	1	1	1	1	1
Secretary	1	1	1	1	1
Total Full-Time	**6**	**6**	**6**	**6**	**7**

Objectives

FY 13-14

Priority: Provide a well developed and maintained infrastructure and meet demand for services.

Goal: Improve street, sidewalk, alley and utility line condition ratings

(09) Completion of All Funded Maintenance Programs listed on the Five Year Street and Drainage Programs.

(13) Assure ADA access to all City Fire Stations.

(15) Implement CDBG-funded Neighborhood Improvement Projects

Goal: Maintain adequate capacity in water/sewer systems

(11) Improve service delivery to customers by improving technology

(11) Develop an inventory of businesses required, by current code, to have oil and sand interceptors in FY 13/14 for possible retrofit program

Goal: Maintain an effective technology infrastructure

(10) Provide quality Library technology infrastructure.

(11) Throughout FY 13/14 implement the New World software program throughout all divisions.

(18) Improve Internal Information Access

(18) Implement technology systems that will improve information, storage, and reporting requirements for the organizations technology needs.

(22) Continue development of on-lines court services.

(22) Expand deployment of e-citations to all traffic officers.

(22) Expand the use of electronic signatures to other court documents to reduce processing times and improve accuracy.

(22) Deploy remote magistrate capabilities.

(22) Implement "partial payment" of fine option.

Goal: Ensure high quality plan review and inspection services

(11) Maintain the electronic plan review process and promote the process in order to meet goal of 30% of plans being reviewed electronically.

(11) Gain and maintain certifications for Building Inspectors in building codes including: mechanical, plumbing, electrical, property maintenance, energy and ADA.

Goal: Maintain staffing and service levels that match community expectations

(09) Meet or Exceed State and Federal Standards for Water and Wastewater Quality.

(09) Completion of all scheduled maintenance activities.

(09) Compliance with new manual on Uniform Traffic Control Devices (MUTCD) Retroreflectivity Standards.

(09) Ensure adequate resources, maintenance materials and equipment.

(09) Replacement of worn and obsolete equipment.

(09) Appropriate and convenient solid waste/recycling options for residents on an on-going basis.

(09) Provide Public Education/Awareness Campaigns for Environmental Issues within the Fiscal Year.

(09) 95% of Eligible Employees Obtain (applicable Certification).

FY 13-14

(09) Ensure Efficient and Effective Workforce.

(10) Optimal use of materials, products and utilities to meet service demands.

(10) Provide quality landscape maintenance for our medians and rights-of-way in order to meet citizen expectations.

(14) Use existing and emerging communication outlets to keep residents informed about city projects and programs, and to actively solicit input from residents.

(15) Partner with Non-Profit Organizations to Provide Social Services and Address Quality of Life Issues

(15) Coordinate Fair Housing Education Activities

(18) Provide knowledgeable support staff to support organizations needs.

Goal: Maintain facilities to meet service demand

(08) Remodel Fire Station 2.

(08) Expand Fire Station 6 to allow for additional Truck Company

(09) Meet or exceed 100% State and Federal Regulations.

(09) Maintain facility systems, equipment, fixtures and structures.

(09) Ensure adequate maintenance materials and equipment.

(09) Improve water efficiency and conservation efforts.

(09) Develop Asset Management System and Replacement Schedules.

(10) Provide daily maintenance for the Plaza, City Hall, MCL Grand and Old Town.

(10) Provide a quality library facility

(11) Provide in-house design, plan review, inspections and coordination of City construction projects.

(11) Develop utility infrastructure to foster revitalization of Old Town.

(11) Effectively communicate and coordinate with all departments involved in the revitalization of Old Town.

Priority: Control cost of service delivery.

Goal: Increase energy conservation measures

(09) Evaluate potential franchised electric cost savings.

(09) Energy management systems for new/remodeled facilities.

(11) Continue direction to electronic permitting systems

(11) Educate staff on Green Building standards and associated National, State and Local programs.

(11) Maintain/improve revenue base

(11) Throughout FY 13/14, enforce and regulate oil and gas well ordinance.

Goal: Use technology in lieu of manpower when possible

(05) Utilize legal research technology effectively.

(09) Extend communication to remove facilities.

(12) Continuous improvement in the efficiency of the procurement function.

(15) Increase capabililty and utilization of the Economic Development website

(18) Implement technology systems that will improve information sharing requirements for the organizations technology needs.

Priority: Maintain financial stability.

Goal: Maintain/improve revenue base

(09) Review Fee Schedule, Surcharge and Cost of Services.

(09) Provide system for equitable distribution of costs and cost recovery based on use/consumption.

(12) Adjust water/sewer storm water rates as needed to provide coverage and meet service demand.

(12) Continuous improvement in the efficiency of the Finance operations.

(14) Attract corporate, leisure and sports visitors to Lewisville hotels, meeting facilities and retail establishment.

(22) Implement a Collection Improvement Plan that utilizes multiple vendors.

Goal: Improve bond ratings

(12) Provide value added financial services that strengthens and sustains the City's financial position.

Goal: Ensure effective internal control systems

(05) Utilize all available legal remedies for collection of sums owed the City.

(12) Protect against potential loss of City assets for theft, fraud, etc.

Goal: Maintain a budget system that funds competing needs according to the entire organization's

(03) Maintain adequate funding in City Manager's office accounts for salary related accounts as well as non-salary related accounts.

Priority: Provide opportunities for cultural/recreational activities for residents and visitors.

Goal: Increase opportunities for recreation oriented visitation

(05) Ensure compliance with state law regarding municipal involvement in cultural and recreational activities.

(14) Develop ongoing and special programs at the Lewisville Center for the Creative Arts for both residents and

(14) Expand the size, quality and marketability of the Western Days festival.

Goal: Improve the park and recreation system assets

(10) Provide quality recreational facilities.

Goal: Increase participation in recreation and athletic programs

(10) Utilize creative and cost effective advertising opportunities to aid in increasing program participation.

Priority: Provide a community where citizens/visitors are safe and secure.

Goal: Involve the community more in safety and security

(08) Add additional help for Emergency Management Coordinator on part-time basis.

(11) Continue to provide staff support for the Ad Hoc Neighborhood Preservation Committee and implement committee recommendations as directed by City Council

FY 13-14

(11) Increase public awareness of services through marketing, meetings, etc.

(11) Improve partnerships with citizens.

(11) To implement or make available, certain public reports utilizing New World software in FY 13/14.

(22) Expand Teen Court participation.

Goal: Match demand for public safety with the appropriate manpower

(07) To separate the background and internal investigations functions by August 2014, so as to ensure these investigations are completed in a timely manner.

(07) To hire two additional Property and Evidence Technicians and return two police officers to previously justified and

(07) Maintain a minimum staffing level to respond to service needs throughout the community.

(07) To efficiently process case reports for prosecution through the addition of a part-time CID Clerk Typist by January 2014.

Goal: Provide necessary public safety facilities and equipment

(07) Replace end-of-life emergency equipment on thirteen police cars by September 2014.

(07) Ensure the critical incident response and training equipment are available for use by September 2014.

(07) Ensure the old graphics on 24 police vehicles are replaced with the new graphics that offer more reflective surface by September 2014.

(07) To provide necessary medical supplies for victim/self aid for each uniformed officers by September 2014.

(07) Implement TIP411 by March 2014.

(07) Ensure the captains have equipped take home vehicles by August 2014.

(07) To replace 100 percent of body armor that is outside the manufacturer warranty

(07) To provide a legally traceable time standard for Public Safety applications by May 1, 2014.

(07) Provide ability to efficiently monitor the city facilities by upgrading the Milestone Camera computers and monitors by March 2014.

(07) Reduce risk of radio system failure by adding replacement/repair coverage to the radio maintenance agreement so as to have uninterrupted Radio service for the fiscal year, 2013-2014.

(07) Ensure the Repeat Offender Program (ROP) Software program is up and running by August 2014.

(07) Purchase the armored vehicle and train staff, including local agencies, in use of the armored vehicle by September 2014.

(08) Provide funding for new gas monitoring equipment and upgrade older meters for public and firefighter safety.

(08) Upgrade thermal imaging cameras. Replace cameras that have exceeded service life and others that are approaching end of use.

(08) Provide more comprehensive situational awareness of emergency scenes

(08) Provide adequate tools and equipment to deliver high level of service to the citizens.

(22) Replace Court Staff Workstations

Objectives

FY 13-14

Goal: Improve neighborhood security in aging areas

(05) Provide for the effective prosecution of cases in Municipal Court of Record.

(11) Continue the Single Family Rental Inspection Program.

(11) Focus on the Old Town area to gain substandard compliance

(11) Improve Nuisance code enforcement.

(11) Evaluate potential impacts to commercial properties along the DTCA corridors and I-35 and assist Economic Development on strategies to consider future use.

(11) Continue evaluating NET program results.

(11) Encourage residents/businesses to maintain their property.

(11) Evaluate neighborhoods for substandard building conditions.

(11) Establish a liaison with the Police Department to coordinate efforts in areas of the City needing code compliance

(11) Establish a list of legal non-conforming properties city-wide

(11) Develop a comprehensive list of vacant and substandard properties

(11) Develop and adopt, through City Council, a vacant building and foreclosure ordinance that requires those properties to register with the City

(11) Provide planning assistance to depressed properties to gain compliance

Goal: Ensure disaster preparedness and timely response

(09) Assess all required RMP, SPCC and ERP Plans and implement identified actions within the fiscal year.

(09) Complete Implementation of Identified Security Risks with the Fiscal Year.

Goal: Ensure high compliance with community health and safety ordinances

(04) To maintain adequate funding to post notices of City Council ordinances that inform the community of changes to the City's Code of Ordinances.

(11) Eliminate illegal bandit signs.

(11) Throughout FY 13/14, maintain a compliance rate of 98% of commercial buildings for fire and life safety.

(11) Continue with Neighborhood Improvement Plan working with Code Enforcement to provide unified inspections of neighborhoods

(11) Throughout FY 13/14, maintain a quarterly compliance rate of 99% of all food establishments

(11) Throughout FY 13/14, maintain a compliance rate of 99% in multi-family units.

(11) Throughout FY 13/14 increase West Nile surveillance and abatement measures as necessary.

Priority: Develop the Citys economic base and improve aging/substandard areas.

Goal: Improve the appearance of aging neighborhoods

(05) Provide for the effective prosecution of cases in the Municipal Court of Record.

(15) Work with 2025 Vision Plan Committees to develop guidelines for improving aging neighborhoods

FY 13-14

Goal: Increase investment in Old Town

(15) Review and implement changes to the Old Town Development Ordinance and General Development Ordinance to achieve higher quality design

(15) Aggressively pursue developers and development opportunities in Old Town

(15) Continue HUD-funded Housing Rehabilitation Projects and pursue grant opportunities for HOME housing reconstruction in Old Town.

Goal: Increase re-development in other areas of the city

(05) Provide legal advice to ensure compliance with city ordinances and state and federal laws.

(15) Maintain a positive business environment

(15) Market Lewisville at various events and forums to create development opportunities

(15) Continue Marketing for First-time Homebuyer Program

Goal: Reduce the impacts of retail competition and I-35 expansion

(15) Implement the recommendations of the I-35 Plan by introducing policies to expedite redevelopment

Goal: Stimulate retail development (existing shopping centers)

(15) Partner with developers and shopping center owners to improve the appearance of existing shopping centers

Priority: Meet transportation and transit needs.

Goal: Improve local thoroughfare system

(11) Complete design, obtain right-of-way and begin construction of Valley Ridge Boulevard from Mill Street to College Street.

(11) Complete design and obtain right-of-way for Windhaven Parkway at the KCS Railroad Crossing.

(11) Complete design and obtain right of way for Corporate Drive segments 2-5 (Railroad Street to east of Holford's Prairie Rd

(11) Continue implementing 2003 Bond Program.

(11) Continue to provide major intersection improvements to improve transportation services for the citizens of Lewisville.

Goal: Develop transit (bus rail) system in Lewisville

(05) Provide legal advice regarding contracts with other entities.

Goal: Facilitate funding for full length of I35 corridor (I635 to SH380)

(11) Pursue funding alternatives for IH-35E Bridge Aesthetics initiatives.

(11) Continue with TxDot and other local entities regarding I-35 Managed Lanes Design – Build Project.

Goal: Increase re-development in other areas of the City.

(11) Assist TxDot in design review of conflicts and traffic impacts due to the closure of the existing bridge (FM 407), etc.

FY 13-14

(11) Continue to work with Economic Development to develop an I-35E corridor redevelopment plan.

(11) Monitor progress and assist Innovative Transportation Solutions in the proposed Denton County TRIP-08 Bond Program.

Priority: Maintain a stable, high performance workforce.

Goal: Improve quality of job candidates

(13) To provide adequate funding for the Comprehensive Group Medical Plan.

Goal: Develop the organization

(01) Effectively monitor legislative activity.

(02) Ensure the City Council is educated and aware of crucial information to make informed decisions.

(03) Effectively staff the City Manager's office.

(05) Develop and invest in continuing legal education and training.

(07) Ensure officers receive continuing education and advanced training by September 2014.

(10) Provide continuing educational opportunities for staff who have obtained professional certification.

(10) Provide continuing educational opportunities for staff

(11) Continue to gain certifications, improve processes and records management in the Building Inspection division to gain National Accreditation to augment ISO ratings.

(11) Seek low-cost or no-cost training to develop continuing education/training that is more cost effective.

(11) Encourage and create internal promotional opportunities.

(11) Provide for advanced technical and leadership training in Fire Prevention.

(13) To create a position to manager the overall Benefit Program.

(14) Be actively involved in professional organizations that support city operations or provide input to state and federal agencies on city priorities.

(15) Provide training opportunities for young staff members to increase responsibility and improve productivity

(15) Look for cost-effective ways to manage workload and projects including staffing needs

(22) Continue to encourage "Court Clerk Certification" of all deputy court clerks.

(22) Ensure compliance with judicial education requirements.

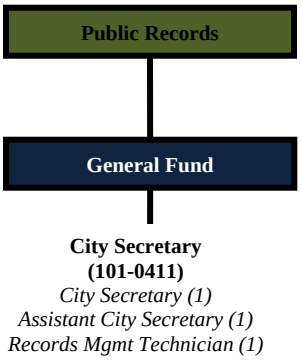
(22) Ensure compliance with juvenile case manager education requirements.

(22) Increase department participation in city-sponsored activities.

(22) Encourage staff participation in community outreach activities.

Public Records

Organizational Chart



Public Records

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**4**	**4**	**3**	**3**	**3**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	291,572	287,214	254,777	254,151	262,337
Supplies	12,176	9,684	9,718	9,418	9,720
Services & Other Charges	52,789	51,099	41,839	42,371	40,298
Transfers & Reimbursement	526	-	1,592	-	1,542
	357,062	**347,997**	**307,926**	**305,940**	**313,897**

Performance Measures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Cubic feet of records stored.	2,029	1,642	1,600	1642	1209
Death certificates issued.	880	880	800	650	659
Birth certificates issued.	2,660	2660	2600	2216	1910
Percent of records on disposal list destroyed annually.	21%	23%	30%	26%	36

Public Records

General Fund

(101-0411)

CITY SECRETARY

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	291,572	287,214	254,777	254,151	262,337
Supplies	12,176	9,684	9,718	9,418	9,720
Services & Other Charges	43,490	51,099	41,839	42,371	40,298
Transfers & Reimbursement	526	-	1,592	-	1,542
	347,763	**347,997**	**307,926**	**305,940**	**313,897**
Personnel Schedule					
City Secretary	1	1	1	1	1
Assistant City Secretary	-	-	1	1	1
Deputy City Secretary	1	1	-	-	-
Records Management Technician	1	1	1	1	1
Secretary	1	1	-	-	-
Total Full-Time	**4**	**4**	**3**	**3**	**3**

(101-0412)

ELECTIONS

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	9,299	-	-	-	-
	9,299	**-**	**-**	**-**	**-**

Objectives

FY 13-14

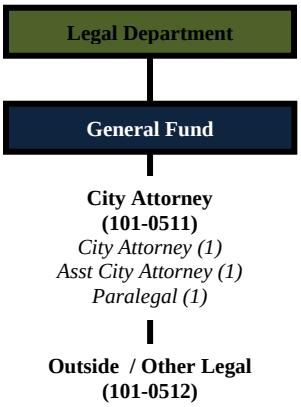
Priority: Provide a community where citizens/visitors are safe and secure.

Goal: Ensure high compliance with community health and safety ordinances

(04) To maintain adequate funding to post notices of City Council ordinances that inform the community of changes to

Legal Department

Organizational Chart



Legal Department

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**3**	**3**	**3**	**3**	**3**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	537,794	487,776	508,195	507,185	533,121
Supplies	2,790	2,369	3,700	3,700	3,700
Services & Other Charges	42,892	25,210	46,691	46,596	46,596
Transfers & Reimbursement	-	-	1,379	1,379	907
	583,476	**515,355**	**559,965**	**558,860**	**584,324**

Performance Measures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Percent of legal opinions rendered within five (5) days.	95%	95%	95%	85%	95%
Obtain convictions on all cases of sufficient merit.	95%	95%	95%	85%	95%
Legal expenses per capita.	$6.25	$5.32	$5.70	$5.86	$5.88

Legal Department

General Fund

(101-0511)

CITY ATTORNEY

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	537,794	487,776	508,195	507,185	533,121
Supplies	2,790	2,369	3,700	3,700	3,700
Services & Other Charges	22,760	22,691	27,691	27,596	27,596
Transfers & Reimbursement	-	-	1,379	1,379	907
	563,344	**512,836**	**540,965**	**539,860**	**565,324**
Personnel Schedule					
City Attorney	1	1	1	1	1
Assistant City Attorney	1	1	1	1	1
Paralegal	1	1	1	1	1
Total Full-Time	**3**	**3**	**3**	**3**	**3**
Alternate Prosecutor	0.58	0.58	0.58	0.58	0.58
Total Part-Time	**0.58**	**0.58**	**0.58**	**0.58**	**0.58**

(101-0512)

Outside / Other Legal

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	20,132	2,519	19,000	19,000	19,000
	20,132	**2,519**	**19,000**	**19,000**	**19,000**

Objectives

FY 13-14

Priority: Provide a well developed and maintained infrastructure and meet demand for services.

Goal: Improve street, sidewalk, alley and utility line condition ratings

(05) Provide legal advice to ensure compliance with city ordinances and state and federal laws.

Goal: Maintain staffing and service levels that match community expectations

(05) Provide legal services in litigation matters against the City not covered by the City's insurance carrier or in specialized areas of law.

Priority: Control cost of service delivery.

Goal: Use technology in lieu of manpower when possible

(05) Utilize legal research technology effectively.

Priority: Maintain financial stability.

Goal: Ensure effective internal control systems

(05) Utilize all available legal remedies for collection of sums owed the City.

Priority: Provide opportunities for cultural/recreational activities for residents and visitors.

Goal: Increase opportunities for recreation oriented visitation

(05) Ensure compliance with state law regarding municipal involvement in cultural and recreational activities.

Priority: Provide a community where citizens/visitors are safe and secure.

Goal: Improve neighborhood security in aging areas

(05) Provide for the effective prosecution of cases in Municipal Court of Record.

Priority: Develop the Citys economic base and improve aging/substandard areas.

Goal: Improve the appearance of aging neighborhoods

(05) Provide for the effective prosecution of cases in the Municipal Court of Record.

Goal: Increase re-development in other areas of the city

(05) Provide legal advice to ensure compliance with city ordinances and state and federal laws.

Priority: Meet transportation and transit needs.

Goal: Develop transit (bus rail) system in Lewisville

(05) Provide legal advice regarding contracts with other entities.

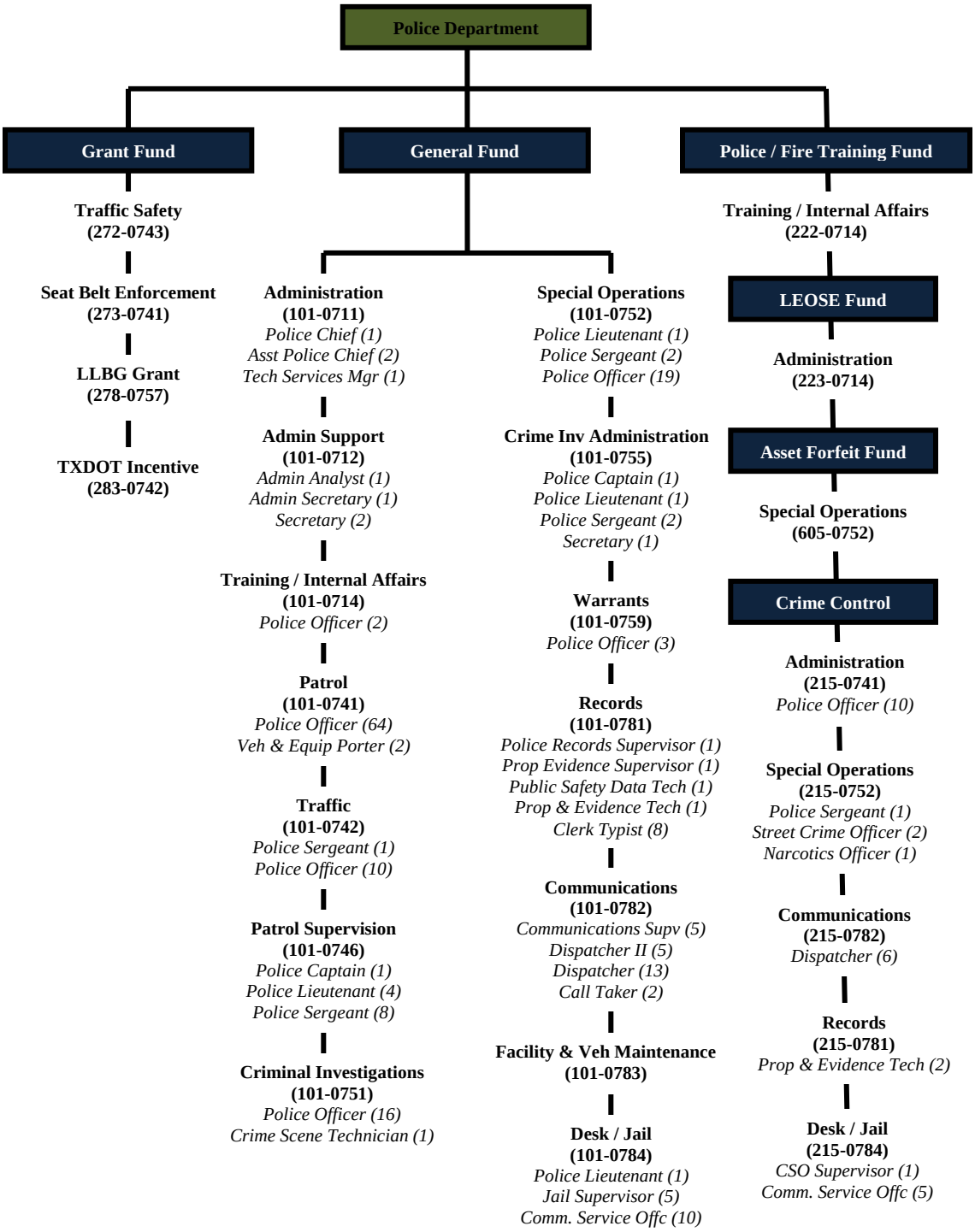
Priority: Maintain a stable, high performance workforce.

Goal: Develop the organization

(05) Develop and invest in continuing legal education and training.

Police Department

Organizational Chart



POLICE DEPARTMENT

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**201**	**211**	**227**	**227**	**228**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	16,707,592	17,703,469	20,208,718	19,525,853	20,836,005
Supplies	859,736	852,475	786,380	954,397	835,490
Special Services Other	934,005	860,596	891,422	1,033,311	1,019,347
Transfers & Reimbursement	475,098	759,895	529,664	536,437	488,070
Capital Outlay	-	95,110	64,648	209,281	303,812
	18,976,430	**20,271,545**	**22,480,832**	**22,259,279**	**23,482,724**

Performance Measures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Sworn FTE's per 1,000 population.	1.28	1.39	1.44	1.38	1.44
Calls for service per 1,000 population.	570	584	600	570	550
Patrol availability factor / percent of time patrol officers patrol.	40%	38%	38%	38%	38%
Response time to top priority calls.	7:45	7:43	7:35	7:40	7:35
Reduce worker compensation injury claims.	45	50	47	47	54
UCR - Part I crimes per 1,000 population.	32	30.3	33	33	27
UCR - Part I crimes clearance rate.	29%	30%	30%	31%	32%

Police Department

General Fund

(101-0711)

ADMINISTRATION

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	622,010	644,985	665,026	664,801	686,677
Supplies	-	5,307	-	-	-
Special Services Other	8,724	12,544	12,250	12,250	12,250
	630,734	**662,836**	**677,276**	**677,051**	**698,927**
Personnel Schedule					
Police Chief	1	1	1	1	1
Assistant Police Chief	2	2	2	2	2
Technical Services Manager	1	1	1	1	1
Total Full-Time	**4**	**4**	**4**	**4**	**4**

(101-0712)

ADMINISTRATIVE SUPPORT

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	248,203	256,022	264,269	271,053	264,871
Supplies	6,195	5,254	6,160	6,160	6,160
Special Services Other	5,030	4,641	5,002	12,802	12,802
	259,428	**265,918**	**275,431**	**290,015**	**283,833**
Personnel Schedule					
Administrative Analyst	1	1	1	1	1
Administrative Secretary	1	1	1	1	1
Secretary	2	2	2	2	2
Total Full-Time	**4**	**4**	**4**	**4**	**4**

(101-0714)

Training & Internal Affairs

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	225,593	189,885	197,002	198,218	273,528
Supplies	60,561	45,140	36,600	37,600	58,881
Special Services Other	20,012	19,694	15,375	16,875	20,130
Transfers & Reimbursement	3,917	2,991	1,769	1,769	2,991
	310,084	**257,711**	**250,746**	**254,462**	**355,530**

Personnel Schedule					
Police Officer	2	2	2	2	2
Total Full-Time	**2**	**2**	**2**	**2**	**2**

(101-0741)

PATROL

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	5,956,737	6,277,419	6,460,548	6,449,977	6,617,103
Supplies	274,299	244,997	238,627	274,317	255,846
Special Services Other	123,101	114,109	122,158	195,747	128,400
Transfers & Reimbursement	101,963	104,822	110,103	110,103	114,993
	6,456,100	**6,741,347**	**6,931,436**	**7,030,144**	**7,116,342**
Personnel Schedule					
Police Officer	64	64	64	64	64
Vehicle & Equipment Porter	2	2	2	2	2
Total Full-Time	**66**	**66**	**66**	**66**	**66**
Lead Crossing Guard	0.34	0.34	0.34	0.34	0.34
School Crossing Guard	8.04	8.04	8.04	8.04	8.04
Total Part-Time	**8.38**	**8.38**	**8.38**	**8.38**	**8.38**

(101-0742)

TRAFFIC

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	1,054,680	1,079,278	1,112,191	1,205,709	1,143,767
Supplies	5,893	201	700	700	700
Special Services Other	12,033	11,723	11,675	11,675	11,675
Transfers & Reimbursement	28,021	58,776	61,603	61,603	35,297
	1,100,627	**1,149,979**	**1,186,169**	**1,279,687**	**1,191,439**
Personnel Schedule					
Police Sergeant	1	1	1	1	1
Police Officer	10	10	10	10	10
Total Full-Time	**11**	**11**	**11**	**11**	**11**

(101-0746)

PATROL/SUPERVISION

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	1,457,619	1,522,815	1,587,179	1,583,324	1,628,442
Special Services Other	6,205	6,205	6,295	6,295	6,295
	1,463,824	**1,529,020**	**1,593,474**	**1,589,619**	**1,634,737**
Personnel Schedule					
Police Captain	1	1	1	1	1
Police Lieutenant	4	4	4	4	4
Police Sergeant	8	8	8	8	8
Total Full-Time	**13**	**13**	**13**	**13**	**13**

(101-0751)

CRIMINAL INVESTIGATION

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	1,467,071	1,579,926	1,625,285	1,640,132	1,687,971
Supplies	14,808	16,603	4,410	7,410	4,410
Special Services Other	188,384	104,428	137,872	128,022	137,879
Transfers & Reimbursement	73,747	73,710	57,162	56,435	22,848
	1,744,010	**1,774,667**	**1,824,729**	**1,831,999**	**1,853,108**
Personnel Schedule					
Police Officer	16	16	16	16	16
Crime Scene Technician	1	1	1	1	1
Total Full-Time	**17**	**17**	**17**	**17**	**17**

(101-0752)

SPECIAL OPERATIONS

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	1,840,946	1,973,798	2,188,625	2,120,927	2,263,140
Supplies	2,851	8,610	4,061	4,061	4,061
Special Services Other	23,637	26,518	25,200	26,750	25,200
Transfers & Reimbursement	37,143	37,668	42,523	42,523	44,981
	1,904,577	**2,046,595**	**2,260,409**	**2,194,261**	**2,337,382**

Personnel Schedule					
Police Lieutenant	1	1	1	1	1
Police Sergeant	2	2	2	2	2
Police Officer	19	19	19	19	19
Total Full-Time	**22**	**22**	**22**	**22**	**22**

(101-0755)

Criminal Investigations Administration

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	530,874	552,706	563,549	571,180	581,973
Special Services Other	2,341	2,341	2,361	2,361	2,361
	533,215	**555,047**	**565,910**	**573,541**	**584,334**

Personnel Schedule					
Police Captain	1	1	1	1	1
Police Lieutenant	1	1	1	1	1
Police Sergeant	2	2	2	2	2
Secretary	1	1	1	1	1
Total Full-Time	**5**	**5**	**5**	**5**	**5**

(101-0759)

Warrants

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	183,256	188,971	272,395	292,170	297,105
Special Services Other	1,850	1,850	1,554	1,554	1,554
Transfers & Reimbursement	4,028	4,085	-	-	-
	189,134	**194,906**	**273,949**	**293,724**	**298,659**

Personnel Schedule					
Police Officer	2	2	3	3	3
Total Full-Time	**2**	**2**	**3**	**3**	**3**

(101-0781)

RECORDS

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	587,704	629,360	635,709	550,414	652,409
Supplies	967	1,580	1,000	1,000	1,000
Special Services Other	174,533	196,356	172,829	177,792	197,391
Capital Outlay	-	-	-	49,995	-
	763,204	**827,296**	**809,538**	**779,201**	**850,800**

Personnel Schedule

Police Records Supervisor	-	-	-	-	1
Support Services Supervisor	1	1	1	1	-
Property Evidence Supervisor	-	-	-	-	1
Crime Data Technician	1	1	1	1	-
Public Safety Data Technician	-	-	-	-	1
Property & Evidence Tech	2	2	2	2	1
Clerk Typist	8	8	8	8	8
Total Full-Time	**12**	**12**	**12**	**12**	**12**
Clerk Typist	-	-	-	-	0.50
Total Part-Time	**-**	**-**	**-**	**-**	**0.50**

(101-0782)

COMMUNICATIONS

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	1,460,693	1,542,901	1,621,021	1,514,174	1,665,602
Supplies	713	467	700	700	700
Special Services Other	175,399	157,938	101,233	103,383	165,546
	1,636,805	**1,701,306**	**1,722,954**	**1,618,257**	**1,831,848**

Personnel Schedule

Communications Supervisor	5	5	5	5	5
Public Safety Dispatcher II	5	5	5	5	5
Public Safety Dispatcher	13	13	13	13	13
Call-Taker	2	2	2	2	2
Total Full-Time	**25**	**25**	**25**	**25**	**25**

(101-0783)

Facility & Vehicle Maintenance

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	364,775	403,041	292,893	400,512	294,893
Special Services Other	140,426	132,518	146,714	140,859	141,961
Transfers & Reimbursement	226,279	219,346	190,715	193,931	204,582
	731,480	**754,905**	**630,322**	**735,302**	**641,436**

(101-0784)

DESK / JAIL

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	828,167	862,980	992,227	900,302	1,023,821

Supplies	45,962	48,676	50,322	46,122	50,322
Special Services Other	19,964	20,579	20,999	25,999	20,661
	894,093	**932,235**	**1,063,548**	**972,423**	**1,094,804**
Personnel Schedule					
Police Lieutenant	1	1	1	1	1
Jail Supervisor	5	5	5	5	5
Community Service Officer	10	10	10	10	10
Total Full-Time	**16**	**16**	**16**	**16**	**16**

Grant Fund

(272-0743)

Grants - Traffic Safety

Grants-Traffic Safety

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	42,281	75,698	77,398	77,398	82,648
Supplies	-	1,281	-	-	-
Special Services Other	1,858	995	1,852	1,852	1,678
	44,139	**77,974**	**79,250**	**79,250**	**84,326**

(273-0741)

Grants - Seat Belt Enforcement

Grants - STEP/CIOT

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	6,000	5,996	5,896	5,896	6,327
	6,000	**5,996**	**5,896**	**5,896**	**6,327**

(276-0753)

Grants - Victims Assistance

GRANTS - VICTIM ASSIST.

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	88,510	84,751	-	-	-
Supplies	405	-	-	-	-
Special Services Other	5,150	736	-	-	-
	94,065	**85,487**	**-**	**-**	**-**
Personnel Schedule					
Police Officer	1	1	-	-	-
Total Full-Time	**1**	**1**	**-**	**-**	**-**

(277-0754)

Grants - Family Violence Prevention

GRANTS - FAMILY VIOLENCE

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	92,272	95,957	99,612	99,612	-
Supplies	757	615	630	630	-
Special Services Other	3,598	450	1,117	1,117	-
Transfers & Reimbursement	-	-	176	176	-
	96,627	**97,022**	**101,535**	**101,535**	**-**
Personnel Schedule					
Police Officer	1	1	1	1	-
Total Full-Time	**1**	**1**	**1**	**1**	**-**

(278-0756)

VINE-VICTIM INFO N. E.

GRANTS-LOCAL LAW ENF.BG

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	-	-	-	16,320	-
	-	**-**	**-**	**16,320**	**-**

(278-0757)

Local Law Enforcement Block Grant (LLEBG)

GRANTS-LOCAL LAW ENF.BG

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	47,212	-	30,058	30,058	27,604
	47,212	**-**	**30,058**	**30,058**	**27,604**

(287-0742)

Grants - STEP / DWI Enforcement

Grants-TxDot STEP DWI

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	11,347	10,213	9,636	9,636	10,445
Special Services Other	649	1,032	384	384	1,229
	11,997	**11,245**	**10,020**	**10,020**	**11,674**

(289-0751)

Grants - Homeland Security - Police Department

HOMELAND SECURITY-POLICE

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	27	20,865	-	10,954	-

Capital Outlay	-	-	-	9,518	-
	27	**20,865**	**-**	**20,472**	**-**

(295-0751)

Grants - Tobacco Education

TOBACCO EDUCATION GRANT

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	2,980	-	-	-	-
Supplies	20	-	-	-	-
	3,000	**-**	**-**	**-**	**-**

(298-0760)

SEX OFFENDER ADHERANCE

GRANT FUND

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	11,725	21,504	21,504	-
	-	**11,725**	**21,504**	**21,504**	**-**

(298-0790)

ARRA-JAG 97K

GRANT FUND

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	26,187	5	-	-	-
	26,187	**5**	**-**	**-**	**-**

(298-0791)

ARRA-JAG 659K

GRANT FUND

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	(917)	-	-	-	-
	(917)	**-**	**-**	**-**	**-**

Crime Control/Prev District

(215-0741)

ADMINISTRATION

Crime Control/Prev District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	116,583	808,558	741,264	837,074
Supplies	-	41,021	16,900	57,434	98,183

Special Services Other	-	22,136	7,275	60,775	17,750
Transfers & Reimbursement	-	31,192	57,795	57,510	49,056
Capital Outlay	-	-	64,648	64,648	282,220
	-	**210,932**	**955,176**	**981,631**	**1,284,283**
Personnel Schedule					
Police Officer	-	10	10	10	10
Total Full-Time	**-**	**10**	**10**	**10**	**10**

(215-0752)

SPECIAL OPERATIONS

Crime Control/Prev District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	-	352,166	195,252	357,020
Supplies	-	-	37,779	40,179	4,180
Special Services Other	-	-	10,816	10,816	8,616
	-	**-**	**400,761**	**246,247**	**369,816**
Personnel Schedule					
Sergeant	-	-	1	1	1
Street Crime Officer	-	-	2	2	2
Narcotics Officer	-	-	1	1	1
Total Full-Time	**-**	**-**	**4**	**4**	**4**

(215-0759)

Warrants

Crime Control/Prev District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Transfers & Reimbursement	-	219,487	-	-	-
	-	**219,487**	**-**	**-**	**-**

(215-0781)

RECORDS

Crime Control/Prev District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	-	-	-	99,542
Supplies	-	-	-	-	1,750
Special Services Other	-	-	-	-	3,300
Transfers & Reimbursement	-	-	-	-	928
	-	**-**	**-**	**-**	**105,520**

Personnel Schedule					
Property & Evidence Technicians	-	-	-	-	2
Total Full-Time	**-**	**-**	**-**	**-**	**2**

(215-0782)

COMMUNICATIONS

Crime Control/Prev District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	-	328,739	226,622	335,361
Supplies	-	-	2,100	2,100	7,800
Special Services Other	-	-	5,580	5,580	14,100
	-	**-**	**336,419**	**234,302**	**357,261**
Personnel Schedule					
Dispatcher	-	-	6	6	6
Total Full-Time	**-**	**-**	**6**	**6**	**6**

(215-0783)

FACILITY / VEH MAINT.

Crime Control/Prev District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	-	1,163	46,640	1,340	5,000
Special Services Other	-	-	43,976	51,716	44,965
Transfers & Reimbursement	-	7,818	7,818	12,387	12,394
Capital Outlay	-	95,110	-	85,120	21,592
	-	**104,091**	**98,434**	**150,563**	**83,951**

(215-0784)

DESK / JAIL

Crime Control/Prev District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	-	318,762	184,867	319,758
Supplies	-	-	4,800	4,800	4,000
Special Services Other	-	-	7,550	7,550	4,825
	-	**-**	**331,112**	**197,217**	**328,583**
Personnel Schedule					
Community Service Officer Supervisor	-	-	1	1	1
Community Service Officer	-	-	5	5	5
Total Full-Time	**-**	**-**	**6**	**6**	**6**

Fire & Police Training Fund

(222-0714)

Training & Internal Affairs

Fire & Police Training Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	650	1,499	1,421	1,421	1,421
Supplies	-	6,811	2,000	2,000	-
Special Services Other	-	2,921	3,500	3,500	2,779
	650	**11,231**	**6,921**	**6,921**	**4,200**

LEOSE Fund

(223-0714)

TRAINING & INT AFFAIRS

LEOSE Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Special Services Other	11,629	6,697	2,855	2,657	9,000
	11,629	**6,697**	**2,855**	**2,657**	**9,000**

Police Asset Forfeiture Fund - State

(605-0752)

SPECIAL OPERATIONS

Police Asset Forfeiture Fund - State

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	9,019	837	10,000	10,000	10,000
Special Services Other	9,481	14,184	25,000	25,000	27,000
	18,500	**15,021**	**35,000**	**35,000**	**37,000**

Objectives

FY 13-14

Priority: Provide a community where citizens/visitors are safe and secure.

Goal: Match demand for public safety with the appropriate manpower

(07) To separate the background and internal investigations functions by August 2014, so as to ensure these investigations are completed in a timely manner.

(07) To hire two additional Property and Evidence Technicians and return two police officers to previously justified and budgeted duties by August 2014.

(07) To efficiently process case reports for prosecution through the addition of a part-time CID Clerk Typist by January 2014.

Goal: Provide necessary public safety facilities and equipment

(07) Replace end-of-life emergency equipment on thirteen police cars by September 2014.

(07) Ensure the critical incident response and training equipment are available for use by September 2014.

(07) Ensure the old graphics on 24 police vehicles are replaced with the new graphics that offer more reflective surface by September 2014.

(07) To provide necessary medical supplies for victim/self aid for each uniformed officers by September 2014.

(07) Implement TIP411 by March 2014.

(07) Ensure the captains have equipped take home vehicles by August 2014.

(07) To replace 100 percent of body armor that is outside the manufacturer warranty period.

(07) To provide a legally traceable time standard for Public Safety applications by May 1, 2014.

(07) Provide ability to efficiently monitor the city facilities by upgrading the Milestone Camera computers and monitors by March 2014.

(07) Reduce risk of radio system failure by adding replacement/repair coverage to the radio maintenance agreement so as to have uninterrupted Radio service for the fiscal year, 2013-2014.

(07) Ensure the Repeat Offender Program (ROP) Software program is up and running by August 2014.

(07) Purchase the armored vehicle and train staff, including local agencies, in use of the armored vehicle by September 2014.

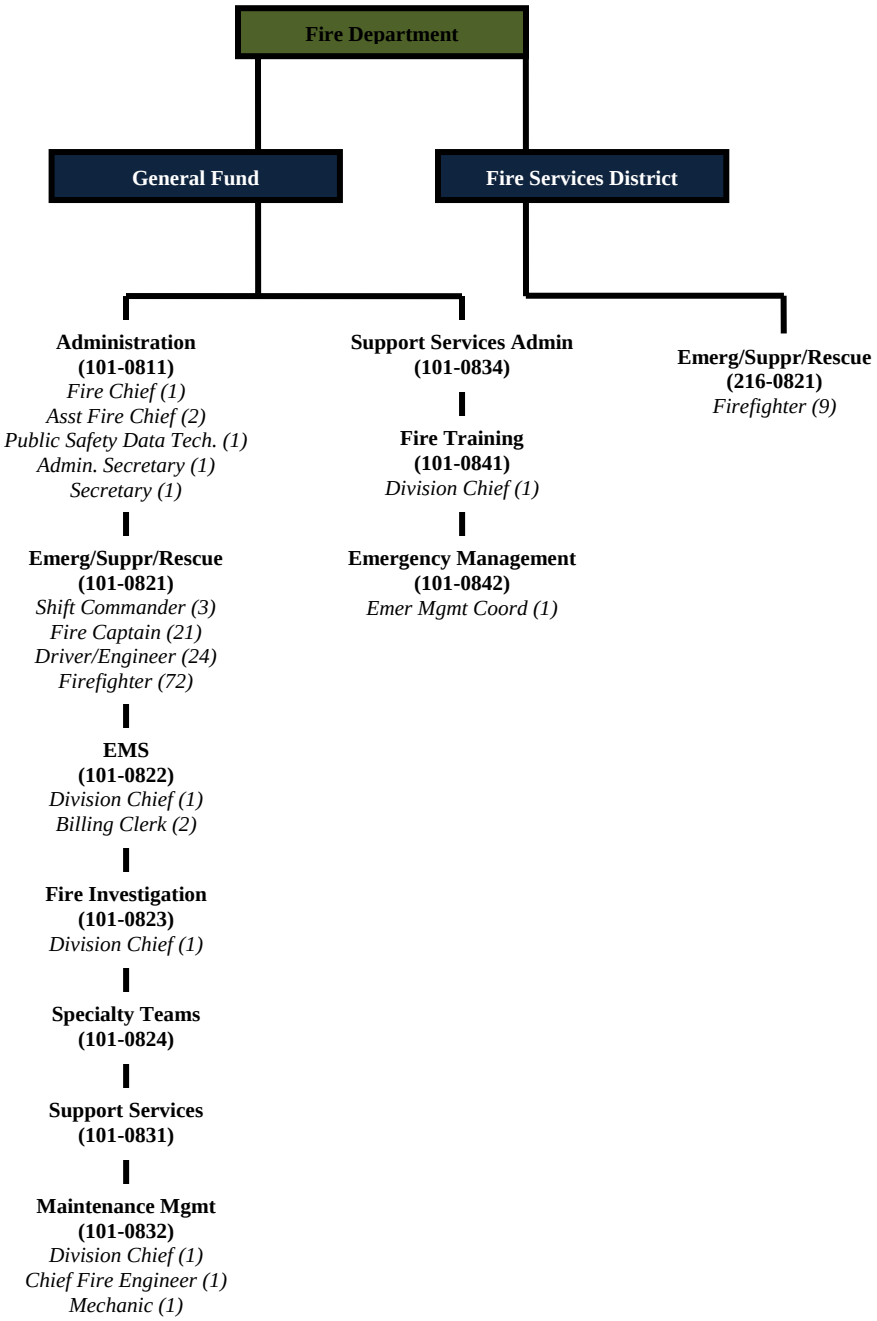
Priority: Maintain a stable, high performance workforce.

Goal: Develop the organization

(07) Ensure officers receive continuing education and advanced training by September 2014.

Fire Department

Organizational Chart



FIRE

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**135**	**135**	**144**	**144**	**144**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	13,462,329	13,929,058	15,484,933	15,394,516	16,008,524
Supplies	679,039	811,853	813,400	1,063,097	764,740
Services & Other Charges	735,081	658,891	705,731	710,653	689,797
Transfers & Reimbursement	419,330	464,794	563,845	565,294	2,126,112
Capital Outlay	40,958	555,696	13,130	165,974	21,000
Construction In Progress	40,728	-	-	-	-
	15,377,465	**16,420,292**	**17,581,039**	**17,899,534**	**19,610,173**

Performance Measures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Number of EMS incidents per 1,000 population.	68.55	72	72.40	33.44	70
Number of sworn fire FTE's per 1,000 population.	1.32	1.32	1.35	1.35	1.34
Fire service calls per 1,000 population.	35.64	32.34	37.42	16.03	36
Percent of EMS billings collected.	50%	43.8	55%	55%	55%
Average response time of fire companies to top priority calls.	6.11	6:14	6:10	6.13	6.13
Average EMS response time to top priority calls.	5.50	6:19	6:10	5.58	5.53
Fire loss as percentage of total property value.	.000190	.000207	.000210	.00005527	.00024
ISO fire insurance rating.	2	2	2	2	2

Fire

General Fund

(101-0811)

ADMINISTRATION

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	622,147	654,326	676,926	678,115	791,876
Supplies	22,674	22,923	24,515	24,515	25,500
Services & Other Charges	8,654	8,053	11,584	9,534	9,689
Transfers & Reimbursement	7,601	7,709	7,851	7,851	8,305
Capital Outlay	-	149	-	-	-
	661,077	**693,158**	**720,876**	**720,015**	**835,370**
Personnel Schedule					
Fire Chief	1	1	1	1	1
Assistant Fire Chief	2	2	2	2	2
Public Safety Data Technician	-	-	-	-	1
Data Management Technician	1	1	1	1	-
Administrative Secretary	1	1	1	1	1
Secretary	1	1	1	1	1
Total Full-Time	**6**	**6**	**6**	**6**	**6**

(101-0821)

Emergency/Suppression/Rescue

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	11,902,280	12,475,601	12,883,973	12,884,173	13,176,701
Supplies	263,411	245,128	274,151	283,124	279,916
Services & Other Charges	76,279	93,653	102,920	102,920	101,995
Transfers & Reimbursement	200,787	219,377	223,423	223,423	236,337
	12,442,757	**13,033,759**	**13,484,467**	**13,493,640**	**13,794,949**
Personnel Schedule					
Shift Commander	3	3	3	3	3
Fire Captain	21	21	21	21	21
Driver Engineer	24	24	24	24	24
Firefighter	72	72	72	72	72
Total Full-Time	**120**	**120**	**120**	**120**	**120**

(101-0822)

EMS

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	233,063	248,520	259,728	257,535	269,189
Supplies	162,052	160,452	164,714	161,291	171,216
Services & Other Charges	111,750	126,330	120,471	125,593	125,150
Transfers & Reimbursement	148,868	169,682	185,809	185,809	203,599
	655,734	**704,985**	**730,722**	**730,228**	**769,154**
Personnel Schedule					
Division Chief	1	1	1	1	1
Billing Technician	2	2	2	2	2
Total Full-Time	**3**	**3**	**3**	**3**	**3**

(101-0823)

FIRE INVESTIGATION

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	72,320	9,900	145,979	142,955	154,879
Supplies	2,301	37	7,521	7,521	9,375
Services & Other Charges	1,374	1,616	1,085	1,085	1,035
Transfers & Reimbursement	3,243	3,288	3,349	3,349	3,543
	79,238	**14,842**	**157,934**	**154,910**	**168,832**
Personnel Schedule					
Division Chief	1	1	1	1	1
Total Full-Time	**1**	**1**	**1**	**1**	**1**

(101-0824)

SPECIALTY TEAMS

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	34,795	38,158	43,750	44,799	43,250
Services & Other Charges	20,050	26,087	29,360	27,610	29,360
Transfers & Reimbursement	7,697	7,806	7,950	7,950	8,409
	62,542	**72,051**	**81,060**	**80,359**	**81,019**

(101-0831)

SUPPORT SERVICES

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	7,837	8,050	12,725	13,700	16,225
Services & Other Charges	4,325	1,026	11,265	11,265	11,265
Transfers & Reimbursement	40,628	46,279	62,925	64,374	62,779
	52,790	**55,355**	**86,915**	**89,339**	**90,269**

(101-0832)

MAINTENANCE MANAGEMENT

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	155,366	156,378	313,294	305,123	321,945
Supplies	142,029	133,480	132,459	132,459	132,459
Services & Other Charges	179,710	160,146	158,142	171,748	154,104
Transfers & Reimbursement	5,067	5,138	7,955	7,955	8,415
	482,171	**455,143**	**611,850**	**617,285**	**616,923**
Personnel Schedule					
Chief Fire Engineer	1	1	1	1	1
Mechanic	1	1	1	1	1
Division Chief	-	-	1	1	1
Total Full-Time	**2**	**2**	**3**	**3**	**3**

(101-0834)

Support Services Administration

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	6,914	5,404	7,000	6,000	6,000
Services & Other Charges	194,538	186,974	204,850	187,096	188,606
	201,452	**192,379**	**211,850**	**193,096**	**194,606**

(101-0841)

FIRE TRAINING

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	135,440	139,597	147,706	167,130	152,800
Supplies	7,779	13,597	13,745	13,745	13,745
Services & Other Charges	23,950	22,250	23,081	21,291	22,202
Transfers & Reimbursement	2,804	2,843	2,896	2,896	3,063
	169,973	**178,286**	**187,428**	**205,062**	**191,810**

Personnel Schedule

Division Chief	1	1	1	1	1
Total Full-Time	**1**	**1**	**1**	**1**	**1**

(101-0842)

Community Relations / Education

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	221,075	227,488	93,524	94,381	103,794
Supplies	6,574	5,583	3,712	3,712	3,712
Services & Other Charges	10,852	10,156	11,387	11,387	11,977
Transfers & Reimbursement	2,635	2,672	-	-	-
Capital Outlay	-	2,058	-	-	10,000
	241,135	**247,958**	**108,623**	**109,480**	**129,483**

Personnel Schedule

Emergency Management Coordinator	1	1	1	1	1
Division Chief	1	1	-	-	-
Total Full-Time	**2**	**2**	**1**	**1**	**1**

Grant Fund

(284-0857)

TRAINING

Grants-Fire Simulator

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	-	-	-	124,575	-
	-	**-**	**-**	**124,575**	**-**

(286-0821)

Emergency/Suppression/Rescue

HOMELAND SECURITY - FIRE

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Capital Outlay	14,962	-	-	-	-
	14,962	**-**	**-**	**-**	**-**

(286-0842)

Emergency Management

HOMELAND SECURITY - FIRE

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	4,757	35,130	-	-	-
Capital Outlay	18,697	192,902	-	-	-
	23,454	**228,032**	**-**	**-**	**-**

(298-0803)

CMAQ CONGESTN MTG AIR QUL

GRANT FUND

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Construction In Progress	40,728	-	-	-	-
	40,728	**-**	**-**	**-**	**-**

(298-0821)

WILDFIRE ASSISTANCE

GRANT FUND

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	68,824	9,037	200,000	200,000	200,000
Supplies	83	-	-	-	-
Special Services Other	1,153	509	-	-	-
	70,060	**9,545**	**200,000**	**200,000**	**200,000**

(298-0841)

WILDFIRE ASSISTANCE

GRANT FUND

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	44,220	4,414	-	-	-
Special Services Other	55,420	5,010	-	-	-
	99,640	**9,425**	**-**	**-**	**-**

(298-0853)

2009 UASI 176K

GRANT FUND

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	5,555	(41)	-	-	-
Supplies	16,326	-	-	97,802	-
Special Services Other	46,290	-	-	-	-
Capital Outlay	7,299	11,664	-	64,230	-
	75,470	**11,623**	**-**	**162,032**	**-**

(298-0854)

2011 HSGP-SHSP,UASI,LETPA

GRANT FUND

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	-	-	6,198	-
Supplies	-	98,090	-	19,553	-
Capital Outlay	-	13,199	-	92,580	-
	-	**111,289**	**-**	**118,331**	**-**

Fire Services District

(216-0811)

ADMINISTRATION

Fire Services District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Transfers & Reimbursement	-	-	30,000	30,000	30,000
	-	**-**	**30,000**	**30,000**	**30,000**

(216-0821)

EMERGENCY/SUPPRES./RESCUE

Fire Services District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	-	748,667	643,770	795,286
Supplies	-	-	39,087	39,087	16,000
Services & Other Charges	-	1,971	4,050	4,050	4,050
Capital Outlay	-	-	-	-	11,000
	-	**1,971**	**791,804**	**686,907**	**826,336**
Personnel Schedule					
Firefighter	-	-	9	9	9
Total Full-Time	**-**	**-**	**9**	**9**	**9**

(216-0822)

EMS

Fire Services District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	-	-	4,058	9,058	16,600
Services & Other Charges	-	-	700	700	6,670
Transfers & Reimbursement	-	-	29,080	29,080	30,715
	-	**-**	**33,838**	**38,838**	**53,985**

(216-0831)

SUPPORT SERVICES

Fire Services District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	-	-	46,640	46,640	-
Transfers & Reimbursement	-	-	2,607	2,607	2,675
Capital Outlay	-	100,000	-	-	-
	-	**100,000**	**49,247**	**49,247**	**2,675**

(216-0832)

MAINTENANCE MANAGEMENT

Fire Services District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	-	25,720	1,807	3,000	3,000
Services & Other Charges	-	240	2,206	3,239	4,782
Transfers & Reimbursement	-	-	-	-	1,528,272
Capital Outlay	-	235,724	13,130	9,164	-
	-	**261,684**	**17,143**	**15,403**	**1,536,054**

(216-0834)

SUPPORT-ADMIN-SUPERVISION

Fire Services District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	-	-	630	4,135	1,162
	-	**-**	**630**	**4,135**	**1,162**

(216-0842)

Emergency Management

Fire Services District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	-	-	-	26,918
	-	**-**	**-**	**-**	**26,918**

Fire & Police Training Fund

(222-0841)

FIRE TRAINING

Fire & Police Training Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	2,039	3,838	15,136	15,136	15,136

Supplies	1,507	20,100	37,516	32,516	27,742
Services & Other Charges	737	14,870	24,000	29,000	17,750
	4,283	**38,808**	**76,652**	**76,652**	**60,628**

Objectives

FY 13-14

Priority: Provide a well developed and maintained infrastructure and meet demand for services.

Goal: Maintain facilities to meet service demand

(08) Remodel Fire Station 2. This facility needs upgrades and repairs to continue to provide a high level of service.

(08) Expand Station 6 to allow for additional Truck Company

Priority: Provide a community where citizens/visitors are safe and secure.

Goal: Involve the community more in safety and security

(08) Add additional help for Emergency Management Coordinator on part-time basis.

Goal: Provide necessary public safety facilities and equipment

(08) Provide funding for new gas monitoring equipment and upgrade older meters for public and firefighter safety.

(08) Upgrade thermal imaging cameras. This package replaces cameras that have exceeded service life and others that are approaching end of use.

(08) Provide more comprehensive situational awareness of emergency scenes

(08) Provide adequate tools and equipment to deliver high level of service to the citizens.

Public Services Department

Organizational Chart

General Fund

Administration
(101-0913)
Public Serv Mgr (1)

Streets Admin
(101-0921)
Operations Supv (1)
Secretary (1)

Streets / Asphalt
(101-0922)
Foreman (1)
Crewleader (1)
Equip Operator (2)
Maint Worker (2)

Streets / Concrete
(101-0923)
Crewleader (1)
Heavy Equip Op (1)
Equip Operator (1)
Maint Worker (4)

Streets / Drainage
(101-0924)
Crewleader (1)
Heavy Equip Op (2)
Maint. Worker (1)
Foreman (1)

Streets / Contr Maint
(101-0925)
Maint Specialist (1)
Maint Technician (1)

Facilities Maint
(101-0943)
Int Services Mgr (0.50)
Facilities Supv (1)
Crewleader (1)
Bldg Repair Tech (1)
Maint Worker (3)
Custodian (2)

Traffic / Signs
(101-0981)
Traffic Supervisor (1)
Crewleader (1)
Oper Worker (2)

Traffic / Signals
(101-0982)
Sr Signal Tech (2)
Signal Tech (2)

Traffic / Roadway Illumination
(101-0983)

Utility Fund

Administration
(402-0911)
Dir of Public Services (1)
Utilities Manager (1)

Departmental Support
(402-0912)
Admin Secretary (1)

Storm Water
(402-0914)
Storm Water Insp (2)
Storm Water Spec (1)

Environmental
(402-0915)
Env Prg Coord (1)

ULM / Admin
(402-0931)
Oper Supervisor (1)
Secretary (1)

ULM / Repair
(402-0932)
Foreman (1)
Crewleader (3)
Equip Operator (3)
Maint Worker (3)

ULM / Valve & Hydrant
(402-0933)
Crewleader (1)
Maint Worker (1)
Util Ops Worker (1)
Equip Operator (1)

ULM / Meter Services
(402-0934)
Internal Srvc Mgr (.10)
Foreman (1)
Sr Meter Ops Worker (2)
Meter Ops Worker (2)

ULM / Sys. Cleaning
(402-0935)
Foreman (1)
Crewleader (3)
Maint Worker (3)

ULM / Night Crew
(402-0936)
Crewleader (1)
Maint Worker (1)

Water Prod / Admin
(402-0951)
Water Prod Sup (1)
Foreman (1)

Water Prod / Treatment
(402-0952)
Chief Plant Operator (2)
Plant Operator (10)

Water Prod / Supply
(402-0953)

Water Prod / Distribution
(402-0954)

Water/Wastewater Maintenance
(402-0957)
Foreman (1)
Plant Operator (4)

Wastewater / Admin
(402-0961)
Wastewater Sup (1)
Foreman (1)

Wastewater / Treatment
(402-0962)
Chief Plant Operator (2)
Plant Operator (11)

Wastewater / Sludge Management
(402-0963)

Wastewater / Collection & Pumping
(402-0964)

Environmental / Admin
(402-0971)
ECS Supervisor (1)
Secretary (1)

Environ. / Pretreating / Sampling
(402-0972)
ECS Inspector (2)

Environ. / Laboratory
(402-0973)
Lab Technician (3)

Maint & Replacement Fund

Vehicle Maintenance
(504-0942)
Int Services Mgr (0.40)
Foreman (1)
Mechanic (3)
Service Writer (1)

Public Services

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**123**	**123**	**123**	**123**	**124**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	7,708,227	7,749,413	8,332,528	8,290,054	8,583,087
Supplies	2,075,485	2,026,741	2,281,824	2,260,474	2,302,858
Services & Other Charges	8,642,245	8,296,051	8,488,502	8,478,396	8,925,362
Transfers & Reimbursement	2,672,378	3,026,797	3,633,649	3,634,780	4,628,840
Capital Outlay	2,349,428	1,648,277	3,082,021	3,351,093	3,108,709
	23,447,763	**22,747,279**	**25,818,524**	**26,014,797**	**27,548,856**

Performance Measures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Operating and maintenance cost per lane mile.	$5,398	$5,844	$9,334	$7,191	$10,285
Percent of signal trouble calls resolved within 45 minutes of notification.	59%	64%	60%	55%	60%
Ratio of significant non-compliance for all SIUs.	0	9	3	3	3
Wastewater O&M treatment cost per million gallons (Influent).	710	690	723	694	702
Water cost per million gallons pumped (to distribution).	1,375	1,445	1,450	1,518	1,504
Percent of water unaccounted for.	17.5%	14%	12%	15%	13%
Percent of purchased water fixed demand used.	94%	95%	96%	98%	98%
Pounds of recycled material collected per household.	313	345	338	359	365
Public education programs.	50	65	50	66	75
Tons of refuse collected per household account.	1.32	1.31	1.27	1.37	1.30
Solid waste diversion rate.	10.73%	11.6%	12%	12%	14%
Number of water main breaks.	96	99	100	106	100
Number of water main breaks per main mile.	0.23	-	0.23	-	-
Ratio of volume of sewage to water sold (I & I).	79/100	90/100	79/100	88/100	89/100
Number of City main stoppages.	33	18	20	16	12
Facilities maintenance work orders completed within in 5 days	1150	1031	1200	1400	1400
Percent of vehicles serviced within one day.	85.23%	85.39%	90%	90%	90%
Fleet availability.	94.51%	94.49%	95%	95%	95%

Public Services

General Fund

(101-0913)

Administration

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	125,037	128,910	132,693	132,488	137,203
Supplies	664	508	870	870	870
Services & Other Charges	66,748	65,588	72,021	66,752	68,479
Transfers & Reimbursement	1,051	1,051	5,814	6,188	6,923
	193,500	**196,056**	**211,398**	**206,298**	**213,475**
Personnel Schedule					
Public Works Manager	1	1	1	1	1
Total Full-Time	**1**	**1**	**1**	**1**	**1**

(101-0921)

Streets Administration

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	132,508	137,066	141,597	141,448	147,344
Supplies	6,704	8,710	9,500	10,900	10,860
Services & Other Charges	34,077	32,996	34,945	36,422	34,982
Transfers & Reimbursement	1,656,683	1,820,919	2,540,943	2,540,943	3,414,315
Capital Outlay	-	17,987	-	17,089	-
	1,829,972	**2,017,678**	**2,726,985**	**2,746,802**	**3,607,501**
Personnel Schedule					
Operations Supervisor	1	1	1	1	1
Secretary	1	1	1	1	1
Total Full-Time	**2**	**2**	**2**	**2**	**2**

(101-0922)

STREETS / ASPHALT

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	326,766	301,546	368,960	357,620	378,567
Supplies	191,635	180,837	215,479	216,879	209,241
Services & Other Charges	12,526	10,146	8,675	8,875	8,675
Transfers & Reimbursement	36,309	36,823	37,808	37,808	39,994
	567,236	**529,352**	**630,922**	**621,182**	**636,477**

Personnel Schedule

Foreman	1	1	1	1	1
Crewleader	1	1	1	1	1
Equipment Operator	2	2	2	2	2
Maintenance Worker	2	2	2	2	2
Total Full-Time	**6**	**6**	**6**	**6**	**6**

(101-0923)

STREETS / CONCRETE

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	373,674	384,121	406,352	416,396	427,664
Supplies	153,390	142,029	153,100	153,100	153,100
Services & Other Charges	7,412	8,621	6,525	6,525	6,525
Transfers & Reimbursement	22,206	22,520	22,936	22,936	24,261
	556,682	**557,290**	**588,913**	**598,957**	**611,550**

Personnel Schedule

Crewleader	1	1	1	1	1
Heavy Equipment Operator	1	1	1	1	1
Equipment Operator	1	1	1	1	1
Maintenance Worker	4	4	4	4	4
Total Full-Time	**7**	**7**	**7**	**7**	**7**

(101-0924)

Streets - Drainage/R.O.W.

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	359,134	303,582	384,608	365,942	384,226
Supplies	48,693	57,194	55,445	67,513	57,400
Services & Other Charges	42,961	33,181	47,950	47,950	47,950
Transfers & Reimbursement	47,215	48,581	49,900	49,900	52,784
	498,003	**442,539**	**537,903**	**531,305**	**542,360**

Personnel Schedule

Foreman	1	1	1	1	1
Crewleader	1	1	1	1	1
Heavy Equipment Operator	2	2	2	2	2
Maintenance Worker	1	1	1	1	1
Total Full-Time	**5**	**5**	**5**	**5**	**5**

(101-0925)

Streets - Contract Maintenance

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	135,663	139,871	144,615	148,881	149,173
Supplies	2,679	3,366	2,750	3,350	2,750
Services & Other Charges	1,850	1,893	1,900	1,900	1,900
Transfers & Reimbursement	1,277	1,295	1,319	1,319	1,395
	141,469	**146,425**	**150,584**	**155,450**	**155,218**
Personnel Schedule					
Street Maintenance Specialist	1	1	1	1	1
Street Maintenance Techncian	1	1	1	1	1
Total Full-Time	**2**	**2**	**2**	**2**	**2**

(101-0943)

FACILITIES MAINTENANCE

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	446,222	449,097	495,286	493,594	583,810
Supplies	56,874	64,138	56,800	57,850	58,500
Services & Other Charges	313,007	320,109	356,513	374,874	366,758
Transfers & Reimbursement	5,935	6,019	6,130	6,130	6,949
	822,039	**839,363**	**914,729**	**932,448**	**1,016,017**
Personnel Schedule					
Internal Services Manager	0.50	0.50	0.50	0.50	0.50
Facilities Supervisor	1	1	1	1	1
Security/Fire Systems Technician	-	-	-	-	1
Crewleader	1	1	1	1	1
Building Repair Technician	1	1	1	1	1
Custodian	2	2	2	2	2
Maintenance Worker	3	3	3	3	3
Total Full-Time	**8.50**	**8.50**	**8.50**	**8.50**	**9.50**

(101-0981)

Traffic - Signs & Markings

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	251,292	259,662	268,563	275,248	281,888
Supplies	56,324	47,803	50,495	65,856	62,495
Services & Other Charges	5,623	5,403	5,410	4,901	4,650
Transfers & Reimbursement	4,123	4,181	5,063	5,063	5,356
	317,362	**317,050**	**329,531**	**351,068**	**354,389**

Personnel Schedule

Traffic Supervisor	1	1	1	1	1
Crewleader	1	1	1	1	1
Traffic Operations Worker	2	2	2	2	2
Total Full-Time	**4**	**4**	**4**	**4**	**4**

(101-0982)

TRAFFIC - SIGNALS

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	276,981	258,806	298,196	263,304	283,103
Supplies	48,233	40,416	40,500	68,500	45,500
Services & Other Charges	83,788	83,959	93,172	91,923	92,274
Transfers & Reimbursement	15,431	15,649	17,422	17,422	18,429
	424,433	**398,830**	**449,290**	**441,149**	**439,306**

Personnel Schedule

Senior Signal Technician	2	2	2	2	2
Traffic Signal Technician	2	2	2	2	2
Total Full-Time	**4**	**4**	**4**	**4**	**4**

(101-0983)

Traffic - Roadway Illumination

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	2,196	962	1,000	2,000	1,600
Services & Other Charges	488,812	471,061	477,028	471,169	473,790
	491,007	**472,023**	**478,028**	**473,169**	**475,390**

Water & Sewer Fund

(402-0911)

Administration

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	300,215	312,672	317,901	316,935	328,325
Supplies	20,350	9,063	55,370	55,370	23,934
Services & Other Charges	53,136	89,789	52,860	59,859	107,033
Transfers & Reimbursement	719,756	901,818	761,568	762,276	863,043
	1,093,457	**1,313,341**	**1,187,699**	**1,194,440**	**1,322,335**

Personnel Schedule					
Director of Public Services	1	1	1	1	1
Utilities Manager	1	1	1	1	1
Total Full-Time	**2**	**2**	**2**	**2**	**2**

(402-0912)

DEPARTMENTAL SUPPORT

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	64,883	68,278	69,268	69,178	70,898
Supplies	2,676	2,393	2,750	2,750	2,750
Services & Other Charges	13,988	17,032	40,810	40,810	40,810
	81,546	**87,703**	**112,828**	**112,738**	**114,458**

Personnel Schedule					
Administrative Secretary	1	1	1	1	1
Total Full-Time	**1**	**1**	**1**	**1**	**1**

(402-0914)

STORMWATER

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	188,452	199,967	212,830	214,730	220,344
Supplies	8,773	9,670	8,883	8,883	8,883
Services & Other Charges	20,421	20,410	22,286	22,286	31,781
Transfers & Reimbursement	4,033	4,090	5,050	5,050	4,098
	221,679	**234,136**	**249,049**	**250,949**	**265,106**

Personnel Schedule					
Storm Water Inspector	2	2	2	2	2
Storm Water Specialist	1	1	1	1	1
Total Full-Time	**3**	**3**	**3**	**3**	**3**

(402-0915)

ENVIRONMENTAL

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	105,745	107,615	108,021	107,911	111,679
Supplies	13,184	19,003	18,404	18,404	14,854
Services & Other Charges	76,544	44,458	70,300	71,300	69,616
	195,474	**171,076**	**196,725**	**197,615**	**196,149**

Personnel Schedule

Env. Programs Coordinator	1	1	1	1	1
Total Full-Time	**1**	**1**	**1**	**1**	**1**

(402-0931)

Utility Line Maintenance - Administration

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	135,457	112,018	129,013	128,674	134,352
Supplies	1,090	2,724	3,000	3,300	3,500
Services & Other Charges	15,856	19,694	25,338	30,934	25,860
Transfers & Reimbursement	1,727	1,751	1,784	1,784	1,887
Capital Outlay	-	8,742	-	-	-
	154,130	**144,929**	**159,135**	**164,692**	**165,599**

Personnel Schedule

Operations Supervisor	1	1	1	1	1
Secretary	1	1	1	1	1
Total Full-Time	**2**	**2**	**2**	**2**	**2**

(402-0932)

Utility Line Maintenance - Repair

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	603,915	598,297	616,860	634,271	634,106
Supplies	212,833	224,997	233,419	226,475	234,946
Services & Other Charges	28,222	15,358	16,300	22,710	205,500
Transfers & Reimbursement	59,128	60,498	42,764	42,764	45,235
Capital Outlay	-	12,754	24,020	24,430	10,998
	904,097	**911,904**	**933,363**	**950,650**	**1,130,785**

Personnel Schedule

Foreman	1	1	1	1	1
Crewleader	3	3	3	3	3
Equipment Operator	3	3	3	3	3
Maintenance Worker	3	3	3	3	3
Total Full-Time	**10**	**10**	**10**	**10**	**10**

(402-0933)

Utility Line Maintenance - Valve & Hydrant

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	223,109	182,551	241,091	244,604	251,027

Supplies	19,481	9,221	15,775	15,200	20,775
Services & Other Charges	2,913	3,225	3,325	3,325	3,325
Transfers & Reimbursement	2,486	2,521	6,010	6,010	2,716
	247,990	**197,518**	**266,201**	**269,139**	**277,843**
Personnel Schedule					
Crewleader	1	1	1	1	1
Utility Operations Worker	1	1	1	1	1
Maintenance Worker	1	1	1	1	1
Equipment Operator	1	1	1	1	1
Total Full-Time	**4**	**4**	**4**	**4**	**4**

(402-0934)

Utility Line Maintenance - Meter Services

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	278,427	290,239	299,619	295,659	309,341
Supplies	109,822	100,090	118,257	123,211	105,913
Services & Other Charges	210,592	225,543	230,259	230,308	230,173
Transfers & Reimbursement	5,634	7,184	7,317	7,317	7,764
	604,476	**623,056**	**655,452**	**656,495**	**653,191**
Personnel Schedule					
Internal Services Manager	0.10	0.10	0.10	0.10	0.10
Foreman	1	1	1	1	1
Senior Meter Ops Worker	2	2	2	2	2
Meter Operations Worker	2	2	2	2	2
Total Full-Time	**5.10**	**5.10**	**5.10**	**5.10**	**5.10**

(402-0935)

Utility Line Maintenance - Collection System Cleaning

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	449,169	459,559	477,980	465,394	473,655
Supplies	39,468	52,485	43,800	43,300	45,300
Services & Other Charges	10,791	18,741	11,150	11,070	11,073
Transfers & Reimbursement	45,050	45,687	72,173	72,173	79,985
	544,478	**576,472**	**605,103**	**591,937**	**610,013**
Personnel Schedule					
Foreman	1	1	1	1	1
Crewleader	3	3	3	3	3
Maintenance Worker	3	3	3	3	3
Total Full-Time	**7**	**7**	**7**	**7**	**7**

(402-0936)

Utility Line Maintenance - Night Crew

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	128,267	148,903	144,619	148,083	147,721
Supplies	9,218	9,854	9,140	9,140	9,140
Services & Other Charges	1,375	1,375	1,375	1,375	1,375
Transfers & Reimbursement	2,342	3,079	3,136	3,136	3,317
	141,202	**163,211**	**158,270**	**161,734**	**161,553**
Personnel Schedule					
Crewleader	1	1	1	1	1
Maintenance Worker	1	1	1	1	1
Total Full-Time	**2**	**2**	**2**	**2**	**2**

(402-0951)

Water Production - Administration

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	146,153	106,399	146,217	145,111	150,330
Supplies	1,605	1,724	1,900	1,900	1,900
Services & Other Charges	89,166	86,205	85,950	86,323	85,950
	236,924	**194,328**	**234,067**	**233,334**	**238,180**
Personnel Schedule					
Water Production Superintendent	1	1	1	1	1
Foreman	1	1	1	1	1
Total Full-Time	**2**	**2**	**2**	**2**	**2**

(402-0952)

Water Production - Treatment Operations

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	642,101	686,483	752,018	745,965	779,869
Supplies	385,448	286,216	375,113	332,785	319,652
Services & Other Charges	514,494	512,098	625,433	619,114	489,989
Transfers & Reimbursement	2,232	2,264	2,463	2,463	2,653
Capital Outlay	20,961	30,910	-	42,244	61,000
	1,565,236	**1,517,972**	**1,755,027**	**1,742,571**	**1,653,163**

Personnel Schedule

Chief Plant Operator	2	2	2	2	2
Plant Operator	10	10	10	10	10
Total Full-Time	**12**	**12**	**12**	**12**	**12**

(402-0953)

Water Production - Water Supply

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	21,122	42,775	21,750	23,750	21,750
Services & Other Charges	4,579,774	4,452,268	4,167,127	4,226,451	4,419,257
Capital Outlay	10,710	-	-	9,600	-
	4,611,606	**4,495,043**	**4,188,877**	**4,259,801**	**4,441,007**

(402-0954)

Water Production - Distribution & Storage

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	68,636	50,635	68,197	64,497	97,932
Services & Other Charges	424,081	365,065	476,575	429,575	490,354
Transfers & Reimbursement	2,431	2,465	1,634	1,634	1,761
Capital Outlay	20,286	17,468	-	-	25,250
	515,434	**435,633**	**546,406**	**495,706**	**615,297**

(402-0957)

Water / Wastewater Maintenance

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	292,752	301,976	311,137	287,987	316,066
Supplies	20,299	15,847	17,150	17,000	22,193
Services & Other Charges	7,822	8,669	9,375	8,525	9,000
Transfers & Reimbursement	6,394	6,485	9,476	9,476	10,752
Capital Outlay	-	-	56,342	74,827	-
	327,267	**332,977**	**403,480**	**397,815**	**358,011**

Personnel Schedule

Foreman	1	1	1	1	1
Plant Operator	4	4	4	4	4
Total Full-Time	**5**	**5**	**5**	**5**	**5**

(402-0961)

Wastewater Disposal - Administration

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	136,063	157,193	168,910	169,986	175,596
Supplies	4,655	5,499	5,550	5,550	5,550
Services & Other Charges	119,047	47,689	84,517	86,712	86,307
Transfers & Reimbursement	1,116	1,132	1,132	1,132	1,219
	260,881	**211,513**	**260,109**	**263,380**	**268,672**
Personnel Schedule					
Wastewater Superintendent	1	1	1	1	1
Foreman	1	1	1	1	1
Total Full-Time	**2**	**2**	**2**	**2**	**2**

(402-0962)

Wastewater Disposal - Treatment Operations

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	755,249	794,595	815,663	832,831	846,345
Supplies	282,185	277,218	336,012	309,145	359,882
Services & Other Charges	879,956	755,413	914,168	848,823	942,921
Transfers & Reimbursement	4,552	4,617	4,856	4,856	5,231
Capital Outlay	-	41,500	76,500	151,297	-
	1,921,941	**1,873,343**	**2,147,199**	**2,146,952**	**2,154,379**
Personnel Schedule					
Chief Plant Operator	2	2	2	2	2
Plant Operator	11	11	11	11	11
Total Full-Time	**13**	**13**	**13**	**13**	**13**

(402-0963)

Wastewater Disposal - Sludge Management

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	30,310	36,803	83,538	78,748	82,015
Services & Other Charges	199,361	198,841	170,347	199,796	193,827
Transfers & Reimbursement	15,298	15,514	15,514	15,514	16,714
	244,969	**251,159**	**269,399**	**294,058**	**292,556**

(402-0964)

Wastewater Disposal - Collection & Pumping

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	25,121	78,149	31,270	34,270	35,270
Services & Other Charges	183,471	212,759	205,211	194,868	208,718
Transfers & Reimbursement	4,366	4,971	5,051	5,051	5,442
	212,959	**295,879**	**241,532**	**234,189**	**249,430**

(402-0971)

Environmental Control - Administration

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	151,005	150,937	156,232	156,196	137,333
Supplies	1,513	1,400	1,650	1,650	1,650
Services & Other Charges	7,072	7,024	8,690	8,690	8,690
	159,590	**159,361**	**166,572**	**166,536**	**147,673**
Personnel Schedule					
ECS Supervisor	1	1	1	1	1
Secretary	1	1	1	1	1
Total Full-Time	**2**	**2**	**2**	**2**	**2**

(402-0972)

Environmental Control - Pretreating & Sampling

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	143,016	146,711	150,349	159,778	134,165
Supplies	11,132	11,473	11,443	11,443	27,111
Services & Other Charges	75,292	110,273	107,543	108,918	107,543
Transfers & Reimbursement	3,566	3,617	3,617	3,617	3,896
	233,005	**272,074**	**272,952**	**283,756**	**272,715**
Personnel Schedule					
ECS Inspector	2	2	2	2	2
Total Full-Time	**2**	**2**	**2**	**2**	**2**

(402-0973)

Environmental Control - Laboratory Services

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	181,646	191,758	194,797	194,631	201,627

Supplies	62,632	59,632	69,423	60,828	69,105
Services & Other Charges	3,738	4,912	6,800	6,800	5,440
Transfers & Reimbursement	1,117	1,133	841	841	906
Capital Outlay	5,187	-	-	7,595	-
	254,319	**257,435**	**271,861**	**270,695**	**277,078**
Personnel Schedule					
Laboratory Technician	3	3	3	3	3
Total Full-Time	**3**	**3**	**3**	**3**	**3**

Maintenance & Replacement Fund

(504-0942)

VEHICLE MAINTENANCE

Maintenance & Replacement Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	355,327	370,602	379,133	377,209	387,330
Supplies	156,542	173,908	164,091	166,057	186,537
Services & Other Charges	68,328	46,251	48,624	48,533	44,837
Transfers & Reimbursement	920	933	1,928	1,977	1,815
Capital Outlay	2,292,284	1,518,916	2,925,159	3,024,011	3,011,461
	2,873,402	**2,110,610**	**3,518,935**	**3,617,787**	**3,631,980**
Personnel Schedule					
Internal Services Manager	0.40	0.40	0.40	0.40	0.40
Foreman	1	1	1	1	1
Mechanic	3	3	3	3	3
Service Writer	1	1	1	1	1
Total Full-Time	**5.40**	**5.40**	**5.40**	**5.40**	**5.40**

Objectives

FY 13-14

Priority: Provide a well developed and maintained infrastructure and meet demand for services.

Goal: Improve street, sidewalk, alley and utility line condition ratings

(09) Completion of All Funded Maintenance Programs listed on the Five Year Street and Drainage Programs.

Goal: Maintain staffing and service levels that match community expectations

(09) Meet or Exceed State and Federal Standards for Water and Wastewater Quality.

(09) Compliance with new manual on Uniform Traffic Control Devices (MUTCD) Retroreflectivity Standards.

(09) Replacement of worn and obsolete equipment.

(09) Appropriate and convenient solid waste/recycling options for residents on an on-going basis.

(09) Provide Public Education/Awareness Campaigns for Environmental Issues within the Fiscal Year.

(09) Ensure Efficient and Effective Workforce.

Goal: Maintain facilities to meet service demand

(09) Meet or exceed 100% State and Federal Regulations.

(09) Maintain facility systems, equipment, fixtures and structures.

(09) Ensure adequate maintenance materials and equipment.

(09) Improve water efficiency and conservation efforts.

(09) Develop Asset Management System and Replacement Schedules.

(09) Plan System Expansions.

Priority: Control cost of service delivery.

Goal: Increase energy conservation measures

(09) Evaluate potential franchised electric cost savings.

(09) Energy management systems for new/remodeled facilities.

Goal: Use technology in lieu of manpower when possible

(09) Extend communication to remove facilities.

Priority: Maintain financial stability.

Goal: Maintain/improve revenue base

(09) Review Fee Schedule, Surcharge and Cost of Services.

(09) Provide system for equitable distribution of costs and cost recovery based on use/consumption.

Priority: Provide a community where citizens/visitors are safe and secure.

Goal: Ensure disaster preparedness and timely response

(09) Assess all required RMP, SPCC and ERP Plans and implement identified actions within the fiscal year.

(09) Complete Implementation of Identified Security Risks with the Fiscal Year.

Parks & Leisure Services Department

Organizational Chart

Parks & Leisure Services

Recreation Fund

Main Library
(210-1022)

Athletics
(210-1035)

Recreation Programs
(210-1036)

Parks Maintenance
(210-1043)

General Fund

Administration
(101-1011)
Director of PALS (1)
Aquatics Sup (0.50)
Secretary (2)

Library Administration
(101-1021)
Library Manager (1)

Main Library
(101-1022)
Library Services Sup (2)
Librarian (5)
Accounts Supervisor (1)
Library Technician (3)
Library Assistant (2)

Recreation Admin
(101-1031)
Recreation Manager (1)

Civic Circle Rec Programs
(101-1032)
Rec Center Supervisor (1)
Rec Specialist (2)

Athletic Programs
(101-1033)
Athletic Supervisor (1)

Senior Center Programs
(101-1037)
Senior Center Supervisor (1)
Rec Specialist (2)

Memorial Park Rec Center
(101-1038)
Rec Center Supervisor (1)
Rec Specialist (2)

Parks / ROW Admin
(101-1041)
Parks Manager (1)
Operations Supervisor (1)
Foreman (2)

Parks / Lake Park
(101-1042)
Crewleader (1)
Parks Supervisor (1)
Maintenance Worker (2)

Parks / Maintenance
(101-1043)
Crewleader (8)
Chemical Applicator (5)
Maintenance Worker (8.5)

Parks / Athletic Field Maint
(101-1044)
Crewleader (1)
Maintenance Worker (5)

4B Sales Tax Fund

Main Library
(740-1022)

Pools
(740-1034)
Aquatics Sup (0.5)
Maint Worker (0.5)

Parks / Maintenance
(740-1043)
Crewleader (2)
Maintenance Worker (5)

Railroad Park Ops.
(740-1045)
Crewleader (2)
Chemical Applicator (1)
Maintenance Worker (8)

Waters Ridge PID Fund

Admin & Gen Support
(217-1011)

Parks & Leisure Services

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**81**	**81**	**81**	**81**	**83**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	4,991,315	5,219,964	5,521,798	5,418,071	5,840,371
Supplies	686,059	688,690	763,546	775,361	836,277
Special Services Other	1,968,861	1,942,021	2,133,165	2,016,649	2,234,573
Transfers & Reimbursement	152,663	155,743	281,285	282,366	337,566
Capital Outlay	168,963	155,491	201,259	203,846	187,084
	7,967,861	**8,161,910**	**8,901,053**	**8,696,293**	**9,435,871**

Performance Measures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Library item checkouts per capita.	7.3	7.2	6.8	7.0	7.0
Library collection turnover rate.	3.3	3.4	3.6	3.3	3.3
Library items per capita.	2.2	2.1	2.2	2.1	2.1
Library gate count.	424,079	403,308	403,000	390,000	390,000
Library program attendance.	26,086	28,971	26,800	28,000	28,000

Parks & Leisure Services

General Fund

(101-1011)

ADMIN & GENERAL SUPPORT

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	268,621	269,011	285,507	284,635	296,471
Supplies	6,682	4,591	9,050	7,200	6,400
Special Services Other	17,687	16,797	20,157	19,204	19,679
Transfers & Reimbursement	-	-	13,810	14,362	16,201
	292,990	**290,399**	**328,524**	**325,401**	**338,751**
Personnel Schedule					
Director of Parks & Leisure Services	1	1	1	1	1
Aquatics Supervisor	0.50	0.50	0.50	0.50	0.50
Secretary	2	2	2	2	2
Total Full-Time	**3.50**	**3.50**	**3.50**	**3.50**	**3.50**

(101-1021)

Library Administration

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	186,627	192,571	197,848	202,491	160,315
Special Services Other	51,035	53,653	57,993	57,933	57,379
	237,662	**246,225**	**255,841**	**260,424**	**217,694**
Personnel Schedule					
Library Manager	1	1	1	1	1
Secretary	1	1	1	1	-
Total Full-Time	**2**	**2**	**2**	**2**	**1**

(101-1022)

MAIN LIBRARY

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	875,318	920,135	949,770	947,597	1,072,756
Supplies	41,997	51,577	57,756	57,756	59,633
Special Services Other	157,519	106,616	119,568	108,707	113,111
Transfers & Reimbursement	8,131	5,633	-	-	-
Capital Outlay	5,637	9,407	13,000	13,000	13,000
	1,088,602	**1,093,367**	**1,140,094**	**1,127,060**	**1,258,500**

Personnel Schedule

Library Services Supervisor	2	2	2	2	2
Librarian	4	4	4	4	5
Acounts Supervisor	1	1	1	1	1
Library Technician	3	3	3	3	3
Library Assistant	2	2	2	2	2
Total Full-Time	**12**	**12**	**12**	**12**	**13**
Librarian - Part Time	0.12	0.12	0.12	0.12	0.12
Library Technician II	0.75	0.75	0.75	0.75	0.75
Library Technician I	1.50	1.50	1.50	1.50	1.50
Library Assistant II	3.67	3.67	3.67	3.67	3.67
Library Assistant I	2.78	2.78	2.78	2.78	2.78
Total Part-Time	**8.82**	**8.82**	**8.82**	**8.82**	**8.82**

(101-1031)

Recreation Services Administration

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	156,527	75,444	97,770	97,611	101,195
Supplies	-	-	1,500	1,500	1,500
Special Services Other	11,594	9,972	17,850	18,013	18,098
	168,121	**85,416**	**117,120**	**117,124**	**120,793**

Personnel Schedule

Recreation Manager	1	1	1	1	1
Total Full-Time	**1**	**1**	**1**	**1**	**1**

(101-1032)

Civic Circle Recreation Programs

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	201,558	240,509	256,798	249,588	251,330
Supplies	241	1,806	2,526	1,562	2,500
Special Services Other	60,257	59,489	64,705	67,659	70,752
Transfers & Reimbursement	-	-	250	250	250
	262,055	**301,804**	**324,279**	**319,059**	**324,832**

Personnel Schedule

Recreation Center Supervisor	1	1	1	1	1
Recreation Specialist	2	2	2	2	2
Total Full-Time	**3**	**3**	**3**	**3**	**3**
Senior Recreation Aide	0.08	0.08	0.08	0.08	0.08
Recreation Aide	0.41	0.41	0.41	0.41	0.41
Recreation Leader	2.43	2.43	2.43	2.43	2.43
Total Part-Time	**2.92**	**2.92**	**2.92**	**2.92**	**2.92**

(101-1033)

ATHLETIC PROGRAMS

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	92,049	101,252	72,328	68,254	72,535
Special Services Other	450	968	1,450	1,050	1,250
	92,499	**102,220**	**73,778**	**69,304**	**73,785**

Personnel Schedule

Athletic Supervisor	1	1	1	1	1
Total Full-Time	**1**	**1**	**1**	**1**	**1**

(101-1037)

SENIOR CENTER PROGRAMS

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	199,187	206,891	210,276	204,955	219,400
Supplies	4,244	4,652	6,306	6,306	6,306
Special Services Other	52,114	39,940	48,555	42,174	45,408
Transfers & Reimbursement	3,544	3,544	3,661	3,911	6,816
	259,088	**255,027**	**268,798**	**257,346**	**277,930**

Personnel Schedule

Senior Center Supervisor	1	1	1	1	1
Recreation Specialist	2	2	2	2	2
Total Full-Time	**3**	**3**	**3**	**3**	**3**
Recreation Leader	1.40	1.40	1.40	1.40	1.40
Total Part-Time	**1.40**	**1.40**	**1.40**	**1.40**	**1.40**

(101-1038)

Memorial Park Recreation Center

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	229,768	205,146	231,321	231,043	239,419
Supplies	596	-	1,500	1,500	1,500
Special Services Other	47,873	40,449	45,133	44,502	45,475
Transfers & Reimbursement	-	-	-	250	250
	278,237	**245,595**	**277,954**	**277,295**	**286,644**
Personnel Schedule					
Recreation Center Supervisor	1	1	1	1	1
Recreation Specialist	2	2	2	2	2
Total Full-Time	**3**	**3**	**3**	**3**	**3**
Recreation Leader	1.86	1.86	1.86	1.86	1.86
Total Part-Time	**1.86**	**1.86**	**1.86**	**1.86**	**1.86**

(101-1041)

Parks R.O.W. Administration

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	319,709	356,813	371,848	371,833	382,239
Supplies	218,828	225,823	206,649	206,932	212,917
Special Services Other	27,435	35,929	30,669	30,434	34,634
Transfers & Reimbursement	98,860	104,438	104,438	104,438	104,438
Capital Outlay	-	4,234	-	-	-
	664,832	**727,238**	**713,604**	**713,637**	**734,228**
Personnel Schedule					
Parks Manager	1	1	1	1	1
Operations Supervisor	1	1	1	1	1
Foreman	2	2	2	2	2
Total Full-Time	**4**	**4**	**4**	**4**	**4**

(101-1042)

Parks - Lake Park Operations

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	274,913	278,046	282,594	264,205	290,985
Supplies	26,258	17,254	26,700	26,700	24,700
Special Services Other	121,540	117,273	120,759	109,890	115,600
	422,710	**412,573**	**430,053**	**400,795**	**431,285**

Personnel Schedule					
Crewleader	1	1	1	1	1
Park Supervisor	1	1	1	1	1
Maintenance Worker	2	2	2	2	2
Total Full-Time	**4**	**4**	**4**	**4**	**4**
Campground Attendant	1.77	1.77	1.77	1.77	1.77
Park Attendant	2.32	2.32	2.32	2.32	2.32
Total Part-Time	**4.09**	**4.09**	**4.09**	**4.09**	**4.09**

(101-1043)

PARKS - PARK MAINTENANCE

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	1,101,424	1,156,773	1,181,974	1,141,060	1,202,453
Supplies	95,338	81,286	90,139	90,151	86,239
Special Services Other	476,765	447,244	459,186	459,186	543,909
Capital Outlay	11,265	-	-	-	-
	1,684,792	**1,685,303**	**1,731,299**	**1,690,397**	**1,832,601**

Personnel Schedule					
Crewleader	8	8	8	8	8
Chemical Applicator	5	5	5	5	5
Maintenance Worker	8.50	8.50	8.50	8.50	8.50
Total Full-Time	**21.50**	**21.50**	**21.50**	**21.50**	**21.50**

(101-1044)

Parks - Athletic Fields Maintenance

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	249,238	282,835	295,631	295,388	308,843
Supplies	44,938	43,015	50,850	50,850	46,850
Special Services Other	158,732	156,776	146,839	154,994	156,852
	452,908	**482,625**	**493,320**	**501,232**	**512,545**

Personnel Schedule					
Crewleader	1	1	1	1	1
Maintenance Worker	5	5	5	5	5
Total Full-Time	**6**	**6**	**6**	**6**	**6**

Recreation Activity Fund

(210-1022)

MAIN LIBRARY

Recreation Activity Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	-	1,177	1,200	1,200	1,200
	-	**1,177**	**1,200**	**1,200**	**1,200**

(210-1035)

ATHLETICS

Recreation Activity Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	15,215	13,554	18,261	15,218	15,232
Supplies	12,812	6,764	9,050	8,110	8,110
Special Services Other	38,688	28,854	33,500	30,100	30,600
	66,716	**49,173**	**60,811**	**53,428**	**53,942**
Personnel Schedule					
Scorekeeper	0.57	0.57	0.57	0.57	0.57
Swim Coach	0.63	0.63	0.63	0.63	0.63
Total Part-Time	**1.20**	**1.20**	**1.20**	**1.20**	**1.20**

(210-1036)

RECREATION PROGRAMS

Recreation Activity Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	26,419	28,970	28,406	28,406	42,421
Supplies	73,895	69,160	69,552	67,066	67,558
Special Services Other	176,520	195,183	204,350	188,550	189,721
	276,834	**293,312**	**302,308**	**284,022**	**299,700**
Personnel Schedule					
Bus Driver	0.19	0.19	0.19	0.19	0.19
Total Part-Time	**0.19**	**0.19**	**0.19**	**0.19**	**0.19**

(210-1043)

PARKS - PARK MAINTENANCE

Recreation Activity Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	-	16,472	10,000	10,000	4,000
Transfers & Reimbursement	-	-	116,500	116,500	150,000
	-	**16,472**	**126,500**	**126,500**	**154,000**

Grant Fund

(279-1022)

Grants - Loan Star Library

Loan Star Library Grant

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	10,118	-	-	-	-
Special Services Other	7,431	6,620	-	-	-
Capital Outlay	6,588	-	-	-	-
	24,137	**6,620**	**-**	**-**	**-**

Waters Ridge PID Fund

(217-1011)

ADMIN & GENERAL SUPPORT

Waters Ridge PID Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Special Services Other	-	5,995	15,000	15,000	15,000
	-	**5,995**	**15,000**	**15,000**	**15,000**

Community Activities

(220-1011)

ADMIN & GENERAL SUPPORT

Community Activities

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Special Services Other	-	2,706	-	4,000	-
	-	**2,706**	**-**	**4,000**	**-**

4B Sales Tax Fund

(740-1022)

MAIN LIBRARY

4B Sales Tax Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	9,061	9,011	38,785	43,545	49,571
Special Services Other	290,078	305,213	337,320	317,595	385,955
Capital Outlay	145,473	141,851	140,393	142,979	143,002

	444,613	**456,075**	**516,498**	**504,119**	**578,528**

(740-1034)

SWIMMING POOL OPERATIONS

4B Sales Tax Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	243,484	244,530	292,573	292,869	294,122
Supplies	51,533	59,320	59,500	72,500	63,500
Special Services Other	56,866	101,295	151,958	137,379	147,076
Transfers & Reimbursement	-	-	-	-	250
	351,884	**405,144**	**504,031**	**502,748**	**504,948**
Personnel Schedule					
Aquatics Supervisor	0.50	0.50	0.50	0.50	0.50
Maintenance Worker	0.50	0.50	0.50	0.50	0.50
Total Full-Time	**1**	**1**	**1**	**1**	**1**
Pool Manager	0.59	0.59	0.59	0.59	0.59
Assistant Pool Manager	0.46	0.46	0.46	0.46	0.46
Lifeguard	12.88	12.88	12.88	12.88	12.88
Cashier	0.49	0.49	0.49	0.49	0.49
Total Part-Time	**14.42**	**14.42**	**14.42**	**14.42**	**14.42**

(740-1043)

PARKS - PARK MAINTENANCE

4B Sales Tax Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	184,702	172,960	238,015	225,964	347,142
Supplies	2,914	2,511	2,513	2,513	51,613
Special Services Other	2,275	4,273	2,725	2,725	35,125
Transfers & Reimbursement	9,039	9,039	9,039	9,039	12,421
Capital Outlay	-	-	-	-	31,082
	198,930	**188,783**	**252,292**	**240,241**	**477,383**
Personnel Schedule					
Crewleader	1	1	1	1	2
Maintenance Worker	4	4	4	4	5
Total Full-Time	**5**	**5**	**5**	**5**	**7**

(740-1045)

RAILROAD PARK OPERATIONS

4B Sales Tax Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	366,557	474,524	510,878	496,954	543,513

Supplies	86,603	94,271	119,970	119,970	142,180
Special Services Other	214,003	206,776	255,448	207,554	208,949
Transfers & Reimbursement	33,089	33,089	33,587	33,616	46,940
Capital Outlay	-	-	47,866	47,867	-
	700,251	**808,660**	**967,749**	**905,961**	**941,582**

Personnel Schedule

Crewleader	2	2	2	2	2
Chemical Applicator	1	1	1	1	1
Maintenance Worker	8	8	8	8	8
Total Full-Time	**11**	**11**	**11**	**11**	**11**
Park Ranger	1	1	1	1	1
Total Part-Time	**1**	**1**	**1**	**1**	**1**

Objectives

FY 13-14

Priority: Provide a well developed and maintained infrastructure and meet demand for services.

Goal: Maintain an effective technology infrastructure

(10) Provide quality Library technology infrastructure.

(10) Provide Part-Time Library staff City e-mail

Goal: Maintain staffing and service levels that match community expectations

(10) Optimal use of materials, products and utilities to meet service demands.

(10) Provide quality landscape maintenance for our medians and rights-of-way in order to meet citizen expectations.

Goal: Maintain facilities to meet service demand

(10) Provide daily maintenance for the Plaza, City Hall, MCL Grand and Old Town.

(10) Provide a quality library facility

Priority: Provide opportunities for cultural/recreational activities for residents and visitors.

Goal: Improve the park and recreation system assets

(10) Provide quality recreational facilities.

Goal: Increase participation in recreation and athletic programs

(10) Utilize creative and cost effective advertising opportunities to aid in increasing program participation.

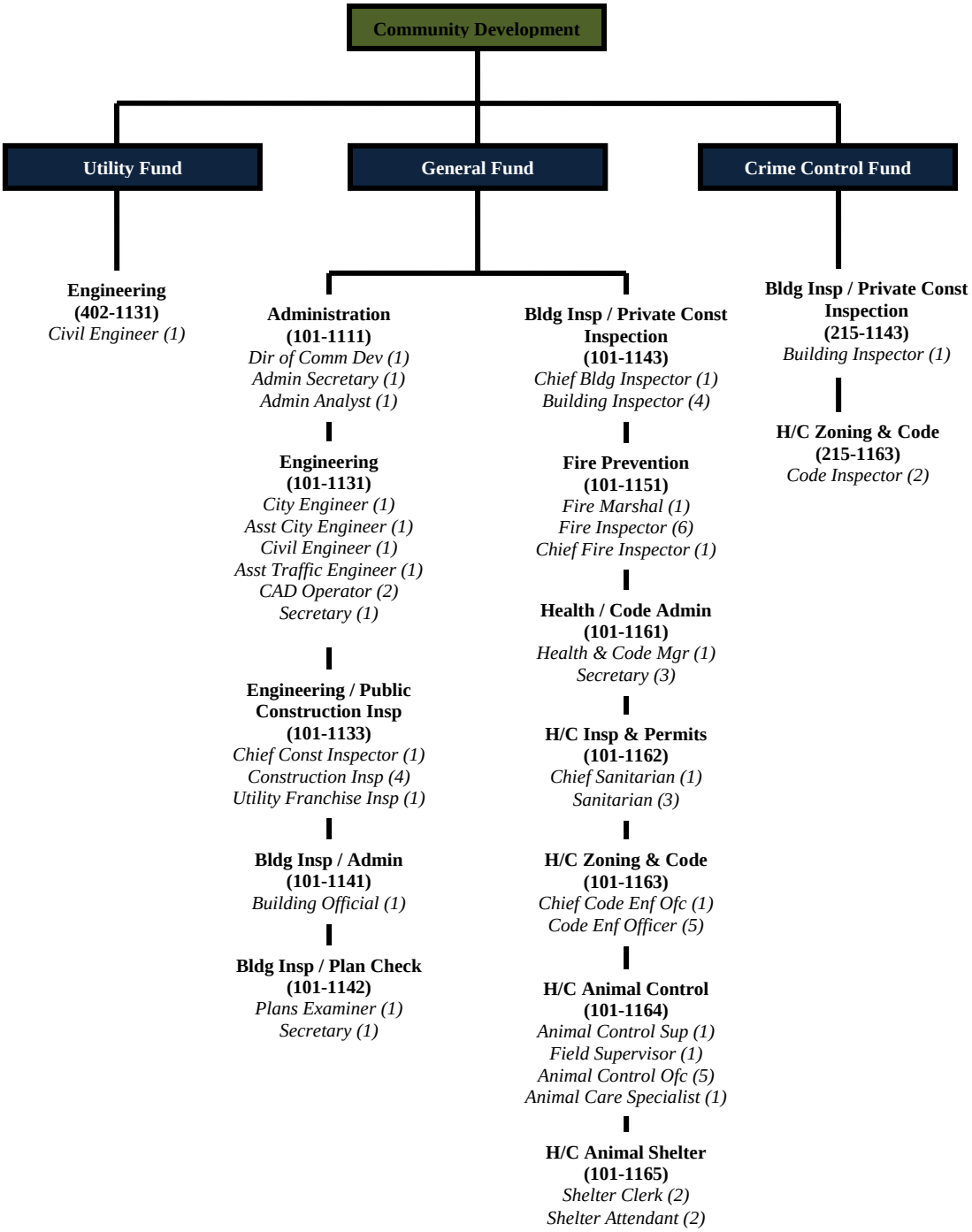
Priority: Maintain a stable, high performance workforce.

Goal: Develop the organization

(10) Provide continuing educational opportunities for staff who have obtained professional certification.

Community Development

Organizational Chart



Community Development

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**57**	**60**	**61**	**61**	**62**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	4,048,046	4,176,310	4,630,485	4,427,828	4,666,998
Supplies	182,719	189,576	210,225	222,775	221,400
Services & Other Charges	301,232	322,462	451,373	467,694	548,369
Transfers & Reimbursement	50,091	66,655	73,372	75,597	79,389
Capital Outlay	82,440	-	-	-	-
Construction In Progress	419,559	282,253	-	-	-
	5,084,088	**5,037,256**	**5,365,455**	**5,193,894**	**5,516,156**

Performance Measures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Percent of responses to code enforcement complaints within 48 hours.	99%	99%	99%	99%	99%
Percent of Properties in Compliance: Target Area 3 - Old Town Area (I-35 to Mill St., Valley Ridge Blvd to Main St.).	95%	96%	96%	96%	96%
Percent of Properties in Compliance: Target Area 4 - Old Town Area (I-35 to Mill St., Main St. to SH121 Business).	96%	96%	95%	95%	95%
Percent of Properties in Compliance: Target Area 5 - Indian Oaks.	98%	98%	98%	98%	98%
Percent of Properties in Compliance: Target Area 6 - Lakewood North (Price, Sweetbriar, Idlewood, etc).	95%	95%	93%	93%	93%
Food service inspection compliance rates.	98%	99%	98%	98%	98%
Percent of general food service complaints in investigation within 48 hours.	100%	100%	100%	100%	100%
Building permit processing time.	2 days	2.5 days	2 days	2 days	2 days
Reduce workers compensation injury claims.	6	-	5	-	-
Average response time to inspection requests (Building Inspection).	24 hours	24 hours	24 hours	24 hours	24 hours
Inspect all multi-family locations annually	100%	100%	100%	100%	100%
Ratio of value of building permits issued to total appraised value.	1:126,562	1:127,003	1:135,000	1:135,000	1:135,000
Percent of Properties in Compliance: Target Area 2 - Lewisville Valley I (A,B,C streets).	96%	96%	94%	94%	94%
Percent of Properties in Compliance: Target Area 1 - Westwood Estates.	95%	94%	93%	93%	93%
Percent of targeted facilities receiving an annual fire inspection.	83%	70%	77%	77%	90%
Percent of targeted facilities in compliance with fire codes annually.	100%	100%	98%	98%	98%
Total number of code inspections.	47,619	48,754	49,000	48,500	48,500
Number of code citations written per 1,000 population.	4.7	5.2	5	5	5.4

Community Development

General Fund

(101-1111)

ADMINISTRATION

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	241,717	236,666	256,330	281,834	322,995
Supplies	3,616	4,246	4,823	4,823	4,823
Services & Other Charges	26,993	23,463	24,654	25,217	25,667
Transfers & Reimbursement	-	-	12,790	12,790	15,429
	272,327	**264,376**	**298,597**	**324,664**	**368,914**
Personnel Schedule					
Director of Comm. Development	1	1	1	1	1
Administrative Analyst	-	-	-	-	1
Administrative Secretary	1	1	1	1	1
Total Full-Time	**2**	**2**	**2**	**2**	**3**

(101-1131)

ENGINEERING

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	745,582	749,041	759,940	654,448	650,860
Supplies	6,981	7,696	7,820	7,820	7,820
Services & Other Charges	112,577	111,342	117,929	117,929	182,579
	865,141	**868,079**	**885,689**	**780,197**	**841,259**
Personnel Schedule					
City Engineer	1	1	1	1	1
Assistant Traffic Engineer	1	1	1	1	1
Civil Engineer	1	1	1	1	1
Assistant City Engineer	1	1	1	1	1
Traffic Engineer	1	1	1	1	-
Engineer Technician	1	1	-	-	-
CAD Operator	2	2	2	2	2
Secretary	1	1	1	1	1
Total Full-Time	**9**	**9**	**8**	**8**	**7**

(101-1133)

Engineering - Public Construction Inspection

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	385,615	421,317	431,164	432,201	426,721
Supplies	15,074	16,139	17,167	17,167	17,167
Services & Other Charges	6,287	5,960	6,375	6,880	6,880
Transfers & Reimbursement	9,756	9,895	10,077	10,077	10,556
	416,732	**453,312**	**464,783**	**466,325**	**461,324**
Personnel Schedule					
Chief Construction Inspector	1	1	1	1	1
Utility Franchise Inspector	1	1	1	1	1
Construction Inspector	4	4	4	4	4
Total Full-Time	**6**	**6**	**6**	**6**	**6**

(101-1141)

Building Inspection - Administration

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	123,242	127,322	130,906	130,767	135,379
Supplies	4,413	2,991	4,610	4,610	5,360
Services & Other Charges	4,566	5,979	5,068	5,068	5,068
	132,221	**136,293**	**140,584**	**140,445**	**145,807**
Personnel Schedule					
Building Official	1	1	1	1	1
Total Full-Time	**1**	**1**	**1**	**1**	**1**

(101-1142)

Building Inspection - Plan Check/Records/Permits

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	122,286	122,680	126,056	117,522	124,896
Supplies	-	-	-	-	650
Services & Other Charges	13,972	21,627	36,192	36,192	36,692
	136,258	**144,308**	**162,248**	**153,714**	**162,238**
Personnel Schedule					
Plans Examiner	1	1	1	1	1
Secretary	1	1	1	1	1
Total Full-Time	**2**	**2**	**2**	**2**	**2**

(101-1143)

Building Inspection - Private Construction Inspection

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	358,966	342,307	377,872	369,462	344,472
Supplies	7,757	5,138	8,652	9,047	10,852
Services & Other Charges	11,587	16,053	21,318	22,118	22,118
Transfers & Reimbursement	6,931	7,029	7,158	7,158	7,572
	385,240	**370,526**	**415,000**	**407,785**	**385,014**
Personnel Schedule					
Chief Building Inspector	1	1	1	1	1
Building Inspector	4	4	4	4	4
Total Full-Time	**5**	**5**	**5**	**5**	**5**

(101-1151)

FIRE PREVENTION

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	503,899	515,727	597,928	571,272	618,578
Supplies	19,769	16,627	24,143	24,143	24,143
Services & Other Charges	18,342	15,433	27,860	25,450	27,405
Transfers & Reimbursement	10,367	10,513	12,460	12,460	13,437
	552,376	**558,300**	**662,391**	**633,325**	**683,563**
Personnel Schedule					
Fire Marshal	1	1	1	1	1
Chief Fire Inspector	-	-	-	-	1
Fire Inspector	6	6	7	7	6
Total Full-Time	**7**	**7**	**8**	**8**	**8**

(101-1161)

Health & Code - Administration

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	214,888	216,890	272,750	284,457	296,954
Supplies	12,376	12,039	13,250	13,250	13,250
Services & Other Charges	1,850	2,224	3,500	4,300	4,300
	229,114	**231,152**	**289,500**	**302,007**	**314,504**

Personnel Schedule

Health and Code Manager	1	1	1	1	1
Secretary	2	2	3	3	3
Total Full-Time	**3**	**3**	**4**	**4**	**4**

(101-1162)

Health & Code - Inspections & Permits

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	299,227	315,601	321,100	292,336	302,881
Supplies	7,691	10,753	8,565	13,185	10,810
Services & Other Charges	9,756	7,733	15,605	10,805	10,605
Transfers & Reimbursement	4,642	4,708	4,795	4,795	5,072
	321,315	**338,795**	**350,065**	**321,121**	**329,368**

Personnel Schedule

Chief Sanitarian	1	1	1	1	1
Sanitarian	3	3	3	3	3
Total Full-Time	**4**	**4**	**4**	**4**	**4**

(101-1163)

Health & Code - Zoning & Code Inspections

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	405,775	418,961	433,814	421,978	448,037
Supplies	16,880	15,467	17,671	19,496	21,646
Services & Other Charges	28,978	30,600	32,096	33,396	35,700
Transfers & Reimbursement	7,989	8,102	8,251	8,251	8,728
	459,621	**473,130**	**491,832**	**483,121**	**514,111**

Personnel Schedule

Chief Code Enforcement Officer	1	1	1	1	1
Code Enforcement Officer	5	5	5	5	5
Total Full-Time	**6**	**6**	**6**	**6**	**6**

(101-1164)

Health & Code - Animal Control

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	449,341	464,120	489,900	482,578	511,745
Supplies	66,468	65,582	64,340	64,340	58,743
Services & Other Charges	23,157	28,680	27,875	40,410	45,210
Transfers & Reimbursement	10,406	11,408	11,598	12,198	12,819

	549,371	**569,790**	**593,713**	**599,526**	**628,517**
Personnel Schedule					
Animal Control Supervisor	1	1	1	1	1
Animal Control Field Supervisor	1	1	1	1	1
Animal Care Specialist	-	-	-	-	1
Animal Control Officer	6	6	6	6	5
Total Full-Time	**8**	**8**	**8**	**8**	**8**

(101-1165)

Health & Code - Animal Shelter

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	97,292	131,777	154,928	161,220	204,179
Supplies	17,514	25,612	28,274	33,409	36,429
Services & Other Charges	41,412	50,259	123,876	123,096	125,245
	156,218	**207,648**	**307,078**	**317,725**	**365,853**
Personnel Schedule					
Shelter Clerk	1	1	1	1	2
Kennel/Shelter Attendant	2	2	2	2	2
Total Full-Time	**3**	**3**	**3**	**3**	**4**

Grant Fund

(290-1121)

CDBG - Administration

GRANTS- COMM DEV GRANTS

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	3,172	-	-	-	-
Capital Outlay	82,440	-	-	-	-
	85,612	**-**	**-**	**-**	**-**

(298-1101)

PETFINDER.COM

GRANT FUND

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	906	425	-	-	-
	906	**425**	**-**	**-**	**-**

(298-1193)

ARRA-EECBG 913K

GRANT FUND

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Construction In Progress	419,559	282,253	-	-	-
	419,559	**282,253**	-	-	-

Crime Control/Prev District

(215-1143)

Building Inspections

Crime Control/Prev District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	9,610	60,188	4,805	-
Supplies	-	-	3,570	4,200	147
Services & Other Charges	-	-	2,150	2,210	-
Transfers & Reimbursement	-	15,000	1,910	3,535	-
	-	**24,610**	**67,818**	**14,750**	**147**
Personnel Schedule					
Building Inspector	-	1	1	1	1
Total Full-Time	**-**	**1**	**1**	**1**	**1**

(215-1163)

H&C-ZONING & CODE INSPEC.

Crime Control/Prev District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	24,031	114,675	148,694	177,903
Supplies	-	6,622	7,140	7,160	9,360
Services & Other Charges	-	-	4,300	5,770	8,705
Transfers & Reimbursement	-	-	3,819	3,819	5,383
	-	**30,653**	**129,934**	**165,443**	**201,351**
Personnel Schedule					
Code Inspector	-	2	2	2	2
Total Full-Time	**-**	**2**	**2**	**2**	**2**

Community Activities

(235-1165)

H&C - ANIMAL SHELTER

ANIMAL SHELTER DONATIONS

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	-	677	-	6,206	9,500
	-	**677**	**-**	**6,206**	**9,500**

Water & Sewer Fund

(402-1131)

ENGINEERING

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	100,216	80,258	102,934	74,254	101,398
Supplies	104	240	200	125	200
Services & Other Charges	1,757	2,432	2,575	2,647	2,695
Transfers & Reimbursement	-	-	514	514	393
	102,077	**82,930**	**106,223**	**77,540**	**104,686**
Personnel Schedule					
Civil Engineer	1	1	1	1	1
Total Full-Time	**1**	**1**	**1**	**1**	**1**

Objectives

FY 13-14

Priority: Provide a well developed and maintained infrastructure and meet demand for services.

Goal: Maintain adequate capacity in water/sewer systems

(11) Improve service delivery to customers by improving technology

(11) Develop an inventory of businesses required, by current code, to have oil and sand interceptors in FY 13/14 for possible retrofit program

Goal: Maintain an effective technology infrastructure

(11) Throughout FY 13/14 implement the New World software program throughout all divisions.

Goal: Ensure high quality plan review and inspection services

(11) Maintain the electronic plan review process and promote the process in order to meet goal of 30% of plans being reviewed electronically.

(11) Gain and maintain certifications for Building Inspectors in building codes including: mechanical, plumbing, electrical, property maintenance, energy and ADA.

(11) Conduct/perform quality plan reviews, maintenance inspections and construction inspections throughout 2012 -2013 with measurable rates including turn-around times, decreased submittal rates and documentation/standards.

Goal: Maintain facilities to meet service demand

(11) Provide in-house design, plan review, inspections and coordination of City construction projects.

(11) Develop utility infrastructure to foster revitalization of Old Town.

(11) Effectively communicate and coordinate with all departments involved in the revitalization of Old Town.

Priority: Control cost of service delivery.

Goal: Increase energy conservation measures

(11) Continue direction to electronic permitting systems

(11) Educate staff on Green Building standards and associated National, State and Local programs.

(11) Maintain/improve revenue base

(11) Throughout FY 13/14, enforce and regulate oil and gas well ordinance.

(11) Eliminate illegal bandit signs.

Priority: Maintain financial stability.

Goal: Maintain/improve revenue base

(11) Develop a comprehensive monthly activity report to meet the goals and objectives of the taxing district funding

Priority: Provide a community where citizens/visitors are safe and secure.

Goal: Involve the community more in safety and security

(11) Continue to provide staff support for the Ad Hoc Neighborhood Preservation Committee and implement committee recommendations as directed by City Council

FY 13-14

(11) Increase public awareness of services through marketing, meetings, etc.

(11) Improve partnerships with citizens.

(11) To implement or make available, certain public reports utilizing New World software in FY 13/14.

Goal: Improve neighborhood security in aging areas

(11) Continue the Single Family Rental Inspection Program.

(11) Focus on the Old Town area to gain substandard compliance

(11) Improve Nuisance code enforcement.

(11) Evaluate potential impacts to commercial properties along the DTCA corridors and I-35 and assist Economic Development on strategies to consider future use.

(11) Continue evaluating NET program results.

(11) Encourage residents/businesses to maintain their property.

(11) Evaluate neighborhoods for substandard building conditions.

(11) Establish a liaison with the Police Department to coordinate efforts in areas of the City needing code compliance

(11) Establish a list of legal non-conforming properties city-wide

(11) Develop a comprehensive list of vacant and substandard properties

(11) Develop and adopt, through City Council, a vacant building and foreclosure ordinance that requires those properties to register with the City

(11) Provide planning assistance to depressed properties to gain compliance

Goal: Ensure high compliance with community health and safety ordinances

(11) Throughout FY 13/14, maintain a compliance rate of 98% of commercial buildings for fire and life safety.

(11) Continue with Neighborhood Improvement Plan working with Code Enforcement to provide unified inspections of neighborhoods

(11) Throughout FY 13/14, maintain a quarterly compliance rate of 99% of all food establishments

(11) Throughout FY 13/14, maintain a compliance rate of 99% in multi-family units.

(11) Throughout FY 13/14 increase West Nile surveillance and abatement measures as necessary.

Priority: Meet transportation and transit needs.

Goal: Improve local thoroughfare system

(11) Complete design, obtain right-of-way and begin construction of Valley Ridge Boulevard from Mill Street to College Street.

(11) Complete design and obtain right-of-way for Windhaven Parkway at the KCS Railroad Crossing.

(11) Complete design and obtain right of way for Corporate Drive segments 2-5 (Railroad Street to east of Holford's Prairie Rd

(11) Continue implementing 2003 Bond Program.

(11) Continue to provide major intersection improvements to improve transportation services for the citizens of Lewisville.

Objectives

FY 13-14

Goal: Facilitate funding for full length of I35 corridor (I635 to SH380)

(11) Pursue funding alternatives for IH-35E Bridge Aesthetics initiatives.

(11) Continue with TxDot and other local entities regarding I-35 Managed Lanes Design – Build Project.

Goal: Increase re-development in other areas of the City.

(11) Assist TxDot in design review of conflicts and traffic impacts due to the closure of the existing bridge (FM 407), etc.

(11) Continue to work with Economic Development to develop an I-35E corridor redevelopment plan.

(11) Monitor progress and assist Innovative Transportation Solutions in the proposed Denton County TRIP-08 Bond Program.

Priority: Maintain a stable, high performance workforce.

Goal: Develop the organization

(11) Continue to gain certifications, improve processes and records management in the Building Inspection

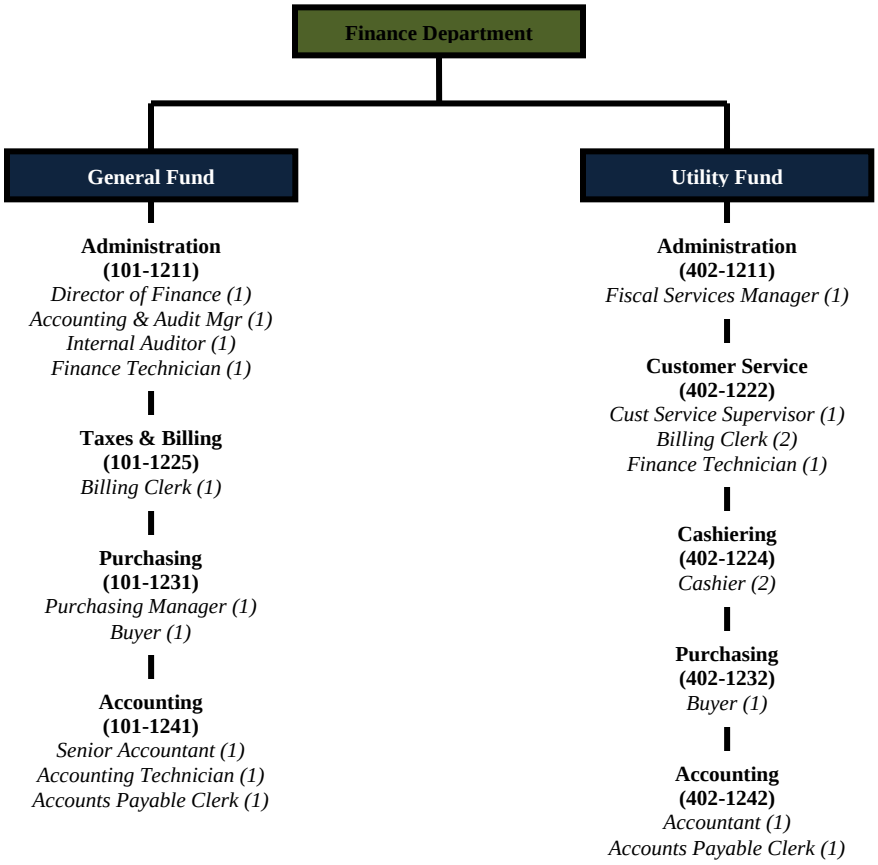
(11) Seek low-cost or no-cost training to develop continuing education/training that is more cost effective.

(11) Encourage and create internal promotional opportunities.

(11) Provide for advanced technical and leadership training in Fire Prevention.

Finance Department

Organizational Chart



Finance Department

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**20**	**20**	**20**	**20**	**20**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	1,461,182	1,508,019	1,568,870	1,567,213	1,618,865
Supplies	109,536	117,197	112,217	135,295	111,870
Services & Other Charges	623,074	553,717	591,318	587,361	583,547
Transfers & Reimbursement	1,682	1,966	5,962	6,303	6,489
	2,195,473	**2,180,900**	**2,278,367**	**2,296,172**	**2,320,771**

Performance Measures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
GFOA Certificate of Achievement for Financial Reporting.	Y	Y	Y	Y	Y
NPI's Achievement of Excellence in Procurement.	Y	Y	Y	Y	Y
General Obligation Bond Rating - Fitch	AAA	AAA	AAA	AAA	AAA
General Obligation Bond Rating - Standard and Poors.	AAA	AAA	AAA	AAA	AAA
Percent of payments via credit card.	23%	23.6%	23%	24%	24%
Percent of payments via lock box.	26.1%	24.2%	25%	24%	25%
Utility Debt Service Bond Rating - Standard and Poors.	AAA	AAA	AAA	AAA	AAA
Percent of payments via E-box and draft.	32.4%	32.5%	34%	35%	35%
Utility Debt Service Bond Rating - Fitch	AA+	AA+	AA+	AAA	AAA

Finance Department

General Fund

(101-1211)

ADMINISTRATION

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	429,965	449,397	463,735	463,006	478,640
Supplies	1,831	1,736	2,845	2,699	2,850
Services & Other Charges	9,452	9,530	11,484	11,378	11,023
Transfers & Reimbursement	1,682	1,682	3,123	3,464	4,311
	442,930	**462,344**	**481,187**	**480,547**	**496,824**
Personnel Schedule					
Director of Finance	1	1	1	1	1
Accounting & Audit Manager	1	1	1	1	1
Internal Auditor	1	1	1	1	1
Finance Technician	1	1	1	1	1
Total Full-Time	**4**	**4**	**4**	**4**	**4**
PT Executive Secretary	0.50	0.50	0.50	0.50	0.50
Total Part-Time	**0.50**	**0.50**	**0.50**	**0.50**	**0.50**

(101-1225)

Treasury & Collections - Taxes & Billing

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	46,998	47,877	50,040	50,026	52,274
Supplies	2,526	3,235	3,550	3,504	3,504
Services & Other Charges	282,952	273,496	293,523	291,108	290,890
	332,477	**324,608**	**347,113**	**344,638**	**346,668**
Personnel Schedule					
Billing Clerk	1	1	1	1	1
Total Full-Time	**1**	**1**	**1**	**1**	**1**

(101-1231)

PURCHASING

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	170,021	175,794	181,794	172,675	183,320
Supplies	336	495	650	780	650

Services & Other Charges	17,166	17,272	18,878	18,870	19,140
	187,523	**193,560**	**201,322**	**192,325**	**203,110**
Personnel Schedule					
Purchasing Manager	1	1	1	1	1
Buyer	1	1	1	1	1
Total Full-Time	**2**	**2**	**2**	**2**	**2**

(101-1241)

ACCOUNTING

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	179,047	182,572	179,666	191,635	185,590
Supplies	9,977	10,606	11,437	10,688	10,531
Services & Other Charges	106,727	82,569	85,744	85,744	87,099
	295,751	**275,747**	**276,847**	**288,067**	**283,220**
Personnel Schedule					
Senior Accountant	-	-	-	-	1
Accountant	1	1	1	1	-
Accounting Technician	1	1	1	1	1
Accounts Payable Clerk	1	1	1	1	1
Total Full-Time	**3**	**3**	**3**	**3**	**3**

Water & Sewer Fund

(402-1211)

ADMINISTRATION

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	136,969	141,506	158,583	160,268	165,243
Supplies	76	4,364	250	250	250
Services & Other Charges	4,698	4,755	6,110	5,974	6,091
Transfers & Reimbursement	-	284	2,839	2,839	2,178
	141,743	**150,908**	**167,782**	**169,331**	**173,762**
Personnel Schedule					
Fiscal Services Manager	1	1	1	1	1
Total Full-Time	**1**	**1**	**1**	**1**	**1**

(402-1222)

Treasury & Collections - Customer Service

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	218,504	230,539	237,130	236,997	246,052
Supplies	93,788	90,026	91,700	91,800	92,300
Services & Other Charges	31,105	28,057	34,665	33,045	29,354
	343,398	**348,622**	**363,495**	**361,842**	**367,706**
Personnel Schedule					
Customer Service Supervisor	1	1	1	1	1
Billing Clerk	2	2	2	2	2
Finance Technician	1	1	1	1	1
Total Full-Time	**4**	**4**	**4**	**4**	**4**

(402-1224)

Treasury & Collections - Cashiering

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	88,343	89,460	92,169	92,241	96,476
Supplies	563	5,442	1,135	24,924	1,135
Services & Other Charges	136,522	103,084	105,350	105,678	103,350
	225,428	**197,985**	**198,654**	**222,843**	**200,961**
Personnel Schedule					
Cashier	2	2	2	2	2
Total Full-Time	**2**	**2**	**2**	**2**	**2**

(402-1232)

Purchasing

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	57,809	60,029	62,218	62,119	64,843
Supplies	193	377	300	300	300
Services & Other Charges	7,389	7,527	7,638	7,638	7,988
	65,391	**67,933**	**70,156**	**70,057**	**73,131**
Personnel Schedule					
Buyer	1	1	1	1	1
Total Full-Time	**1**	**1**	**1**	**1**	**1**

ACCOUNTING

Water & Sewer Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	133,526	130,847	143,535	138,246	146,427
Supplies	246	917	350	350	350
Services & Other Charges	27,061	27,429	27,926	27,926	28,612
	160,833	**159,192**	**171,811**	**166,522**	**175,389**
Personnel Schedule					
Accountant	1	1	1	1	1
Accounts Payable Clerk	1	1	1	1	1
Total Full-Time	**2**	**2**	**2**	**2**	**2**

Objectives

FY 13-14

Priority: Control cost of service delivery.

Goal: Use technology in lieu of manpower when possible

(12) Continuous improvement in the efficiency of the procurement function.

Priority: Maintain financial stability.

Goal: Maintain/improve revenue base

(12) Adjust water/sewer storm water rates as needed to provide coverage and meet service demand.

(12) Continuous improvement in the efficiency of the Finance operations.

Goal: Improve bond ratings

(12) Provide value added financial services that strengthens and sustains the City's financial position.

Goal: Ensure effective internal control systems

(12) Protect against potential loss of City assets for theft, fraud, etc.

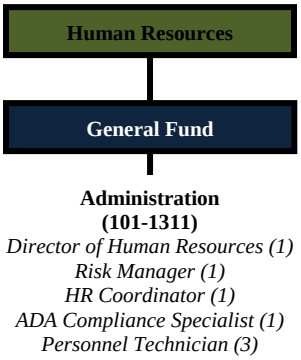
Priority: Maintain a stable, high performance workforce.

Goal: Develop the organization

(12) Develop staff to perform at optimum levels.

Human Resources

Organizational Chart



Human Resources

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**7**	**7**	**7**	**7**	**7**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	1,107,472	1,094,558	1,104,658	1,084,358	1,135,247
Supplies	19,866	20,177	18,277	22,277	19,277
Services & Other Charges	687,946	671,608	704,508	729,833	697,515
Transfers & Reimbursement	2,943	2,943	1,988	1,988	2,402
Claim Payments	1,163,740	423,808	770,300	777,614	774,400
Capital Outlay	16,375	-	-	-	-
	2,998,342	**2,213,094**	**2,599,731**	**2,616,070**	**2,628,841**

Performance Measures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Number of vehicle related accidents per 100,000 miles driven.	5.7	5	6	6	6
Cost of vehicle accident loss to overall assessed value.	.56%	.64%	.50	.40	.45
Average number of worker days lost due to injuries per 100 FTE's	.12	.09	.10	.15	.15
Cost of worker's compensation claims per 100 employees.	$58,000	$55,000	$60,000	$65,000	$60,000
Number of worker's compensation claims per 100 employees.	20	21	18	18	18
Total cost of accidents per 100,000 miles driven.	$2600	$2700	$3000	$2000	$2500
Average days lost due to non-FMLA sick leave	4	6	5	5	5
Employee benefits as a percent of total wages.	.33%	.35%	.35%	.35%	.35%
Ratio of Human Resource FTEs to 100 FTEs.	1.03	1.07	1.07	1.11	1.11
Full-time employee turnover rate.	6%	7.5%	7%	10%	9%
Average number of days to complete an external competitive recruitment process.	53 days	58 days	55 days	60 days	55 days

Human Resources

General Fund

(101-1311)

ADMINISTRATION

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	588,513	584,416	605,658	592,672	636,247
Supplies	19,866	20,177	18,277	22,277	19,277
Services & Other Charges	70,305	74,437	91,274	89,229	84,503
Transfers & Reimbursement	2,943	2,943	1,988	1,988	2,402
	681,626	**681,972**	**717,197**	**706,166**	**742,429**
Personnel Schedule					
Director of Human Resources	1	1	1	1	1
Risk Manager	1	1	1	1	1
HR Coordinator	1	1	1	1	1
ADA Compliance Specialist	1	1	1	1	1
Personnel Tech	3	3	3	3	3
Total Full-Time	**7**	**7**	**7**	**7**	**7**

Insurance Risk Fund

(535-1331)

WORKERS COMPENSATION

Insurance Risk Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	120,949	108,870	120,000	112,686	120,000
Services & Other Charges	-	62,940	25,000	29,800	25,000
Claim Payments	746,120	72,234	296,500	303,814	340,000
	867,069	**244,044**	**441,500**	**446,300**	**485,000**

(535-1332)

EMPLOYEE BENEFIT

Insurance Risk Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	21,109	22,916	22,000	22,000	22,000
	21,109	**22,916**	**22,000**	**22,000**	**22,000**

(535-1333)

LIABILITY & CASUALTY

Insurance Risk Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	493,319	465,723	503,000	525,480	503,000
Claim Payments	58,620	49,074	105,000	105,000	105,000
Capital Outlay	16,375	-	-	-	-
	568,314	**514,797**	**608,000**	**630,480**	**608,000**

(535-1336)

LIFE INSURANCE

Insurance Risk Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	315,914	314,207	275,000	275,000	275,000
	315,914	**314,207**	**275,000**	**275,000**	**275,000**

(535-1337)

LONG-TERM DISABILITY

Insurance Risk Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	65,346	65,898	75,000	75,000	75,000
	65,346	**65,898**	**75,000**	**75,000**	**75,000**

(535-1338)

UNEMPLOYEMENT BENEFIT

Insurance Risk Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	16,751	21,168	29,000	29,000	29,000
	16,751	**21,168**	**29,000**	**29,000**	**29,000**

(535-1369)

Other

Insurance Risk Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	2,232	2,272	2,182	2,272	1,960
	2,232	**2,272**	**2,182**	**2,272**	**1,960**

Health Insurance Trust Fund

(614-1311)

ADMINISTRATION

Health Insurance Trust Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	100,982	43,320	61,052	61,052	61,052
	100,982	**43,320**	**61,052**	**61,052**	**61,052**

OPEB Liability Trust Fund

(616-1311)

ADMINISTRATION

OPEB Liability Trust Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Health Claims	359,000	302,500	368,800	368,800	329,400
	359,000	**302,500**	**368,800**	**368,800**	**329,400**

Objectives

FY 13-14

Priority: Provide a well developed and maintained infrastructure and meet demand for services.

Goal: Improve street, sidewalk, alley and utility line condition ratings

(13) Assure ADA access to all City Fire Stations.

Priority: Maintain a stable, high performance workforce.

Goal: Improve quality of job candidates

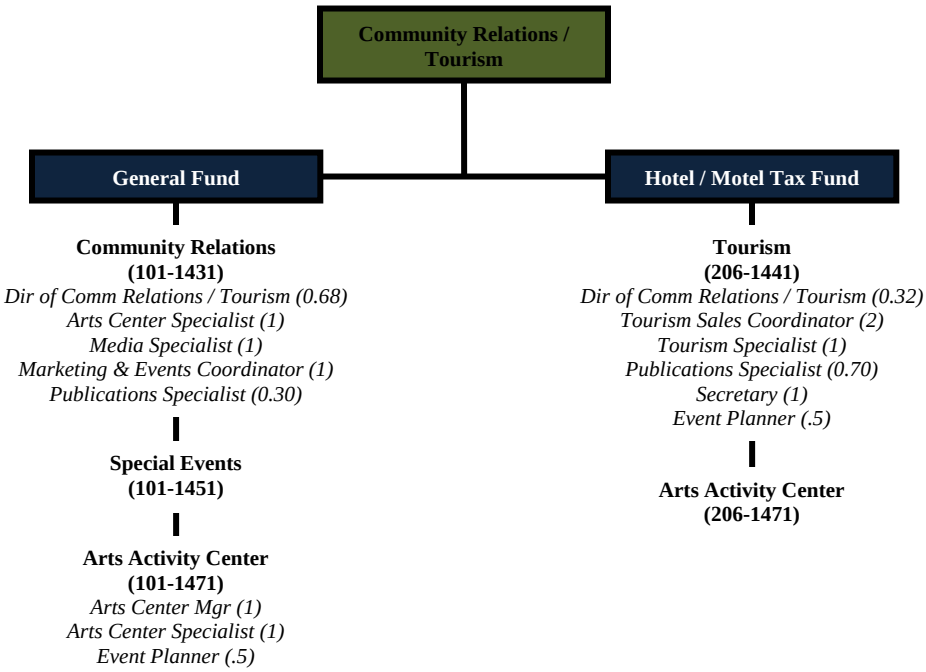
(13) To provide adequate funding for the Comprehensive Group Medical Plan.

Goal: Develop the organization

(13) To create a position to manage the overall Benefit Program.

Community Relations / Tourism

Organizational Chart



Comm Relations / Tourism

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**11**	**11**	**12**	**12**	**12**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	840,158	911,524	1,002,281	1,013,655	1,102,728
Supplies	53,225	46,345	94,962	92,148	128,393
Services & Other Charges	941,942	1,075,530	1,367,458	1,409,454	1,398,670
Transfers & Reimbursement	7,463	7,358	3,648	1,504,428	4,666
Capital Outlay	99,740	12,905	130,000	130,000	180,000
	1,942,528	**2,053,663**	**2,598,349**	**4,149,685**	**2,814,457**

Performance Measures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Qualified visitation leads distributed to area hoteliers for consideration.	27	51	50	-	50
Visitor packets distributed monthly through the Visitor Information Center.	3275	2169	3000	-	3000
Attendees rating city events as "good" or "excellent"	97%	97%	95%	95%	95%
Total number of individual events booked at the MCL Grand.	-	-	300	300	300
Total number of visitors to the MCL Grand (including events, classes, tours and clients).	-	-	50000	50000	50000
Total number of confirmed room-nights booked at local hotels as a result of sports events recruited and serviced by CVB sales staff.	-	-	5000	5000	5000

Comm Relations / Tourism

General Fund

(101-1431)

Community Relations

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	337,386	262,481	271,475	269,806	340,322
Supplies	2,120	3,256	3,750	3,310	5,520
Services & Other Charges	10,564	6,794	8,762	12,484	9,354
Transfers & Reimbursement	7,463	7,358	1,902	2,090	2,921
	357,533	**279,889**	**285,889**	**287,690**	**358,117**
Personnel Schedule					
Director of Comm Relations & Tourism	0.68	0.68	0.68	0.68	0.68
Marketing & Events Manager	1	1	1	1	-
Marketing & Events Coordinator	-	-	-	-	1
Arts Center Specialist	1	1	1	1	1
Media Specialist	1	1	1	1	1
Publications Specialist	0.30	0.30	0.30	0.30	0.30
Total Full-Time	**3.98**	**3.98**	**3.98**	**3.98**	**3.98**

(101-1451)

Special Events

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	-	-	36,500	36,500	36,500
	-	**-**	**36,500**	**36,500**	**36,500**

(101-1471)

ARTS ACTIVITY CENTER

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	154,450	245,891	279,544	277,995	286,693
Supplies	17,794	25,539	23,180	23,280	23,400
Services & Other Charges	66,028	103,937	109,917	106,688	109,257
Transfers & Reimbursement	-	-	88	564	850
	238,272	**375,366**	**412,729**	**408,527**	**420,200**

Personnel Schedule					
Arts Center Manager	1	1	1	1	1
Event Planner	-	-	0.50	0.50	0.50
Arts Center Specialist	1	1	1	1	1
Total Full-Time	**2**	**2**	**2.50**	**2.50**	**2.50**

Hotel / Motel Tax Fund

(206-1431)

Community Relations

Hotel / Motel Tax Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	-	-	-	-	6,090
	-	**-**	**-**	**-**	**6,090**

(206-1441)

Tourism

Hotel / Motel Tax Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	347,839	383,107	401,268	397,636	413,338
Supplies	7,107	5,778	7,752	8,246	8,443
Services & Other Charges	301,637	167,194	282,993	308,690	257,806
Transfers & Reimbursement	-	-	1,570	1,501,686	895
	656,583	**556,079**	**693,583**	**2,216,258**	**680,482**

Personnel Schedule					
Dir Of Comm Relations & Touris	0.32	0.32	0.32	0.32	0.32
Tourism Sales Coordinator	2	2	2	2	2
Event Planner	-	-	0.50	0.50	0.50
Publications Specialist	0.70	0.70	0.70	0.70	0.70
Tourism Specialist	1	1	1	1	1
Secretary	1	1	1	1	1
Total Full-Time	**5.02**	**5.02**	**5.52**	**5.52**	**5.52**

(206-1451)

Special Events

Hotel / Motel Tax Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	13,954	8,221	24,580	23,659	24,580
Services & Other Charges	308,415	331,825	361,490	361,490	419,542
Capital Outlay	14,960	-	-	-	-
	337,329	**340,046**	**386,070**	**385,149**	**444,122**

(206-1461)

Arts

Hotel / Motel Tax Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	-	-	18,120	568
Services & Other Charges	154,831	154,825	154,831	164,831	168,400
	154,831	**154,825**	**154,831**	**182,951**	**168,968**

(206-1471)

ARTS ACTIVITY CENTER

Hotel / Motel Tax Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	484	238	26,687	26,687	26,652
Supplies	5,560	-	-	-	21,250
Services & Other Charges	59,174	46,003	62,065	65,928	67,892
Transfers & Reimbursement	-	-	88	88	-
	65,217	**46,241**	**88,840**	**92,703**	**115,794**

Recreation Activity Fund

(210-1471)

ARTS ACTIVITY CENTER

Recreation Activity Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	-	999	2,000	2,000	2,000
	-	**999**	**2,000**	**2,000**	**2,000**

PEG Programming Fund

(211-1431)

Community Relations

PEG Programming Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	-	-	30,000	29,953	40,000
Services & Other Charges	-	-	18,000	18,047	18,100
Capital Outlay	-	-	130,000	130,000	180,000
	-	**-**	**178,000**	**178,000**	**238,100**

(220-1451)

Special Events

Community Activities

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	-	16	1,700	1,700	-
Services & Other Charges	-	145,809	214,000	214,000	183,771
	-	**145,825**	**215,700**	**215,700**	**183,771**

(220-1471)

ARTS ACTIVITY CENTER

Community Activities

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	19,808	23,307	23,411	35,155
Supplies	-	2,537	2,000	-	3,200
Services & Other Charges	-	119,143	118,900	120,796	121,958
Capital Outlay	-	12,905	-	-	-
	-	**154,393**	**144,207**	**144,207**	**160,313**
Personnel Schedule					
Attendant	-	-	-	-	0.50
Total Part-Time	**-**	**-**	**-**	**-**	**0.50**

(240-1471)

ARTS ACTIVITY CENTER

GRAND PIANO DONATIONS

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	6,690	-	-	-	-
Services & Other Charges	41,294	-	-	-	-
Capital Outlay	84,780	-	-	-	-
	132,764	**-**	**-**	**-**	**-**

Objectives

FY 13-14

Priority: Provide a well developed and maintained infrastructure and meet demand for services.

Goal: Maintain staffing and service levels that match community expectations

(14) Use existing and emerging communication outlets to keep residents informed about city projects and programs, and to actively solicit input from residents.

Priority: Maintain financial stability.

Goal: Maintain/improve revenue base

(14) Attract corporate, leisure and sports visitors to Lewisville hotels, meeting facilities and retail establishment.

Priority: Provide opportunities for cultural/recreational activities for residents and visitors.

Goal: Increase opportunities for recreation oriented visitation

(14) Develop ongoing and special programs at the Lewisville Center for the Creative Arts for both residents and

(14) Expand the size, quality and marketability of the Western Days festival.

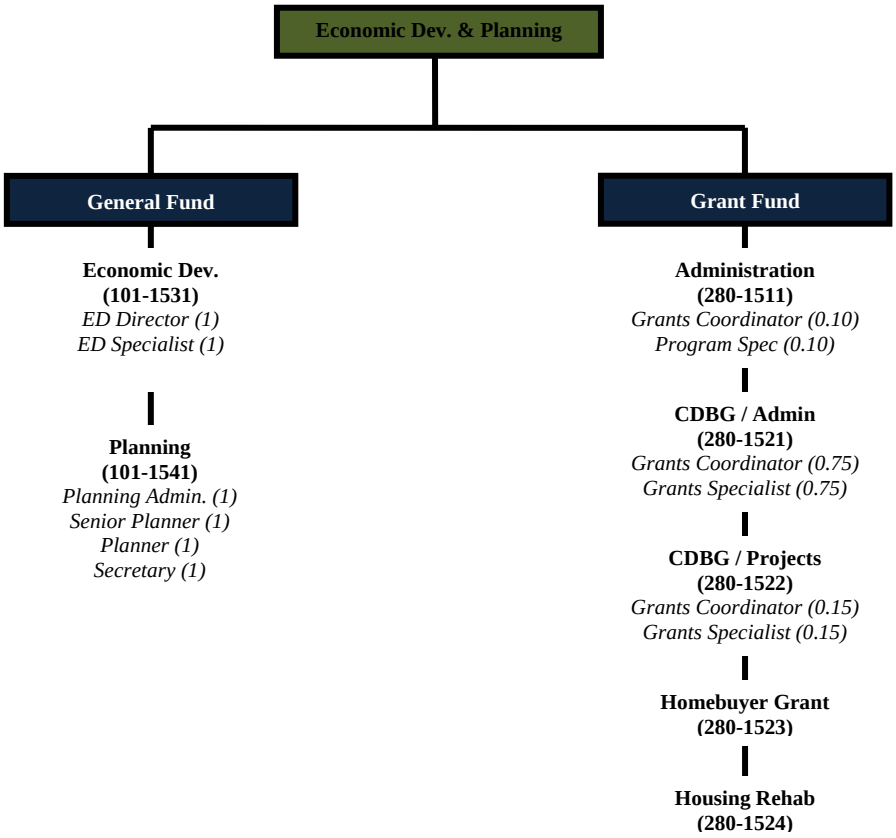
Priority: Maintain a stable, high performance workforce.

Goal: Develop the organization

(14) Be actively involved in professional organizations that support city operations or provide input to state and federal agencies on city priorities.

Economic Development & Planning

Organizational Chart



Economic Develop/Planning

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**8**	**8**	**8**	**8**	**8**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	642,306	674,541	731,940	729,705	760,877
Supplies	7,441	9,592	7,666	23,726	8,180
Services & Other Charges	165,864	236,980	356,899	285,369	62,677
Transfers & Reimbursement	25,135	45,796	31,382	31,187	30,747
Block Grants	431,191	319,911	454,175	1,164,550	423,399
	1,271,936	**1,286,820**	**1,582,062**	**2,234,537**	**1,285,880**

Performance Measures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Number of Economic Development proposals generated	48	50	60	48	60
Average number of days required for plan review	-	7	7	8	8
Number of developer meetings conducted	50	100	100	126	130
Number of families assisted in 1st Time Homebuyer Class	5	9	10	9	10
Number of people attend the First Time Homebuyer classes	186	175	150	150	160
Number of zoning cases processed	15	11	13	14	15
Number of plats processed	26	29	35	22	25
Number of site plans processed	26	41	45	40	30
Number of Old Town Design Cases reviewed	23	24	25	32	28
Percent of ED Agreements in compliance	98%	100%	100%	100%	100%
Number of board meetings conducted (ZBOA, P&Z, OTDRC, BAC)	-	37	42	46	45
Number of special projects conducted	-	-	-	-	5
Number of zoning verification letters provided	-	-	100	94	100
Number of Lead Response packets provided to companies	-	-	-	-	36

Economic Develop/Planning

General Fund

(101-1531)

ECONOMIC DEVELOPMENT

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	244,466	222,011	249,412	253,196	257,016
Supplies	4,453	4,118	2,400	2,600	2,650
Services & Other Charges	69,641	33,560	32,728	40,956	32,356
Transfers & Reimbursement	-	-	2,050	2,118	1,878
	318,559	**259,690**	**286,590**	**298,870**	**293,900**
Personnel Schedule					
Economic Development Director	1	1	1	1	1
Economic Development Specialist	1	1	1	1	1
Total Full-Time	**2**	**2**	**2**	**2**	**2**

(101-1541)

PLANNING

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	241,715	297,630	307,616	302,281	332,807
Supplies	1,619	4,258	2,836	2,700	2,900
Services & Other Charges	3,228	4,408	7,938	10,738	7,960
Transfers & Reimbursement	23,575	45,796	27,910	27,910	27,910
	270,137	**352,092**	**346,300**	**343,629**	**371,577**
Personnel Schedule					
Planning Administrator	1	1	1	1	1
Senior Planner	1	1	1	1	1
Planner	1	1	1	1	1
Secretary	1	1	1	1	1
Total Full-Time	**4**	**4**	**4**	**4**	**4**

Grant Fund

(280-1511)

CDBG MATCH FROM GEN. FUND

GRANTS - CDBG

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	18,287	17,228	18,565	18,546	19,050

Supplies	438	244	180	186	180
Services & Other Charges	5,653	42,073	9,383	9,383	8,999
	24,378	**59,545**	**28,128**	**28,115**	**28,229**
Personnel Schedule					
Grants Coordinator	0.10	0.10	0.10	0.10	0.10
Program Specialist	0.10	0.10	0.10	0.10	0.10
Total Full-Time	**0.20**	**0.20**	**0.20**	**0.20**	**0.20**

(280-1521)

CDBG GRANT ADMINISTRATION

GRANTS - CDBG

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	115,628	92,062	98,945	99,564	105,754
Supplies	931	972	1,150	1,050	2,450
Services & Other Charges	10,265	18,904	11,300	11,044	13,114
Transfers & Reimbursement	-	-	1,422	1,159	851
	126,824	**111,937**	**112,817**	**112,817**	**122,169**
Personnel Schedule					
Grants Coordinator	0.75	0.75	0.75	0.75	0.75
Program Specialist	0.75	0.75	0.75	0.75	0.75
Total Full-Time	**1.50**	**1.50**	**1.50**	**1.50**	**1.50**
Administrative Intern	0.50	0.50	0.50	0.50	0.50
Total Part-Time	**0.50**	**0.50**	**0.50**	**0.50**	**0.50**

(280-1522)

CDBG PROJECTS

GRANTS - CDBG

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Block Grants	323,340	319,911	454,175	1,164,550	423,399
	323,340	**319,911**	**454,175**	**1,164,550**	**423,399**
Personnel Schedule					
Grants Coordinator	0.15	0.15	0.15	0.15	0.15
Grants Specialist	0.15	0.15	0.15	0.15	0.15
Total Full-Time	**0.30**	**0.30**	**0.30**	**0.30**	**0.30**

(280-1523)

1ST TIME HOMEBUYERS GRANT

GRANTS - CDBG

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	17,094	20,198	21,505	21,481	22,059
Services & Other Charges	135	135	158	158	158
Transfers & Reimbursement	-	-	-	-	108
	17,229	**20,333**	**21,663**	**21,639**	**22,325**

(280-1524)

HOUSING REHABILITATION

GRANTS - CDBG

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	5,116	17,569	23,697	23,677	24,191
Services & Other Charges	-	90	90	90	90
	5,116	**17,659**	**23,787**	**23,767**	**24,281**

(298-1551)

EPA-PETROLEUM ASSESSMENT

GRANT FUND

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	2,245	6,100	5,480	-
Supplies	-	-	550	8,595	-
Special Services Other	48,817	16,574	130,858	111,000	-
	48,817	**18,820**	**137,508**	**125,075**	**-**

(298-1552)

EPA-HAZARDOUS MATERIALS

GRANT FUND

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	2,246	6,100	5,480	-
Supplies	-	-	550	8,595	-
Special Services Other	17,984	61,851	164,444	102,000	-
	17,984	**64,097**	**171,094**	**116,075**	**-**

(298-1594)

ACCRA

GRANT FUND

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	3,352	-	-	-
Special Services Other	7,120	32,938	-	-	-
Block Grants	107,851	-	-	-	-

114,971	**36,290**	**-**	**-**	**-**

Waters Ridge PID Fund

(217-1531)

ECONOMIC DEVELOPMENT

Waters Ridge PID Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	3,020	-	-	-	-
Transfers & Reimbursement	1,560	-	-	-	-
	4,580	**-**	**-**	**-**	**-**

Community Activities

(220-1531)

ECONOMIC DEVELOPMENT

Community Activities

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	-	26,446	-	-	-
	-	**26,446**	**-**	**-**	**-**

Objectives

FY 13-14

Priority: Provide a well developed and maintained infrastructure and meet demand for services.

Goal: Improve street, sidewalk, alley and utility line condition ratings

(15) Implement CDBG-funded Neighborhood Improvement Projects

Goal: Maintain staffing and service levels that match community expectations

(15) Partner with Non-Profit Organizations to Provide Social Services and Address Quality of Life Issues

(15) Coordinate Fair Housing Education Activities

Priority: Control cost of service delivery.

Goal: Use technology in lieu of manpower when possible

(15) Increase capabililty and utilization of the Economic Development website

Priority: Develop the Citys economic base and improve aging/substandard areas.

Goal: Improve the appearance of aging neighborhoods

(15) Work with 2025 Vision Plan Committees to develop guidelines for improving aging neighborhoods

(15) Explore Creation of a Community Development Corporation

Goal: Increase investment in Old Town

(15) Review and implement changes to the Old Town Development Ordinance and General Development Ordinance to achieve higher quality design

(15) Aggressively pursue developers and development opportunities in Old Town

(15) Continue HUD-funded Housing Rehabilitation Projects and pursue grant opportunities for HOME housing reconstruction in Old Town.

Goal: Increase re-development in other areas of the city

(15) Maintain a positive business environment

(15) Market Lewisville at various events and forums to create development opportunities

(15) Continue Marketing for First-time Homebuyer Program

Goal: Reduce the impacts of retail competition and I-35 expansion

(15) Implement the recommendations of the I-35 Plan by introducing policies to expedite redevelopment

Goal: Stimulate retail development (existing shopping centers)

(15) Partner with developers and shopping center owners to improve the appearance of existing shopping centers

Priority: Maintain a stable, high performance workforce.

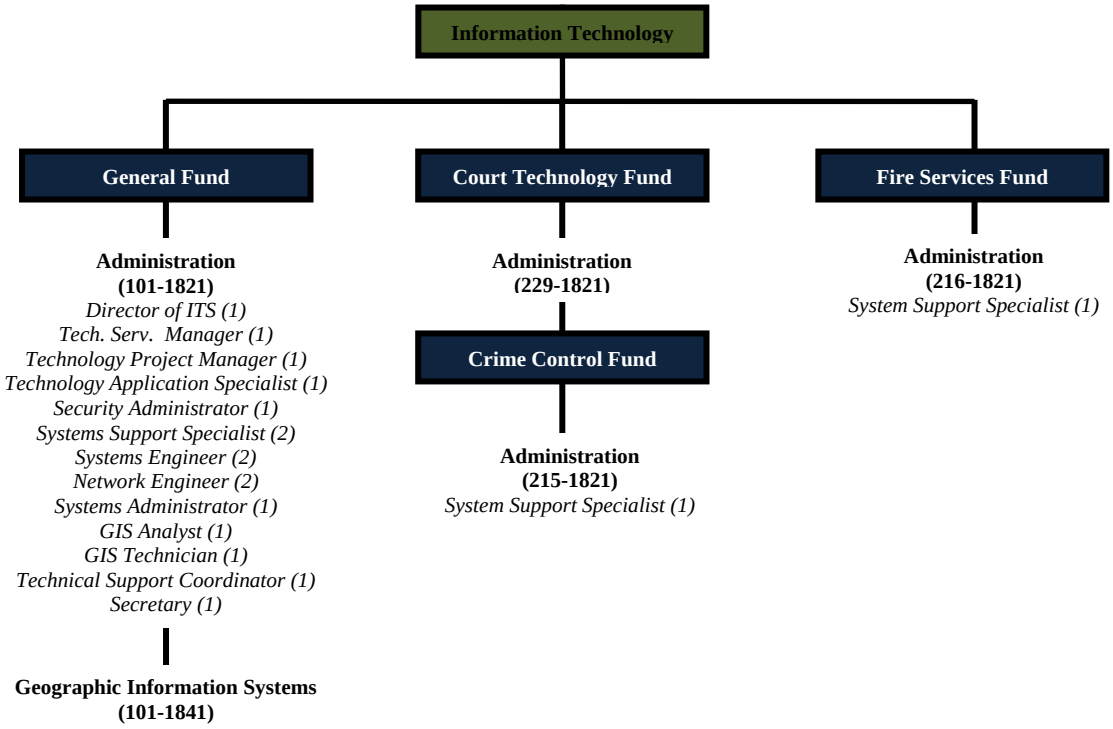
Goal: Develop the organization

(15) Provide training opportunities for young staff members to increase responsibility and improve productivity

(15) Look for cost-effective ways to manage workload and projects including staffing needs

Information Technology

Organizational Chart



INFORMATION TECHNOLOGY

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**16**	**17**	**17**	**17**	**18**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	1,437,036	1,592,564	1,676,573	1,633,149	1,771,818
Supplies	10,539	6,398	4,400	4,350	4,350
Services & Other Charges	387,174	358,643	376,896	360,440	484,129
Transfers & Reimbursement	132,729	126,450	45,688	45,912	46,942
	1,967,477	**2,084,055**	**2,103,557**	**2,043,851**	**2,307,239**

Performance Measures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
On-going costs eliminated by internally developed solutions	-	-	5000	5000	5000
Percentage of addresses in city applications linked to master address table	-	-	10%	75%	90%
Percentage of non-public safety application up time	-	-	95%	95%	95%
Percentage of non-public safety work orders finished by expected completion date	-	-	80%	85%	85%
Average response time call back to requestor	-	-	6/hr	6/hr	6/hr
Percentage of core network up time	-	-	99%	99%	-
Percentage of Public Safety Application up time	-	-	99%	99%	99%
Percentage of Public Safety work orders finished by expected completion date	-	90%	80%	90%	100%
Percentage of Public Safety work orders compared to previous year	-	-	100%	100%	100%
Number of Public Safety fleet computer systems operational monthly	-	70	70	70	70
Average response time call back to Public Safety requestor	-	1/hr	4/hr	4/hr	4/hr

Information Technology

General Fund

(101-1821)

ADMINISTRATION

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	1,175,512	1,570,330	1,604,392	1,561,358	1,626,114
Supplies	8,716	6,398	4,400	4,350	4,350
Services & Other Charges	335,321	356,062	376,896	360,440	483,679
Transfers & Reimbursement	92,729	86,450	5,688	5,912	6,194
	1,612,279	**2,019,240**	**1,991,376**	**1,932,060**	**2,120,337**
Personnel Schedule					
Director of ITS	1	1	1	1	1
Technology Services Manager	1	1	1	1	1
Technology Project Manager	1	1	1	1	1
Technology Application Spec.	1	1	1	1	1
Security Administrator	1	1	1	1	1
System Support Specialist	2	2	2	2	2
Systems Engineer	2	2	2	2	2
Network Engineer	2	2	2	2	2
Systems Administrator	1	1	1	1	1
GIS Analyst	1	1	1	1	1
GIS Technician	1	1	1	1	1
Technical Support Coordinator	1	1	1	1	1
Secretary	1	1	1	1	1
Total Full-Time	**16**	**16**	**16**	**16**	**16**
Administrative Intern II	2	2	2	2	2
Total Part-Time	**2**	**2**	**2**	**2**	**2**

(101-1841)

Geographical Information Systems (GIS)

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	261,523	-	-	-	-
Supplies	1,822	-	-	-	-
Services & Other Charges	51,853	2,581	-	-	-
	315,198	**2,581**	**-**	**-**	**-**

Crime Control/Prev District

(215-1821)

ADMINISTRATION

Crime Control/Prev District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	22,235	72,181	71,791	74,674
Transfers & Reimbursement	-	-	-	-	284
	-	**22,235**	**72,181**	**71,791**	**74,958**
Personnel Schedule					
System Support Specialist	-	1	1	1	1
Total Full-Time	**-**	**1**	**1**	**1**	**1**

Fire Services District

(216-1821)

ADMINISTRATION

Fire Services District

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	-	-	-	-	71,030
Services & Other Charges	-	-	-	-	450
Transfers & Reimbursement	-	-	-	-	464
	-	**-**	**-**	**-**	**71,944**
Personnel Schedule					
System Support Specialist	-	-	-	-	1
Total Full-Time	**-**	**-**	**-**	**-**	**1**

Municipal Court Technology Fund

(229-1821)

ADMINISTRATION

Municipal Court Technology Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Transfers & Reimbursement	40,000	40,000	40,000	40,000	40,000
	40,000	**40,000**	**40,000**	**40,000**	**40,000**

Objectives

FY 13-14

Priority: Provide a well developed and maintained infrastructure and meet demand for services.

Goal: Maintain an effective technology infrastructure

(18) Improve Internal Information Access

(18) Implement technology systems that will improve information, storage, and reporting requirements for the organizations technology needs.

Goal: Maintain staffing and service levels that match community expectations

(18) Provide knowledgeable support staff to support organizations needs.

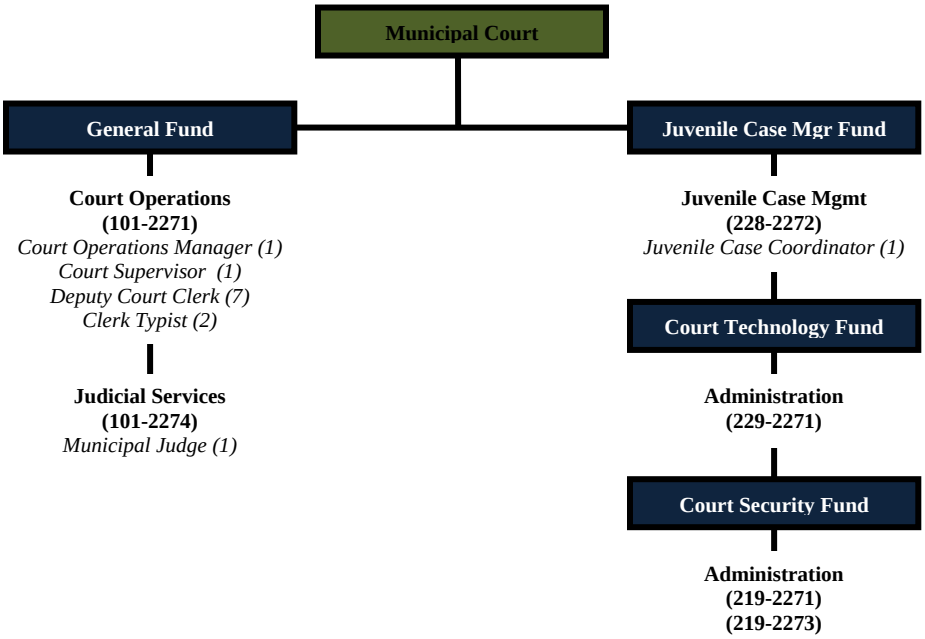
Priority: Control cost of service delivery.

Goal: Use technology in lieu of manpower when possible

(18) Implement technology systems that will improve information sharing requirements for the organizations technology needs.

Municipal Court

Organizational Chart



Municipal Court

Personnel

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Full-Time	**13**	**13**	**13**	**13**	**13**

Total Department Expenditures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	841,428	898,363	887,679	863,089	918,814
Supplies	21,721	18,254	20,150	19,314	18,030
Services & Other Charges	88,737	92,156	109,583	105,351	105,958
Transfers & Reimbursement	67,184	52,651	55,271	55,307	56,389
Capital Outlay	13,916	-	-	-	-
	1,032,987	**1,061,423**	**1,072,683**	**1,043,061**	**1,099,191**

Performance Measures

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Total Case Processings per Court Employee (Filed Cases+Disposed Cases+Warrants Issued/Clerks)	4984	5086	6,100	5,250	5,200
Percent of warrants cleared (Warrants Served/Warrants Issued)	62%	89%	85%	86%	92%
Percent of case dispositions during year of filing (Disposed Cases/Filed Cases)	79%	108%	98%	96%	96%
Average fine & costs collected per case disposed (Collections/Disposed Cases)	$192.00	$204.00	$160.00	$223.00	$220.00
Percent of cases disposed within 180 days of filing	90%	92%	90%	92%	90%
Non Cash Credit Ordered (Community Serve & Jail Credit)	$647,003	$499,648	$520,000	$475,000	$445,000
Total Warrants Issued	6184	6979	7,200	7,400	7,350
Total cases filed	24,270	25,416	28,750	26,000	24,550

Municipal Court

General Fund

(101-2271)

COURT OPERATIONS

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	570,936	615,059	618,463	605,469	641,482
Supplies	13,710	13,381	14,300	13,800	13,451
Services & Other Charges	45,528	40,708	45,813	44,781	43,531
Transfers & Reimbursement	-	-	-	-	239
	630,173	**669,148**	**678,576**	**664,050**	**698,703**
Personnel Schedule					
Court Operations Manager	1	1	1	1	1
Court Supervisor	1	1	1	1	1
Deputy Court Clerk	7	7	7	7	7
Clerk Typist	2	2	2	2	2
Total Full-Time	**11**	**11**	**11**	**11**	**11**
PT Clerk Typist	1	1	1	1	1
Total Part-Time	**1**	**1**	**1**	**1**	**1**

(101-2272)

Teen Court

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Supplies	1,111	-	-	-	-
Services & Other Charges	1,024	-	-	-	-
	2,135	**-**	**-**	**-**	**-**

(101-2274)

JUDICIAL SERVICES

General Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	194,787	203,829	209,003	198,322	214,532
Services & Other Charges	2,545	1,804	1,985	1,985	1,985
	197,333	**205,633**	**210,988**	**200,307**	**216,517**

Personnel Schedule

Municipal Judge	1	1	1	1	1
Total Full-Time	**1**	**1**	**1**	**1**	**1**
Alternate Municipal Judge	0.28	0.28	0.28	0.28	0.28
Total Part-Time	**0.28**	**0.28**	**0.28**	**0.28**	**0.28**

Municipal Court Security Fund

(219-2271)

Training - Court Operations

Municipal Court Security Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Services & Other Charges	21,235	20,055	26,100	21,600	26,100
	21,235	**20,055**	**26,100**	**21,600**	**26,100**

(219-2273)

Training - Warrant Officers

Municipal Court Security Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Transfers & Reimbursement	38,901	33,513	33,513	33,513	33,513
	38,901	**33,513**	**33,513**	**33,513**	**33,513**

Juvenile Case Manager Fund

(228-2272)

Juvenile Case Mgmt

Juvenile Case Manager Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	55,330	57,966	60,213	59,298	62,800
Supplies	-	1,004	1,850	1,550	615
Services & Other Charges	645	1,980	1,685	1,685	1,185
Transfers & Reimbursement	25,000	17,438	17,438	17,438	17,438
	80,976	**78,388**	**81,186**	**79,971**	**82,038**

Personnel Schedule

Juvenile Case Coordinator	1	1	1	1	1
Total Full-Time	**1**	**1**	**1**	**1**	**1**

Municipal Court Technology Fund

(229-2271)

COURT OPERATIONS

Municipal Court Technology Fund

	2010-2011 Actual	2011-2012 Actual	2012-2013 Budget	2012-2013 Revised	2013-2014 Adopted
Personal Services	20,374	21,509	-	-	-
Supplies	6,901	3,868	4,000	3,964	3,964
Services & Other Charges	17,760	27,610	34,000	35,300	33,157
Transfers & Reimbursement	3,283	1,700	4,320	4,356	5,199
Capital Outlay	13,916	-	-	-	-
	62,234	**54,686**	**42,320**	**43,620**	**42,320**

Objectives

FY 13-14

Priority: Provide a well developed and maintained infrastructure and meet demand for services.

Goal: Maintain an effective technology infrastructure

(22) Continue development of on-lines court services.

(22) Expand deployment of e-citations to all traffic officers.

(22) Expand the use of electronic signatures to other court documents to reduce processing times and improve accuracy.

(22) Deploy remote magistrate capabilities.

(22) Implement "partial payment" of fine option.

Priority: Control cost of service delivery.

Goal: Use technology in lieu of manpower when possible

(22) Develop e-mail noticiation process.

Priority: Maintain financial stability.

Goal: Maintain/improve revenue base

(22) Implement a Collection Improvement Plan that utilizes multiple vendors.

Priority: Provide a community where citizens/visitors are safe and secure.

Goal: Involve the community more in safety and security

(22) Expand Teen Court participation.

Goal: Provide necessary public safety facilities and equipment

(22) Replace Court Staff Workstations

Priority: Maintain a stable, high performance workforce.

Goal: Develop the organization

(22) Continue to encourage "Court Clerk Certification" of all deputy court clerks.

(22) Ensure compliance with judicial education requirements.

(22) Ensure compliance with juvenile case manager education requirements.

(22) Increase department participation in city-sponsored activities.

(22) Encourage staff participation in community outreach activities.

Capital Improvements Program

The Capital Improvement Program (CIP) is a financial plan for the development, design, and construction of major infrastructure improvements and projects in the City of Lewisville. Generally, the CIP encompasses expensive, non-recurring projects that have a multi-year life and may require financing. Projects include the construction of new buildings, reconstruction of existing structures, rehabilitation and new construction of streets, water and sewer lines, land purchases, and major equipment purchases. Projects are primarily funded through the sale of general obligation bonds, revenue bonds, interest earnings, impact fees, and available fund balances from the Hotel/Motel, General, Parks and Library Development, and Utility Funds. Budgets for continuing CIP projects are automatically rolled forward into the new fiscal year based on the September 30th balance available in the project, per the budget ordinance.

Medical Center of Lewisville Grand Theater

Planning for Capital Improvement Projects

CIP planning occurs on three levels.

- As outlined in the *Strategic Planning* section, the highest level of input is from citizens. The City is following the 2010 Plan, which emphasizes development of high quality neighborhoods, infrastructure, and facilities. A Blue Ribbon Bond Committee formed in 2002 considered the City's total need for non-utility capital projects and provided a prioritized list of projects and funding mechanisms. That process led to the passage of a $65.725 million dollar bond election on November 8, 2003.

  As we are nearing the end of the work on the 2010 plan, a new plan for the future is in the process. Vision 2025 is currently a focus of the City. Consultants, staff, Council, and citizens have been engaged in a visioning process for three months and will have a final Vision 2025 plan by April 2014. The basic question being answered is what do we want the City of Lewisville to look like in 2025? 20025is the City's 100th birthday. This plan will guide future capital improvements for the years to come.

- At the second level, the City Council annually reviews multi-year plans for water, sewer, streets, drainage, parks and library, and major equipment and technology. A copy of each of these multi-year plans is found in the *Strategic Planning* section of the budget document. The Council ratifies prioritized annual improvements based upon community feedback and considers the impact of increased debt on the City's overall tax rate. Upon review, Council approves yearly CIP allocations and adopts the annual tax rate and utility rates to support proposed debt payments.

- At the third level of capital planning, staff works continuously to maintain an evolving capital plan. Water and sewer system projects are identified through a long-range strategic process involving the City Manager's Office and all departments. Rehabilitation and new growth projects are identified and prioritized based on needs. Funding is identified and projects are organized based on limited annual dollars. Every option is considered in order to minimize funding impact on ratepayers. Projects are spaced over time in order to achieve maximum construction with minimum rate impact.

Funding for Capital Improvement Projects

General obligation bonds, as well as available balances from the General Fund, are used to fund buildings, roads, and other projects not associated with the water and sewer system. In FY 2013-14, $11,790,455 million was approved in the Operating budgets to transfer to the CIP for asphalt, concrete, screening walls, alleys ,sidewalk maintenance, water and sewer lines, and Inflow and Infiltration repairs.
Texas statutes do not prescribe a legal debt limit. However, Article XI, Section 5 of the Texas Constitution limits the total ad valorem tax rate for cities exceeding a population of 5,000 to $2.50 per $100 assessed valuation. As discussed in the *Budget Overview*, the combined tax rate, including debt, is $0.44021 per $100 assessed valuation, far beneath the prescribed ceiling.

Bond Election Authorization for Current Capital Projects

2003 General Obligation Bond Election	$65,875,000

On-Going Operating Impacts

While the City Council and staff scrutinize the impact of proposed debt on the total tax rate, equal attention is given to future operating costs that result from capital spending. Each project synopsis includes a portion for operating impact. The projects that have a known operating impact are noted here and included or anticipated to be included in the operating portion of the budget in future years. Also to be noted, operating costs, where applicable, have been included in the multi-year plans (i.e. technology plan) so that as we make the decision to fund capital improvements, we are aware of any on-going maintenance anticipated to be a result of those improvements.

In general, the City Council and staff have made a concerted effort to utilize any available excess revenue to fund capital projects. Management reviews capital project funding continually and is prepared to reduce capital transfers in the event of slower sales tax receipts or other economic shortfalls, throughout the fiscal year. In the operating budget for this year, new funding for capital items is shown in the Strategic Planning section along with their annual operating impacts.

Types of Capital Improvement Projects

For easier reference, projects are categorized according to the primary purpose of their creation.

Paving Projects	Traffic Signals
Water System Projects	Machinery & Equipment
Park Development	Drainage Projects
Sewer System Projects	Irrigation Projects
Building Construction	Utility Relocations
Land Acquisition	Other Miscellaneous Projects.
Technology Projects	

Project Details

The first page in the CIP section is a pie chart displaying all current capital projects by funding source. As you read through the following information, you will also see a summary sheet of all current capital

projects. This synopsis represents what each project is anticipated to cost, the current project budget, and how much has been spent on the project to date. After the summary, you will find individual project listings providing further information on each project. Here you will see the project title, funding source, current budget, and any known operating impacts. In addition, a brief description of the project is provided. Lastly, detailed account information for each project is listed. You will see the project number, project name, and a listing of all the accounts within that project. The report provides detail for each account including year-to-date activity as well as project-to-date activity.

To best utilize the budget, make sure to make use of the number located to the left of the project name on the summary sheet. This number will equate to the project details found on the following pages. If you are interested in locating a particular project, but are not sure where to find it, you can utilize the financial capital project number located to the right of the project name in parentheses.

This number begins with one of five letters:

C = Combined
G = General
U = Utility

The C signifies projects that are combined use, for example, McGee Lane and Water Line is a combined project made up of both General and Utility Fund dollars. The project will fund the construction and expansion of McGee Lane, as well as the water line improvements. The letter 'G' signifies general capital projects such as streets and drainage or technology related, and 'U' is used to identify utility related capital projects. Therefore, if you are searching for a particular type of project, for example, a general capital project, you can look up the information using the financial capital project number located at the end of the project name (e.g. G00423). After the letter, each project is then listed in numerical order.

To further narrow down your search, you can also look up the project through the use of the department overseeing the project. This is found within the financial capital project number immediately following the letter specifying the type of project. For example, in the capital project 'Alley Rehab' the financial capital project number is G91301. As discussed, the G denotes the type of project (in this case – general) and the 9 following the G denotes the department responsible for that project (in this case Public Services). Therefore, if you are looking for a particular project and you know the type of project and the department most likely to be overseeing that project, you can use the financial capital project number to more quickly locate the capital project you are interested in. Following is the summary of the department numbers:

0 = Parks
1 = Community Development
2 = Finance
3 = Administration
6 = Utilities (a division of Public Services)
7 = Police
8 = Fire
9 = Public Services
T = Information Technology

In addition to the information found in the capital improvement section of this budget document, you can also see capital improvement projects summarized within each of the department sections. There you will see the project name and number, as well as the budgeted amount. If you see a project there that you are interested in knowing more about, you can utilize the capital project number to locate the more detailed information found in this section.

Capital Improvement Project Summary

Building Construction

Project	Responsible Department	Project To Date Budget	Project To Date Expenses	Current Year Budget
(G30451) Old Town Historic Preservation	Administration	436,990	332,463	104,527
(G30738) Arts Activity Center	Administration	10,525,133	10,337,989	187,144
(G31201) 2025 Plan	Administration	228,000	100,937	127,063
(G31202) RODEO ARENA ADA	Administration	362,000	313,072	48,928
(G11001) ANIMAL SHELTER CONSTR.	Community Development	4,556,765	4,343,521	213,244
(G81201) Station Workshop/Storage	FIRE	71,537	71,525	12
(G81301) Fire Station ADA	FIRE	43,500		43,500
(G81401) Fire Stn Accessibility	FIRE	37,037		37,037
(G81402) Fire House 6 Expansion	FIRE	1,528,272		1,528,272
(G70651) New Jail Facility	POLICE DEPARTMENT	4,397,388	4,382,439	14,949
(G70801) Remodel of Police Station	POLICE DEPARTMENT	1,602,244	1,590,635	11,609
(G71201) Public Safety Training	POLICE DEPARTMENT	1,340,000	533,356	806,644
(G90907) BUILDING REPAIRS	Public Services	275,798	250,299	25,499
				$3,148,427

Drainage Projects

Project	Responsible Department	Project To Date Budget	Project To Date Expenses	Current Year Budget
(G10743) Drainage Improvements '07	Community Development	371,109	368,627	2,482
(G10904) 2009 Drainage Improvements	Community Development	2,284,498	715,605	1,568,893
				$1,571,375

Grants / Grant Projects

Project	Responsible Department	Project To Date Budget	Project To Date Expenses	Current Year Budget
(G31301) Interior Renovations	Administration	25,000		25,000
				$25,000

Technology Projects

Project	Responsible Department	Project To Date Budget	Project To Date Expenses	Current Year Budget
(GT0417) E-Government Web Applications	INFORMATION	270,726	253,623	17,103
(GT0750) Fiber-Optic Infrastructure	INFORMATION	771,000	770,139	861
(GT0901) Document Imaging Phase IV	INFORMATION	149,383	147,425	1,958
(GT1100) XIV Data storage system	INFORMATION	288,999	249,267	39,732
(GT1103) Court Tech Upgrades	INFORMATION	26,000	188	25,812
(GT1201) Security System Conv.	INFORMATION	362,935	168,128	194,807
(GT1301) 2013 Fiber Expansion	INFORMATION	329,500	285,726	43,774
(GT1302) Finance/HR Application	INFORMATION	698,823	601,274	97,549
(GT1304) PC/Phone/Printer Repl	INFORMATION	135,600	76,329	59,271
(GT1401) Switches and Fiber Exp	INFORMATION	749,460		749,460
(GT1402) Central Switch	INFORMATION	188,450		188,450
(GT1403) Wireless Infrastructure	INFORMATION	56,100		56,100
(GT1404) SIEM Replacement	INFORMATION	42,460		42,460
(GT1405) Remote Desktop Licenses	INFORMATION	37,885		37,885
(GT1406) Contact Center Phase 2	INFORMATION	32,535		32,535
(GT1407) Cisco's ID Services Eng	INFORMATION	13,875		13,875
				$1,601,632

Machinery & Equipment

Project	Responsible Department	Project To Date Budget	Project To Date Expenses	Current Year Budget
(G01304) Fitness Equipment	Parks & Leisure Services	165,000	159,386	5,614
				$5,614

Non-CIP

Project	Responsible Department	Project To Date Budget	Project To Date Expenses	Current Year Budget
(G31101) Lewisville Lake Master Plan	Administration	265,000	201,770	63,230
				$63,230

Park Development

Project	Responsible Department	Project To Date Budget	Project To Date Expenses	Current Year Budget
(G30721) Old Town Park Plaza	Administration	681,914	672,867	9,047
(G00423) General Park Improvements	Parks & Leisure Services	1,006,313	807,477	198,836
(G00505) Railroad Street Park Development	Parks & Leisure Services	25,406,677	25,268,144	138,533
(G00646) Trail Development	Parks & Leisure Services	1,633,700	401,928	1,231,772
(G00647) Lake Park Improvements	Parks & Leisure Services	373,371	271,157	102,214
(G00801) Playground Equipment	Parks & Leisure Services	207,691	205,339	2,352
(G00901) Athletic Complex Turf Ren	Parks & Leisure Services	600,000		600,000
(G01100) Pool repainting	Parks & Leisure Services	82,400	10,607	71,793
(G01102) PARK ADA IMPRV	Parks & Leisure Services	381,450	296,381	85,069
(G01301) Water Fountain Repair	Parks & Leisure Services	267,480	188,279	79,201
(G01302) LL Woods Improvements	Parks & Leisure Services	30,000	19,942	10,058
(G01303) TOL Railroad Park Imp.	Parks & Leisure Services	116,500	-	116,500
				$2,645,375

Paving Projects

Project	Responsible Department	Project To Date Budget	Project To Date Expenses	Current Year Budget
(G30619) Old Town Parking/Plaza/Pedestrian Improvements	Administration	9,736,947	4,232,467	5,504,480
(G31100) I35 Corridor Plan	Administration	171,000	166,122	4,878
(G31102) Old Town TOD	Administration	3,750,000	-	3,750,000
(G31103) I-35 CORRIDOR AESTHETIC	Administration	242,778	240,762	2,016
(G10704) Railroad Street (Bennett Lane to SH121)	Community Development	4,492,680	4,234,903	257,777
(G10736) Westwood II	Community Development	10,968,231	4,470,625	6,497,606
(G10906) Valley Ridge Mill-College	Community Development	13,211,090	2,235,484	10,975,606
(G11002) Riverside Road/Bridge	Community Development	2,400,000	445,847	1,954,153
(G11004) Corp - Waters Rdg to DGNO	Community Development	2,345,393	2,307,740	37,653
(G11005) Corp - DGNO - Elm Fork Br	Community Development	5,379,342		5,379,342
(G11006) Corp at Elm Fork Bridge	Community Development	4,716,073		4,716,073
(G11007) Corp- EF Brdg to Holfords	Community Development	8,166,038		8,166,038
(G11008) Corp- Holfords P to 2281	Community Development	3,609,256		3,609,256
(G11009) Corp - 544 to Josey	Community Development	15,580,976	417,807	15,163,169
(G11010) Corp- Josey to Trinity	Community Development	3,064,684		3,064,684
(G11202) 407 and I35 Interchange	Community Development	3,600,000		3,600,000
(G11301) MIDWAY - HUFFINES TO F ST	Community Development	1,036,819	86,191	950,628
(G11302) NORTHWEST OLD TOWN	Community Development	1,200,000		1,200,000
(G11303) NORTHEAST OLD TOWN	Community Development	1,500,000		1,500,000
(G11304) MCKENZIE HEMBRY	Community Development	3,000,000		3,000,000
(G11305) RAILROAD STREET	Community Development	1,000,000		1,000,000
(G11306) CORPORATE	Community Development	4,830,000		4,830,000
(G90511) Corridor Beautification	Public Services	1,298,965	1,196,084	102,881
(G90906) Traffic Improvements 09	Public Services	919,060	913,511	5,549
(G91006) Traffic Improvements 2010	Public Services	330,000	98,102	231,898

(G91207) concrete repairs	Public Services	833,221	827,117	6,104
(G91209) Sidewalk Repairs	Public Services	546,053	533,614	12,439
(G91301) 2013 Concrete	Public Services	1,047,940	929,741	118,199
(G91302) 2013 Asphalt	Public Services	662,300	377,370	284,930
(G91303) 2013 Sidewalk	Public Services	845,347	675,834	169,513
(G91305) 2013 Neighborhood Rehab	Public Services	400,000	172,419	227,581
(G91306) 2013 Alley	Public Services	170,000		170,000
(G91307) Walters, Herod, Hatcher	Public Services	200,000		200,000
(G91401) 2014 Concrete Rehab	Public Services	1,100,000		1,100,000
(G91402) 2014 Asphalt Rehab	Public Services	497,000		497,000
(G91403) 2014 Sidewalk Maintenance	Public Services	580,000		580,000
(G91405) 2014 Neighborhood Rehab	Public Services	800,000		800,000
(G91406) 2014 Alley Repair	Public Services	170,000		170,000
				$89,839,455

Screening Walls

		Project To Date		Current
Project	**Responsible Department**	**Budget**	**Expenses**	**Year Budget**
(G91304) 2013 Screening Walls	Public Services	527,129	348,970	178,159
(G91404) 2014 Screening Walls	Public Services	300,000		300,000
				$478,159

Sanitary Sewer Systems

		Project To Date		Current
Project	**Responsible Department**	**Budget**	**Expenses**	**Year Budget**
(U90804) Timbercreek Lift Station	Public Services	10,655,710	3,084,740	7,570,970
(U90905) Elm Fork Sanitary Sewer Phase 2	Public Services	856,664	779,213	77,451
				$7,648,421

Sewer System Projects

		Project To Date		Current
Project	**Responsible Department**	**Budget**	**Expenses**	**Year Budget**
(U60425) Wastewater Treatment Plant (Sludge Mgmt)	Public Services	6,118,598	3,225,965	2,892,633
(U90407) Purnell St. Wastewater Main Replacement	Public Services	2,390,582	1,989,175	401,407
(U90901) Crossroads South Sewer	Public Services	2,222,000	52,938	2,169,062
(U90907) INDIAN CREEK LIFT STATION	Public Services	4,141,382	468,186	3,673,196
(U91001) Sewer Crossings (2010)	Public Services	1,767,942	497,893	1,270,049
(U91202) East Side Gravity Sewer	Public Services	3,500,000		3,500,000
(U91203) I/I Repairs	Public Services	479,202	335,010	144,192
(U91302) 2013 Sewer Line Repl	Public Services	1,800,100	95,050	1,705,050
(U91303) 2013 Inflow/Infiltration	Public Services	250,000	165,406	84,594
(U91401) Corrosion/Odor Abatement	Public Services	2,727,200		2,727,200
(U91405) Sewer Line Replacements	Public Services	250,000		250,000
(U91406) 2014 I & I	Public Services	250,000		250,000
(U95362) Extension of Sanitary Sewer to Elm Fork Area	Public Services	1,093,724	1,070,077	23,647
				$19,091,030

Traffic Signals

		Project To Date		Current
Project	**Responsible Department**	**Budget**	**Expenses**	**Year Budget**
(G10902) LPAFA Grant / SH 121 Business	Community Development	321,425	262,951	58,474
(G91007) LPAFA MAIN ST	Public Services	249,090	229,225	19,865
(G91204) Traffic Improvements	Public Services	418,842	95,650	323,192
(G91407) Traffic Improvements	Public Services	365,901		365,901
				$767,432

Water Lines

Project	Responsible Department	Project To Date Budget	Project To Date Expenses	Current Year Budget
(U90904) VALY RDG NE WTR LINE PH 2	Public Services	884,766	25,340	859,426
(U91201) Water Line Replacements 2012	Public Services	539,281		539,281
(U91301) 2013 Water Line Repl	Public Services	250,000	120,662	129,338
(U91404) Water Line Replacements	Public Services	500,000		500,000
				$2,028,045

Water System Projects

Project	Responsible Department	Project To Date Budget	Project To Date Expenses	Current Year Budget
(U15460) Update of Master Water Infrastructure Map	Community Development	340,740	257,417	83,323
(U60512) Midway Pump Station / Dallas Water Supply No. 3	Public Services	16,269,871	16,186,132	83,739
(U90765) Water Meter Improvements	Public Services	216,681	164,793	51,888
(U91100) 2011 line replace/repair	Public Services	1,201,356	484,465	716,892
(U91101) Midway Branch LS/Force M	Public Services	9,400,000	484,426	8,915,574
(U91204) WTP Ground Storage	Public Services	5,480,735	293,190	5,187,545
(U91304) FM 544 Utility Relo	Public Services	96,470	34,428	62,042
(U91305) MIDWAY WEST	Public Services	2,300,000	38,124	2,261,876
(U91306) OZONATION	Public Services	3,255,000		3,255,000
(U91402) Paint Ele. Storage Tank 3	Public Services	925,000		925,000
(U91403) Dist. System Valve Repl.	Public Services	250,000		250,000
				$21,792,878

G11001 - ANIMAL SHELTER CONSTR.

Construction of a new 14,733 animal shelter adjacent to Toyota of Lewisville Railroad Park.

Future Impact on Operating Budgets

$132,000

Project Start Date: 10/1/2009 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	4,556,765	4,343,521	213,244
Total	**4,556,765**	**4,343,521**	**213,244**

G30451 - Old Town Historic Preservation

This project funds improvements in the Old Town area through agreements with business owners which reimburse specific rehabilitation and restoration costs.

Future Impact on Operating Budgets

None. Seed money for façade improvements only.

Project Start Date: 6/21/2004 **Responsible Department:** Administration

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - HOTEL/MOTEL (306)	436,990	332,463	104,527
Total	**436,990**	**332,463**	**104,527**

G30738 - Arts Activity Center

This project funds the design and construction of an arts activity facility in the Old Town area. Project is substantially complete. Working on punch list items.

Future Impact on Operating Budgets

$500,000 annually.

Project Start Date: 4/2/2007 **Responsible Department:** Administration

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	1,513,804	1,393,757	120,047
CIP - RISK FUND (303)	157,000	156,575	425
CIP - HOTEL/MOTEL (306)	157,895	157,895	-
TIF - CIP (325)	45,932	18,576	27,356
TIF - 2007 BOND FUNDS (327)	8,000,502	8,000,501	1
PARK DEVELOPMENT FUNDS (374)	650,000	610,685	39,315
Total	**10,525,133**	**10,337,989**	**187,144**

G31201 - 2025 Plan

Conduct a long range, community based planning program. Last one was done in 1996.

Future Impact on Operating Budgets

None.

Project Start Date: 10/3/2011 **Responsible Department:** Administration

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	228,000	100,937	127,063
Total	**228,000**	**100,937**	**127,063**

G31202 - RODEO ARENA ADA

Installation of ADA compliant sidewalks, grandstands, parking, and security fencing.

Future Impact on Operating Budgets

No description entered

Project Start Date: 3/6/2012 **Responsible Department:** Administration

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	70,000	21,072	48,928
CIP - RISK FUND (303)	292,000	292,000	()
Total	**362,000**	**313,072**	**48,928**

G70651 - New Jail Facility

This project funds the design and construction of a new jail facility to be located between the Municipal Annex building and the police department. Final items include modifications to property room and sally port.

Future Impact on Operating Budgets

Facility operations are being absorbed by existing jail operating funds.

Project Start Date: 6/28/2006 **Responsible Department:** POLICE DEPARTMENT

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	164,191	153,073	11,118
CIP - RISK FUND (303)	30,000	30,000	
CIP-Crime Control Dist (305)	219,487	215,791	3,696
CIP-FEDERAL FORFEITURE (335)	165,000	165,000	-
CIP - G O BOND 2006 (366)	666,890	666,890	-
CIP - G O BOND 2007 (367)	3,151,820	3,151,685	135
Total	**4,397,388**	**4,382,439**	**14,949**

G70801 - Remodel of Police Station

This project funds a remodel of the old jail area in the original police facility. Construction is substantially complete. Working on punch list items before closing project.

Future Impact on Operating Budgets

None. Utility costs are already incurred as this is an existing facility.

Project Start Date: 10/1/2007 **Responsible Department:** POLICE DEPARTMENT

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	1,590,244	1,578,636	11,608
CIP-COURT TECH & SECURITY (304)	12,000	11,999	1
Total	**1,602,244**	**1,590,635**	**11,609**

G71201 - Public Safety Training

Construction of Public Safety Training Facility.

Future Impact on Operating Budgets

Training facilitiy maintenance is anticipated to be $23,000 annually.

Project Start Date: 8/28/2012 **Responsible Department:** POLICE DEPARTMENT

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - G O BOND 2012 (382)	1,340,000	533,356	806,644
Total	**1,340,000**	**533,356**	**806,644**

G81201 - Station Workshop/Storage

Modifications to workshop at Fire Station and construction of storage facility.

Future Impact on Operating Budgets

Existing facilty - on-going maintenance is already accounted for.

Project Start Date: 3/20/2012 **Responsible Department:** FIRE

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	71,537	71,525	12
Total	**71,537**	**71,525**	**12**

G81301 - Fire Station ADA

Funds improvements to Fire station accessibility for ADA compliance - ramps, parking spaces, etc.

Future Impact on Operating Budgets

Existing facilty - on-going maintenance is already accounted for.

Project Start Date: 10/1/2012 **Responsible Department:** FIRE

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	43,500		43,500
Total	**43,500**		**43,500**

G81401 - Fire Stn Accessibility

This project provides funds to ensure that all Fire stations have accessible parking and entrances.

Future Impact on Operating Budgets

Existing facilty - on-going maintenance is already accounted for.

Project Start Date: 10/1/2013 **Responsible Department:** FIRE

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	37,037		37,037
Total	**37,037**		**37,037**

G81402 - Fire House 6 Expansion

This projects funds the expansion of Fire House #6 to allow space for the addition of a second ladder truck, space for future additional personnel and a fuel island.

Future Impact on Operating Budgets

Ongoing costs will occur when second ladder truck is purchased in 2017, and future personnel are hired.

Project Start Date: 10/1/2013 **Responsible Department:** FIRE

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP-FIRE SERVICE DISTRICT (309)	1,528,272		1,528,272
Total	**1,528,272**		**1,528,272**

G90907 - BUILDING REPAIRS

This project will fund improvements to various City facilties as determined by the Public Services staff including roof repairs at several City facilities. In addition, repairs to air conditioning and heating systems have also been identified. It is anticipated that additional miscellaneous repairs will be needed, as the review is on-going.

Future Impact on Operating Budgets

Positive as minor repairs will no longer be required.

Project Start Date: 3/16/2009 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	275,798	250,299	25,499
Total	**275,798**	**250,299**	**25,499**

Drainage Projects

G10743 - Drainage Improvements '07

This project funds storm sewer improvements in the Old Orchard/Kingston area.

Future Impact on Operating Budgets

TBD.

Project Start Date: 5/11/2007 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	371,109	368,627	2,482
Total	**371,109**	**368,627**	**2,482**

G10904 - 2009 Drainage Improvements

Project funds construction of Old Orchard/Kingston area improvements; also funds improvements in the metro park circle channel, and Timbercreek erosion/stabilization design(Regency drive). All designs are currently in process. Timbercreek is 90% design complete and PSA issued for Purnell and Metro Park Circle.

Future Impact on Operating Budgets

None. This funding is for design/study only.

Project Start Date: 7/1/2009 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	1,350,243	421,882	928,361
CIP - G O BOND 2009 (369)	934,255	293,723	640,532
Total	**2,284,498**	**715,605**	**1,568,893**

Grants / Grant Projects

G31301 - Interior Renovations

This project funds economic development incentives for programming interior renovations in Old Town Lewisville.

Future Impact on Operating Budgets

One-time funding to outside groups. There is no long term funding.

Project Start Date: 6/18/2013 **Responsible Department:** Administration

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	25,000		25,000
Total	**25,000**		**25,000**

Technology Projects

GT0417 - E-Government Web Applications

This project will fund hardware, software and installation of E-government web applications including converting Rec Trac, CRM, and Notes Applications. Also includes sharepoint implementation costs.

Future Impact on Operating Budgets

$5,000.

Project Start Date: 10/1/2003 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	270,726	253,623	17,103
Total	**270,726**	**253,623**	**17,103**

GT0750 - Fiber-Optic Infrastructure

This project installs a fiber-optic ring to connect all major city facilities with a 10 gigabit network connection. Fiber to major facilities is complete. Connections to outlying facilities is still under construction. Working on the Annex to Memorial Park.

Future Impact on Operating Budgets

Long-term savings are anticipated as the city will no longer be leasing fiber-optic services.

Project Start Date: 6/18/2007 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	18,000	17,596	404
CIP - RISK FUND (303)	753,000	752,543	457
Total	**771,000**	**770,139**	**861**

GT0901 - Document Imaging Phase IV

This project funds the final phase of the Document Imaging system. Currently evaluating workflow module and scanning equipment needs. A portion of this funding will be used to supplement the budget for sharepoint implementation costs.

Future Impact on Operating Budgets

$12,750 annually.

Project Start Date: 10/1/2008 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	149,383	147,425	1,958
Total	**149,383**	**147,425**	**1,958**

GT1100 - XIV Data storage system

Will provide addtional storage for data applications and file shares.

Future Impact on Operating Budgets

absorbed from existing storage funding.

Project Start Date: 10/1/2010 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	165,317	144,387	20,930
CIP-COURT TECH & SECURITY (304)	105,000	104,880	120
CIP-Crime Control Dist (305)	18,682		18,682
Total	**288,999**	**249,267**	**39,732**

GT1103 - Court Tech Upgrades

Funding will be used to purchase and deploy electronic ticketing to all police vehicles.

Future Impact on Operating Budgets

$2000 ongoing maintenance.

Project Start Date: 6/3/2011 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP-COURT TECH & SECURITY (304)	26,000	188	25,812
Total	**26,000**	**188**	**25,812**

GT1201 - Security System Conv.

Conversion of the legacy analog security system to a digital integrated security system in City Hall, Annex, Library, Jail, Public Services, PALS Mainteannce, Recreation Centers and Central Fire and replacement of the analog fire panels to a networked system.

Future Impact on Operating Budgets

Absorbed within existing maintenance funding.

Project Start Date: 10/3/2011 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - RISK FUND (303)	362,935	168,128	194,807
Total	**362,935**	**168,128**	**194,807**

GT1301 - 2013 Fiber Expansion

Fire stations 2, 5 and 7.

Future Impact on Operating Budgets

$1,290

Project Start Date: 10/1/2012 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	329,500	285,726	43,774
Total	**329,500**	**285,726**	**43,774**

GT1302 - Finance/HR Application

Finance/HR software application conversion.

Future Impact on Operating Budgets

$7,500 in additional on-going maintenance costs.

Project Start Date: 10/1/2012 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	632,758	537,209	95,549
CIP - RISK FUND (303)	66,065	64,065	2,000
Total	**698,823**	**601,274**	**97,549**

GT1304 - PC/Phone/Printer Repl

Replacement of personal computers, phones and printers on replacement schedule.

Future Impact on Operating Budgets

None anticipated.

Project Start Date: 10/1/2012 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	135,600	76,329	59,271
Total	**135,600**	**76,329**	**59,271**

GT1401 - Switches and Fiber Exp

This project funds new switches and fiber infrastructure needed to provide redundant communications and to upgrade communication bandwidth to a 10 GB fiber ring for the fire stations.

Future Impact on Operating Budgets

$2,600.00

Project Start Date: 10/1/2013 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	749,460		749,460
Total	**749,460**		**749,460**

GT1402 - Central Switch

This project funds a new central switch upgrade.

Future Impact on Operating Budgets

$1,500

Project Start Date: 10/1/2013 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	188,450		188,450
Total	**188,450**		**188,450**

GT1403 - Wireless Infrastructure

This project funds wireless infrastructure replacement used to provide network connectivity to its employees, as well as Internet services to Lewisville citizens.

Future Impact on Operating Budgets

$6,100.00

Project Start Date: 10/1/2013 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	56,100		56,100
Total	**56,100**		**56,100**

GT1404 - SIEM Replacement

This projects funds the Security Information Event Management (SIEM) replacement. Both HIPAA and CJIS rules require logging results to be accessible and maintained for a period of time. This solution will provide the needed reporting.

Future Impact on Operating Budgets

No impact anticipated.

Project Start Date: 10/1/2013 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	42,460		42,460
Total	**42,460**		**42,460**

GT1405 - Remote Desktop Licenses

This project funds remote desktop licenses - all uses that use Remote Desktop will need new licenses for Windows 2012 Terminal Services.

Future Impact on Operating Budgets

No impact anticipated.

Project Start Date: 10/1/2013 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	37,885		37,885
Total	**37,885**		**37,885**

GT1406 - Contact Center Phase 2

This project funds the Contact Center Phase 2 project. First phase of this project included the main 3400 number and Municipal Court. This phase will include Utility Billing and the main Police number.

Future Impact on Operating Budgets

$4,903.00

Project Start Date: 10/1/2013 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	32,535		32,535
Total	**32,535**		**32,535**

GT1407 - Cisco's ID Services Eng

This project funds improvements to network security. Cisco's Identity Services Engine addresses network security by providing consistent enforcement of network security policies across wired and wireless networks helping administrators in the protection of network devices and critical IT infrastructure.

Future Impact on Operating Budgets

Overall project is anticipated to have $12,430 in on-going costs.

Project Start Date: 10/1/2013 **Responsible Department:** INFORMATION TECHNOLOGY

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	13,875		13,875
Total	**13,875**		**13,875**

Machinery & Equipment

G01304 - Fitness Equipment

This project funds the replacement of fitness equipment at the Frederick P.Herring Recreation Center and the Memorial Park Recreation Center. Aside from the age and condition of the fitness equipment, the current layout and machinery is not compliant with the ADA regulations. Purchasing new equipment provides an opportunity for the City to not only increase the quality of the fitness rooms at the recreation centers, but will also bring the City’s fitness rooms into ADA compliance.

Future Impact on Operating Budgets

No impact as on-going maintenance is already budgeted.

Project Start Date: 6/5/2013 **Responsible Department:** Parks & Leisure Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
PARK DEVELOPMENT FUNDS (374)	165,000	159,386	5,614
Total	**165,000**	**159,386**	**5,614**

Non-CIP

G31101 - Lewisville Lake Master Plan

In continuation of an effort to re-examine the City's leasehold properties on Lewisville Lake and to implement a development plan, the City is researching opportunities and constraints of existing conditions, working with stakeholders and providing an implementation plan for development on the site.

Future Impact on Operating Budgets

None.

Project Start Date: 11/2/2010 **Responsible Department:** Administration

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	210,000	201,770	8,230
CIP - WATER/SEWER TRSF (414)	55,000		55,000
Total	**265,000**	**201,770**	**63,230**

Park Development

G00423 - General Park Improvements

This 4B sales tax supported project is for improvements to city parks, primarily infrastructure. This funding will also be used for ADA improvements including restrooms at the ball fields and wheel chairs for aquatic facilities.

Future Impact on Operating Budgets

Though funded via the 4B sales tax, this project does impact the general fund primarily due to minor maintenance and utility costs which total approximately $5,000 per year.

Project Start Date: 10/1/2003 **Responsible Department:** Parks & Leisure Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
4-B SALES TAX (340)	1,006,313	807,477	198,836
Total	**1,006,313**	**807,477**	**198,836**

G00505 - Railroad Street Park Development

This project is funded through the 4B Bonds approved in 2004 and 4B Sales Tax Fund cash . This project provides funding for baseball/softball fields, soccer fields, football fields,a dog park, a skate park, vehicular parking, restroom facilities, playground and concession facilities at Railroad Street Park. Major construction is complete and the park is open to the public. Minor items are still being completed. Final items include stair ramps, football steps and sidewalk, and fishing pier.

Future Impact on Operating Budgets

$941,582 including maintenance and personnel.

Project Start Date: 10/1/2004 **Responsible Department:** Parks & Leisure Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
4-B SALES TAX (340)	3,189,272	3,163,881	25,391
4B 2004 Bond Funds (344)	2,753,968	2,753,968	()
4-B 2007 BOND FUNDS (347)	19,244,394	19,134,502	109,892
PARK DEVELOPMENT FUNDS (374)	101,043	100,819	224
CIP - WATER/SEWER TRSF (414)	118,000	114,973	3,027
Total	**25,406,677**	**25,268,144**	**138,533**

G00646 - Trail Development

This project funds Old Orchard from Corporate to Hedrick Estates and Timber Creek. Awaiting completion of trail master plan and grant/DCTA funding.

Future Impact on Operating Budgets

TBD.

Project Start Date: 4/25/2006 **Responsible Department:** Parks & Leisure Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
4-B SALES TAX (340)	1,250,000	216,589	1,033,411
PARK DEVELOPMENT FUNDS (374)	383,700	185,339	198,361
Total	**1,633,700**	**401,928**	**1,231,772**

G00647 - Lake Park Improvements

This project includes lake bouys, park entrance signs, erosion control, ballfield groomer and wireless internet provision at the campground.

Future Impact on Operating Budgets

TBD. Wireless internet at the campgrounds is expected to slightly boost occupancy there, which will have a positive impact on revenue.

Project Start Date: 4/25/2006 **Responsible Department:** Parks & Leisure Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
PARK DEVELOPMENT FUNDS (374)	373,371	271,157	102,214
Total	**373,371**	**271,157**	**102,214**

G00801 - Playground Equipment

This 4B sales tax funded project provides various parks with updated, age-appropriate playground areas. Also included will be backstops, shelters, picnic tables and park benches.

Future Impact on Operating Budgets

Minor operating impact - anticipate reduced maintenance costs for first few years and then minor routine repairs.

Project Start Date: 10/1/2007 **Responsible Department:** Parks & Leisure Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
4-B SALES TAX (340)	207,691	205,339	2,352
Total	**207,691**	**205,339**	**2,352**

G00901 - Athletic Complex Turf Ren

Project is for turf replacement at Lake Park soccer fields.

Future Impact on Operating Budgets

Once all of the fields are complete, operating costs to maintain the fields will be $200,000 annually.

Project Start Date: 10/1/2008 **Responsible Department:** Parks & Leisure Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
4-B SALES TAX (340)	600,000		600,000
Total	**600,000**		**600,000**

G01100 - Pool repainting

Funding will be used to repaint pools at Sun Valley and at College Street.

Future Impact on Operating Budgets

None.

Project Start Date: 10/1/2010 **Responsible Department:** Parks & Leisure Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
4-B SALES TAX (340)	82,400	10,607	71,793
Total	**82,400**	**10,607**	**71,793**

G01102 - PARK ADA IMPRV

Funds accessible routes throughout multiple parks, new playground equipment, water fountains, parking improvements, synthetic grass, Iris Park Playground equipment.

Future Impact on Operating Budgets

On-going costs are already budgeted for.

Project Start Date: 8/24/2011 **Responsible Department:** Parks & Leisure Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
PARK DEVELOPMENT FUNDS (374)	381,450	296,381	85,069
Total	**381,450**	**296,381**	**85,069**

G01301 - Water Fountain Repair

This project will fund repairs to the water fountains located in front of City Hall.

Future Impact on Operating Budgets

None. This project funds repairs only. On-going costs of water fountains are included in non-departmental.

Project Start Date: 10/1/2012 **Responsible Department:** Parks & Leisure Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	267,480	188,279	79,201
Total	**267,480**	**188,279**	**79,201**

G01302 - LL Woods Improvements

There is a need for two solar lights to be mounted on poles along the trail in L.L. Woods Park and the addition of two ADA accessible drinking fountains, and various ADA accessible walkways for a total cost of $30,000.

Future Impact on Operating Budgets

$5,000 annually.

Project Start Date: 3/4/2013 **Responsible Department:** Parks & Leisure Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
PARK DEVELOPMENT FUNDS (374)	30,000	19,942	10,058
Total	**30,000**	**19,942**	**10,058**

G01303 - TOL Railroad Park Imp.

This project funds improvements and events/activities at the Toyota of Lewisville Railroad Park funded by the sponsorship agreement with Toyota of Lewisville.

Future Impact on Operating Budgets

Depends on the improvements implemented.

Project Start Date: 4/26/2013 **Responsible Department:** Parks & Leisure Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - RECREATION FUND (331)	116,500	-	116,500
Total	**116,500**	**-**	**116,500**

G30721 - Old Town Park Plaza

This project funds the design and construction of a park plaza across from City Hall in Old Town. Design is complete. This portion is ready to close.

Future Impact on Operating Budgets

$214,831 including mainteannce and personnel.

Project Start Date: 10/1/2006 **Responsible Department:** Administration

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
4-B SALES TAX (340)	681,914	672,867	9,047
Total	**681,914**	**672,867**	**9,047**

Paving Projects

G10704 - Railroad Street (Bennett Lane to SH121)

This project is for the design and construction of Railroad Street between Bennett Lane and SH121. Project is substantially complete but has not been accepted yet.

Future Impact on Operating Budgets

Operating & Maintenance Costs: $5,477 (2.37 lane miles x $2,311 per lane mile).

Project Start Date: 10/1/2006 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - G O BOND 2006 (366)	592,680	587,496	5,184
CIP - G O BOND 2008 (368)	2,400,000	2,400,000	-
CIP - G O BOND 2009 (369)	1,500,000	1,247,407	252,593
Total	**4,492,680**	**4,234,903**	**257,777**

G10736 - Westwood II

This project is for roadway improvement in the Westwood II subdivision. Project is under construction with estimated completion in fall of 2013.

Future Impact on Operating Budgets

Operating & Maintenance Costs: $1,246 (0.539 lane miles x $2,311 per lane mile).

Project Start Date: 2/20/2007 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - G O BOND 2006 (366)	483,959	455,113	28,846
CIP - G O BOND 2007 (367)	586,197		586,197
CIP - G O BOND 2008 (368)	6,220,000	2,743,588	3,476,412
CIP - WATER/SEWER TRSF (414)	978,075	978,075	-
CIP - REVENUE BOND 2008 (468)	2,700,000	293,849	2,406,151
Total	**10,968,231**	**4,470,625**	**6,497,606**

G10906 - Valley Ridge Mill-College

Project is currently in design - 60% complete. This is a project that the city is participating in with Denton County. ROW acquisition is currently in process.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 8/27/2009 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	5,000,000	1,076,427	3,923,573
CITY-DO DEVELOPER ESCROW (371)	1,211,090	1,120,122	90,968
CIP - G O BOND 2012 (382)	7,000,000	38,935	6,961,065
Total	**13,211,090**	**2,235,484**	**10,975,606**

G11002 - Riverside Road/Bridge

This project will pre-fund the Riverside project Road/Bridge. This payment will be paid back by the newly created TIRZ 2 as funding is available.

Future Impact on Operating Budgets

$2,311.00

Project Start Date: 10/1/2009 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	2,400,000	445,847	1,954,153
Total	**2,400,000**	**445,847**	**1,954,153**

G11004 - Corp - Waters Rdg to DGNO

Extension of Corporate from Waters Ridge to Railroad Street as a four lane divided thoroughfare. Project is under construction.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 3/1/2010 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	198,608	198,608	-
CIP - TXDOT CSJ (316)	1,588,862	1,572,770	16,092
CIP - G O BOND 2004 (364)	4,364	4,364	-
CIP - G O BOND 2006 (366)	346,047	346,047	-
CIP - G O BOND 2007 (367)	8,904	8,904	-
CITY-DO DEVELOPER ESCROW (371)	198,608	177,047	21,562
Total	**2,345,393**	**2,307,740**	**37,653**

G11005 - Corp - DGNO - Elm Fork Br

Extension of Corporate Drive - awaiting completion of earlier sections.

Future Impact on Operating Budgets

No description entered

Project Start Date: 3/1/2010 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - TXDOT CSJ (316)	5,379,342		5,379,342
Total	**5,379,342**		**5,379,342**

G11006 - Corp at Elm Fork Bridge

Extension of Corporate Drive - awaiting completion of earlier sections.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 3/1/2010 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - TXDOT CSJ (316)	4,716,073		4,716,073
Total	**4,716,073**		**4,716,073**

G11007 - Corp- EF Brdg to Holfords

Extension of Corporate Drive - awaiting completion of earlier sections.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 3/1/2010 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - TXDOT CSJ (316)	8,166,038		8,166,038
Total	**8,166,038**		**8,166,038**

G11008 - Corp- Holfords P to 2281

Extension of Corporate Drive - awaiting completion of earlier sections. Possibly a joint project with the City of Carrollton.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 3/1/2010 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - TXDOT CSJ (316)	3,609,256		3,609,256
Total	**3,609,256**		**3,609,256**

G11009 - Corp - 544 to Josey

Design of a railroad bridge over Windhaven Parkway and the construction of the roadway to infill improvements. Design is 60% complete.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 3/1/2010 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - TXDOT CSJ (316)	14,266,876	417,807	13,849,069
CITY-DO DEVELOPER ESCROW (371)	1,314,100		1,314,100
Total	**15,580,976**	**417,807**	**15,163,169**

G11010 - Corp- Josey to Trinity

Extension of Corporate Drive. This project was funded initially through alternative sources. Will be reimbursed with this TxDOT funding.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 3/1/2010 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - TXDOT CSJ (316)	3,064,684		3,064,684
Total	**3,064,684**		**3,064,684**

G11202 - 407 and I35 Interchange

Aesthetic improvements to bridge structure.

Future Impact on Operating Budgets

Aesthetic improvements only.

Project Start Date: 8/28/2012 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - G O BOND 2012 (382)	1,600,000		1,600,000
CIP - G O BOND 2013 (383)	2,000,000		2,000,000
Total	**3,600,000**		**3,600,000**

G11301 - MIDWAY - HUFFINES TO F ST

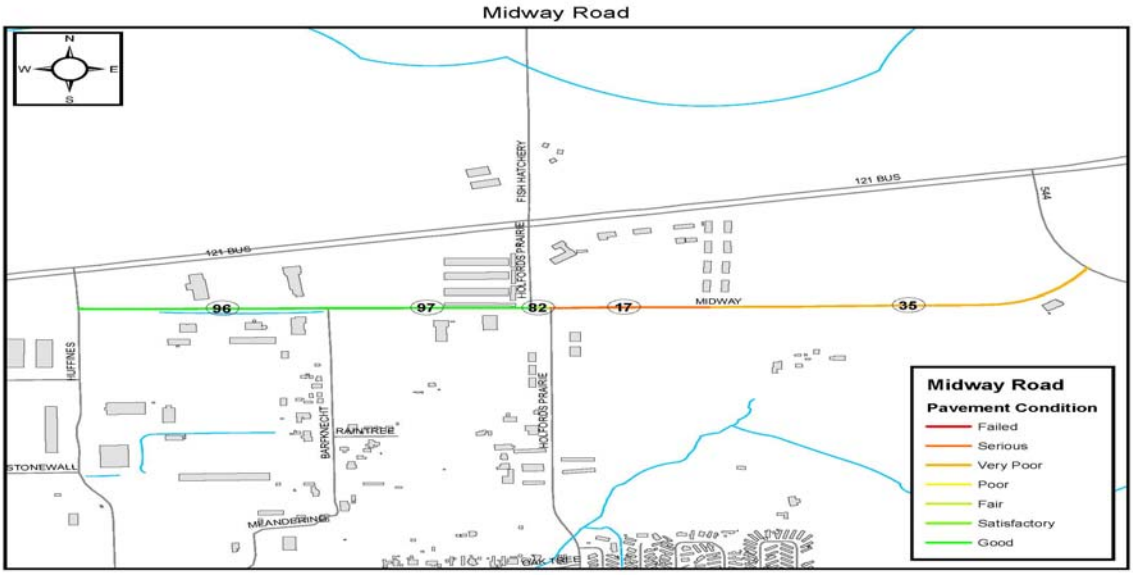
Construction of Midway Rd from Huffines to Fire Station

Future Impact on Operating Budgets

TBD.

Project Start Date: 4/1/2013 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	600,000		600,000
CITY-DO DEVELOPER ESCROW (371)	436,819	86,191	350,628
Total	**1,036,819**	**86,191**	**950,628**



G11302 - NORTHWEST OLD TOWN

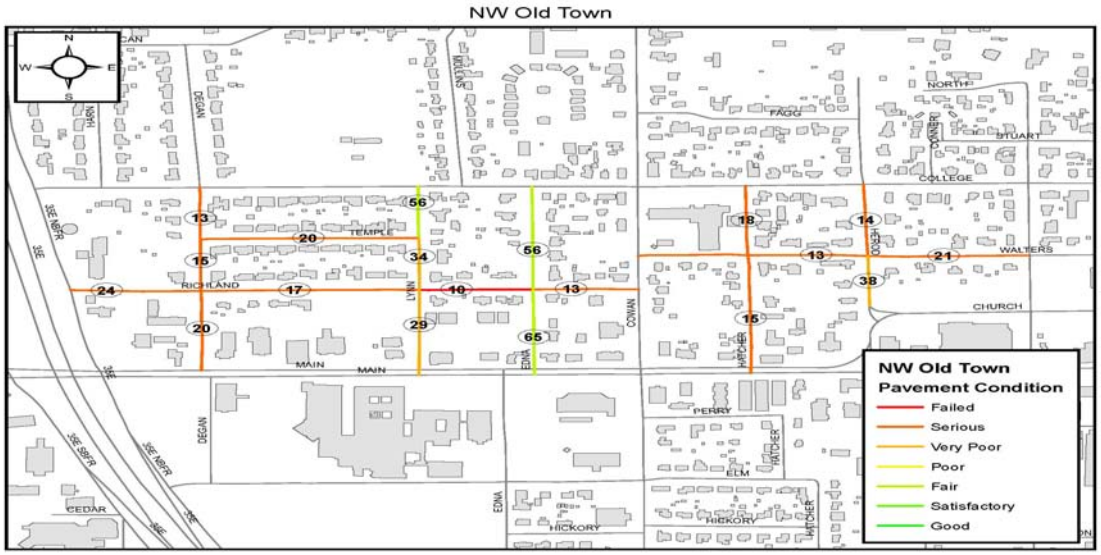
Street improvements to Northwest Old Town - Herod, Hatcher, Walters, Richland, Edna, Lynn, Degan, and Temple streets.

Future Impact on Operating Budgets

Improvement, not new streets. These repairs are used for on-going maintenance, not budgeted in operating budget.

Project Start Date: 7/3/2013 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - G O BOND 2013 (383)	1,200,000		1,200,000
Total	**1,200,000**	**1,200,000**	



G11303 - NORTHEAST OLD TOWN

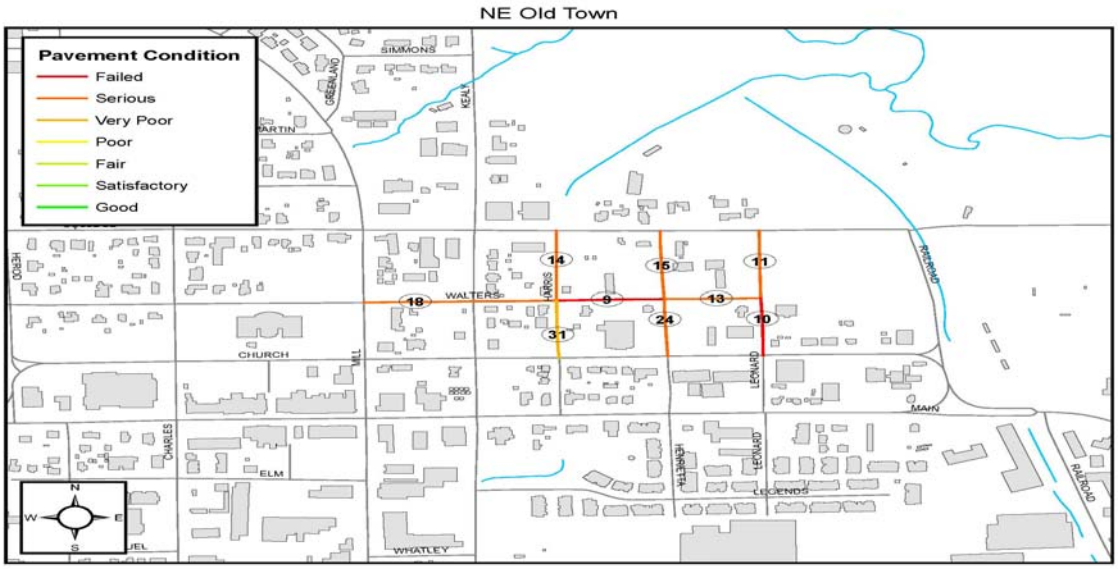
Street improvements to Northeast Old Town - Harris, Walters, Henrietta, and Leonard streets.

Future Impact on Operating Budgets

Improvement, not new streets. These repairs are used for on-going maintenance, not budgeted in operating budget.

Project Start Date: 7/1/2013 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - G O BOND 2013 (383)	1,500,000		1,500,000
Total	**1,500,000**		**1,500,000**



G11304 - MCKENZIE HEMBRY

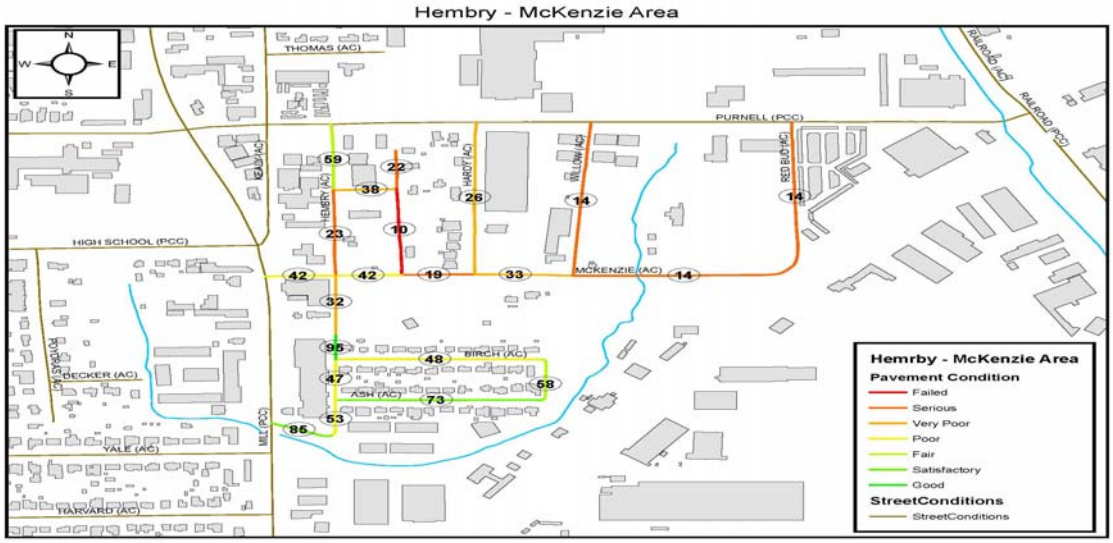
Street improvements to Old Town area - McKenzie Hembry streets.

Future Impact on Operating Budgets

Improvement, not new streets. These repairs are used for on-going maintenance, not budgeted in operating budget.

Project Start Date: 7/3/2013 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - G O BOND 2013 (383)	3,000,000		3,000,000
Total	**3,000,000**		**3,000,000**



G11305 - RAILROAD STREET

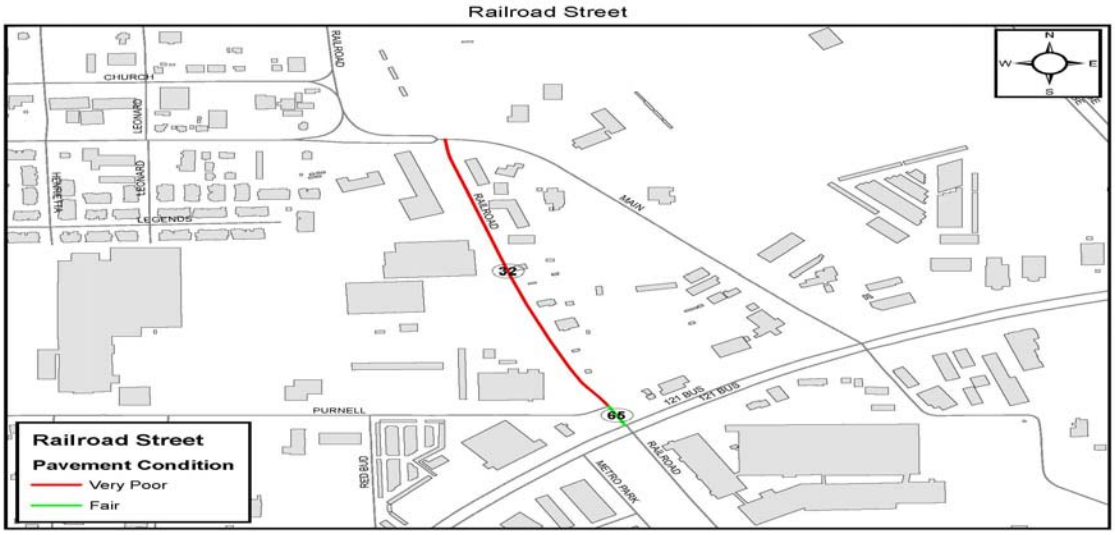
Street improvements to Railroad street - 121 to Main.

Future Impact on Operating Budgets

Improvement, not new streets. These repairs are used for on-going maintenance, not budgeted in operating budget.

Project Start Date: 7/3/2013 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - G O BOND 2013 (383)	1,000,000		1,000,000
Total	**1,000,000**		**1,000,000**



G11306 - CORPORATE

This project funds the Corporate Drive extension match.

Future Impact on Operating Budgets

TBD.

Project Start Date: 7/3/2013 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - G O BOND 2013 (383)	4,830,000		4,830,000
Total	**4,830,000**		**4,830,000**

G30619 - Old Town Parking/Plaza/Pedestrian Improvements

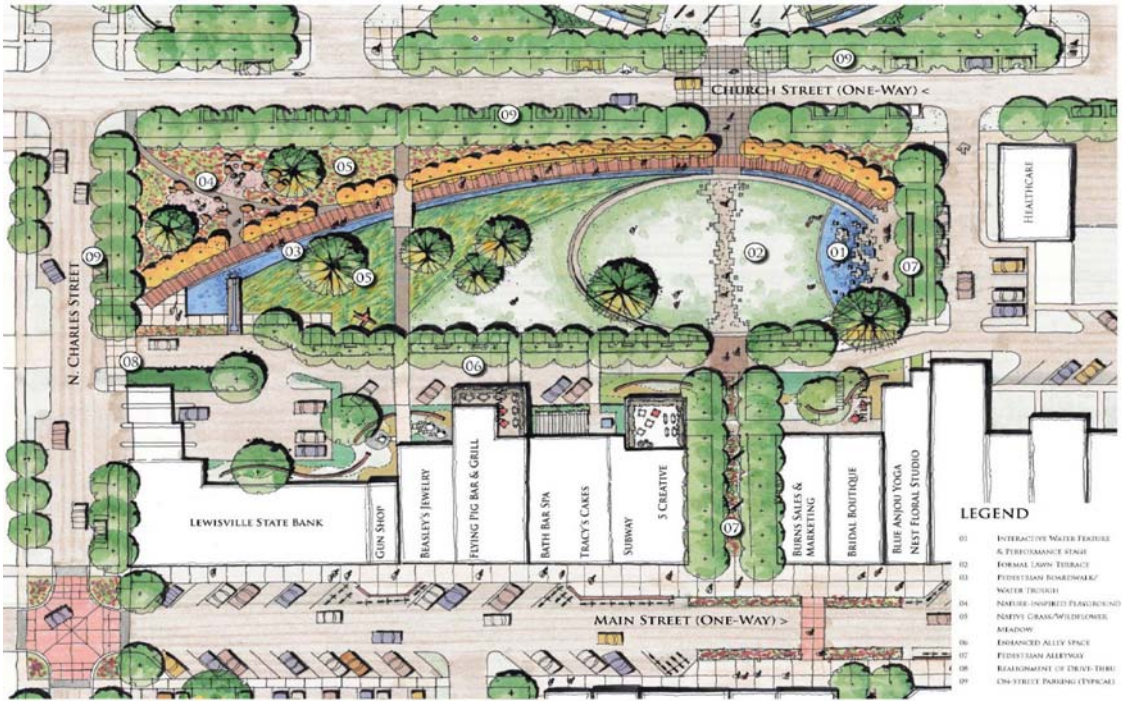
This project provides funding for parking and pedestrian walkway improvements in the Old Town area. A Park Plaza will also be constructed in the Old Town area. Design is 90% complete. Construction to begin after necessary land acquisition.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 11/1/2005 **Responsible Department:** Administration

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	3,392,381	1,908,233	1,484,148
CIP - HOTEL/MOTEL (306)	87,339	76,959	10,380
TIF - CIP (325)	357,800	262,679	95,121
TIF - 2007 BOND FUNDS (327)	650,000	650,000	-
4-B SALES TAX (340)	318,086		318,086
CIP - G O BOND 2009 (369)	2,905,745	938,233	1,967,512
CITY-DO DEVELOPER ESCROW (371)	3,189		3,189
TREE MITIGATION (373)	656,734	140,330	516,404
PARK DEVELOPMENT FUNDS (374)	1,365,673	256,032	1,109,641
Total	**9,736,947**	**4,232,467**	**5,504,480**



G31100 - I35 Corridor Plan

Project funds the final phases of a I35 Corridor Comprehensive Plan.

Future Impact on Operating Budgets

Is plan only. No operating impacts.

Project Start Date: 10/1/2010 **Responsible Department:** Administration

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	171,000	166,122	4,878
Total	**171,000**	**166,122**	**4,878**

G31102 - Old Town TOD

Streetscape and lane improvements to Mill Street from I35/SH 121 Business to College Street.

Future Impact on Operating Budgets

None. Ongoing mainenance of existing street is already accounted for.

Project Start Date: 3/7/2011 **Responsible Department:** Administration

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	3,750,000	-	3,750,000
Total	**3,750,000**	**-**	**3,750,000**

G31103 - I-35 CORRIDOR AESTHETIC

Aesthetic improvements include bridges, medians, plantings, and entry features.

Future Impact on Operating Budgets

Aesthetic improvements only. No new features to maintain.

Project Start Date: 4/27/2011 **Responsible Department:** Administration

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	89,980	89,980	-
CIP - G O BOND 2004 (364)	109,320	109,320	-
CIP - G O BOND 2006 (366)	43,478	41,462	2,016
Total	**242,778**	**240,762**	**2,016**

G90511 - Corridor Beautification

Funds will be used to beautify corridors in numerous locations using foliage, screening devices or to relocate above-ground utility lines.

Future Impact on Operating Budgets

$40,000 annually for irrigation and maintenance. (Funded in the General Fund, Parks & Leisure Services annual budget).

Project Start Date: 10/1/2004 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	1,268,965	1,196,084	72,881
TREE MITIGATION (373)	30,000		30,000
Total	**1,298,965**	**1,196,084**	**102,881**

G90906 - Traffic Improvements 09

This project provides funds for traffic signal improvements including battery back up systems and design of curb ramps.

Future Impact on Operating Budgets

$4,500.00

Project Start Date: 10/1/2008 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	896,740	891,296	5,444
CITY-DO DEVELOPER ESCROW (371)	22,320	22,215	105
Total	**919,060**	**913,511**	**5,549**

G91006 - Traffic Improvements 2010

This project upgrades Traffic Control signs to meet FHWA Retroreflectivity Ruling requirements.

Future Impact on Operating Budgets

Minor

Project Start Date: 10/1/2009 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	330,000	98,102	231,898
Total	**330,000**	**98,102**	**231,898**

G91207 - concrete repairs

This project funds minor concrete repairs on College Parkway (I35 to Summit), High Point Addition, and Timber Creek Estates Addition.

Future Impact on Operating Budgets

Repairs only. This is where the on-going maintenance is tracked.

Project Start Date: 10/3/2011 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	833,221	827,117	6,104
Total	**833,221**	**827,117**	**6,104**

G91209 - Sidewalk Repairs

Sidewalk repairs to High Point Addition and Timbercreek Estates Addition.

Future Impact on Operating Budgets

Repair, not replacement of sidewalks. These repairs are used for on-going maintenance, not budgeted in operating budget.

Project Start Date: 10/3/2011 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	546,053	533,614	12,439
Total	**546,053**	**533,614**	**12,439**

G91301 - 2013 Concrete

Bellaire Blvd (SH 121 Business to WCL), Valley Parkway (Main Street to FM 3040), GardenRidge addition, Misc. Maintenance

Future Impact on Operating Budgets

Repair of concrete streets, not new streets. These repairs are used for on-going maintenance, not budgeted in operating budget.

Project Start Date: 10/1/2012 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	1,047,940	929,741	118,199
Total	**1,047,940**	**929,741**	**118,199**

G91302 - 2013 Asphalt

Temple, Degan, Richland, and Lynn.

Future Impact on Operating Budgets

Repair of asphalt streets, not new streets. These repairs are used for on-going maintenance, not budgeted in operating budget.

Project Start Date: 10/1/2012 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	662,300	377,370	284,930
Total	**662,300**	**377,370**	**284,930**

G91303 - 2013 Sidewalk

Valley Ridge addition.

Future Impact on Operating Budgets

Repair, not replacement of sidewalks. These repairs are used for on-going maintenance, not budgeted in operating budget.

Project Start Date: 10/1/2012 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	845,347	675,834	169,513
Total	**845,347**	**675,834**	**169,513**

G91305 - 2013 Neighborhood Rehab

Lewisville Valley 3 - Chisolm, Red River, and Glen Hill. Curb and gutter for Walters, Hatcher and Herod streets.

Future Impact on Operating Budgets

Repair of streets, not new streets. These repairs are used for on-going maintenance, not budgeted in operating budget.

Project Start Date: 10/1/2012 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	400,000	172,419	227,581
Total	**400,000**	**172,419**	**227,581**

G91306 - 2013 Alley

Maxwell and Crosshaven.

Future Impact on Operating Budgets

Repair of alleys, not new alleys. This is where on-going maintenance of alleys is tracked.

Project Start Date: 10/1/2012 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	170,000		170,000
Total	**170,000**		**170,000**

G91307 - Walters, Herod, Hatcher

Walters, Herod, and Hatcher paving improvement.

Future Impact on Operating Budgets

Improvement, not new streets. These repairs are used for on-going maintenance, not budgeted in operating budget.

Project Start Date: 10/1/2012 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	200,000		200,000
Total	**200,000**		**200,000**

G91401 - 2014 Concrete Rehab

Edmonds - Main to 121, Valley - Main to Old Orchard, Mill - College to Jones, Indian Oaks Section 3.

Future Impact on Operating Budgets

Repair of concrete streets, not new streets. These repairs are used for on-going maintenance, not budgeted in operating budget.

Project Start Date: 10/1/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	1,100,000		1,100,000
Total	**1,100,000**		**1,100,000**

G91402 - 2014 Asphalt Rehab

Edmonds Lane - Main to SH 121, Valley - Main to Old Orchard, Mill Street - College to Jones, Indian Oaks Section 3.

Future Impact on Operating Budgets

Repair of asphalt streets, not new streets. These repairs are used for on-going maintenance, not budgeted in operating budget.

Project Start Date: 10/1/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	497,000		497,000
Total	**497,000**		**497,000**

G91403 - 2014 Sidewalk Maintenance

This project funds sidewalk repairs in the Valley Vista additions.

Future Impact on Operating Budgets

Repair, not replacement of sidewalks. These repairs are used for on-going maintenance, not budgeted in operating budget.

Project Start Date: 10/1/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	580,000		580,000
Total	**580,000**		**580,000**

G91405 - 2014 Neighborhood Rehab

This project funds street improvements in Lewisville Valley 4 - Abilene, Tiburon, Sterling, Clarendon, and San Antone.

Future Impact on Operating Budgets

Repair of streets, not new streets. These repairs are used for on-going maintenance, not budgeted in operating budget.

Project Start Date: 10/1/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	800,000		800,000
Total	**800,000**		**800,000**

G91406 - 2014 Alley Repair

This project funds alley repairs in the Parkside Trail and Autumn Breeze locations.

Future Impact on Operating Budgets

Repair of alleys, not new alleays. This is where on-going maintenance of alleys is tracked.

Project Start Date: 10/1/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	170,000		170,000
Total	**170,000**		**170,000**

Screening Walls

G91304 - 2013 Screening Walls

Diamond Hills Estates.

Future Impact on Operating Budgets

Repairs to existing walls. No additional funding in operating budget for screening wall repairs.

Project Start Date: 10/1/2012 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	524,673	348,970	175,703
CIP - SCREENING WALL MNTC (376)	2,456		2,456
Total	**527,129**	**348,970**	**178,159**

G91404 - 2014 Screening Walls

Screening walls along Hebron Parkway.

Future Impact on Operating Budgets

Repairs to existing walls. No additional funding in operating budget for screening wall repairs.

Project Start Date: 10/1/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	300,000		300,000
Total	**300,000**		**300,000**

Sanitary Sewer Systems

U90804 - Timbercreek Lift Station

This project funds the demolition and rebuilding of Timber Creek Lift Station. Design is complete and project will bid in Fall of 2012.

Future Impact on Operating Budgets

TBD once design is complete.

Project Start Date: 7/14/2008 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	348,000	122,224	225,776
CIP - REVENUE BOND 2008 (468)	4,500,000	2,943,763	1,556,237
CIP - REVENUE BOND 2009 (469)	5,807,710	18,753	5,788,957
Total	**10,655,710**	**3,084,740**	**7,570,970**

U90905 - Elm Fork Sanitary Sewer Phase 2

Project will fund a collection system from East Main Street to Railroad Street and Krestmark Lift Station. Under construction.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 5/21/2009 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	598,502	598,502	-
CIP - WATER DEVL BRD 1999 (451)	27,795	6,350	21,445
CIP - REVENUE BOND 2008 (468)	54,149	2,675	51,474
CIP - REVENUE BOND 1998 (498)	176,218	171,686	4,533
Total	**856,664**	**779,213**	**77,451**

U60425 - Wastewater Treatment Plant (Sludge Mgmt)

This project provides funds a cannibal process, and a second belt press for treatment and disposal of additional sludge produced by the Wastewater Treatment Plant. Design of aeration basis and clarifier design should be complete by November 2012.

Future Impact on Operating Budgets

To be determined, based on results of engineering study.

Project Start Date: 8/29/2003 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	1,027,108	922,510	104,598
CIP - WATER DEVL BRD 1999 (451)	53,902	53,902	-
CIP - REVENUE BONDS 2003 (463)	4,512,588	2,241,988	2,270,600
CIP - REVENUE BOND 2009 (469)	525,000	7,565	517,435
Total	**6,118,598**	**3,225,965**	**2,892,633**

U90407 - Purnell St. Wastewater Main Replacement

Phase 1 is completed and phase 2 will be completed November 2012. Phase 3 will replace sanitary sewer from Edwards street to Main street via Whatley Ave. and Kealy Ave.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 10/1/2003 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	425,706	400,631	25,075
CIP - REVENUE BOND 2008 (468)	1,944,364	1,588,544	355,820
CIP - REVENUE BOND 1998 (498)	20,512		20,512
Total	**2,390,582**	**1,989,175**	**401,407**

U90901 - Crossroads South Sewer

This project will fund sanitary sewer improvements to divert the City of Lewisville's existing sanitary sewer system from flowing through DCFWD's sanitary sewer system.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 10/1/2008 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	2,222,000	52,938	2,169,062
Total	**2,222,000**	**52,938**	**2,169,062**

U90907 - INDIAN CREEK LIFT STATION

Sanitary sewer lift station near the existing Indian Creek Metering Station at FM 544 and Indian Creek; and a 24" sanitary force main between the lift station and an existing sanitary sewer at SH 121 Business and KCS Railroad. 60% design complete.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 7/1/2009 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - REVENUE BOND 2009 (469)	4,141,382	468,186	3,673,196
Total	**4,141,382**	**468,186**	**3,673,196**

U91001 - Sewer Crossings (2010)

This project funds various sewer crossing improvements/aerial crossings. Primarily Timbercreek Utility crossings. Design is complete and ROW is in process.

Future Impact on Operating Budgets

None.

Project Start Date: 10/1/2009 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	1,312,056	497,893	814,163
CIP - REVENUE BOND 2008 (468)	455,886		455,886
Total	**1,767,942**	**497,893**	**1,270,049**

U91202 - East Side Gravity Sewer

Project will fund a parralel sewer line from Austin Ranch to the new Indian Creek Lift Station.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 10/3/2011 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	3,500,000		3,500,000
Total	**3,500,000**		**3,500,000**

U91203 - I/I Repairs

Evaulation of the wastewater system for structural problems occurs annually. This funding will be used to repair identified problems.

Future Impact on Operating Budgets

TBD

Project Start Date: 10/3/2011 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	479,202	335,010	144,192
Total	**479,202**	**335,010**	**144,192**

U91302 - 2013 Sewer Line Repl

Sewer line replacements to be determined.

Future Impact on Operating Budgets

No description entered

Project Start Date: 10/1/2012 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	1,800,100	95,050	1,705,050
Total	**1,800,100**	**95,050**	**1,705,050**

U91303 - 2013 Inflow/Infiltration

Evaulation of the wastewater system for structural problems occurs annually. This funding will be used to repair identified problems.

Future Impact on Operating Budgets

None

Project Start Date: 10/1/2012 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	250,000	165,406	84,594
Total	**250,000**	**165,406**	**84,594**

U91401 - Corrosion/Odor Abatement

Construction of Odor Control Equipment as recommended in the 2012 Odor Abatement Evaluation Study.

Future Impact on Operating Budgets

No description entered

Project Start Date: 10/1/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	2,727,200		2,727,200
Total	**2,727,200**		**2,727,200**

U91405 - Sewer Line Replacements

This project will replace deteriorated lines and appurtenances to be determined based upon the results of line breakage reports.

Future Impact on Operating Budgets

No description entered

Project Start Date: 10/1/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	250,000		250,000
Total	**250,000**		**250,000**

U91406 - 2014 I & I

This project continues evaluation of the wastewater system for structural problems that could cause storm and ground water to enter the system, and designs and constructs needed repairs.

Future Impact on Operating Budgets

None.

Project Start Date: 10/1/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	250,000		250,000
Total	**250,000**		**250,000**

U95362 - Extension of Sanitary Sewer to Elm Fork Area

This project extends of the sanitary sewer system to provide sanitary sewer service to unserved areas along 121 Business between Railroad St. and Trinity River. Phase 1 is complete.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 8/1/1998 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	51,498	48,987	2,511
CIP - WATER DEVL BRD 1999 (451)	669,050	669,050	-
CIP - REVENUE BOND 1998 (498)	373,176	352,040	21,136
Total	**1,093,724**	**1,070,077**	**23,647**

Traffic Signals

G10902 - LPAFA Grant / SH 121 Business

Local Participation Advanced Funding Agreement to install video detection and communications at 13 traffic signals on SH121B.

Future Impact on Operating Budgets

Operating costs are anticipated to be minor.

Project Start Date: 11/18/2008 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
GRANT FUND (298)	321,425	262,951	58,474
Total	**321,425**	**262,951**	**58,474**

G91007 - LPAFA MAIN ST

Installation of video detection equipment and retime signals

Future Impact on Operating Budgets

Operating costs are anticipated to be minor.

Project Start Date: 12/7/2009 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	249,090	229,225	19,865
Total	**249,090**	**229,225**	**19,865**

G91204 - Traffic Improvements

Highland at MacArthur and College at Mill - new signal and paved stone.

Future Impact on Operating Budgets

Operating costs are anticipated to be minor.

Project Start Date: 10/3/2011 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	418,842	95,650	323,192
Total	**418,842**	**95,650**	**323,192**

G91407 - Traffic Improvements

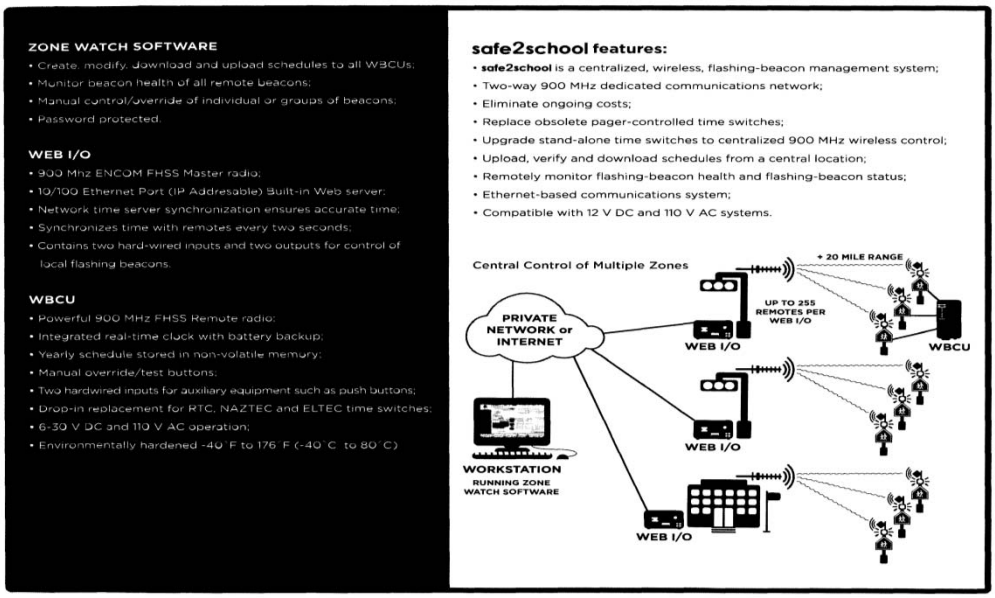
School zone beacon control units.

Future Impact on Operating Budgets

None.

Project Start Date: 10/1/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - GENERAL FUND TRSF (301)	365,901		365,901
Total	**365,901**		**365,901**



Water Lines

U90904 - VALY RDG NE WTR LINE PH 2

Project will build a 30" waterline from Mill Street to College Street.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 5/21/2009 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	495,997	11,910	484,087
CIP -REVENUE BOND 2002A (462)	249,553	13,430	236,123
CIP - REVENUE BOND 1999 (499)	139,216		139,216
Total	**884,766**	**25,340**	**859,426**

U91201 - Water Line Replacements 2012

Replaces water lines in the following streets: Serendipity Village, Madison Circle, Foxwood Place, Wildfire Drive, Fox Creek Drive, and Kemper Court.

Future Impact on Operating Budgets

To be determined.

Project Start Date: 10/3/2011 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	539,281		539,281
Total	**539,281**		**539,281**

U91301 - 2013 Water Line Repl

Line replacements to be determined.

Future Impact on Operating Budgets

TBD.

Project Start Date: 10/1/2012 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	250,000	120,662	129,338
Total	**250,000**	**120,662**	**129,338**

U91404 - Water Line Replacements

This project will replace deteriorated lines and appurtenances to be determined based upon the results of line breakage reports.

Future Impact on Operating Budgets

TBD.

Project Start Date: 10/1/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	500,000		500,000
Total	**500,000**		**500,000**

Water System Projects

U15460 - Update of Master Water Infrastructure Map

This project funds the update of a comprehensive infrastructure map detailing city-wide water and sewer connections. Update is in progress as determined by the City Engineer.

Future Impact on Operating Budgets

None.

Project Start Date: 8/1/1999 **Responsible Department:** Community Development

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	340,740	257,417	83,323
Total	**340,740**	**257,417**	**83,323**

U60512 - Midway Pump Station / Dallas Water Supply No. 3

This project funds a new pump station(for 692.5 and 735 water systems), 3MG ground storage tank and 30” water supply line from Carrollton to the pump station site on Midway Road. 30” water supply line is under construction. Pump station construction is underway.

Future Impact on Operating Budgets

$190,000.

Project Start Date: 9/30/2004 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	3,177,036	3,093,298	83,738
CIP - WATER DEVL BRD 1999 (451)	2,764,121	2,764,121	-
CIP - REVENUE BOND 2000 (460)	50,290	50,290	-
CIP -REVENUE BOND 2002A (462)	42,169	42,169	-
CIP - REVENUE BONDS 2003 (463)	225,123	225,123	-
CIP - REVENUE BOND 2005 (465)	4,037,124	4,037,124	
CIP - REVENUE BOND 2006 (466)	4,094,624	4,094,624	
CIP - REVENUE BOND 2008 (468)	398,947	398,947	
CIP - REVENUE BOND 2009 (469)	1,455,602	1,455,602	-
CIP - REVENUE BOND 1998 (498)	14,835	14,835	-
CIP - REVENUE BOND 1999 (499)	10,000	10,000	-
Total	**16,269,871**	**16,186,132**	**83,739**

U90765 - Water Meter Improvements

This project funds water meter change outs as needed.

Future Impact on Operating Budgets

Minor.

Project Start Date: 9/30/2007 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	216,681	164,793	51,888
Total	**216,681**	**164,793**	**51,888**

U91100 - 2011 line replace/repair

Bennett Lane - Railroad to I35; Civic Circle - Main to Valley. Project includes 2011 Inflow and Infiltration study.

Future Impact on Operating Budgets

Replacement of these lines will decrease operating costs.

Project Start Date: 10/1/2010 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	1,201,356	484,465	716,892
Total	**1,201,356**	**484,465**	**716,892**

U91101 - Midway Branch LS/Force M

Funds 10 MGD Sanitary Sewer Lift Station at Holfords Prairie Road and force main. Lift station will be locate on site near Midway Branch Creek Crossing of Holford's Prairie Road.

Future Impact on Operating Budgets

Will be determined after design is complete.

Project Start Date: 7/6/2011 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - REVENUE BOND 2011 (481)	9,400,000	484,426	8,915,574
Total	**9,400,000**	**484,426**	**8,915,574**

U91204 - WTP Ground Storage

Construction of Water Treatment Plant Ground Storage Tank. PSA to Council in September 2012.

Future Impact on Operating Budgets

$50,000.00

Project Start Date: 8/28/2012 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	1,480,735		1,480,735
CIP - REVENUE BOND 2012 (482)	4,000,000	293,190	3,706,810
Total	**5,480,735**	**293,190**	**5,187,545**

U91304 - FM 544 Utility Relo

The FM 544 Utility Relocation project will address design and construction for water lines and sewer lines requiring relocation or grade adjustment prior to TxDOT widening of FM 544 between FM 2281 and Josey Lane.

Future Impact on Operating Budgets

None.

Project Start Date: 6/5/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	96,470	34,428	62,042
Total	**96,470**	**34,428**	**62,042**

U91305 - MIDWAY WEST

Design and construction of water transmission main required to transport water from Midway Pump Station to the City system.

Future Impact on Operating Budgets

$5,000

Project Start Date: 6/28/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - REVENUE BOND 2013 (483)	2,300,000	38,124	2,261,876
Total	**2,300,000**	**38,124**	**2,261,876**

U91306 - OZONATION

Design and construction of Ozonation Process for taste and odor at the Water Treatment Plant.

Future Impact on Operating Budgets

$3,000.00

Project Start Date: 7/3/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - REVENUE BOND 2013 (483)	3,255,000		3,255,000
Total	**3,255,000**		**3,255,000**

U91402 - Paint Ele. Storage Tank 3

Paint elevated storage tank #3 as recommended by the Engineering Study.

Future Impact on Operating Budgets

This is the maintenance of the tank.

Project Start Date: 10/1/2013 **Responsible Department:** Public Services

Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	925,000		925,000
Total	**925,000**		**925,000**

U91403 - Dist. System Valve Repl.

Replacement of several 24" and 30" valves in the distribution system that have failed.

Future Impact on Operating Budgets

None.

Project Start Date: 10/1/2013 **Responsible Department:** Public Services

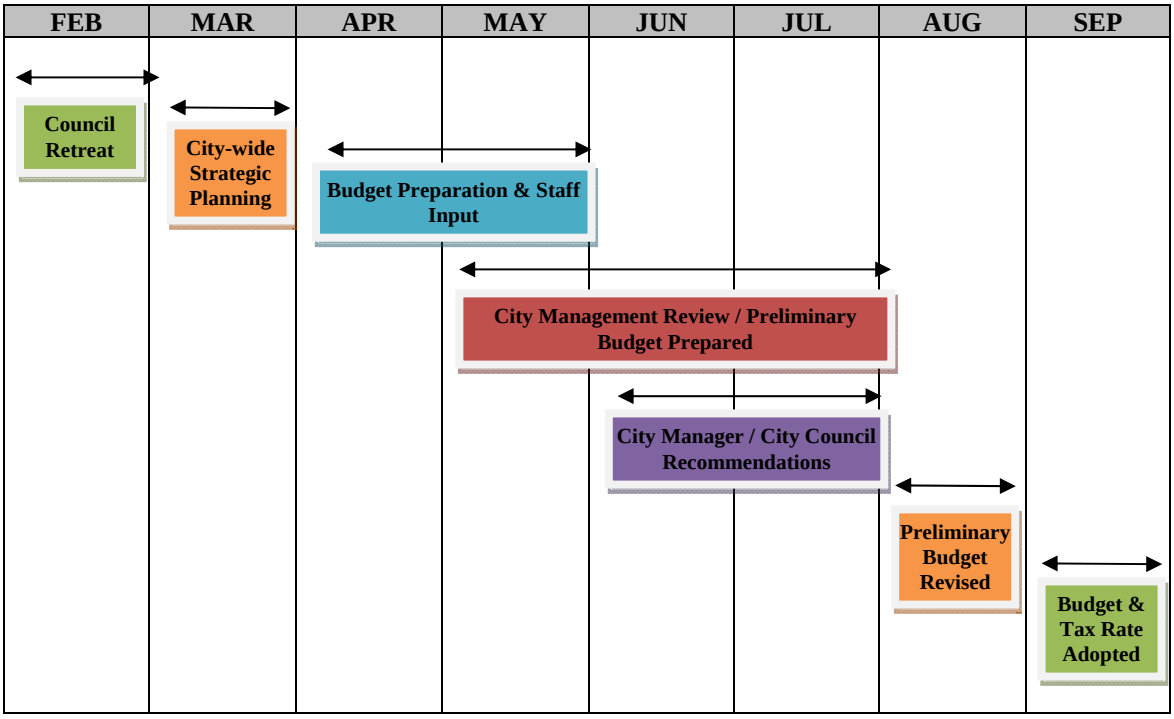
Source	Project-To-Date Budget	Project-To-Date Expenses	Current Year Budget
CIP - WATER/SEWER TRSF (414)	250,000		250,000
Total	**250,000**		**250,000**

LEWISVILLE
TEXAS

Process and Policies

Budget Process

The budget process occurs over a seven-month period through the collective efforts of department staff, division managers, directors, the City Manager and the City Council. Preparation of the budget is composed of six steps.



City of Lewisville Budget Process / Calendar

Step #1: City Council Retreat (Feb.7-9, 2013)

Every February, the City Council, City Manager and key staff conduct an annual retreat. They review the current state of the City, core values for the organization, and the vision and mission statements. Departmental operations, debt requirements, and new initiatives are examined to provide city staff with Council input prior to the budget process. The current list of Council established priorities and goals is revised and edited during this step in the process.

Step #2: Strategic Plan Development (Apr. 9 – June 3, 2013)

Departmental staff begins analyzing the strengths, weaknesses, opportunities and threats of their departments, and set short-term objectives for the next two years. These objectives focus on weaknesses and threats and must relate directly to one of the approved Council directed priorities and goals.

Step #3: Revise Year-End Estimates for Current Year (April 23 – May 10, 2013)

In April and May, management reviews current-year budgets and requires department heads to estimate what they will spend for the remainder of the year. The "revised budget" for each department is not to be exceeded without approval from the City Manager. Concurrently, revenues are evaluated on year-to-date collections to determine if the City will meet its expectations for the year and to develop projections for the upcoming fiscal year.

Step #4: Departments Develop Budget Requests (Apr. 23 – June 3, 2013)

Departments evaluate existing program goals and objectives used to assess performance and fine-tune them for the coming fiscal year. Goals represent the purpose of programs while objectives identify their specific, qualitative aim. Departments propose performance measures based upon future demand estimates and new management initiatives. Performance measures are developed to gauge the output, efficiency and effectiveness of the proposed goals and objectives. By evaluating current activities, departments have a basis to propose future service levels within the context of existing budgets and propose enhancements, or action steps, that will add value for the next year if authorized.

The proposed budget is based upon current year appropriations minus capital outlay or one-time expenses. Line item detail is developed for each department. Increased operational or overhead costs for existing programs are absorbed within current budgets. Programs that can no longer be sustained due to cost impacts may be submitted as add-back action steps.

Step #5: City Manager Develops Proposed Budget (Jun. 12 – Aug 3, 2013)

Departments submit action steps for the next year. Action Steps include reductions, add-backs, new programs, replacements, capital outlay, and additional personnel. These items are prioritized and submitted by the departments to the City Manager based upon their ability to maintain or enhance existing service, and prior SWOT analysis. Each action step is directly tied to a City priority. The City Manager reviews department action steps and meets with individual department directors. At this time, all five-year plans currently utilized are also being updated. This includes CIP Water and Sewer, CIP Street, Technology, Parks and Library Development Fund, overall Utility Fund, and General Fund plans. Copies of the various plan summaries have been included in the Strategic Planning section. After assessing relevant information, the City Manager prioritizes his list of service improvements and reductions and reviews all revenue sources to compile the proposed budget.

Step #6: City Council Adopts the Budget (Sept. 16, 2013)

The last step in the process adopts the final budget. This begins in August when the City Council receives the proposed budget and reviews it at the annual budget workshop. Council members discuss policy objectives and the spending plan in relation to their annual priorities established during the Council retreat. Finalizing the proposed budget, the Council holds a public hearing in September on the pending tax rate and budget. Following the public hearing, the final budget is adopted subsequent to the next fiscal year, October 1.

This year, the final budget document includes the City-wide SWOT analysis, a presentation of goals and objectives by City Council priority, as well as a listing of the action steps and related dollar amounts funded for each City priority.

Amendments

The budget can be amended at any time during the fiscal year through the adoption of a budget amendment ordinance. In addition, an annual amendment is authorized by the City Council to account for goods and services charged in the prior year, but not completed or delivered until the current year. Departments may transfer funds between accounts or between divisions with approval from the City Manager. The City Manager may transfer between departments within each fund with a report to the City Council. Any transfers between funds require the approval of the City Council.

Budgetary Financial Policy Statements

I. AUDIT
II. REVENUE MANAGEMENT
III. RESERVES
IV. DEBT
V. PURCHASING
VI. INVESTMENTS
VII. INVESTMENTS – OTHER POST EMPLOYMENT BENEFITS (OPEB) TRUST
VIII. BUDGET TRANSFERS
IX. CAPITAL BUDGET/APPROPRIATIONS AND TRANSFERS
X. IDENTITY THEFT PREVENTION PROGRAM
XI. GENERAL PROVISIONS

I. AUDIT

A. Audit Type – A Comprehensive Annual Financial Report (CAFR) shall be prepared and published in accordance with generally accepted accounting principles as defined by the Governmental Accounting Standards Board.

B. Auditor – The audit shall be made by an independent certified public accounting firm of national or regional reputation and must demonstrate that the firm has the breadth and depth of staff to conduct the City's audit in accordance with generally accepted auditing standards as defined by the American Institute of Certified Public Accountants, the standards set forth for financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, and the current provisions required for federal and state grant recipients. The firm selected by the City Council shall have no interest, direct or indirect, in financial affairs of the City government or in any of its officers. Auditors are accountable to the City Council. Mandated audit firm rotation is not required. Circulation of a Request for Proposal (RFP) for audit services is required at least every five years.

II. REVENUE MANAGEMENT

A. Reliability – Component segments of revenue sources will be reviewed and consistent collection practices will be enacted so that assurances can be provided that the revenue base will materialize according to budgets and plans.

B. Sales Tax – The budgeting of sales tax revenue for the upcoming fiscal year shall not exceed the estimated projection of sales tax revenue for the current fiscal year.

C. Equity – Equity will be maintained in the revenue system structure. All forms of subsidization will be minimized or eliminated between entities, funds, services, utilities, or customers.

D. Receivables – Receivables will be reviewed and adjusted periodically pursuant to generally accepted accounting principles. Allowances may be established for receivables over 90 days and as part of year-end accounting procedures accounts may be written off if outstanding one year or more. These actions do not release or extinguish the debt or the debtor as per state law. Collection efforts will remain ongoing on those accounts that can be pursued further.

III. RESERVES

A. The General Fund and all funds with outstanding long-term debt will maintain working capital resources at a minimum of 15% of the operating expenditure budget.

B. The City Manager is authorized by City Council to establish other funds' reserve balances as operations dictate.

IV. DEBT

A. Usage of Debt Proceeds – Debt will not be used for recurring operating purposes.

B. Debt Reserves – Debt service reserves shall be maintained at those levels restricted by bond covenants. For debt not restricted by bond covenants, reserves shall be maintained at an amount no less than the greatest annual debt service requirement for outstanding debt, less self-supporting revenues, times the greatest percentage of uncollected current year ad valorem taxes multiplied by a factor of two; and in an amount no more than 15 percent of total outstanding bond principal.

C. Bond Amortization – Bonds will in most instances be issued with the bond series final maturity being no longer than 16 years. The City Manager is authorized by City Council to structure longer maturities when in the best interest of the City. No extension of debt past the original maturity will occur with the issuance of refunding bonds.

V. PURCHASING

A. Pursuant to state law, City Council issues the following policy statements:

1. Best Alternative Delivery Method – The City Manager is authorized by City Council to select the best alternative project delivery method as defined by state law.

2. Competitive Sealed Bidding or Proposals – The City Manager, or his designee is authorized by City Council to select a procurement method of either competitive sealed bidding or competitive sealed proposals for the procurement of goods and services as defined by state law.

3. Electronic Bids & Proposals – The following rules are adopted to ensure the identification, security, and confidentiality of electronic bids or proposals, and that the electronic bids or proposals remain effectively unopened until the proper time:

   a. Users of the system shall be assigned unique user names and passwords.

   b. Access to the system by authorized users shall be logged and tracked in order to record when any user has accessed the system, and what data the user has accessed.

   c. Transmittal of data through the internet shall be encrypted using SSL technology. All sensitive data within the system shall be encrypted using the Advanced Encryption Standard algorithm (SES), or better.

   d. All data shall be encrypted using a time-sensitive mechanism that allows the data to be decrypted only after the due date and time.

   e. The system shall be synchronized to two or more atomic clocks to ensure exact recording of the due date and time, and the receipt date and time, of each submission.

   f. Neither vendor identities nor the contents of submissions are available during the bidding process.

   g. Only the City's purchasing manager or his designee, with an authorized password, and only at the established due date and time, can request that the bid/proposal be opened.

B. Rejection of Bids – Although full compliance to specifications may have been met, all bids, quotations or proposals may be rejected prior to award if it is determined to be in the best interest of the City of Lewisville. The City Manager, or his designee, is authorized by City Council to reject bids or proposals that are not in the best interest of the City.

C. Exceptions from Council Approval – Items within the dollar amount previously approved by the City Council require no further City Council action when being purchased through:

   1. an Interlocal Agreement,

2. a State Cooperative Program,

3. a regional Council of Government (COG) Program,

4. a sole source as defined under state bidding laws, or

5. maintenance agreements for existing hardware.

D. Change Orders – The City Manager, or his designee, is authorized by the City Council to approve change orders up to the dollar amount limit as stated in the Local Government Code, Section 252.048.

VI. INVESTMENTS

Pursuant to Chapter 2256 of the Texas Government Code, also known as the Public Funds Investment Act, an investment policy shall be submitted and approved by the governing body on an annual basis. The following are City Council policy statements regarding the investments of City funds:

A. Scope

1. The investment policy applies to the investment activities of the Government of the City of Lewisville. These policies serve to satisfy the statutory requirement to define and approve a formal investment policy.

2. Funds Included – All financial assets of all funds, including the General Fund, Water and Sewer Utility Fund, the Capital Projects Funds, the Special Revenue Funds, the Self Insurance Funds, the Debt Service Funds, and all other funds that may be created from time to time not identified in Section A.3 below, shall be administered in accordance with the provisions of these policies.

3. Funds Excluded – All financial assets of all funds associated with an Other Post Employment Benefits (OPEB) Trust.

B. Investment Strategy

1. The City of Lewisville maintains a consolidated pooled investment portfolio that utilizes specific investment strategy considerations designed to address the investment objectives of the individual fund types represented in the pooled investment portfolio. Fund types within the consolidated investment pool include the general fund, special revenue funds, debt service fund, capital project fund, internal service fund, and expendable trust funds. Additionally, the City maintains separate investment portfolios for the water and sewer and health insurance proprietary funds.

2. In order to minimize risk of loss due to interest rate fluctuations, investment maturities will not exceed a maximum of three (3) years. Investment strategy for each of the investment portfolios have as their primary objective to assure that anticipated cash flows are consistent with adequate investment liquidity. The second objective is to create a portfolio structure that will experience minimal market volatility during economic cycles. These objectives are to be accomplished by investing in high quality, short-term securities in combination with investing in a qualified investment pool that provides same day liquidity.

C. Objectives

1. Safety – Safety of principal is the foremost objective of the City of Lewisville. Investments of the City of Lewisville shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. To attain this objective, diversification is required in order that potential losses on individual securities or pooled securities do not exceed the income generated from the remainder of the portfolio.

2. Liquidity – The City's investment portfolio will remain sufficiently liquid to enable the City to meet operating requirements that might be reasonably anticipated.

3. Yield – Funds held for future capital projects shall be invested in securities that reasonably can be expected to produce enough income to offset inflationary construction cost increases.

D. Investment Committee

1. Members – There is hereby created an Investment Committee, consisting of the Director of Finance, Fiscal Services Manager, Assistant City Manager over Finance, and four others to be designated by the City Manager. The Investment Committee shall meet at quarterly intervals to determine general strategies and to monitor results. The Investment Committee shall be authorized to invite advisors to the meetings as needed including the City Attorney and outside advisors.

2. Committee Scope – The Investment committee shall include in its deliberations such topics as: economic outlook, portfolio diversification, maturity structure, potential risk to the City's funds, and authorized brokers and dealers.

3. Procedures – The Investment Committee shall provide for minutes of its meetings. Any two members may request a special meeting, and four members shall constitute a quorum. The Investment Committee shall establish its own rules of procedure.

E. Investment Officers

1. The following positions: Assistant City Manager over Finance, Finance Director, and the Fiscal Services Manager are exclusively designated as Investment Officers by the City Council.

2. Investment Officers may, on behalf of the City, execute purchases and sales of investments as permitted by the Investment Policy.

3. Investment officers are required to adhere to training guidelines in accordance with the Government Code 2256.008.

4. Investment Officers will additionally submit signed quarterly reports to the City Council and the City Manager.

F. Responsibility and Control

1. Delegation – Management responsibility for the investment program is hereby delegated to the Director of Finance, who shall establish written procedures for the operation of the investment program, consistent with this investment policy. Such procedures shall include explicit delegation to persons responsible for investment transaction accounting.

2. Management and Internal Controls – The Director of Finance shall establish a system of internal controls, which shall be documented in writing. The internal controls shall be reviewed by the investment committee and with the independent auditor. The controls shall be designed to reasonably prevent losses of public funds arising from fraud, employee error, misrepresentation by third parties, unanticipated changes in financial markets, or imprudent actions by employees and officers of the City of Lewisville.

3. Controls and managerial emphasis deemed most important that shall be employed where practical are:

a. Control of collusion.

b. Separation of duties.

c. Separation of transaction authority from accounting and record keeping.

d. Custodian safekeeping receipts records management.

e. Avoidance of bearer-form securities.

f. Documentation of investment bidding events.

g. Written confirmation of telephone transactions.

h. Accurate and timely reports.

i. Adequate training and development of investment officials.

j. Review of financial condition of all brokers, dealers, and depository institutions.

k. Staying informed about market conditions, changes, and trends that require adjustments in investment strategies.

4. Transaction Authority – Certain signatory responsibilities are required to transact investments. Positions authorized as depository signatories shall be established by the City Manager.

   a. The persons holding these positions are also designated as authorized to transact wire transfers, buy/sell, and trade investments in accordance with the goals and objectives of the City's investment strategy.

   b. Bonding of all those individuals authorized to place, purchase, or sell investment instruments shall be required.

5. Prudence – Investments shall be made with the exercise of due care, which persons of prudence, discretion and intelligence exercise in the management of their own affairs, not for speculation, but for investment considering the probable safety of their own capital as well as the probable income to be derived. Prudence extends beyond the consideration of single investments to include the prudence of the entire portfolio structure.

6. Investment Officers acting in accordance with written procedures and exercising due diligence shall be relieved of personal responsibility for an individual security's credit risk or market price dangers, provided deviations from expectations are reported in a

timely fashion and appropriate action is taken to control adverse developments.

G. Ethics

1. Conflicts of Interest – Officers and employees involved in the investment process shall refrain from personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. Conflict of interest provisions in state law shall apply to the selection of depositories.

2. Disclosure – Employees and Investment Officials shall disclose to the City Manager any material financial interests in financial institutions that conduct business with the City of Lewisville, and shall further disclose any large personal financial or investment positions that could be related to the performance of the City's portfolio. Employees and Investment Officers shall subordinate their personal investment transactions to those of this jurisdiction, particularly with regard to the timing of purchases and sales.

H. Reporting Investment Earning Evaluation

1. Quarterly Reports – The Investment Officers shall submit quarterly, an investment report that:

a. Describes in detail the investment position of the City on the date of the report;

b. Must be prepared jointly by all Investment Officers of the entity;

c. Must be signed by each Investment Officer of the City;

d. Contains a summary statement of each pooled fund group that states:

(1) Beginning market value for the reporting period;

(2) Additions and changes to market value during the period;

(3) Ending market value for the period; and

(4) Fully accrued interest for the reporting period.

e. State the book value and market value of each separately invested asset at the beginning and end of the reporting period by the type of asset and fund type invested;

f. State the maturity date of each separately invested asset that has a maturity date;

g. State the City's pooled fund group (Consolidated, Water/Sewer, Health) for which each individual investment was acquired; and

h. States compliance of the portfolio in aspect to investment strategy.

2. Annual Report – Within 60-days of the end of the Fiscal Year, the Director of Finance shall present an annual report on the investment program activity. The annual report shall include 12-month performance information, and shall suggest improvements that might be made in the investment program.

I. Investments

1. Strategy Statement – The City intends to pursue an active vs. a passive portfolio management philosophy. That is, securities may be sold before they mature if market conditions present an opportunity for the City to benefit from the trade. The maximum maturity terms for individual securities will not exceed three years. The maximum weighted average maturity for the composite portfolio is one and one-half years.

2. Eligible Investments – Financial assets of the government of the City of Lewisville may be invested in:

a. Obligations of the United States or its agencies and instrumentalities; and

b. Direct obligations of the State of Texas or its agencies, and instrumentalities; and

c. Other obligations, the principal of and interest on which are unconditionally guaranteed or insured by, or backed by the full faith and credit of, the State of Texas or the United States or its agencies and instrumentalities; and

d. Certificates of Deposit, issued in accordance with Chapter 2256 Public Funds Investment, fully guaranteed as issued by

the Federal Deposit Insurance Corporation or its successor; and

e. Fully collateralized direct repurchase agreements meaning a simultaneous agreement to buy, hold for a specified time, and then sell back at a future date, obligations described by Subsection (a) of this section, the principal and interest of which are guaranteed by the United States or any of its agencies, market value of not less than the principal amount of the funds disbursed. Repurchase agreements include direct security repurchases and reverse security repurchase agreements not exceeding 90 days after the date delivered. Such repurchase securities shall be pledged to the City and deposited with a third party selected and approved by the City, and placed through a primary government securities dealer, as defined by the Federal Reserve, or a bank domiciled in this state; and

f. Up to a legal limit of 15% of operating fund can be placed in a no load money market mutual fund that is regulated by the Federal Securities and Exchange Commission with a dollar weighted average stated maturity of 90 days or less and whose investment objectives include seeking to maintain a stable net asset value of $1 per share up to a maximum of 80 percent of the aggregate monthly average fund balance, excluding bond proceeds in money market funds. The City's account may not exceed 10 percent of the total assets of the money market mutual fund.

g. Public Funds Investment Pools created to invest public funds jointly on behalf of the entities that participate in the pool and whose investment objectives in order of priority are: first, safety of principal; second, liquidity; and third, income. The pool may consist of assets authorized through the Public Funds Investment Act (Government Code 2256) and have an established advisory board composed of participants and other qualified persons. The Council must approve a resolution authorizing investment in the particular pool following Finance Director evaluation of an offering circular containing the following comprehensive information: the pools qualified investments; maximum average dollar-weighted maturity allowed based on the stated maturity date; maximum stated maturity date of any investment security within the pool portfolio; objectives of the pool; size of the pool; names and terms of the advisory board; custodian bank used for safekeeping pool assets; pool intent to maintain a net

asset value of one dollar and the risk of market price fluctuation; whether the only source of payment is the assets of the pool at market value or whether there is a secondary source of payment, such as insurance or other described guarantees; the name and address of the pool's independent auditor; deposit and withdrawal guidelines; and performance history.

Additionally, approved pools are required to furnish a monthly report with the following minimum information:

(1) The types and percentage breakdown of securities in which the pool is invested;

(2) The current average dollar-weighted maturity, based on the stated maturity date, of the pool;

(3) The current percentage of the pool's portfolio in investments that have stated maturities of more than one year;

(4) The book value versus the market value of the pool's portfolio, using amortized cost valuation;

(5) The size of the pool;

(6) The number of participants in the pool;

(7) The custodian bank that is safekeeping the assets of the pool;

(8) A listing of daily transaction activity of the entity participating in the pool;

(9) The yield and expense ratio of the pool;

(10) The portfolio managers of the pool; and

(11) Any changes or addenda to the offering circular.

3. Length of Investments – The City of Lewisville shall invest in instruments with scheduled maturity of duration not to exceed three (3) years at the time of purchase. In the event a coupon security maturity exceeds the specified limit with a calculated duration of three (3) years, the instrument will satisfy this policy requirement.

4. Diversification – It shall be the policy of the City of Lewisville to diversify the investment portfolio. Diversification strategies shall be determined and revised periodically by the Investment Committee. In establishing specific diversification strategies, the following general constraints shall apply:

a. Portfolio maturities shall be staggered to avoid concentration of assets in a specific maturity sector. The maximum weighted average maturity of the composite portfolio will not exceed one and one-half years.

b. Portfolio investment instruments and issuers shall be diversified by type.

c. The following maximum limits by instruments are established for the City's total portfolio:

(1)	U.S. Treasury Securities	100%
(2)	U.S. Agency and Instrumentalities	75%
(3)	Authorized pools	50%
(4)	Certificates & Deposits	50%
(5)	Repurchase Agreements	25%
(6)	No-load Money Market Mutual Funds	15%

d. Competitive quotes among dealers/pools for placement of investments must facilitate diversification. However, Repurchase Agreements shall be placed only with primary government securities dealers.

J. Selection of Depositories

1. Bidding Process – Depositories shall be selected through the city's banking services application process. Before awarding a depository services contract, the Council shall receive applications for the performance of depository services from one or more state or national banks, state or federal credit unions or state or federal savings associations.

a. Notice Content – The Director of Finance shall give notice to banks, credit unions, and savings associations requesting submission of application proposals to perform depository

services. This notice to institutions must contain the responsible staff person's name and address, date and time the applications are to be received by staff, and the date, time, and place the Council will consider the selection of one or more depositories.

b. Notice Publication – Notice of the request for depository application proposals shall be published at least once no later than 21 days prior to the deadline for receipt of applications in the City's official newspaper.

2. Review of Applications – In reviewing applications, the Director of Finance shall consider the terms and conditions for the performance of depository services, including the type and cost of services to be provided to the City, consistent with this policy to include the following general criteria:

a. Sound capital and operating structure capable of providing a full range of depository services.

b. Ability to perform securities safekeeping custody and book entry securities clearance for the City's investment portfolio.

c. Continuous ability and contractual commitment to pledge acceptable collateral to guarantee public funds deposits.

d. Enhance treasury cash management performance by maximizing earnings on demand deposits, securities investments, and in the event of favorable market pricing, the placement of time deposits with the depository.

e. Competitive fees for depository services.

f. Active community reinvestment of public funds deposits back into the local economy through loans for businesses, property development, and improvements within Lewisville. Diversification of loan recipients and a Community Reinvestment Act rating of "Outstanding" are considered prerequisite.

3. Term, Conditions, and Additional Services – The City may approve, execute, and deliver any depository services contract whose term does not exceed five (5) years. The depository services contract(s) may contain terms and conditions approved by Council. In addition to depository services, the City may elect to contract with financial institutions under separate contract(s) if additional financial services

are necessary in the administration, collection, investment, and transfer of City funds.

4. Qualification as Depository – The selected depository institution shall, not later than five (5) days before the commencement of the term of the depository services contract, provide security for the public funds.

K. Selection of Brokers, Dealers, and Pools

Primary Dealers and Approved List – For brokers and dealers of government securities, the Investment Committee shall select only those dealers reporting to the Market Reports Division of the Federal Reserve Bank of New York, also known as the "primary government securities dealers," unless a broker/dealer comprehensive questionnaire and certification reveals that regional firms are adequately managed and financed to conduct public business. All brokers and dealers must be authorized by the Investment Committee. Investment officers shall not conduct business with any firm which has been removed from the approved list by the Investment Committee. An Investment Officer may not buy any securities from a firm which has not filed a written certification that the broker/dealer has received and thoroughly reviewed the government's investment policy and have implemented reasonable procedures and controls. All Brokers/Dealers should be reviewed and re-approved or removed annually by the Investment Committee.

L. Safekeeping and Custody

1. Insurance or Collateral – All deposits and investments of City funds with commercial banks shall be secured by pledged collateral with a market value equal to no less than 100% of the deposits or investments less an amount insured by the FDIC. Collateral shall be reviewed monthly to assure the market value of the securities pledged equals or exceeds the related bank balances. Master repurchase agreement shall be in place documenting the terms and conditions of the fully collateralized repurchase transactions placed only with primary dealers.

2. Pledged Collateral Safekeeping Agreement – All safekeeping arrangements shall be in accordance with a Safekeeping Agreement approved by the Investment Committee which clearly defines the procedural steps for gaining access to the collateral should the City of Lewisville determine that the City's funds are in jeopardy. The safekeeping institution, or Trustee, shall be the Federal Reserve Bank or a third party custodial institution, not a branch of the firm pledging the collateral. Collateral is to be deposited in the custodian account

subject to the order and direction of the City as pledgee, and the written consent of the City shall be required before release from the custodian. The safekeeping agreement shall include the authorized signatures of the City of Lewisville, the depository pledging the collateral, and the custodian.

3. Collateral Defined – The City of Lewisville shall accept only the following securities as collateral:

   a. Negotiable direct obligations of the United States with maturities under 10 years shall use current market value equal to 100% of total City deposits, OR with maturities over 10 years shall use current market value equal to 102% of total City deposits; or

   b. Negotiable general obligations of the United States and backed by its full faith and credit with maturities under 10 years shall use current market value equal to 100% of total City deposits, OR with maturities over 10 years shall use current market value equal to 102% of total City deposits; or

   c. Negotiable obligations, the principal of and interest on which are unconditionally guaranteed by the United States, with maturities under 10 years shall use current market value equal to 100% of total City Deposits OR with maturities over 10 years shall use current market value equal to 102% of total City deposits; or

   d. Negotiable general or special obligations issued by the State of Texas or any county, city town or municipal corporation of the State of Texas or any other political subdivision of the State of Texas, payable from taxes, revenues, or a combination of taxes and revenues that has been rated as to investment quality by a nationally recognized rating agency and that has a current rating of not less than "A" or its equivalent with maturities under 10 years using current market value equal to 100% of total City deposits, OR with maturities over 10 years using current market value equal to 102% of total city deposits; or

   e. Obligations of the United States or its agencies and instrumentalities including Federal Home Loan Bank letters of credit.

4. Subject to Audit – All collateral shall be subject to inspection and audit by the Director of Finance or the City's independent auditors.

5. Delivery vs. Payments – Eligible investment securities shall be purchased using the delivery vs. payment method. That is, funds shall not be wired or paid until verification has been made that the security was received by the City Safekeeping/Clearance Agent. The security shall be held in the name of the City. The original copy of all safekeeping receipts shall be delivered to the City.

VII. INVESTMENTS – OTHER POST EMPLOYMENT BENEFITS (OPEB) TRUST

A trust has been established to fulfill the City's current and long-term OPEB obligations, the OPEB Trust Fund. Investments of the OPEB Trust Fund do not fall under state law regarding investments. The City Manager is responsible for the establishment of procedures for proper investment of the OPEB Trust Fund.

VIII. BUDGET TRANSFERS

A. Transfers between funds which change the appropriations of both funds require the prior approval of the City Council. All other transfers, including transfers between accounts and between departments, are delegated to the City Manager.

B. Transfers between departments within the same fund not changing appropriations of the fund will be detailed in a report to City Council within 30 days of the transaction.

IX. CAPITAL BUDGET/APPROPRIATIONS AND TRANSFERS

A. Appropriations for capital projects require City Council approval except for public improvement projects for which funds are deposited in escrow subject to terms of a written agreement executed by a developer or property owner and the City Manager.

B. Capital appropriations shall be submitted annually to the City Council. Prior year capital balances as of September 30th will be reappropriated by City Council effective October 1st each year.

C. A capital budget transfer between capital projects of a similar purpose does not require City Council approval. The City Manager, or his designee, may approve such transfers.

X. IDENTITY THEFT PREVENTION PROGRAM

Pursuant to the Fair and Accurate Credit Transactions Act of 2003, the Federal Trade Commission has required the development and implementation of an identity theft program. The following are City Council policy statements regarding the program:

A. Purpose

To establish an Identity Theft Prevention Program ("Program") pursuant to and in compliance with the Federal Trade Commission under the Identity Theft Red Flags and Address Discrepancies under the Fair and Accurate Credit Transactions Act of 2003 ("Red Flag Rules"). 16 C.F.R. § 681.2.

B. Scope

This Program consists of procedures designed to identify, detect and respond appropriately to patterns, practices or specific activities – known as red flags – that indicate the possible existence of identity theft. Specifically, the Program includes procedures to: (1) identify relevant red flags for new and existing covered accounts and incorporate those red flags into the Program; (2) detect red flags that have been incorporated into the Program; (3) respond appropriately to any red flags that are detected to prevent and mitigate identity theft; and (4) ensure the Program is updated periodically to reflect changes in risks to customers or to the safety and soundness of the City of Lewisville from identity theft.

C. Procedures

Every department of the City of Lewisville that offers or maintains a "covered account," as defined by the Red Flag Rules, shall develop specific operational procedures for that department.

1. The departmental procedures shall comply with the Red Flag Rules.

2. The City Manager must approve all such procedures prior to implementation.

D. Administration of the Program

1. The City Manager shall appoint a designee in each department ("Department Administrator") in which this Program will be administered to develop, implement and oversee the administration of this Program and the applicable departmental procedures.
2. The Department Administrator(s) shall comply with the responsibilities set forth in the Red Flag Rules, including but not limited to, ensuring the appropriate training of the necessary personnel; reviewing reports required by the Red Flag Rules; making changes to the Program, as necessary; and overseeing service provider arrangements.
3. The City Manager shall review reports prepared by the Department Administrator(s) and approve material changes to the Program as necessary to address changing identity theft risk.

XI. GENERAL PROVISIONS

The City of Lewisville reserves the right to change, modify, amend, revoke or rescind all or part of these policies in the future.

Budget/Financial Directives/Guidelines

Operating Funds Budget

1. The budget should be balanced with appropriations not exceeding current year revenues, transfers-in, and available fund balance reserves.

2. Transfers between funds shall only be permitted to the extent that the basis and justification for the transfer can be quantified.

3. One-time revenues in either operating fund will not be used for funding on-going appropriations. One-time revenues shall only be used to fund capital improvements, capital equipment, or other one-time appropriations.

General Fund Revenue

1. The proposed budget submitted to the City Council will maintain the revenue from the prior year's tax levy in the General Fund while maintaining program and service levels.

2. All new programs or service enhancements shall be implemented according to Council direction, within the base budget. In the event additional revenues are required, a cost benefit analysis of the program change will determine if a new revenue source or increase in existing revenue will be needed. To the greatest extent possible, new or expanded program changes shall be funded through user charges and/or capital recovery fees. The General Fund ad valorem tax rate shall only be raised as a last resort after thorough review of other revenue sources and proposed appropriations.

3. The proposed budget shall maintain a balance in revenue sources to protect the financial stability of the City in the event of severe fluctuation in the national and/or local economy. In this endeavor, the City will strive to have ad valorem taxes, sales taxes, and other taxes and charges for service contribute one-third of the total General Fund revenue.

4. Charges for services shall be reviewed and updated at least every two years to mitigate the effect of any change in fees.

Utility Fund Revenue

1. A cost of service rate study will be conducted each year to mitigate the magnitude of any rate increase necessary for the City to cover the Utility Fund operating budget and meet all revenue bond covenants.

2. Capital improvements required as a result of growth should be paid in part through capital recovery fees that are reviewed and adjusted each year within the requirements of the statute allowing their utilization.

3. Utility Fund revenues are budgeted on the basis of a normal year, not on the basis of forecasted extreme wet or dry years.

Debt Service Revenue

1. The City will issue only long-term debt, and the debt will be used only to fund capital projects that cannot be funded by current revenues.

2. To minimize interest cost on issued debt, bonds will in most instances be issued with the bond series final maturity being not longer than 16 years. Debt service should in most cases be structured with level payments. Retirement of debt principal will be structured to ensure a level annual debt payment.

3. The debt service of the ad valorem tax rate shall not exceed 40 percent of the total tax rate.

Fund Balance

1. The proposed operating budgets shall be submitted to the City Council with a fund balance reserve of at least 15 percent of recurring operating appropriations. Fund balance is defined as the excess of a fund's current assets over its current liabilities, sometimes called working capital in enterprise funds.

2. Debt Service Fund balances shall not have a balance that exceeds 15 percent of the general obligation debt outstanding principal. Debt service fund balances in excess of this requirement may be drawn down to be used to reduce ad valorem tax revenue for bond principal and interest payment on existing or new debt.

Operating Fund Expenditures

1. Operating fund expenditures shall be accounted for and budgeted in the five major categories:
   a. Personal Services
   b. Materials and Supplies
   c. Services and Charges
   d. Transfers
   e. Capital Outlay

2. The proposed budget shall appropriate sufficient funds for operations to maintain existing quality and scope of City services.

3. The City will regularly examine programs and services in order to reduce operating cost or enhance service levels without cost increases.

4. Personal service expenditures will reflect the minimum staffing to provide approved quality and scope of City services.

5. The City will provide a competitive compensation and benefit plan to attract and retain quality employees.

6. All categorical appropriations shall be funded to ensure productive personnel, useful capital assets, and a stable level of annual maintenance expenditures.

7. Replacement and approved new capital equipment shall be amortized in the operating department budgets to provide for the replacement of the asset at the end of its expected life. The funds amortized will be transferred each year to the Maintenance and Replacement Capital Fund.

8. To assist in controlling the growth of operating budgets, operating departments within each operating fund will submit their annual base budget to the City Manager's office that is within an appropriation ceiling calculated by the City Manager's office. Program or service level changes from the prior budget must be submitted as separate Action Step Requests. The City Manager will incorporate beneficial action steps as much as possible within the base budget presented to the City Council. Unfunded action steps will be presented to the City Council for further consideration.

Investments and Cash Flow

Interest Rate Risk

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment or a deposit. Generally, the longer the maturity of an investment the greater the sensitivity of its fair value to changes in market interest rates. As a means of limiting its exposure to fair value losses arising from rising interest rates, the City's investments with TexPool have maturities of less than one year or in U.S. government securities that are not highly sensitive to changes in interest rates.

Credit Risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. All investment pools policies require a rating of AA or better from a nationally recognized rating agency.

Concentration of Credit Risk

The City's investments are issued or explicitly guaranteed by the U.S. Government or in external investment pools which are not considered to provide a concentration of credit risk.

Custodial Credit Risk

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The Public Funds Investment Act requires that a financial institution secure deposits made by state or local government entities by pledging securities in an undivided collateral pool held by a depository regulated under state law (unless so waived by the government unit). The market value of the pledged securities in the collateral pool must equal at least the bank balances less FDIC insurance at all times.

Accounting System & Basis of Budgeting

Lewisville's accounting and financial reporting system follows the principles established by the Governmental Accounting Standards Board. An annual audit of the City's system is performed by an independent public accounting firm with the subsequent issuance of a Comprehensive Annual Financial Report.

The accounts of the City are organized on the basis of funds or account groups, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts which comprise its assets, liabilities, fund balance/retained earnings, revenues, and expenses/expenditures.

Measurement focus refers to what is being measured and basis of accounting refers to when revenues and expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied. The Governmental Fund Types use a financial resources measurement focus and the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual, i.e. both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recorded when the related fund liability is incurred, if measurable. No fund liability or related expenditure is recognized for principal and interest on general obligation bonds until such amounts become due. Accrued vacation and sick leave are recorded when payable from current available financial resources, if material.

Franchise and sales tax revenues are recorded in the General Fund, ad valorem tax revenues are recorded in the General Fund and Debt Service Fund, and restricted purpose fees are recorded in Special Revenue Funds and are fully accrued. Licenses, permits and inspections; fines, forfeitures and penalties; and miscellaneous revenues (except earnings on investments) are recorded as revenues when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned since they are measurable and available.

The city's Proprietary Fund Types are accounted for on a cost of service or "capital maintenance" measurement focus, using the accrual basis of accounting, under which revenues are recognized when earned and expenses are recognized when the related liabilities are incurred.

The budgetary accounting basis follows the generally accepted accounting principles (GAAP) basis of accounting except that fund balances that are presented for the city's Proprietary Fund types do not reflect the total equity of the fund but rather only available spendable resources of the current fiscal period. Proprietary funds are budgeted using an accrual basis, except for capital expenses, depreciation and debt service payments, which are budgeted on a cash basis. Unexpended appropriations for budgeted funds lapse at fiscal year end. Encumbrance accounting is used for all funds. Capital project funds are budgeted over the life of the respective project and not on an annual basis.

Following are the budgeted funds for the City of Lewisville for FY 2013-14:

Operating Funds (Major)
General Fund
Utility Fund
G.O. Debt Service Fund

Internal Service Funds
OPEB Liability Trust Fund
Health Insurance Fund
Insurance Risk Fund
Maintenance & Repl Fund

Operating Funds (Other)
Recreation Activity Fund
TIRZ Fund #1
TIRZ Fund #2
4B Sales Tax Fund
Hotel / Tax Fund
Grants Fund
Waters Ridge PID Fund
LEOSE Fund
Court Security Fund
Court Technology Fund
Community Activities Fund
Police Forfeitures Fund (State)
Police Forfeitures Fund (Federal)
Fire & Police Training Fund
Juvenile Case Manager Fund
PEG Programming Fund
Crime Control/Prevention District
Fire Services District

Capital Improvement Funds
General Capital Projects
Utility Capital Projects
Other Capital Projects

LEWISVILLE
TEXAS

APPENDIX

2013 Demographics
Lewisville, TX

Demographic QuickFacts from the US Census	Lewisville	Texas
Population, 2012 estimate	99,453	26,059,203
Population, 2010 (April 1) estimates base	95,290	25,145,561
Population, percent change, April 1, 2010 to July 1, 2012	4.4%	3.6%
Population, 2010	95,290	25,145,561
Persons under 5 years, percent, 2010	8.3%	7.7%
Persons under 18 years, percent, 2010	25.7%	27.3%
Persons 65 years and over, percent, 2010	6.5%	10.3%
Female persons, percent, 2010	50.6%	50.4%
White alone, percent, 2010 (a)	65.3%	70.4%
Black or African American alone, percent, 2010 (a)	11.2%	11.8%
American Indian and Alaska Native alone, percent, 2010 (a)	0.7%	0.7%
Asian alone, percent, 2010 (a)	7.8%	3.8%
Native Hawaiian and Other Pacific Islander alone, percent, 2010 (a)	0.1%	0.1%
Two or More Races, percent, 2010	3.2%	2.7%
Hispanic or Latino, percent, 2010 (b)	29.2%	37.6%
White alone, not Hispanic or Latino, percent, 2010	49.6%	45.3%
Living in same house 1 year & over, percent, 2007-2011	72.8%	82.1%
Foreign born persons, percent, 2007-2011	20.8%	16.2%
Language other than English spoken at home, percent age 5+, 2007-2011	31.6%	34.4%
High school graduate or higher, percent of persons age 25+, 2007-2011	86.7%	80.4%
Bachelor's degree or higher, percent of persons age 25+, 2007-2011	29.7%	26.1%
Veterans, 2007-2011	5,301	1,618,413
Mean travel time to work (minutes), workers age 16+, 2007-2011	25.6	24.8
Housing units, 2010	39,967	9,977,436
Homeownership rate, 2007-2011	46.6%	64.5%
Housing units in multi-unit structures, percent, 2007-2011	48.3%	24.0%
Median value of owner-occupied housing units, 2007-2011	$150,600	$126,400
Households, 2007-2011	36,984	8,667,807
Persons per household, 2007-2011	2.55	2.79
Per capita money income in the past 12 months (2011 dollars), 2007-2011	$28,144	$25,548
Median household income, 2007-2011	$56,811	$50,920
Persons below poverty level, percent, 2007-2011	9.6%	17.0%

Business QuickFacts from the US Census	Lewisville	Texas
Total number of firms, 2007	8,626	2,164,852
Black-owned firms, percent, 2007	S	7.1%
American Indian- and Alaska Native-owned firms, percent, 2007	1.0%	0.9%
Asian-owned firms, percent, 2007	9.0%	5.3%
Native Hawaiian and Other Pacific Islander-owned firms, percent, 2007	F	0.1%
Hispanic-owned firms, percent, 2007	10.1%	20.7%
Women-owned firms, percent, 2007	24.6%	28.2%
Manufacturers shipments, 2007 ($1000)	597,595	593,541,502
Merchant wholesaler sales, 2007 ($1000)	1,233,919	424,238,194
Retail sales, 2007 ($1000)	2,488,494	311,334,781
Retail sales per capita, 2007	$25,287	$13,061
Accommodation and food services sales, 2007 ($1000)	240,774	42,054,592

2013 Top Businesses
Lewisville, TX

Company	Employee Totals	Square Footage	Description
JP Morgan Chase	4,350	536,000	Financial Services
Nationstar Mortgage	1,440	272,000	Mortgage Services
Xerox	755	256,000	Business and Office Support Products
Ally (formerly GMAC)	719	198,000	Financial Services
Orthofix	596	140,000	Orthopedic Medical Device Manufacturer
Sysco Foods North Texas	520	568,106	Wholesale Food Distribution
TIAA-CREF	350	34,652	Financial Services
Parago Inc	350	63,721	Incentive Provider
Alcatel Lucent	329	215,000	Telecomm Distribution
med fusion	311	107,000	Molecular testing & diagnostics lab
Kellogg	300	1,020,030	Food Products Distribution
Overhead Door Corp	250	NA	HQs; Automated Door Production & Services
The Apparel Group	225	200,000	Premium Clothing Distribution
Hoya Vision Care	220	89,473	Optic Lens Production
Universal Display & Fix-tures	190	100,850	Point of Purchase and Store Fixtures Manufacturer
Blue Lynx Media	179	59,573	Integrated Media Solutions Provider
TIGI Linea	150	367,744	Haircare Products Distribution, Americas Headquarters
Prime Controls	150	84,000	Systems Integration and I&C Construction firm
Jafra	40	64,222	Cosmetics Distribution Facility
Anixter Fasteners	120	219,450	Global distributor of communication and security products
Vinson Process Controls	100	35,000	Oil & Gas Valve and Regulator Distribution, Corporate Headquarters
Rheem Sales	100	656,600	HVAC Distribution Facility
Essilor of America	90	169,476	Optical Lens Distribution Facility
Caliber Collision	75	139,031	HQ Operations
Active Organics	55	121,190	Product Supplier for Personal Care Industry
Cyrus One	15	139,030	Data Center

Lewisville.

THE LOCAL ECONOMY: A QUICK BRIEFING

Demographics

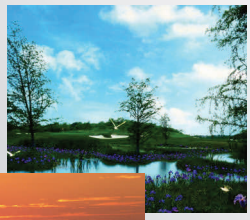
Census 2010	95,290
Population 2005 (est.)	88,350
Population 2000	77,737
Forecasted Population 2020	110,002
Forecasted Population 2030	122,002
Mean Family Income 2010	$88,518
Total Housing Units 2010	39,967

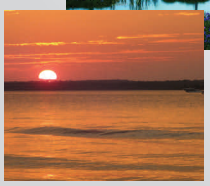
Source: U.S. Census Bureau; compiled by the North Central Texas Council of Governments (http://census.nctcog.org)

Location

Amenities

DFW International Airport—10 Minutes Away
Interstate I-35E, Sam Rayburn Tollroad Access
A-train Commuter Rail / Transit Infrastructure
Three freight lines nearby (BNSF, KCS, DNGO)
2000+ Acre Nature Preserve
Lewisville Lake
Dubbed the "Urban Bass Capital" by the Dallas Morning News
9 Championship Golf Courses within 5 miles
Over 20 higher education facilities nearby, such as the Univer-





A FEW WAYS WE MAKE THINGS EASIER

Low Tax Environment

Low property taxes will long outlast any abatement or one time incentive that can be offered by a municipality. With one of the lowest combined tax rates in DFW, Lewisville businesses can keep taxes low on their valuable improvements.

Short Development Timeline

One-Stop-Shop Review and Permitting
Staff Approval on Most Projects
Fast-Track Review Available

"The City of Lewisville has been good to work with on this project. They have been responsive to our request and seem genuinely interested in solving problems quickly so that the building process can move along. I wish that all the other cities in the Metroplex would act the same way."

Panattoni Construction Inc.
General Contractor
Vinson Process Controls

Strong Service Capacity

Treated Water	38 Million GPD
Sanitary Sewer	15-30 Million GPD
New Roadway Projects	$ 68.8 Million in Investment
Park Improvements	$ 4 Million Annually

Investing In You

Property Tax Abatements or Tax Rebate
Chapter 380 Grants
Triple Freeport Tax Exemption
Fast-Tracking Permits
Redevelopment Incentives
Retention & Expansion Incentives
County and State Incentives
Other Forms of Assistance as Needed

Updated: April 2013

CONTACT: Nika Reinecke V: 972-219-3750 E: nreinecke@cityoflewisville.com OR VISIT: www.ecodevlewisville.com

Lewisville.

CORPORATE LOCATIONS

Lewisville's strength is due in large part to its diverse local economy and continued growth. Below is a listing of the latest news in corporate expansion and development in Lewisville.

Blue Lynx Media—Tribune Company

Jobs: 495
Average Salary: $ 60,641
Real Estate: 50,000 s.f. at ConVergence

Med Fusion Laboratories

Jobs: 900
Payroll: $ 67,000,000
Real Estate: 172,000 s.f. at ConVergence
Industry: Molecular testing & diagnostics lab

Jafra Cosmetics International, Inc.

Real Estate: 60,000 s.f. at Majestic Airport Center
Industry: Cosmetics Distribution Facility

Orthofix Inc.

Jobs: 315
Investment: $ 24,000,000
Real Estate: 140,000 s.f. of Office in Austin Ranch
Industry: Orthopedic Medical Device Manufacturer

Vinson Process Controls

Jobs: 78+
Average Salary: $ 88,000
Investment: $ 4,750,000
Real Estate: 60,625 s.f. clean manufacturing facility
Industry: Oil & Gas Valve and Regulator Distribution, Corporate Headquarters

TIAA-CREF

Jobs: 350
Investment: $ 12,900,000
Real Estate: 52,000 s.f. at Lakeside Office I

Ally

Jobs: 800
Investment: $ 11,100,000
Real Estate: 122,000 s.f. at Lake Vista Pointe
Industry: Financial services arm of Ally

JP Morgan Chase

Jobs: 4,250
Real Estate: 4 buildings, at a total of 536,000 s.f.
Industry: Financial Services

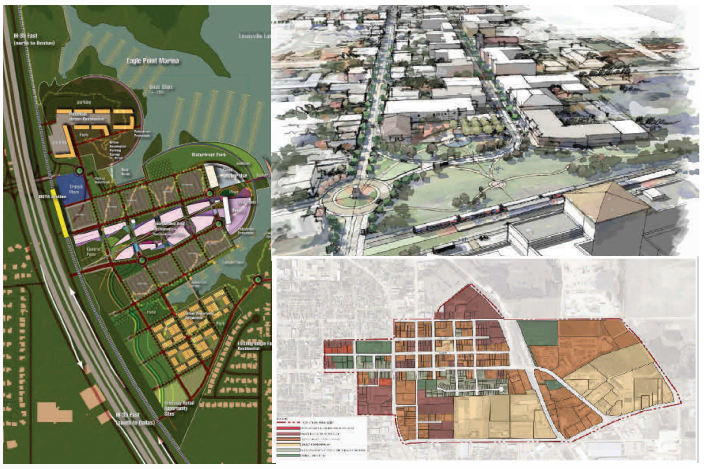
Hilton Garden Inn & Convention Center

- Public-Private Partnership
- 6-story, 161 room hotel with 20,000 s.f. of conference space

PLACE MAKING

Transit Oriented Planning

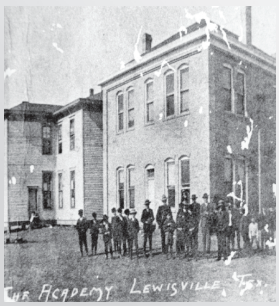
With commuter rail operations recently opened, Lewisville is planning to help the community's transition to transit orientation. Plans are underway to maximize the community's connection with the rail at the City's three transit stops. The City is seeking partnerships for elements of each plan. Please ask us for further details.



Interstate 35E Corridor Planning

According to regional estimates I-35E will carry roughly 130,000 vehicles per day over the next two decades. In its

early stages, the Interstate 35E Corridor Plan, will cast a vision for potential development opportunities, incentives and partnerships that are possible throughout this heavily trafficked corridor.



Brownfield & Redevelopment Incentives

As an urbanized anchor point in the Denton County sub-region of Dallas/Fort Worth, Lewisville has the ability to support redevelopment projects in the community that encourage clean up and reuse of idled or underutilized property.

Updated: April 2013

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Lewisville.

TAXES & UTILITIES

2013 Tax Rate

Below are property tax millage rates per $100 of valuation:

City of Lewisville Property Tax	$ 0.44021
Denton County	$ 0.27390
Lewisville ISD	$ 1.42670
City of Lewisville Sales Tax	8.25% (2% local option)

Comparative Tax Rates (2013)

Location	*County*	*County Tax Rate*	*ISD*	*City*	*Total Combined*
Carrollton	Dallas	$ 0.6434	$ 1.3569	$ 0.617875	$ 2.618175
Dallas	Dallas	$ 0.6434	$ 1.2903	$ 0.797	$ 2.7307
Grapevine	Tarrant	$ 0.6408	$ 1.31	$0.3456	$ 2.2964
Irving	Dallas	$ 0.6434	$ 1.465	$ 0.5986	$ 2.73266
Coppell	Dallas	$ 0.6434	$ 1.4188	$ 0.67046	$ 2.73266
Frisco	Collin	$ 0.3263	$1.42	$ 0.4619	$ 2.2082
Plano	Collin	$ 0.3263	$1.3734	$ 0.4886	$ 2.1883
Farmers Branch	Dallas	$ 0.6434	$ 1.3469	$ 0.5295	$ 2.5198
Addison	Dallas	$ 0.6434	$ 1.2903	$ 0.58	$ 2.5137
Lewisville	**Denton**	**$ 0.2739**	**$ 1.4267**	**$ 0.44021**	**$ 2.14081**

State of Texas Taxes

The following is an abbreviated listing of taxes that are administered by the State of Texas:

Unemployment Tax:	0.72% (8.60% on first $9K, per employee)
Franchise Tax or "Margin Tax":	1.0% (0.01 for most entities)
Sales Tax:	6.25% of sales
Motor Fuels Tax:	$0.20 per gallon of gasoline
Worker's Compensation:	Texas Department of Insurance

Private Utilities

The City of Lewisville has a strong relationship with private utility providers in order to ensure that development needs are met. Below is a listing of private utility resources:

Electricity:

Visit www.powertochoose.org for information on Retail Energy Providers in Lewisville.

Natural Gas:

Atmos Energy provides natural gas service in Lewisville.

Telecommunications:

Visit the Public Utilities Commission of Texas for a listing of telecommunications providers serving businesses in Lewisville.

Sewer Rates:

Sewer rates are based on consumption using a block rate structure combined with monthly water usage rates. Designated irrigation service is exempt from sewer billing upon verification.

First 2000 gallons is $8.20 added to the current month water usage rate.

Each additional 1000 gallons used is $3.30 per thousand added to the current water usage rate.

Water Rates:

Water rates are based on meter size using a block rate structure. Consumption of the first 2000 gallons is priced as follows. Beyond the first 2000 gallons a flat rate per thousand applies.

Meter Size	1st 2000 Gal.
5/8 inch	$ 13.25
3/4 inch	$ 13.25
1 inch	$ 19.31
1-1/2 inch	$ 36.55
2 inch	$ 60.72
3 inch	$ 129.83
4 inch	$ 226.51
6 inch	$ 502.88
8 inch	$ 889.79
10 inch	$ 1,387.21

All consumption over 2000 gallons at $2.74 per thousand.

Updated: Apr. 2013

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WORKFORCE TRAINING

Training Assistance Program

Funding for training new and incumbent employees can be coordinated through the Skills Development Fund (SDF) of the Texas Workforce Commission. The Texas Workforce Commission has allocated $50 Million in Skills Development Funds to support high quality, customized training projects across the state.

The Skills Development Fund (SDF) program assists businesses by financing the design and implementation of customized job training projects. This fund successfully merges business needs and local customized training opportunities into a winning formula to increase the skills levels and wages of the Texas workforce.

Program Requirements

The City of Lewisville can help facilitate the development of an eligible funding application for the SDF. To be considered for an SDF grant the applicant must;

- Partner with a public community or technical college, the Texas Engineering Service, or a private, non-profit community-based organization in partnership with one of these institutions.
- Be actively involved in the planning and design of the customized training project.
- Pay wages to the employees who successfully complete the training program that are equal to or greater than the prevailing wage for the occupation in the local market.
- Disclose any other state or federal grant funds sought or awarded for the proposed training project.
- Sign an agreement with the grant applicant outlining each entity's roles and responsibilities in the training project, including reporting requirements related to trainee participation.
- Provide equal employment opportunity documentation as well as information on the occupation for training, employment benefits, wages, and social security numbers for trainees.
- Use WorkInTexas.com to post openings for new workers trained under the project.

Use of Funding

A customized training program can be coordinated with the local public community or technical college administering the grant. Training can be conducted at the business location or at the campus of the partner institution for incumbent or new hire trainees. The average cost target for an SDF trainee is approximately $1,420, although the actual cost can be higher or lower. If the cost per trainee for a proposed project is higher than the average, an applicant may strengthen its proposal by including justification for the higher cost.

Grants for a single business may be limited to $500,000. Tuition, curriculum development, instructor fees and training materials can be included; however, trainee wages, drug testing, and certain travel costs and equipment purchases cannot be covered. Although, applicant may request a waiver and ask that the Executive Director consider the equipment request. Contracts are typically 12 months in duration.

Local Public Community & Technical Colleges:

Junior Colleges

North Central Texas College—Corinth
Brookhaven College—Farmers Branch
Collin County Community College—Plano/Frisco
Tarrant County Junior College—Hurst/Ft. Worth

Vocational Trade / Technical Schools

Draughon's College of Business—Ft. Worth
Control Data Institute—Dallas
American Trades Institute—Ft. Worth
DeVRY Institute of Technology—Irving
Texas Aero Tech—Dallas

Find more colleges at: www.cityoflewisville.com

For more information, please visit:
www.twc.state.tx.us
OR
Call the Workforce Business Services Outreach & Customer Support at (877) 463-1777 or e-mail Skills@twc.state.tx.us

Updated: April 2013

Lewisville.

INCENTIVES

Tax Rebates or Abatements

Tax Rebates or Abatements are utilized to reduce the municipal property tax liability for economically valuable projects. The City of Lewisville will consider use of a Tax Rebate for both firm based and development based incentives on a case-by-case basis according to the merits of each project. Including new jobs, average salary, total payroll, and capital investment. If utilized, Tax Rebates are subject to a maximum term of 10 years, cannot be applied to existing value, and the value of the land. Projects requesting a Tax Rebate are evaluated based on the increase in assessed value over the base year value of the property.

Grants

Under Texas Local Government Code Chapter 380, the City of Lewisville is authorized to provide grants or loans of funds to stimulate investment. Because the City of Lewisville OED is funded primarily from General Fund revenues, the potential for cash driven incentives is limited. Incentives of this type are considered for focus area projects, often on a reimbursement basis. This encompasses requests regarding construction costs, infrastructure, inventory tax, sales tax, and fees.

State and Federal Incentive Support

The City actively supports incentive requests made to other government entities having jurisdiction in Lewisville. While the City will partner with these projects for support, and where requested, may elect to provide administrative or financial support to these applications. The City is not responsible for ultimate decisions to grant incentives by other governmental bodies. Such programs include:

- Texas Enterprise Zone Fund
- Foreign Trade Zones
- Requests for rebates of state or federal taxes, fees, or impositions

Special Financing Initiatives

The City of Lewisville, as other municipalities in Texas, has the capability of leveraging certain tax tools such as low or no interest loans, revenue bonds, or sales tax increments. Utilization of these types of incentives is a time consuming process with substantive public involvement required, and as such, would be reserved for projects of the highest caliber. Applicants that intend to request these types of incentives should submit a narrative project plan to the City of Lewisville OED.

Brownfields Redevelopment Program

The City of Lewisville may fund Phase I and Phase II Environmental Site Assessments for qualifying projects with the use of EPA grant funds. Certain projects could qualify for additional tax incentives based on the cost of clean-up or potential economic impact of the project such as job creation or construction costs.

Utilities & Infrastructure

A number of financing options are available to the City to assist with outlay associated with infrastructure and utilities. This type os incentive would be covered under Grant financing availability.

Expedited Permitting and Approvals

Lewisville offers a one-stop-shop approach to permitting. The Lewisville Office of Economic Development and Planning will act as a facilitator for this project, ensuring expedited review and central staff contacts and oversight for the project.

Updated: April 2013

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PERMITTING & FEES

One of Lewisville's great strengths is its low permitting fees and speedy time to occupancy. For new construction, site plans can be approved in a matter of weeks. The estimated time to issue a building permit is 10-20 working days from submission. When the City finds a project to be economically beneficial, Economic Development and Planning staff will identify a project coordinator to oversee the project. The City will do its best to expedite the review of permits in under 10 days.

Based upon the proposed investment and the facility footage proposed, our team can provide you with an estimate of potential local permitting fees for the project.

Connectivity and Transportation

The City of Lewisville has excellent connectivity, with close proximity to a wide variety of transportation elements. Lewisville's centralized location make it an ideal spot for businesses that need to transport goods and services throughout the region, state, and nation. A few of these great transportation options are outlined below:

Commuter Rail: Serviced by Denton County Transportation Authority (DCTA), the A-train runs daily service from it's three stations in Lewisville, providing linkage from Denton to Dallas, as well as connecting to the Dallas Area Regional Transit's commuter rail.

Interstate-35: One of the region's most important transportation corridors runs right through Lewisville, and provides outstanding access north and south to a variety of destinations. With nine exits in Lewisville, access to I-35 couldn't be easier.

Sam Rayburn Tollway (SH 121): The Sam Rayburn Tollway provides great access East and West through Lewisville, and links some of North Texas's best retail, residential and corporate locations.

Freight Rail: Three separate rail lines run through Lewisville, and are serviced by BNSF, KCS, and DNGO respectively. With an intermodal facility just twenty minutes away, goods and services can be transferred in a timely, cost-efficient manner.

DFW Airport: One of the nation's largest airports, DFW provide access to hundreds of domestic and international destinations, with dozens of different airline providers. Best of all, it's only 10 minutes from Lewisville.

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CITY OF LEWISVILLE, TEXAS
ASSESSED VALUE OF TAXABLE PROPERTY
(Unaudited)

Fiscal Year		Total Taxable Assessed Vaue	Total Direct Tax Rate
1997	$	2,516,213,435	0.51861
1998	$	2,863,161,822	0.48949
1999	$	3,199,464,901	0.46783
2000	$	3,647,649,840	0.45183
2001	$	4,095,777,374	0.45105
2002	$	4,561,262,462	0.45050
2003	$	4,748,201,775	0.45050
2004	$	5,004,295,683	0.45050
2005	$	5,190,450,814	0.45050
2006	$	5,304,875,799	0.45679
2007	$	5,446,740,910	0.45679
2008	$	6,156,807,196	0.44050
2009	$	6,526,177,294	0.44021
2010	$	6,364,429,892	0.44021
2011	$	6,078,249,548	0.44021
2012	$	6,271,233,185	0.44021

Source: Denton Central Appraisal District, Certified Valuations

CITY OF LEWISVILLE, TEXAS
DIRECT AND OVERLAPPING PROPERTY TAX RATES (per $100 of assessed value)
Last Ten Fiscal Years
(Unaudited)

	City Direct Rates			Overlapping Rates		
Fiscal Year	**Operating/ General Rate**	**General Obligation Debt Service**	**Total Direct**	**Lewisville Independent School District**	**Denton County**	**Total Direct & Overlapping Rates**
2003	0.31581	0.13469	0.45050	1.7700	0.24897	2.4695
2004	0.31581	0.13469	0.45050	1.7700	0.24717	2.4677
2005	0.31641	0.13409	0.45050	1.7700	0.25480	2.4753
2006	0.32107	0.13572	0.45679	1.7700	0.24648	2.4733
2007	0.32184	0.13495	0.45679	1.6400	0.23192	2.3287
2008	0.32184	0.11866	0.44050	1.3700	0.23589	2.0464
2009	0.32156	0.11865	0.44021	1.3800	0.23577	2.0560
2010	0.32156	0.11865	0.44021	1.4087	0.24980	2.0987
2011	0.32289	0.11732	0.44021	1.4267	0.27390	2.1408
2012	0.32289	0.11732	0.44021	1.4260	0.27736	2.1436

Source: City of Lewisville, Denton County Tax Assessor

CITY OF LEWISVILLE, TEXAS
PRINCIPAL PROPERTY TAXPAYERS
(Unaudited)

	2012	
Taxpayer	Taxable Assessed Valuation	Percentage of Total City Taxable Assessed Value
Vista Ridge Joint Venture	$ 71,396,541	1.14%
Verizon Southwest	52,235,300	0.83%
SYSCO Food Services of Dallas LP	51,811,362	0.83%
TIC Lago Vista LP etal	49,433,261	0.79%
BREOF Convergence LP	48,441,705	0.77%
Teachers Insurance Annuity Association	39,801,806	0.63%
Columbia Medical Center Lewisville	36,413,420	0.58%
GRE Vista Ridge LP	35,562,991	0.57%
KIR Lewisville LP P/S	34,661,371	0.55%
DFW Lewisville Partners Group	32,590,759	0.52%
TOTAL	$ 452,348,516	7.21%

Source: Denton Central Appraisal District

CITY OF LEWISVILLE, TEXAS
GROSS SALES BY CATEGORY
(Unaudited)

	Calendar Year 2012
Construction	$ 521,804,800
Manufacturing	876,625,971
Transportation, Warehousing	818,329,058
Wholesale Trade	1,041,654,476
Retail Trade	2,111,473,213
Finance, Insurance and Information	69,075,343
Real Estate, Rental and Leasing	35,585,520
Professional, Scientific and Technical Services	288,679,219
Admin, Support, Waste Mgmt, Remediation Services	178,166,862
Educational Services	7,194,735
Health Care and Social Assistance	35,890,987
Arts, Entertainment and Recreation	30,244,591
Accommodation and Food Services	242,533,721
Other Services	195,709,795
Other, including industries with less than four entities	64,611,945
TOTAL	$ 6,517,580,236
City direct sales tax rate	1.50%

Source: Texas Comptroller of Public Accounts, quarterly historical reports of gross sales.

CITY OF LEWISVILLE, TEXAS
DIRECT AND OVERLAPPING SALES TAX RATES
Last Ten Fiscal Years
(Unaudited)

	City Direct Rates				Overlapping Rates	
Fiscal Year	**General Fund**	**Parks and Library Development Corporation**	**Crime Control and Prevention District**	**Fire Control, Prevention, and Emergency Medical Services District**	**Denton Co. Transit Authority**	**Total Direct & Overlapping Rates**
2003	1.00%	0.25%	-	-	-	1.25%
2004	1.00%	0.25%	-	-	0.50%	1.75%
2005	1.00%	0.25%	-	-	0.50%	1.75%
2006	1.00%	0.25%	-	-	0.50%	1.75%
2007	1.00%	0.25%	-	-	0.50%	1.75%
2008	1.00%	0.25%	-	-	0.50%	1.75%
2009	1.00%	0.25%	-	-	0.50%	1.75%
2010	1.00%	0.25%	-	-	0.50%	1.75%
2011	1.00%	0.25%	-	-	0.50%	1.75%
2012	1.00%	0.25%	0.125%	0.125%	0.50%	2.00%

Source: Texas Comptroller of Public Accounts

CITY OF LEWISVILLE, TEXAS
PRINCIPAL SALES TAX PAYERS
Last Ten Fiscal Years
(Unaudited)

	Calendar Year 2012			
Industry	Number of Filers	Percentage of Total	Tax Liability	Percentage of Total
OTHER	831	9.46%	$ 2,897,843	10.96%
Discount Department Stores	9	0.10%	1,791,024	6.77%
Full-Service Restaurants	152	1.73%	1,436,521	5.43%
Department Stores (except Discount Department Stores)	20	0.23%	1,233,771	4.66%
Limited-Service Restaurants	113	1.29%	847,806	3.21%
Electric Power Distribution	45	0.51%	826,338	3.12%
Wireless Telecommunications carriers (except satellite)	57	0.65%	716,220	2.71%
Radio, Television, and Other Electronics Stores	43	0.49%	582,431	2.20%
Home Centers	4	0.05%	522,929	1.98%
Electronic Parts and Equipment, Not Elsewhere	10	0.11%	490,189	1.85%
TOTAL	1,284	14.62%	$ 11,345,072	42.89%

Source: Texas Comptroller of Public Accounts

CITY OF LEWISVILLE, TEXAS
DEMOGRAPHIC AND ECONOMIC STATISTICS
Last Ten Fiscal Years
(Unaudited)

Year	Estimated Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	School Enrollment	Unemployment Rate
2003	83,850	$ 2,008,980	$ 23,959	-	13,035	4.4%
2004	85,950	$ 1,989,405	$ 23,146	-	13,272	3.7%
2005	88,350	$ 2,093,188	$ 23,692	31.6	13,513	4.1%
2006	89,100	$ 2,437,241	$ 27,354	32.3	13,676	4.0%
2007	91,550	$ 2,691,387	$ 29,398	32.6	14,702	3.6%
2008	92,850	$ 2,497,665	$ 26,900	30.6	15,233	4.0%
2009	94,070	$ 2,542,430	$ 27,027	31.4	15,780	6.7%
2010	95,290	$ 2,811,055	$ 29,500	32.5	15,678	6.4%
2011	95,390	$ 2,814,005	$ 29,500	32.5	16,084	6.7%
2012	96,000	$ 2,491,392	$ 25,952	32.5	17,238	5.1%

Sources:
Estimated population provided by the North Central Texas Council of Governments; US Census population used in census years.
Personal income (total effective buying income) provided yearly from Sales and Marketing Management, "Survey of Buying Power."
Beginning in 2005, per capita income provided by the American Community Survey.
Current year personal income estimated from 2009 amount.
School enrollment (for schools located in Lewisville) provided by Lewisville Independent School District.
Unemployment rates provided on the Texas Workforce Commission website, annual rate, current year estimated as of September.
Median age, previously, only available in census years. Beginning 2005, provided by the American Community Survey.
Current year median age estimated from 2009 amount.

ORDINANCE NO. 4020-09-2013

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF LEWISVILLE, TEXAS, ADOPTING AND APPROVING A BUDGET FOR THE CITY OF LEWISVILLE, TEXAS FOR THE YEAR BEGINNING OCTOBER 1, 2013, AND ENDING SEPTEMBER 30, 2014; PROVIDING FOR AN EFFECTIVE DATE; AND DECLARING AN EMERGENCY.

WHEREAS, a budget for the fiscal year beginning October 1, 2013, and ending September 30, 2014, has been prepared by the City Manager, as Budget Officer for the City of Lewisville; and,

WHEREAS, said budget has been presented by the City Manager, together with his budget commentaries as provided for in Article 9 of the City Charter; and,

WHEREAS, public notice of the public hearings upon this budget have been duly and legally published as provided for in the City Charter and under the budget statute of the State of Texas; and,

WHEREAS, this proposed budget has been filed with the City Secretary; and,

WHEREAS, FURTHER, after full and final consideration, two public hearings have been held on said budget and it is in the opinion of the Mayor and City Council that the budget, as filed, is balanced and does meet the requirements of the City of Lewisville for the proper and sustained operation of the services of the City, and should be approved as presented;

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF LEWISVILLE, TEXAS, THAT:

SECTION 1. The budget for the fiscal year 2013-2014 be adopted and approved, and that the sums of money indicated below be approved as listed, and that the estimate of income and financial support as shown be accepted as proper and sufficient to pay such expenditures and that the City Manager be authorized to transfer funds as needed not exceeding the following total fund appropriations:

General Fund	Expenditures	Debt Service	Total
Non-Departmental	863,980	-	863,980
Mayor / Council	84,722	-	84,722
Administration	1,098,878	-	1,098,878
Public Records	313,897	-	313,897
Legal	584,324	-	584,324
Police Department	20,773,179	-	20,773,179
Fire Department	16,872,415	-	16,872,415
Public Services	8,051,683	-	8,051,683
Parks & Leisure Services	6,409,588	-	6,409,588
Community Development	5,200,472	-	5,200,472
Finance	1,329,822	-	1,329,822
Human Resources	742,429	-	742,429
Community Relations / Tourism	814,817	-	814,817
Economic Dev. & Planning	665,477	-	665,477
Information Technology	2,120,337	-	2,120,337
Municipal Court	915,220	-	915,220
Expenditures Out of Reserves	3,081,622	-	3,081,622
	69,922,862	-	**69,922,862**

Utility Fund	Expenditures	Debt Service	Total
Non-Departmental	3,799,837	7,161,720	**10,961,557**
Public Services	15,865,193	-	**15,865,193**
Community Development	104,686	-	**104,686**
Finance	990,949	-	**990,949**
Expenditures Out of Reserves	4,185,447	-	**4,185,447**
	24,946,112	**7,161,720**	**32,107,832**

Other Funds	Expenditures	Debt Service	Transfers Out/One Time Expenditures Out of Reserves	Total
Debt Service Fund	-	9,309,493	-	**9,309,493**
Hotel / Motel Tax Fund	1,415,456	-	-	**1,415,456**
Recreation Fund	510,842	-	-	**510,842**
Grant Fund	936,532	-	-	**936,532**
PEG Programming Fund	238,100	-	-	**238,100**
Crime Control	2,805,870	-	-	**2,805,870**
Fire Services	2,549,074	-	-	**2,549,074**
Waters Ridge PID Fund	15,000	-	-	**15,000**
Court Security Fund	59,613	-	-	**59,613**
Court Technology Fund	82,320	-	-	**82,320**
Community Activities Fund	353,584	-	-	**353,584**
Fire and Police Training	64,828	-	-	**64,828**
Law Enf. Ofc. Educ. Stand. Fund	9,000	-	-	**9,000**
TIF No. 1	-	539,942	-	**539,942**
TIF No. 2	-	-	-	**-**
Juvenile Case Manager Fund	82,038	-	-	**82,038**
Insurance Risk Reserve Fund	1,495,960	-	-	**1,495,960**
Maintenance & Replacement Fund	3,801,387	-	-	**3,801,387**
Asset Forfeiture Fund - State	37,000	-	-	**37,000**
Asset Forfeiture Fund - Federal	278,186	-	-	**278,186**
Health Insurance Trust Fund	9,298,638	-	-	**9,298,638**
OPEB Liability Trust Fund	329,400	-	-	**329,400**
4B Sales Tax Fund	2,562,441	2,743,259	345,600	**5,651,300**

SECTION 2. All appropriations shall lapse at the end of the fiscal year.

SECTION 3. All capital project appropriation balances as of September 30, 2013 shall roll forward to October 1, 2013.

SECTION 4. EMERGENCY. It being for the public welfare that this ordinance be passed creates an emergency and public necessity, and the rule requiring this ordinance be read on three separate occasions be, and the same is, hereby waived, and this ordinance shall now be placed on its third and final reading for passage, and shall be in full force and

effect from and after its passage and approval and publication, as the law in such cases provides.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF LEWISVILLE, TEXAS, BY A VOTE OF 5 TO 0, ON THIS THE 16th DAY OF SEPTEMBER, 2013.

APPROVED:

Dean Ueckert, MAYOR

ATTEST:

Julie Heinze, CITY SECRETARY

APPROVED AS TO FORM:

Lizbeth Plaster, CITY ATTORNEY

ORDINANCE NO. 4021-09-2013

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF LEWISVILLE, TEXAS, ESTABLISHING THE TAX RATE AND TAX LEVY FOR THE CITY OF LEWISVILLE, TEXAS FOR THE YEAR 2013-2014, UPON ALL TAXABLE PROPERTY IN SAID CITY IN CONFORMITY WITH THE LAWS OF THE STATE OF TEXAS, AND THE CHARTER PROVISIONS AND ALL ORDINANCES OF SAID CITY; PROVIDING A REPEALER; PROVIDING FOR SEVERABILITY; PROVIDING FOR AN EFFECTIVE DATE; AND DECLARING AN EMERGENCY.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF LEWISVILLE, TEXAS, THAT:

SECTION 1. There shall be, and the same is hereby levied and assessed, to be collected for the taxable year 2013, an ad valorem tax of forty-four and twenty-one thousandths cents ($0.44021) on each One Hundred Dollars ($100) valuation of property located within the present city limits of the City of Lewisville, Texas made taxable by law, which said taxes when collected shall be appropriated among the funds and departments of said city government of the City of Lewisville, Texas, for Fiscal Year 2013-2014 for the purposes hereinafter set forth as follows, to wit:

Maintenance and Operation	**$0.32289**
Principal and Interest on Debt of this City	**$0.11732**
TOTAL TAX RATE	**$0.44021**

SECTION 2. THIS TAX RATE WILL RAISE MORE TAXES FOR MAINTENANCE AND OPERATIONS THAN LAST YEAR'S TAX RATE. THE TAX RATE WILL EFFECTIVELY BE RAISED BY 4.0946 PERCENT AND WILL RAISE TAXES FOR

MAINTENANCE AND OPERATIONS ON A $100,000 HOME BY APPROXIMATELY $12.70.

SECTION 3. The Finance Department of the City of Lewisville, Texas, is hereby directed to assess, extend, and enter upon the tax rolls of the City for the current taxable year 2013 the amounts and rates herein levied and same when collected shall be deposited in the depository of the City to be distributed in accordance with the provisions of this ordinance.

SECTION 4. REPEALER. Every ordinance or parts of ordinances found to be in conflict herewith are hereby repealed.

SECTION 5. SEVERABILITY. If any section, sentence, clause, or phrase of this ordinance shall for any reason be held to be invalid, such decision shall not affect the validity of the remaining sections, sentences, clauses, or phrases of this ordinance, but they shall remain in effect.

SECTION 6. EFFECTIVE DATE. This ordinance shall become effective immediately upon its passage and publication as required by law.

SECTION 7. EMERGENCY. It being for the public welfare that this ordinance be passed creates an emergency and public necessity, and the rule requiring this ordinance be read on three separate occasions be, and the same is hereby waived, and this ordinance shall be in full force and effect from and after its passage and approval and publication, as the law in such cases provides.

DULY PASSED AND APPROVED BY THE CITY COUNCIL OF THE CITY OF LEWISVILLE, TEXAS, BY A VOTE OF 5 TO 0, ON THIS THE 16th DAY OF SEPTEMBER, 2013.

APPROVED:

Dean Ueckert, MAYOR

ATTEST:

Julie Heinze, CITY SECRETARY

APPROVED AS TO FORM:

Lizbeth Plaster, CITY ATTORNEY

GLOSSARY OF TERMS

A

Accomplishments – Results of departmental goals and objectives as they correspond to the City-wide goals set by Council.

Account – Expenditure classification according to the types of items purchased or services obtained; for example, services and charges, materials, supplies, and equipment.

Accounts Payable – A liability account reflecting amounts on open account owed to private persons or organizations for goods and services received by a government (but not including amounts due to other funds of the same government or to other governments).

Accounts Receivable – An asset account reflecting amounts owing to open accounts from private persons or organizations for goods and services furnished by a government.

Accrual Accounting – Basis of accounting where transactions are recognized in the financial statements when they occur, regardless of when cash is actually received or spent.

Accrued Expenses – Expenses incurred but not due until a later date.

Activity – The part of a division charged with a specific provision of a City service.

Actual – Denotes final audited revenue or expenditure results of operations for the fiscal year indicated.

ADA – Acronym for Americans with Disabilities Act

Adopted – Denotes City Council approved revenue and expenditure estimates for the fiscal year indicated.

Ad Valorem Tax – Tax computed from the taxable valuation of land and improvements.

Appraised Value – To make an estimate of value for the purpose of taxation.

Appropriation – An authorization by the City Council that allows staff to incur obligations and to make payments for specified purposes. Appropriations are limited in amount and to the time when they may be expended.

Appropriation Ordinance – Official enactment by the legislative body establishing the legal authority for staff to obligate and expend funds.

Arbitrage – The interest earnings derived from invested bond proceeds or debt service fund balances.

Assessed Valuation – The total valuation of land and improvements less all property exempt from tax. It is used by a government as a basis for levying taxes.

Assets – Any item of economic value owned by the City; vehicles, land, etc.

Assignment Pay – Applies to Fire and Police personnel. Pay includes the salary portion attributable to day pay or temporary assignment to a specific duty paid at a rate higher than the individual's base salary.

Audit – An examination of the books and records of a City to determine financial status and results of operations (excess and loss).

B

Balanced Budget – A budget adopted by the City Council and authorized by ordinance where the proposed expenditures are equal to or less than the proposed resources.

Balance Sheet – A financial statement that presents the assets, liabilities, reserves and balances of a specific governmental fund as of a specified date.

Bond – A written promise to pay a sum of money on a specific date at a specified interest rate. The most common types of bonds are General Obligation (G.O.) and Revenue (Water/Sewer) bonds. These are most frequently used for construction of large capital projects, such as buildings, streets, and water lines.

Bond Funds – Resources derived from issuance of bonds for capital improvements and authorized by vote of the citizens of Lewisville.

Budget – An itemized schedule of estimated government revenues and expenditures covering the fiscal year, prepared in advance as a guide for government expenditures.

Budget Adjustment – A legal procedure utilized by the City Staff and City Council to revise a budget appropriation.

Budget Document – The compilation of spending plans for various funds, along with supporting schedules, tables and charts, which in total, comprises the annual revenue and expenditure plan.

Budget Message – The opening section of the budget which provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the current and previous fiscal years, and the views and recommendations of the City Manager.

Budgetary Control – Control or management of the organization in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and revenues.

Budgeted Funds – Funds that are planned for certain uses that have been formally or legally appropriated by the City Council.

C

CAFR – Acronym for Comprehensive Annual Financial Report.

Calculated Effective Tax Rate – State law in Texas prescribes a formula for calculating the effective tax rate for cities. The net effect of the formula is to produce a tax rate that goes down when property values rise because of inflation and vice versa. The intent is to generate a rate that produces approximately the same revenue as the year before. The formula does make adjustments for newly annexed property and newly constructed property.

Callable – That which must be paid upon demand, as a loan.

Capital Budget – A proposed plan for financing long term work projects that lead to the physical development of the City; usually based on the Capital Improvement Program.

Capital Expense – Any item purchased by the City which meets the City's capitalization criteria. They are: has a value of $5,000 or more, has an anticipated life of more than one year, and/or can be readily identified and tracked as an individual item. These expenditures result in the acquisition of or addition to fixed assets.

Capital Improvement Program – A plan to finance major infrastructure development funded through General Obligation Bonds, Revenue Bonds, and transfers from various operation funds.

Capital Outlay – Expenditures which result in the acquisition of or addition to fixed assets which are individually priced more than $5,000.

Capital Project – A project or expenditure that adds to the City's fixed assets, including the construction of infrastructure, major facilities, and the acquisition of large equipment. Capital projects generally involve a "multi-year" process, which spans more than one fiscal year.

Cash Accounting – A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

CDBG – Acronym for Community Development Block Grant.

Certificates of Obligation – Legal debt instruments, which finance a variety of projects such as fire equipment and remodeling. These certificates are backed by the full faith and credit of the issuing government and are financed through property tax and/or utility revenues, generally for a shorter term than bonds. C.O.'s are authorized by the City Council.

Certification Pay – Additional pay attributable for completion of specified certification that enhances performance.

CIP – Acronym for Capital Improvement Program.

City Charter – A document of a home rule city similar to a constitution. The City Charter establishes the City's government structure and provides for the distribution of powers and duties among the various branches of government.

Contingency Account – A budgetary reserve set aside for unforeseen events occurring during the fiscal year. Also known as a reserve account.

Contractual Services – The costs related to services performed for the City by individuals, business, or utilities.

Cost – Amount of money or other consideration exchanged for property or services (expense).

Covenant – A binding agreement or contract.

Current Assets – Those assets which are available

or can be made readily available to finance current operations or to pay current liabilities. Those assets which will be used up or converted into cash within one year. Some examples are cash, temporary investments, and taxes receivable which will be collected within one year.

Current Liabilities – Debt or other legal obligation arising out of transactions in the past which must be liquidated, renewed, or refunded within one year.

Current Taxes – Taxes that are levied and due within one year.

D

DCTA – Acronym for Denton County Transportation Authority, a mass transit entity serving Denton County, which is funded through a ½% sales tax levied in participating cities.

Debt Service – The City's obligation to pay the principal and interest on debt issues.

Debt Service Fund – This fund accounts for the accumulation of financial resources needed to meet the requirements of general obligation debt service and debt service reserves.

Deficit – The excess of expenditures over revenues during an accounting period; or, in the case of proprietary funds, the excess of expenses over income during an accounting period.

Delinquent Taxes – Taxes remaining unpaid on and after the date on which a penalty for non-payment is attached.

Department – An administrative division of the City that indicates overall management responsibility for an operation or a group of related operations within a functional area. An example would be the Community Development Department.

Depreciation – The portion of the cost of a capital asset, within the proprietary fund types, which is charged as an expense during a particular period.

Disbursement – Payment for goods and services in cash or by check.

Division – An organizational level within a Department. An example would be the Engineering division within the Community Development Department.

E

Effective Tax Rate – Based on State law, a calculated tax rate that would yield the same amount of revenue received in the prior fiscal year on real property plus the amount needed to pay tax pledged long-term debts for the upcoming fiscal year.

ELAP – Acronym for Enhanced Local Assistance Program, a grant program funded by DCTA for local transportation capital improvements.

EMS – Acronym for Emergency Medical Service.

Encumbrance – Commitments related to unperformed contracts for goods or services used in budgeting. Encumbrances are not expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

Ending Fund Balance – The ending balance of a fund that is not expended. It takes into account the beginning balance, revenue, and expenditures. Year-end encumbrances that will roll forward have not been reserved.

Enterprise Fund – Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public are recovered primarily through user charges. Along with the Internal Service Funds, they are Proprietary Fund types.

Estimated Revenue – The amount of projected revenues to be collected during the fiscal year.

Excess Reserve – The amount of an appropriation that is neither expended nor encumbered; the amount of money still available for further purchases.

Exempt – Personnel not eligible to receive overtime pay and who are expected to put in whatever hours are necessary to complete their job assignments.

F

Expenditures – Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays.

Fiduciary Fund – The funds that account for assets held by the City in a trustee or agency capacity.

Fiscal Fee – Fee made to financial (or other) institutions for finance related services.

Fiscal Policy – Reflects a set of principals for the planning and programming of government budgets. Changes in the level of taxes, the rate of government expenditures or the budget deficit are all possible instruments of fiscal policy.

Fiscal Year – A 12-month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations. The City of Lewisville has a fiscal year of October 1 through September 30 as established by the City Charter. The term FY 2006 denotes the fiscal year beginning October 1, 2005 and ending September 30, 2006.

Fixed Assets – Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FLSA – Acronym for Fair Labor Standards Act.

Forfeitures and Fines – Payment as a penalty for non-performance or non-compliance.

Franchise Fee – Fee levied by the City Council on businesses that use City property or right-of-ways.

Freeport Exemption – An exclusion of ad valorem taxes on specific business personal property that is expected to be on the premises of the taxpayer for 175 days or less. The purpose of the exemption is to allow businesses to ship short-term inventory in and out of Texas without incurring a tax liability.

FTE – Acronym for full time equivalent, a measurement of staffing. One FTE is a 40 hour per week position. A part-time position working 20 hours per week or a temporary full-time position working six months would be ½ FTE.

Full Faith and Credit – A pledge of the general taxing power of a government to repay debt obligations. This term is usually used in reference to General Obligation Bonds.

Full Funding – Term used to designate full year payment for personnel or other budgeted items.

Fund – Established for segregating revenues and other resources into independent entities, for the purpose of carrying on specific activities. An example of a fund is the Vehicle and Equipment Replacement Fund.

Fund Balance – The excess of a fund's current assets over its current liabilities; sometimes called working capital in enterprise funds.

G

GAAP – Acronym for Generally Accepted Accounting Principles.

GASB – Acronym for Governmental Accounting Standards Board, an independent, non-profit agency responsible for the promulgation of accounting and financial reporting procedures for governmental entities.

GASB 34 – Acronym for Governmental Accounting Standards Board Statement Number 34. This requires division of the City's assets into Governmental Activities, Business-Type Activities, and Component Units using the accrual basis of accounting.

General and Administrative Services (G & A) – Administrative service charges are allocated to the Utility Enterprise Fund for indirect management and administrative support given by General Fund departments. Also known as indirect cost reimbursement.

General Fund – The main operating fund of the City. It includes all resources not required to be segregated into another account.

General Ledger – A file that contains the accounts needed to reflect the financial position and the results of operations of the City.

Generally Accepted Accounting Principles (GAAP) – Detailed accounting standards and practices for state and local governments as prescribed by the Governmental Accounting Standards Board (GASB).

General Obligation Bonds – Bonds for the payment of which the full faith and credit of the issuing government are pledged. In issuing its general obligation bonds, the City of Lewisville pledges to levy whatever property tax is needed to repay the bonds for any particular year. Bonds cannot be issued without voter

approval and are usually issued with maturities of between 15 and 30 years.

General Obligation Debt – Monies owed on interest and principle to holders of the City's General Obligation bonds. Supported by revenue provided from real property that is assessed through the taxation power of the local governmental unit.

GIS – Acronym for Geographic Information System.

GO Debt – Acronym for General Obligation Debts.

Governmental Funds – Those funds through which most governmental functions typically are financed. The acquisition, use, and financial resources and the related current liabilities are accounted for through governmental funds (General, Special Revenue, Capital Projects, and Debt Service Funds).

Grant – A contribution by a government or other organization to support a particular function. Typically, these contributions are made to local governments from state or federal governments.

H

Hotel/Motel Tax – Tax levied upon the cost of occupancy of any room or space furnished by any hotel where such costs of occupancy are at a rate of $2 or more per day. The law authorizes a room tax of not more than seven percent of the consideration paid by the occupant of such room to the hotel. Revenue received from this resource is disbursed among the Chamber of Commerce and other community organizations.

I

Income – A term used in proprietary fund type accounting to represent 1) revenues or 2) the excess of revenues over expenses.

Indirect Costs – Costs not directly attributable to providing a product or service. Usually these are support costs.

Inflation – A persistent rise in the general price level that results in a decline in the purchasing power of money.

Infrastructure – That portion of a City's assets located at or below ground level; including the water system, sewer system, and streets.

Insurance Risk Fund – An internal service fund that accounts for general and vehicle liability, worker's compensation, risk management, and all forms of insurance (except health) as well as the payment of claims.

Interest and Sinking Revenues – Accounts for the portion of taxes assessed to the Debt Service Fund to retire the City's debt.

Interest Earnings – Earnings from available monies invested during the year.

Interest Judgments – Represents tax suits filed for unpaid real and personal property taxes.

Interfund Transfers – Amounts transferred from one fund to another.

Intergovernmental Revenue – Received from another government for a specified purpose.

Internal Service Fund – Internal service funds are Proprietary fund types, and are used to account for the financing of goods or services provided by one department to or on behalf of other departments of the governmental unit on a cost reimbursement or allocation basis.

Investments – Securities and real estate held for the production of revenues in the form of interest, dividends, rentals, or lease payments. The term does not include fixed assets used in governmental operations.

L

Levy – The City Council's authority to impose taxes, special assessments, fines, fees, and charges.

Liabilities – Debt or other legal obligations arising out of transactions in the past that must be liquidated, renewed, or refunded at some future date. This term does not include encumbrances. The annual budget reflects only current period expenditures rather than liabilities.

L.I.S.D. – Acronym for Lewisville Independent School District.

Local Agency Contribution – Financial or in-kind assistance to social service agencies operating within the City of Lewisville is made available by community funds. Examples of such contributions are assistance to Youth and Family Counseling and

SPAN.

M

Maintenance – The upkeep of physical properties for use or occupancy. Examples are the inspection of equipment to detect defects and the making of repairs.

Mandated Expense – An expense that is required by a government.

Modified Accrual Basis – This method of accounting is a combination of cash and accrual accounting since expenditures are immediately incurred as a liability while revenues are not recorded until they are actually received or are "measurable" and "available for expenditure". This type of accounting basis is conservative and is recommended as the standard for most governmental funds.

Municipal – Pertains to a city or government.

N

NCTCOG – Acronym for North Central Texas Council of Governments.

Non-departmental Expense – Expenditures for professional services and other general government functions, which cannot easily be allocated to individual departments, are assigned to misc./non-departmental expenses.

Non-exempt – Personnel eligible to receive overtime pay when overtime work has been authorized or requested by the supervisor.

Note – A certificate pledging payment, issued by a government or bank.

O

Objective – Steps taken to achieve a pre-determined goal.

Operating Budget – Plans of current expenditures and the proposed means of financing them. It is the primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled.

Operating Expense – Expenditures in individual organizational budgets for supplies, materials, maintenance, professional services, etc. Generally means the same as O & M.

Operating Fund – A set of self-balancing accounts used to pay current, on-going expenditures.

Operation and Maintenance Revenues – Accounts for the portion of taxes assessed for the Maintenance and Operation of General Fund Services.

Ordinance – A formal legislative enactment by the City Council. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Revenue raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

P

PALS – Acronym for Parks and Leisure Services Department.

Penalty & Interest Personal Property Tax – Imposed for taxes that remain unpaid.

Performance Measurements – Specific quantitative and qualitative measures of work performed. An example would be response time for the Police or Fire department.

Personal Services – The costs associated with compensating employees for their labor.

Prompt Payment Act – Requires the City to pay for goods and services within 30 days of receipt of goods/services or invoice, whichever is later. If the City fails to do this, a 1% interest rate is charged on the unpaid balance.

Proprietary Fund – Funds that establish revenue-based fees and charges based on recouping the cost of services provided. Also called an Enterprise Fund.

Property Tax – Taxes levied on both real and personal property according to the property valuation and the tax rate. The City's tax rate is .45050.

Pro-Rata Charge – Fee charged on the cost of an installed water line pro-rated based on front footage

of the property line. This is a one-time fee.

Purchase Order – A document which authorizes the delivery of specified merchandise or the rendering of certain services and the creating of a charge for them.

Purpose Statement – A departmental statement that describes what the department does, why it does it, and who benefits from it.

R

Rating – The creditworthiness of a city as evaluated by independent agencies.

Real Property – Property classified by the State Property Tax Board including land and improvements used for residential single and multi-family, vacant lots, acreage, farm and ranch improvements, commercial and industrial, and oil, gas, and other mineral reserves.

Recreation Fund – An enterprise fund, which accounts for recreation activities that are supported by user charges.

Reimbursement – Repayment to a specific fund for expenditures incurred or services performed by that fund to or for the benefit of another fund.

Replacement Cost – the cost of an asset, which can render similar service (but which need not be the same structural form) as the property to be replaced.

Reserve/Contingency Account – A budgetary reserve set aside for unforeseen events occurring during the fiscal year.

Resolution – A formal statement of opinion or determination adopted by the City Council.

Resources – Total dollars available for appropriations, including estimated revenues, fund transfers, and beginning fund balances.

Revenue – Funds that the City receives as income. It includes such items as tax payments, fees from specific services, receipts from other governments, fines, forfeitures, grants, shared revenues, and interest income.

Revenue Bonds – Legal debt instruments, which finance public projects for utilities such as water or sewer. Revenues from the utility are pledged to pay principal and interest on the bonds. In Texas, revenue bonds may or may not be authorized by public referenda.

Revised Budget – A mid-year budgetary period, where adjustments are made to more accurately reflect actual revenues or expenditures.

ROW – Acronym for right-of-way.

S

Sales Tax – Levied on all persons and businesses selling merchandise in the City limits on a retail basis. Monies collected under authorization of this tax are for the use and benefit of the City. The City's sales tax rate is 8%.

Special Assessments – A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund – Fund such as the recreation activity fund. These funds are set up to keep track of segregated revenue activities.

Sundry Charges – Items that are not in the supply or maintenance category. These expenses may be for services provided by private business organizations, by public utilities, for contract labor, for outside consultants, payment of claims and damages against the City, or service provided by some department of the government agency.

Supplemental Appropriation – An authorization made during the course of the year and after the adoption of the tax rate by City Council, which permits officials to incur additional obligations and expenditures of governmental resources.

T

Tax Base – The assessed value of all residential and commercial real property and business personal property, as established annually by the Denton Central Appraisal District.

Tax Increment Reinvestment Zone (TIRZ) – The fund accounts for revenues/expenditures of the Old Town tax increment zone. Revenues consist of the tax rate of the City and County applied to the estimated tax base for the zone.

Tax Levy – Imposing or collecting a tax.

Tax Note – Short-term interest bearing note issued by a government in anticipation of tax revenues to be received at a later date. The note is retired from the tax revenues to which it is related.

Tax Rate – The percentage applied to all taxable property value for purposes of raising municipal revenue. It is derived by dividing the total tax levy by the taxable net property valuation. The City's tax rate is .45050.

Tax Rate Limit – The maximum rate at which a government may levy a tax. The limit may apply to taxes raised for a particular purpose, or to taxes imposed for all purposes, and may apply to a single government, to a class of governments, or to all governments operating in a particular area. Overall tax rate limits usually restrict levies for all purposes and of all governments, state and local, having jurisdiction in a given area.

Tax Roll – Official list showing the amount of taxes levied against each taxpayer or property.

Taxes – Compulsory charges levied by a government for the purpose of financing services performed for the common benefit. This term does not include specific charges made against particular persons or property for current or permanent benefits such as special assessments. Neither does the term include charges for services rendered only to those paying such charges as, for example, sewer service charges.

Taxes Current – Taxes levied that are due within one year.

Taxes Prior Years – Taxes which remain unpaid after the date on which a penalty for non-payment is attached.

TCEQ – Acronym for Texas Commission on Environmental Quality. A state agency for enforcing federal and state environment laws.

TMRS – Acronym for Texas Municipal Retirement System, a pension plan for employees of member cities in the state of Texas.

TIF – Acronym for Tax Increment Finance District.

Transfer-In – Funds expended in one fund and received in another.

TxDot – Acronym for Texas Department of Transportation.

W

Water Utility Fund – An enterprise fund that accounts for the resources and expenditures associated with the purchase and distribution of water.

Working Capital – Current assets minus current liabilities. Working capital is the money a municipality has available to meet current obligations.

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